

LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

2010-2011 Recommended Budget

Submitted:

May 3, 2010

Through vision and leadership, setting the standard for professional local government.

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LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

May 3, 2010

Lee County Board of Commissioners

Richard B. Hayes, Chairman
Larry "Doc" Oldham, Vice-Chairman
Amy Dalrymple
James C. Kelly
Nathan E. Paschal
Robert T. Reives
Linda A. Shook

Re: Budget Message
Fiscal Year 2010-11 Recommended Budget

Dear Chairman Hayes and Commission Members:

In accordance with the Local Budget and Fiscal Control Act and the duties as the County's Budget Officer, it is my responsibility to present Lee County's FY 2010-11 recommended budget. The FY 2010-11 recommended budget has been developed with the Commissioners' primary goals to maintain the current tax rate of 75 cents per \$100 of valuation and to avoid further reduction in force actions. Due to the current economic recession which has now affected the last two budget submittals, this budget struggles to maintain service levels in many departments even with maintaining the current staffing levels.

Lee County, as are most of the 100 counties in the State, is facing the most difficult financial situation in decades. The high unemployment rate has increased the number of our citizens seeking assistance from our departments. Even with this economic downturn, this area is in a unique position to take advantage of growth opportunities in our region and be poised to move quickly forward when the economy begins to grow again. The pending Base Realignment and Closure (BRAC) at Fort Bragg, continued growth along the US 1 corridor, and growth in surrounding counties will add new challenges to the County. The County must continue to illustrate its intent to control its future by making proactive decisions that will help lower our unemployment rate and demand for our services, rather than reactive decisions that ultimately cost the taxpayers of Lee County more in the long term.

The County has taken the steps necessary to fund the renovations of Lee County High School, but now, must turn its attention to funding operations. The current recession has had a significant impact on the State of North Carolina's budget. The impact is being

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passed on to the County through reductions in State shared revenues and the transfer of program funding to the County. These actions will have significant impacts on operations for the next two fiscal years.

Last year, the budget focused on decreasing fixed costs and reducing head count to balance the budget. The budget was reduced by over 10 percent. These actions helped prepare the County to ride out a long downturn in the economy, if necessary. It now appears that our ad valorem tax base has stabilized and that our sales tax revenues are slowly beginning to recover. However, even with this turn for the better, the County continues to see drops in revenue in other areas that will affect our ability to deliver services in the upcoming fiscal year and beyond.

The total budget presented is \$60,636,073. This represents an increase of 1.29 percent from the FY 2009-10 original budget and a 4.13 percent decrease over the current amended FY 2009-10 budget. The original adopted FY 2009-10 budget totaled \$59,864,318 and our current amended budget is \$63,247,854. Our budget fluctuates greatly during the year for several reasons. First, during the year departments may receive one-time revenue that they can spend to help their operations. We received these revenues mainly in the high service departments of the Sheriff, Jail, Health, Social Services, Senior Services and Youth Services. We also decided to move forward with the San Lee Dam restoration project which raised our budget by \$1,400,000 during the year.

The conclusion of the 2009-10 fiscal year will see that the county was able to reduce its reliance on fund balance reserves to cover operational expenditures and achieve balanced budget status (at least for one year). The County began the current year with an appropriation of \$1,068,620 versus the use of \$2,398,966 at the beginning of FY 2008-09. The current fund balance appropriation in the FY 2009-10 budget is \$2,811,397; the increase is largely to cover the renovation of the San Lee Dam. County Departments have already implemented year end cost cutting procedures to reduce the actual amount that we will use from fund balance. It is estimated that the County will use only \$1,746,000 of this amount to end the current fiscal year. If so, available fund balance in the General Fund will end the year at \$10,469,054, or 17.07 percent of the FY 2009-10 projected expenditures. The Board's policy states that it will strive for a fund balance of 18 percent and will not allow reserves to drop below 14 percent.

The proposed fund balance used to balance the FY 2010-11 budget is \$2,049,000. This is a significant increase over the current fiscal year, but consistent with previous budgets. The reason for the increase is to preserve our current employment levels. Without the increase of \$980,380, the County would have to reduce head count and eliminate non-mandated services and/or departments. A portion of the fund balance appropriation is for one-time expenses and includes consideration of the full-funding of salaries at \$926,977. This amount is routinely referred to as the County's "float". Due to our declining revenues, the County's ability to generate significant amounts of float has been diminished greatly. The County will need to monitor spending and revenue receipts very closely next year to make sure that the actual fund balance used does not bring the fund balance ratio below the 14 percent minimum. Eligible fund balance-

use projects are routinely viewed as purchases that have a useful life of more than one year and are not "consumable". These purchases total \$1,122,023 in the budget.

The revaluation of real property in the 2007-08 fiscal year produced a 12.4 percent increase in the County's tax base. Lee County financial policies adopted May 5, 2005, stated "In an effort to stabilize the County's tax rate, the Board of Commissioners will adopt a tax rate that considers the succeeding four years' anticipated expenditures and will strive not to change the rate until the next revaluation." As you are aware, our next revaluation was pushed back from the upcoming fiscal year to FY 2013, which means that in January 2011 the tax department will begin the next revaluation process. With current real estate prices flat in the county, the Board will need to decide whether to continue forward with a 2013 revaluation or move it back to the 8 year maximum of 2015. Our current sales tax ratio is still in the high 90's meaning a new revaluation would not significantly raise our tax base. A decision will need to be made by December 1, 2010 on whether to proceed or not. The pressure to maintain our current property tax rate is increasing with each passing budget. The property tax rate may need to be increased before the next revaluation if the county is expected to address ongoing capital needs and continue to address ongoing current expense and service issues.

Maintaining the current tax rate over the next several years will be extremely difficult given the current situation the State of North Carolina faces with its budget. As an extension of our State government, we are an easy way for the General Assembly to pass on program responsibility and expense reductions. The County has reduced its portion of the budget in each of the last 3 budgets in order to fund educational expense increases and absorb state actions which have reduced our revenues and increased our expenses. In the FY 2009-10 budget, the actions of the General Assembly in approving their FY 2009-11 biennium budget after we had passed our budget, negatively affected our budget by over \$1,000,000. Our ability to continue to meet our obligations at our current tax rate is very doubtful if the State passes additional expenditure increases and revenue cuts to the County. We cannot continue to absorb these actions and maintain our service levels. Either services and/or departments will need to be cut or the property tax rate will need to go up. With this being said, I want to say that the recent action to begin the renovations of the Lee County High School does not directly affect our operational budget. The ¼ cent sales tax and our capital reserve fund will cover the increase in debt for the High School and fits into our debt service program. With or without the project, the county faces a difficult period supporting our operational responsibilities.

Due to the Board's desire to maintain the current tax rate and to not reduce headcount in FY 2010-11, the County will not be able to fully fund the County's capital reserve per the County's financial policies in FY 2010-11. The contribution required by the County's financial policies would equal \$606,360. The \$350,000 that the Board recently decided to hold back from the Board of Education's current capital allocation will be transferred to the Capital Reserve Fund and will help us to overcome the loss of \$600,000 a year in ADM funding.

The total FY 2010-11 proposed budget reflects an increase of 1.29 percent in revenues bringing total revenues to \$60,636,073. The net revenue increase in the FY 2010-11

budget is \$771,755. Property tax revenue is projected to increase 1.81 percent over the FY 2009-10 budget year. Diligent tax collection efforts have allowed us to use a higher tax collection rate that offsets the revenue lost by a decrease of .79 percent or \$37,000,000 in our tax base. The County is showing an increase in Local Option Sales Tax of 13.58 percent due to the start of the ¼ cent sales tax which was passed in November of 2009. The County is still showing significant decreases in fee revenue, program revenue, and other revenues. These decreases reflect the trend since the fourth quarter of 2007 which began a decline in these revenues. Once again, this decline is largely due to the slow down in the economy, especially in the areas of home sales (excise taxes), housing starts (building inspections and environmental services fees) and State Shared Revenues (ADM, Beer and Wine, DSS & Health Department revenues, and grant funding).

For the five (5) years previous to the current fiscal year budget, the Board of Commissioners had made significant expenditure increases in education. Due to our declining revenues, the current budget reduced funding to both the Lee County School System (LCSS) and Central Carolina Community College (CCCC) by 4 percent. The FY 2010-11 budget recommends small increases in the current expense budgets for both to help assist them with increases in health insurance and retirement contributions. The LCSS requested a total of \$15,445,974 in local current expense which is an increase of \$467,924 or 3.12 percent from the FY 2009-10 budget. The recommended funding amount for FY 2010-11 is \$15,178,050 or an increase of \$200,000. The capital request from the LCSS is \$2,410,744. NC Lottery proceeds may be used to pay for debt and school current capital. The BOE has estimated lottery receipts of \$1,420,700 and we have estimated \$1,000,000, a difference of \$420,700. As we did in the current fiscal year, as soon as the allocations from the Lottery are announced to the County, the Board of Education (BOE) goes ahead and sends a request to the State for those funds. By the end of the year if the funds exceed what we budget, we amend our budget and give them the additional funds. We have reduced the County's contribution to capital by the \$350,000 that we said we would use to go towards our capital reserve fund. Also, the BOE asked for the lease payment of \$207,654 for the POD units at Lee Senior High School, which is included in the recommended budget. The budget shows a total of \$1,603,831 going towards LCSS capital. The difference in what they requested and what is presented is the difference in the Lottery and the \$350,000 reduction. Projects to be funded from the lottery proceeds must be approved by the Department of Public Instruction. Approval should be demonstrated to the County by LCSS before any project begins.

In the 2010-11 proposed fiscal year budget, current expense funding for CCCC is increased by \$23,205 or 1.06 percent. The Community College's current expense request in FY 2010-11 is \$2,241,465. The recommended appropriation is \$2,218,259. Just like the LCSS system request, most of the increase will go towards health insurance and retirement contribution increases. The capital appropriation continues to fund the POD units at the W.B. Wicker Business Center. The capital request from the Community College was \$312,670. The recommended expenditure of \$189,070 is \$4,004 or 2.07 percent less than the current capital funding of \$193,074.

The County's compulsory contribution to the State of North Carolina's Medicaid program ended in the FY 2009-10 budget due to the Legislature's Medicaid relief initiatives to counties. It should be noted that the county only received one year of the guaranteed savings from the Medicaid relief package. After the first year payment of \$500,000 from the State, the County did not receive the guaranteed payment in the final two years due to the fact that Medicaid expenditures grew to exceed the declining sales tax revenues we "swapped" with the State. As part of the Medicaid legislation, the County will continue to hold harmless provisions of the Article 44 sales tax loss for the City of Sanford and the Town of Broadway. After "swapping" sales tax revenues for Medicaid expenses and holding the municipalities harmless, the County will see no net savings from the swap in any budget years going forward.

This year, no Cost of Living Adjustment (COLA) is recommended for employee pay. Per the County's financial policies, a COLA for employees is determined by a US Department of Labor index. This year's COLA index was 2.9 percent; therefore, this will be the first time that we can remember that the employees will not receive a raise when the index called for one. Last year's index was zero so the lack of a COLA was consistent with our policy. The budget does set aside \$150,000 which can be used to fund a COLA during the year if revenues improve.

The FY 2010-11 proposed budget increases our current headcount of 345 positions by one to 346. One position is being eliminated in Environmental Health due to lack of revenue, and it is recommended that we finally fund the IT Network/Systems Administrator position beginning in January 2011. The proposed budget also includes the addition of a full-time fire inspector in the Fire Marshal's office. The position is currently a temporary part-time position. The State funding of a drug agent and the gang task force officer ends on June 30, 2010. The proposed budget takes this funding over and makes it a County responsibility at a cost of \$80,000 per year.

The FY 2010-11 budget continues to fund the employee benefits of workers compensation insurance and medical insurance for our employees. The County's workers compensation insurance coverage renewal will be flat compared to last year's actual premium. The County actually had a rate reduction, but increases in the number of employees in the Sheriff's Department offset the reduction. We achieved the rate reduction through better claims management and claims history. Second, the proposed budget incorporates a one percent decrease in employee medical insurance rates. The County currently offers 3 different plans to employees and retirees. Employees and non-Medicare (pre-age 65) eligible retirees will have the choice of continuing in a PPO plan or moving to a HSA plan. Medicare eligible retirees (post-age 65) will still be provided a Medicare supplement program that actually provides better coverage in most areas than the employee plans. To reduce the 13 percent increase in our original renewal quote from Blue Cross & Blue Shield (BCBS), the County will be changing its PPO plan to a new plan called PPO123. Staff, realizing that a decrease was needed, worked through our consultant, Mark III, to develop the new plan that would reduce the County's costs.

For years, the Board has provided a health insurance benefit for retirees that serve at least 15 continuous years with Lee County immediately preceding retirement. It is

estimated that this benefit will represent a \$301,632 expenditure in FY 2009-10. The 2010-11 fiscal year realizes a total possible exposure of \$301,824. Presently, 58 former employees receive this benefit. It is anticipated that in the next five (5) years, an additional 19 employees will be eligible to retire with full retirement benefits and benefit from the program. There will also be 13 employees during the next five (5) years that can retire with reduced retirement benefits and qualify for the insurance benefit. In light of increased medical insurance costs and the increasing number of retirement-eligible employees, the Board of Commissioners did modify the retiree health insurance benefit for any employees hired after March 1, 2010. For employees hired after that date and who earn the retiree health insurance benefit, coverage will only be provided from retirement to reaching the age sixty-five (65); or becoming covered under another comparable group medical plan; or becoming entitled to Medicare. Even with this change, the Board should continue to monitor this program closely and be prepared to modify such, if it becomes cost prohibitive.

Keeping with the Board of Commissioners' commitment to assist the Sheriff in reducing crime in the County, this year's budget makes significant increases in the expenditures for the Sheriff and Jail operations. To the Sheriff and his staff's credit, they have done a great job in securing grants and drug forfeiture funds to help them pay for training, equipment, capital, and staff. The Sheriff's operational budget is increasing by \$301,425 or 7.96 percent. \$271,883 of the increase is in capital. The County did not provide replacement cars for the Sheriff in FY 2009-10 and reduced the number of cars mid-year in FY 2008-09 when budget reductions were put in place. As the cars age, maintenance expenses are on the increase so we need to begin the replacement procedure again. As stated earlier, the County will take over the total funding of the grant funded drug agent and gang task force officer positions in FY 2010-11 when those grants run out. The Sheriff has obtained two sizable grants through the Justice Grant program which will add \$125,000 to the Sheriff's budget and \$107,240 to the Jail's budget. These grants cover two (2) positions in each department and some capital/equipment. Overall Public Safety, including Emergency Management and the Fire Marshal's budget, is up 7.04% or \$515,639. Almost all of the increase is in the Sheriff and Jail departments. Emergency Management and the Fire Marshal's budget are basically the same for FY 2010-11, even with the increase of a part-time position to a full-time position.

The County's Human Services functions continue as the backbone of how the County affects the lives of its citizens. This proposed budget holds services at their current levels, but will be affected by increased demand by our citizens. The County faces a desire from our citizens for increased services in this area while the State reduces funding. Overall, the Human Services budgets are up .85 percent or \$123,139. All of this increase is basically in the Youth Work Force Development Program which we took over in FY 2009-10. The rest of the programs in Social Services, Health Services, Senior Services, Youth Services and Mental Health are basically held at the FY 2009-10 levels with some adjustments between programs. The real effect on our budget occurs on the revenue side for these programs as State reductions to these programs begin the transfer of responsibility to the County. These departments asked for new positions, position upgrades and/or reclassifications to try and help with the increased demand for

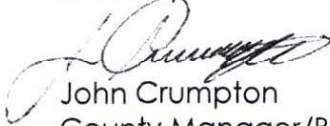
services. Most of these requests went unfunded due to the revenue reductions from the State or the desire not to increase county responsibility for these programs.

North Carolina General Statute (NCGS) 159-13(a) directs that the Budget Ordinance and tax rate adoption take place by July 1, 2010. On the same day the budget is presented to the governing body, the Budget Officer is required to file a copy of it in the Office of the Clerk to the Board for public inspection and schedule a public hearing. In addition to the Clerk's office, a copy of this proposed FY 2010-11 budget will be available at the Suzanne Reeves Library on Hawkins Avenue in Sanford and online at the County's website, www.lee-county-nc.gov. The public hearing for this recommended budget is scheduled for May 17, 2010, in Commissioners Board Room at the Lee County Government Center. NCGS 159-13 specifies that not earlier than 10 days after the budget is presented to the governing body and not later than July 1, the governing body shall adopt a budget ordinance and levy a tax rate. A work session for the Board to contemplate this proposed budget is scheduled for May 3, 2010 at noon. It is hoped that deliberations will be complete and that the budget ordinance may be adopted at the June 1, 2010, regular Board meeting.

In the following pages you will find a more detailed account of this FY 2010-11 proposed budget. I encourage you to review such and contact me if a specific explanation is required. A presentation of the document and the proposals contained within is scheduled for the May 3, 2010, 3:00 p.m. regular meeting of the Board.

The drafting of this recommended budget has taken many hours of work and dedication from many employees. I wish to thank Lisa Minter, Finance Director, for her assistance in preparing this budget. I also want to thank all the department heads who understood the challenges we faced in this budget and helped balance the budget. Going forward, I am optimistic that the steps we have taken in reducing our re-occurring expenditures over the last two budgets will position us to take advantage of opportunities when the economy turns for the better. This will be another difficult year for us and all the agencies that we fund. However, I am excited about the future and believe that Lee County is in a good financial position. The County's staff stands ready to help in the review of the budget, and we await the next step in the process.

Sincerely,



John Crumpton
County Manager/Budget Officer

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LEE COUNTY

NORTH CAROLINA

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Fiscal Year 2010-11 Budget at a Glance

Total Property Valuation: \$4.655 billion

Proposed Tax Rate: \$.75

One Penny Generates: \$456,190

General Fund- Revenues

	Original 09-10 Budget	Recommended 10-11 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
Ad Valorem Taxes	\$34,529,300	\$35,120,750	\$591,450	1.71%
Local Option Sales Tax	\$5,984,783	\$6,797,313	\$812,530	13.58%
Other Taxes & Licenses	\$405,400	\$385,500	(\$19,900)	-4.91%
Intergovernmental Revenues	\$8,995,497	\$9,174,737	\$179,240	1.99%
Permits & Fees	\$262,000	\$262,000	\$0	0.00%
Sales & Services	\$2,115,263	\$1,861,656	(\$253,607)	-11.99%
Investment Earnings	\$250,000	\$150,000	(\$100,000)	-40.00%
Miscellaneous	\$305,053	\$250,357	(\$54,696)	-17.93%
Transfers In	\$5,948,402	\$4,584,760	(\$1,363,642)	-22.92%
Fund Balance Appropriated	\$1,068,620	\$2,049,000	\$980,380	91.74%
Total Revenues	\$59,864,318	\$60,636,073	\$771,755	1.29%

General Fund- Expenditures

	Original 09-10 Budget	Recommended 10-11 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
General Government-Total	\$7,100,785	\$7,182,497	\$81,712	1.15%
Public Safety-Total	\$7,326,802	\$7,842,441	\$515,639	7.04%
Economic/Physical Devel.-Total	\$1,663,089	\$1,738,277	\$75,188	4.52%
Health and Welfare-Total	\$14,548,407	\$14,671,546	\$123,139	0.85%
<i>Public Health</i>	<i>\$2,871,134</i>	<i>\$2,814,230</i>	<i>(\$56,904)</i>	<i>-1.98%</i>
<i>Mental Health</i>	<i>\$240,000</i>	<i>\$240,000</i>	<i>\$0</i>	<i>0.00%</i>
<i>Social Services</i>	<i>\$9,316,589</i>	<i>\$9,375,540</i>	<i>\$58,951</i>	<i>0.63%</i>
Education- Total	\$19,373,519	\$19,242,720	(\$130,799)	-0.68%
<i>School Current Expense</i>	<i>\$14,978,050</i>	<i>\$15,178,050</i>	<i>\$200,000</i>	<i>1.34%</i>
<i>CCCC Current Expense</i>	<i>\$2,195,054</i>	<i>\$2,218,259</i>	<i>\$23,205</i>	<i>1.06%</i>
Cultural and Recreational -Total	\$1,896,054	\$1,931,167	\$35,113	1.85%
Debt Service-Total	\$7,189,662	\$7,437,996	\$248,334	3.45%
Reserves- Total	\$766,000	\$589,429	(\$176,571)	-23.05%
Total Expenditures	\$59,864,318	\$60,636,073	\$771,755	1.29%

FISCAL YEAR 2010-2011 PROPOSED BUDGET RECOMMENDATIONS

GENERAL FUND REVENUE

In order to achieve a self-sufficient operation, this proposed budget includes the receipt of \$60,636,073 in revenue to support General Fund activities for the 2010-11 fiscal year. Estimates of revenues for budgetary purposes are gathered from a variety of sources. To estimate revenues for the coming year, the County Manager and Finance Director consult with the Tax department and other department heads. These individuals play an important role in providing estimates of revenue from program-related fees; state and federal grants; licenses and permits; sales and services; property tax and sales tax. Past trends, current and future economic conditions along with the input of County department heads were used to establish revenue projections for the coming year.

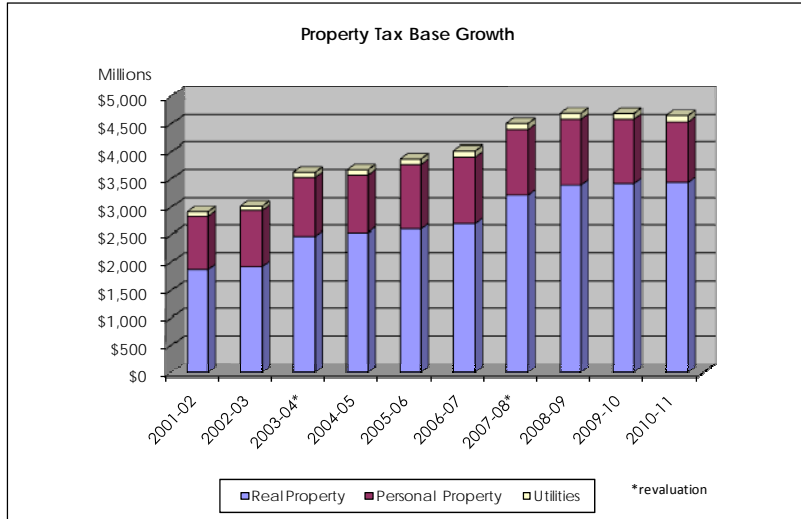
As that greater than 72 percent of the government's revenues are derived from two sources, the property tax and sales taxes, it is important to understand the significance of the projected revenue proceeds. The following table should help show the changes in the two revenue sources and the County's reliance on each as a percentage of total expenditures.

Table #1 – Major Revenue Sources

	FY 2009-2010	FY 2010-2011	Difference	% Change
Tax base	\$ 4,692,000,000	\$ 4,655,000,000	\$(37,000,000)	(0.79%)
Tax rate	0.75	0.75	0.00	0.0%
Ad valorem rev.	33,606,450	34,214,250	607,800	1.81%
<i>% of total exp.</i>	<i>56.17%</i>	<i>56.43%</i>	<i>0.26%</i>	<i>.46%</i>
Sales tax rev.	7,827,082	8,584,520	757,438	9.68%
<i>% of total exp.</i>	<i>13.08%</i>	<i>14.16%</i>	<i>1.08%</i>	<i>8.26%</i>

Lee County continues to be impacted by the economic downturn faced by our nation. This is evidenced by a .79 percent decrease in the tax base. The decrease is attributed to a decline in the value of registered motor vehicles, as well as, a decline in personal property. A \$38,000,000 decrease in registered motor vehicle value is anticipated in fiscal year 2010-11 due to people not buying vehicles, and the few that do purchase are buying lower priced vehicles. A \$37,000,000 decrease in personal property is largely attributable to businesses not retooling during this downturn. These large decreases in value are offset by a very modest .66 percent increase in real property value and a 14.76 percent increase in utilities. As illustrated above, the tax rate for FY 2010-11 is recommended to remain at 75 cents per \$100 of valuation.

While the economic downturn is having a negative impact on the County's tax base, the Tax Department has been working diligently on collecting the taxes due to the County. The County had a collection rate of 98 percent for the year ended June 30, 2009. The budget for FY 2010-11 has been prepared with the assumption that the Tax Department will

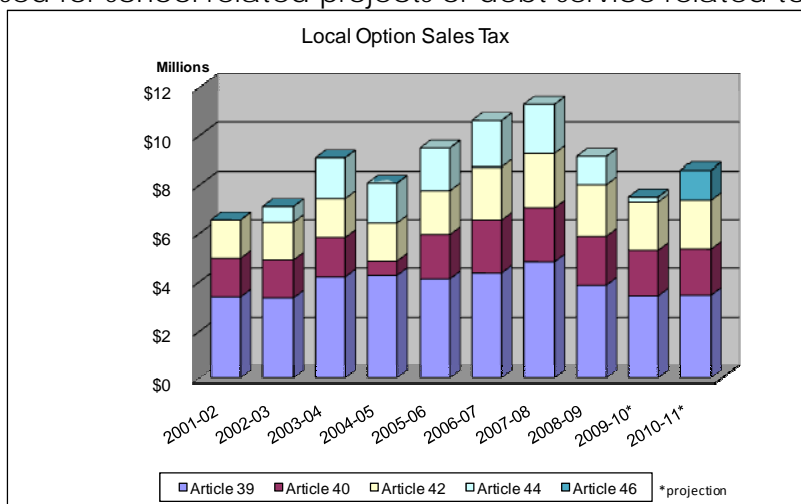


continue to collect 98 percent of the levy for FY 2010-11. At this collection rate, the local tax base will produce \$456,190 for each penny of the tax rate levy resulting in a projection of \$34,214,250 in tax revenue for FY 2010-11.

Sales tax revenues are the County's second largest single revenue source. The current sales tax rate in Lee County is 7.75 percent. Of this, two percent is returned to the County. In Lee County, the total county-wide sales tax collections are distributed between the cities in the County and Lee County government based on the population in each government unit. The County's share of 1.00 percent is unrestricted. The other 1 percent is legally split into two .5 percent taxes and has certain restrictions placed on the proceeds by General Statutes. July 1, 2010 will bring the implementation of the ¼ cent sales tax that the voters of Lee County approved in November 2009. While the sales tax is not restricted by legislation, the Board of Commissioners did approve a resolution to use the proceeds for educational needs beginning with the renovation of Lee County High School.

Currently, 30 percent of the first .5 percent sales tax and 60 percent of the second .5 percent sales tax must be used for school related projects or debt service related to school projects. School sales tax collections are now used to fund debt service incurred by the County for the Lee County School System.

Declining retail sales and Medicaid relief changes have led to some serious reductions in the County's sales tax revenues. However, economic indicators are showing that the tide has started



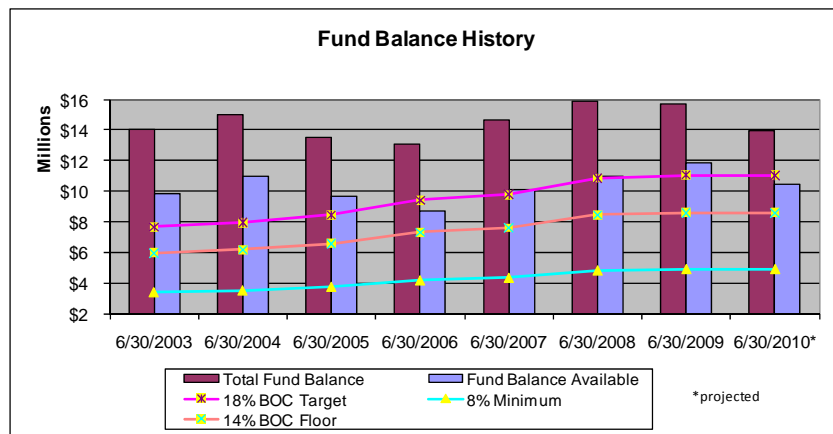
to turn ever so slightly; therefore, the various sales tax sources are projected to increase one percent above the projected amounts for FY 2009-10. With that increase, the implementation of the new ¼ cent sales tax, and the completion of the Medicaid relief changes, total local option sales tax revenue is projected at \$8,584,520, a \$757,438 increase from the FY 2009-10 budget amount.

Considering the anticipated use of \$1,400,000 of fund balance for repairs to San-Lee Dam and \$346,000 to cover over capital expenditures in the current year budget, it is projected that the year end 2010 available fund balance will be 17.07 percent of general fund expenditures. This proposed budget's use of fund balance reserves is significant, but necessary, if the Board of Commissioners does not want to raise taxes or to reduce head count. A fund balance appropriation of \$2,049,000 is included as supplemental revenue for FY 2010-11. A list summarizing the requested and recommended fund balance uses by category are illustrated in the table below. A detailed list can be found in Exhibit 4.

Table #2 – Fund Balance Uses

Category	Requested	Recommended
Capital	\$ 948,020	\$ 517,599
Building Improvements	230,968	150,000
ADA Improvements	2,500	2,500
Facility Development	55,200	55,200
School Capital Outlay	207,654	207,654
CCCC Capital Outlay	<u>312,670</u>	<u>189,070</u>
Total	\$ 1,757,012	\$ 1,122,023

While the use of fund balance for one-time expenditures is not in and of itself a negative action, the ongoing annual use of fund balance is cause for contemplation. If this trend continues, the County risks increased scrutiny from the Local Government Commission and ultimately forced oversight by this regulatory body. A much better method for funding capital acquisitions is the use of a capital reserve fund. The Board did adopt a capital reserve appropriation policy that requires an annual contribution amount equal to one (1) percent of General Fund expenditures; however, due to the financial restraints of this budget only .58% of the budget has been appropriated to be transferred to the capital reserve fund. Without such a fund,



the depletion of fund balance is prone to continue. The Board also adopted a minimum fund balance policy that requires an amount equal to 14 percent of expenditures and strives for a target fund balance to expenditures ratio of 18 percent. In light of the budget reductions made in FY 2009-10, our available fund balance to expenditures ratio increased this past year; however, the County needs to be cautious in continuing to appropriate fund balance and increasing its total budget. Without careful monitoring, the County could quickly be back near its minimum fund balance.

GENERAL FUND EXPENDITURES

Expenditures proposed herewith total \$60,636,073 an increase of 1.29 percent or \$771,755 more than the FY 2009-10 original budget. The increase is attributable to normal inflationary influences and minor increases in Education funding. This relatively small increase in the proposed budget did not come easily. Several of the County's financial policies have been superseded this year. As mentioned earlier, the County's one percent of budgeted expenditures transfer to the Capital Reserve Fund has been reduced to .58%. In addition, the competitive employment provision in the County's financial policies that specifies the County's use of a specified Consumer Price Index (CPI) to determine increases to employee salaries called for a 2.9 percent Cost of Living Adjustment (COLA) in FY 2010-11; however, this proposed budget does not include a COLA for Lee County's employees. The County has once again had to reduce benefits in its health insurance plan to avoid increased costs. This recommended budget does include a mandatory increase in retirement contributions for our employees. For general employees, the contribution rate is increasing from 4.92% to 6.47% and for law enforcement, the rate increases from 4.86% to 6.41%. Based on information that we have received from the retirement system, we will be facing additional increases for at least five more years. Next year's increase will be 1.20 points.

Requests for 9 new positions were submitted for consideration for FY 2010-11. This budget proposes the funding of 2 of the requested positions. Table #3 illustrates said requests and those recommended for approval.

As an agent of the General Assembly, the County provides many mandatory human services programs of which the eligibility and cost are not determined locally. County revenue totaling \$4,515,226 is dedicated to these type required services; \$29,116,097 is dedicated to mandatory programs and services outside the human service functions. A detailed list of mandated and non-mandated programs is provided in Exhibits 2 and 3. The County's inability to control the vast majority of the annual budget is an ongoing frustration that many outside of daily government affairs do not necessarily comprehend. Legislation approved in 2007 has provided relief from the County's required contribution to the State's Medicaid program. However, counties are now seeing the State shift costs of other federally mandated entitlement programs to the counties by capping the State's contributions to the program.

Table #3 – Position Request Summary

<u>Department</u>	<u>Position Title</u>	<u>Salary *</u>	<u>Recommended</u>	<u>Notes</u>
Tax Administration	Revenue Collection Clerk	37,651		
IT	IT Network/Systems Administrator	63,461	31,730	1
Emergency Management	Fire Inspector	49,673	49,673	2
Sheriff	Data Entry Specialist	37,651		3
Sheriff	Crime Scene Investigator	51,697		
Sheriff	Courthouse Security Officer	40,708		3
Social Services	ICM Caseworker II - FNS	44,054		4
Social Services	ICM Caseworker II - Adult Medicaid	44,054		
Social Services	ICM Caseworker II - WFFA/DC	44,054		
Total requested	9	Total recommended	2	

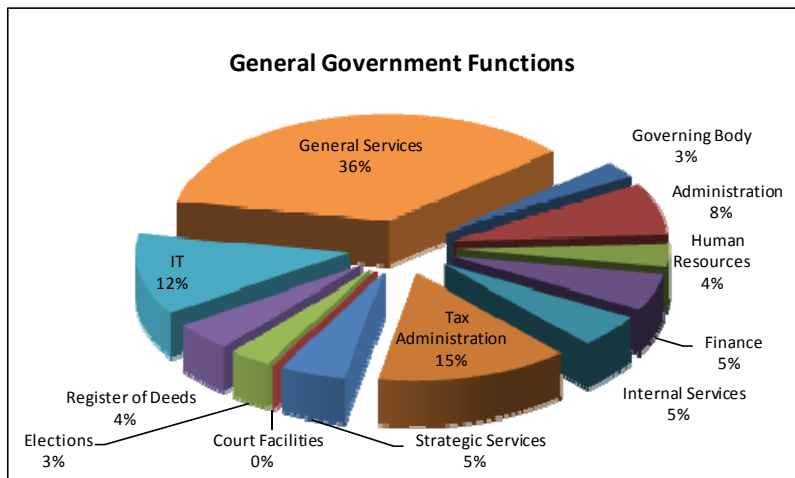
Notes: * Includes fringes (social security, retirement, 401(K) & insurance)

1. Recommend filling the position in January 2011
2. Funded through fire district taxes. Currently part-time
3. Requesting temporary part-time position be made permanent full-time
4. 50% County costs

Following is a more detailed description of proposed General Fund expenditure activities by functional area. The Board should be aware that the requested operational budgets for the various County departments were very conservative and contained very few unreasonable requests. Appreciation is extended to the department heads for submitting practical proposals that considered the County's mission and its financial status. The Board should extend praise to each for their sincere dedication to the organization and their ability to provide high-quality services on somewhat less than adequate operational budgets.

General Government

General government activities can be viewed as the administrative support and governing activities of the organization. Included in this category are the governing body and administrative management, revenue and finance functions, courthouse responsibilities, as well as, facility and technology support. Total expenditures in this category are up a modest 1.15% percent or \$81,712. The majority of the increase is attributable to investments in the County's assets through capital outlay and building improvements. The responsibility of general government activities can be summarized as support services for the functional areas of County



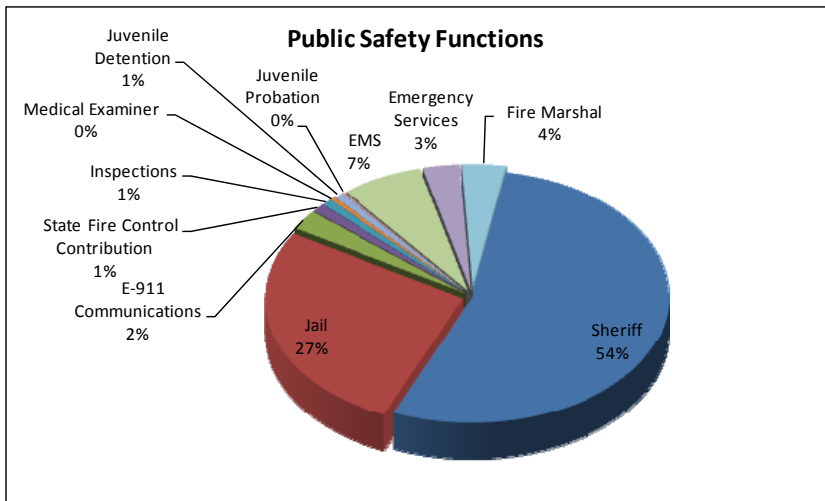
government. These back-office functions provide the revenue, administration, professional and technical support necessary to operate local government. While largely unseen by the general public, these services are essential and must receive continued investment of County resources to ensure high achievement standards in all government departments.

Over the past years, the County has made some major advancements and investments into technology; however, these are not one time investments. Technology is always advancing and must be maintained, enhanced or replaced on a routine basis. This proposed budget concentrates on the maintenance and enhancements of our systems. The IT department has requested an IT Network/Systems Administrator to fill a vacancy that was created in the IT department by the promotion of the current IT director. It is recommended that this position be filled in January 2011. The IT department has implemented many new projects over the last few years, many of which have resulted in reduced operating costs for the County. However, for the systems to continue to operate properly they must be maintained, and the current staffing level in the department is making it extremely difficult for the department to provide quality service to the County departments and ultimately the citizens of Lee County.

General Services' budget is increasing \$110,605 or 4.48 percent. This increase is attributable to necessary repairs to keep our facilities in good working order. Repairs to the foundation at Daymark Recovery Services (Mental Health building) are included in the proposed budget at a cost \$95,000, and the replacement of the fire alarm system at the Main Library is budgeted at a cost of \$35,000.

Public Safety

Total public safety related expenditures are proposed to increase by 7.04 percent or \$515,639 in the recommended FY 2010-11 budget. A large portion of the increase, \$232,240, is attributable to Justice Grants received by the Sheriff's department and the Jail for two (2) positions in each department. These grants were



funded through the American Recovery and Reinvestment Act and only fund the four (4) positions for two years. In the FY 2008-09 budget, a drug agent and a gang task force officer were added through grants. The funding for those positions runs out June 30, 2010. The proposed budget for FY 2010-11 includes the County assuming the costs of those positions at a cost of approximately \$80,000. The Sheriff has submitted a FY 2010-11 budget request of \$4,512,006, an increase of \$724,781 or 19.14 percent. The Sheriff requested an additional crime scene investigator and the

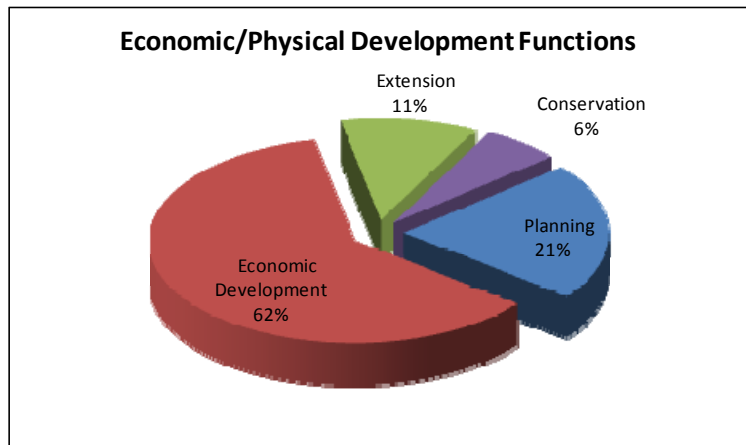
conversion of two part-time positions to full-time, a data entry clerk and a courthouse security officer. However, the FY 2010-11 budget does not include funding for these requests due to the County assuming the costs for the drug agent and the gang task force officer. With very few capital dollars included in the FY 2009-10 budget, the FY 2010-11 budget does propose funding \$278,133 of the \$466,684 requested in capital outlay for the Sheriff's department.

The Emergency Services Director has requested to make a part-time fire inspector position in the Fire Marshal's office full-time. With other operational reductions, the change can be made with only a \$3,713 increase in costs to the fire districts that fund the Fire Marshal's office; therefore, the position change is recommended in the FY 2010-11 budget.

The City of Sanford requested a 12.93 percent or \$24,499 increase in funding for E911 communications. The proposed FY 2010-11 budget includes a 3 percent increase or \$5,685.

Economic and Physical Development

Per contractual relationship with the City of Sanford, it is proposed that the joint Planning and Community Development department's budget continue to be funded by the County. This amounts to \$372,850 for FY 2010-11; a 1.99 percent increase from the original budget for the current fiscal year.



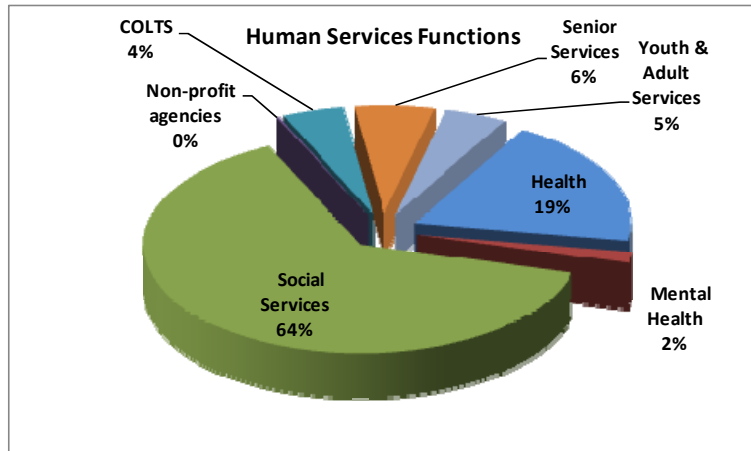
Costs for Economic Development are proposed to increase by \$31,003. The majority of the increase or \$28,910 is attributable to incentives. The recommended budget includes \$891,853 for incentives. The incentives are provided to new and expanding industries that have made a significant investment and employment commitment. The incentive program is managed by the Lee County Economic Development Corporation. A list of approved incentive contracts and the anticipated payment amount is provided in Table #4.

Table #4 – Approved Incentive Contracts

Company	Annual Incentive	Incentive Expiration Date
3M	\$ 8,093	2015
Caterpillar	\$ 9,021	2011
Challenge Printing	\$ 16,855	2013
Frontier Spinning	\$ 65,142	2013
Lee Brick & Tile	\$ 73,369	2012
Moore’s Machine Company	\$ 33,390	2014
Pentair	\$ 8,015	2011
Score Energy	\$ 7,736	2015
Wyeth #3	\$457,080	2011
Wyeth #4	\$213,152	2013

Human Services

Human Services budgeted by the County are proposed to increase .85 percent from the FY 2009-10 budget; a \$123,139 increase. However, fee revenues, federal and State revenues and grant funds used to pay for human services are decreasing \$145,522 or 1.52 percent resulting in a total increase to the County of \$268,661. Services budgeted in this category include Mental Health, Health, Senior Services, Social Services and Youth and Adult Services. The services that fall under this umbrella are vast and account for \$14,671,546, or 24.20 percent of the total FY 2010-11 recommended General Fund budget.



The services that fall under this umbrella are vast and account for \$14,671,546, or 24.20 percent of the total FY 2010-11 recommended General Fund budget.

The FY 2010-11 budget continues the County’s membership with the Sandhills Center for the provision of Mental Health, Developmental Disability, and Substance Abuse (MH/DD/SA) Services. While the County’s obligation to the service provider is identical to that of the previous Lee-Harnett MH/DD/SA Authority, the per capita contribution is significantly higher than that of 75 percent of the member counties. For the 2010-11 fiscal year, the Sandhills Center has requested a contribution of \$240,000 which is equal to the amount budgeted in FY 2009-10.

Health Department expenditures are decreasing \$56,904. Revenues for the Health Department are also decreasing 3.10 percent or \$37,472 resulting in an overall decrease in cost to the County equal to \$19,432. Much of this decrease is due to the elimination of the Health Check Coordination program. In addition, due to the continuing slow down in environmental health fee collections, an environmental health inspector position has been eliminated from the FY 2010-11 budget.

The administrative costs of the Social Services department for FY 2010-11 are \$5,506,212, an \$81,099 increase from FY 2009-10 original budget. The increase in the County's required retirement contribution accounts for \$54,510 of the increase in this budget. Another \$20,529 of the increase is attributable to capital outlay for a much needed vehicle for the department as well a workstation to replace a desk to better utilize limited workspace and replacement computers for staff. The remaining increase is attributable to program costs that are 100 percent reimbursed by the State. An ICM Caseworker II was requested for each of the following units in FY 2010-11: Food and Nutrition Services, Adult Medicaid and Work First/Daycare. While the necessity of three positions was demonstrated based on caseloads, the constraints on the FY 2010-11 budget did not allow for the addition of any of these positions.

Social Services programs in the FY 2010-11 budget are decreasing by \$22,148 or .57 percent. The problem with the Social Services budget in FY 2010-11 is not on the expenditure side but on the revenue side. Revenues are decreasing \$208,155 or 3.01 percent. Of this decrease, \$130,605 correlates to decreases in corresponding expense line items. A \$17,083 reduction in revenues can specifically be attributed to state cuts in reimbursements for administration of some of the Child Welfare and Adult Service programs for the FY 2010-11. The State cut \$42,730 in State Aid to Counties funding last year after the County budget for FY 2009-10 was prepared; therefore, that reduction is reflected in FY 2010-11 budget. The remaining decreases can be attributed to a loss in incentive revenues caused by the reduction in the child support staff in FY 2008-09, to a \$30,000 cut made by the local Smart Start Partnership for administering the Smart Start day care subsidy and to a reduction to reflect a more reasonable projection based on revenue history.

The Youth and Adult Services division will again receive a much anticipated \$75,000 Runaway Homeless Grant in FY 2010-11. The budgets for this division have increased \$105,569 or 18.38 percent for FY 2010-11. The increase is attributed to some program changes in FY 2009-10 including the elimination of the THANKS mentoring program that was not funded by the State in FY 2009-10 and the addition of a program to help with youth employment.

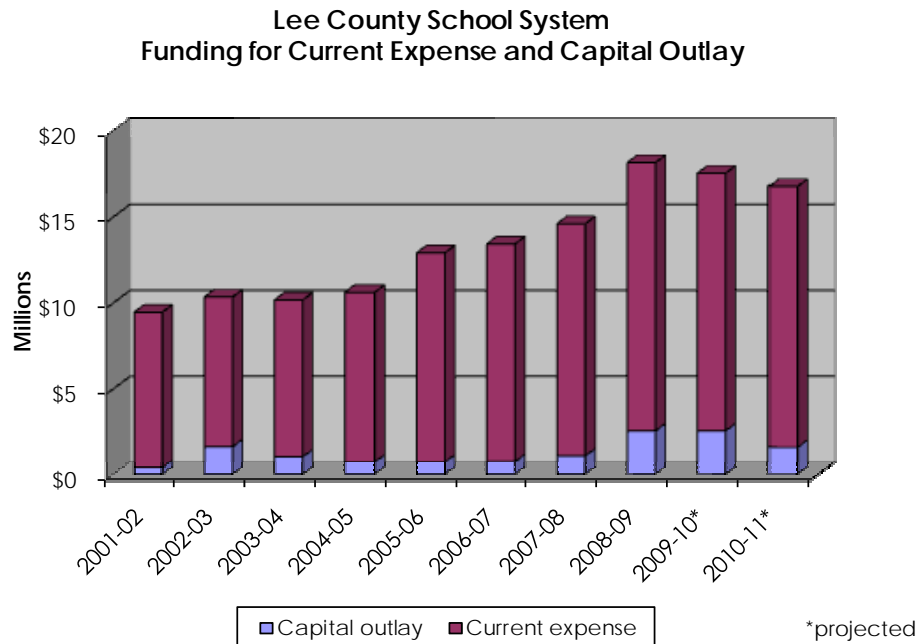
The FY 2010-11 recommended budget holds funding to all non-profit human services agencies at the FY 2009-10 levels and does not include funding of new requests received from the Boys & Girls Club and the Helping Hand Clinic.

Education

The five (5) expenditure budgets for the Education category are Lee County School System (LCSS) Current Expense, LCSS Capital, Central Carolina Community College (CCCC) Current Expense, CCCC Civic Center and CCCC Capital. These five (5) budgets combined represent 31.73 percent of total General Fund expenditures for FY 2010-11, which equates to a total Education appropriation of \$19,242,720; .68 percent lower than the 2009-10 fiscal year budget of \$19,373,519.

The Lee County Board of Education's submitted budget represents a \$17,850,718 funding request, \$15,445,974 for current expense and \$2,404,744 for capital outlay. The current expense budget request is an increase of \$467,924; however, due to the limited increase in our revenues, the recommended budget includes an appropriation of \$15,178,050 for FY 2010-11, a 1.34 percent or \$200,000 increase. LCSS' capital outlay requests totaled \$2,404,744 for FY 2010-11. The recommended budget includes funding of capital at the same level as FY 2009-10 minus the \$350,000 that the Board of Commissioners approved withholding from the LCSS's current capital allocation to replenish capital reserves reduced by the Lee County High School renovations project. The budget includes the continuing funding of the \$207,654 annual payment for the pod units located at Lee County High School. The requests assume an allocation of \$1,420,700 from NC Lottery proceeds. The proposed budget recommends funding \$1,630,831 of the request using \$1,000,000 from NC Lottery proceeds pending approval of projects by the Department of Public Instruction and \$630,831 from County funds with \$207,654 being specifically allocated to the payment of the pod units' lease.

While not funding the LCSS at the requested level, the net total education appropriations in this proposed budget are the equivalent of 34.60 cents of the tax rate levy. The following graph illustrates the County's current expense and capital outlay funding history.

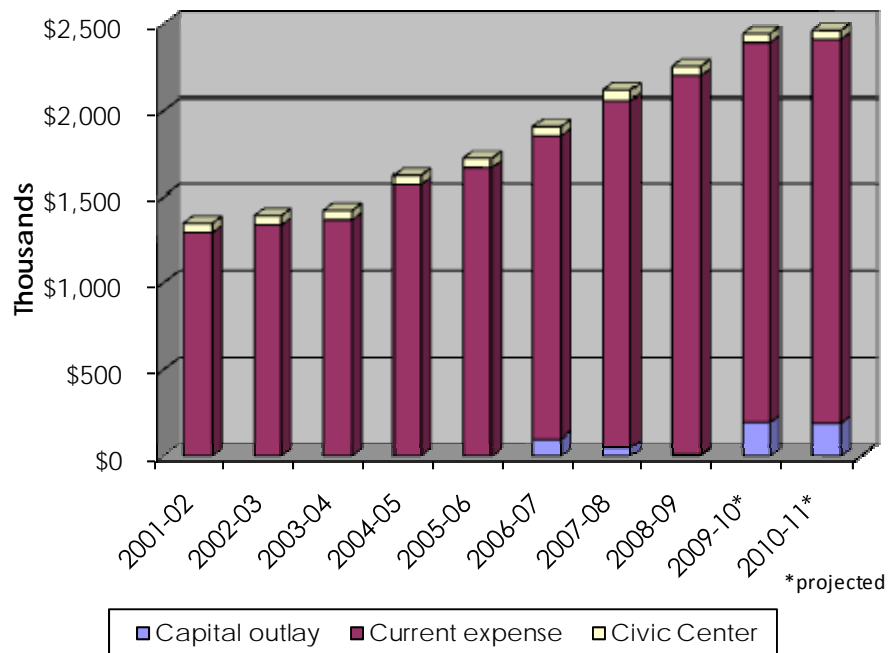


Central Carolina Community College requested current expense funding of \$2,241,465 for FY 2010-11, an increase of \$46,411 or 2.11 percent. Increases in employee benefit costs account for \$13,193 of the requested increase. Other items contributing to the increase include contracted security personnel at the W. B. Wicker Center and improved landscaping maintenance at all Lee County college sites. The FY 2010-11 budget recommends \$2,218,259 for current expense.

The College requested \$370,080 in capital funds for FY 2010-11. The request includes \$150,112 for the pod unit leases as well as \$15,600 for perimeter fencing of the modular units at the W. B. Wicker Center, \$40,000 for replacement vehicles for the Maintenance Department, \$14,958 for kennel fencing at the Vet Tech Department, \$24,000 for repairing the sewer lift station on the main campus and \$68,000 for renovations at the Dennis A. Wicker Civic Center. The proposed budget for FY 2010-11 funds \$189,070 for the pod lease expense, the kennel fencing and repairing the lift station. It is recommended that \$15,000 from the Room Occupancy Tax Fund be used to start design work for the renovations at the Civic Center.

The Community College's request includes \$57,410 in funding for the Dennis A. Wicker Civic Center. This requested amount is an increase of \$3,900 or 7.3%. The recommended budget for FY 2010-11 maintains the General Fund's contribution at the FY 2009-10 level of \$53,510.

Central Carolina Community College Funding

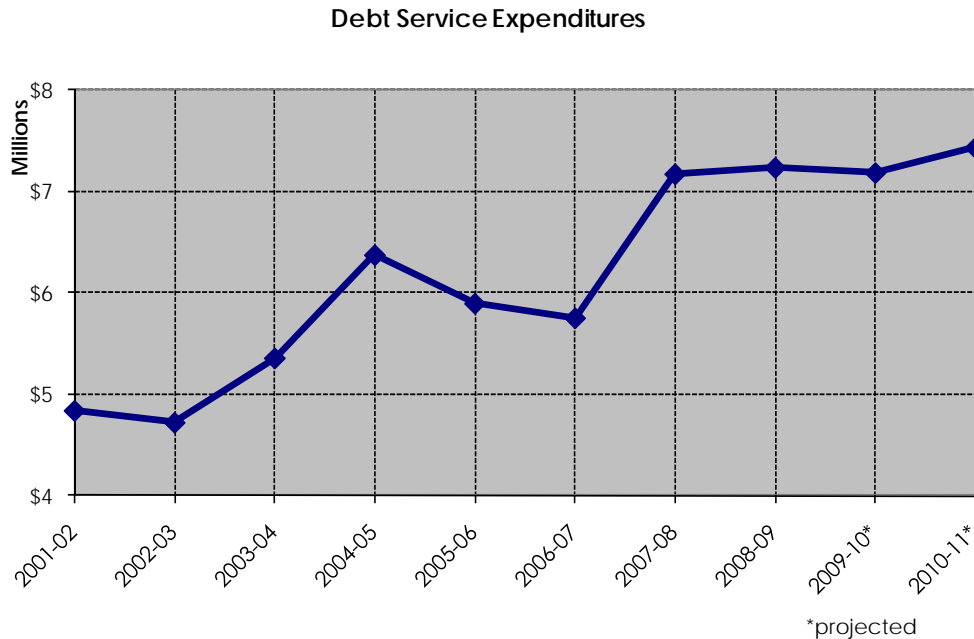


Cultural and Recreational

The Cultural and Recreational category of General Fund appropriations for FY 2010-11 reflects an increase of \$35,113 or 1.85 percent. The Library budget is increasing by \$558. Parks and recreation budget is increasing by \$34,555 or 2.89 percent. Temple Theater and Arts Council recommended appropriations are maintained at the levels in the FY 2009-10 budget.

Debt Service

This proposed budget includes debt service totaling \$7,437,996, an increase of \$248,334 or 3.45 percent. Debt service payments related to debt to be issued in May 2010 if approved by the Local Government Commission on May 4, 2010, have been included in the FY 2010-11 budget. Following is a graph that illustrates the County's total debt service expenditures over the past ten (10) years. Please note that of the County's total debt payment for the coming fiscal year, \$6,701,898, or 90.10 percent, is for Lee County School System facility construction. Funding for FY 2010-11 debt service payments includes ¼ cent sales tax proceeds of \$1,224,000, \$723,179 from the Capital Reserve Fund based on the County's capital funding plan and \$774,631 from investment earnings on the 2006 Certificates of Participation proceeds.



Emergency and Contingency

The County maintains an emergency and contingency account to budget for unexpected yet reasonable changes in the operation costs of governmental operations. This year's Miscellaneous Expense budget includes several noteworthy items. The first is a \$64,429 appropriation for unemployment insurance contingency. This appropriation has been increased by \$24,429 in the FY 2010-11 proposed

budget because of an anticipated increase in the number of claims against the County as a result of the reduction in force at the end of FY 2008-09.

The second noteworthy item in the Miscellaneous Expense budget is a \$150,000 reserve for COLA. These funds are being included in hopes that the revenue picture for the County will improve between now and December allowing us to make a pay adjustment for our employees. Another noteworthy item is the \$350,000 contribution to the General Fund Capital Reserve account. This contribution does not fully fund the one (1) percent of General Fund expenditures in accordance with the Board's adopted financial policies. The adoption and adherence to this goal is a wise decision that will ultimately reduce the Board's reliance on fund balance to pay for capital acquisitions; however, due to budget constraints already covered, the policy could not be complied with in the recommended budget for FY 2010-11 budget. It is hoped that as the County's financial condition improves, full funding of this goal will not only be restored but also increased to more adequately fund the capital projects of the government.

A complete accounting of all Emergency and Contingency appropriations is provided in the following table.

Table #5 – Miscellaneous Expense Account Expenditures

Amount	Purpose
\$ 64,429	Unemployment insurance contingency
\$ 25,000	Workers' compensation insurance contingency
\$150,000	Reserve for COLA
\$350,000	Capital Reserve Fund transfer (per Financial Policy)

-----End of General Fund-----

ROOM OCCUPANCY TAX FUND

The revenues from this fund are derived from a 3% surcharge placed on hotel/motel rooms within Lee County and are dedicated to the operation and capital improvements of the Dennis A. Wicker Civic Center. An appropriation of \$182,857 funds the current expense request for the Civic Center. An additional \$15,000 is appropriated in FY 2010-11 to fund the design phase for renovations of the Civic Center.

SPECIAL REVENUES SCHOOLS FUND

The restricted portions of Articles 40 and 42 sales tax proceeds are deposited in this fund as required by State law. Also, the proceeds from the NC Lottery are deposited in this fund for accounting purposes.

Revenues in this fund are down \$631,539 or 18.47 percent. The majority of the decrease or \$519,771 is due to the State eliminating the Public School Building

Capital Fund (ADM) funds for counties from its biennium budget for fiscal years 2009-2011. The remaining decrease is the decline in sales tax due to the downturn in the economy. The use of \$1,000,000 in NC Lottery proceeds is included in this fund. These funds are transferred to the General Fund to service school related debt and capital outlay items.

CAPITAL RESERVE FUND

An appropriation of \$723,179 is recommended in this fund for the 2010-11 fiscal year to cover debt service costs in the General Fund. A contribution of \$350,000 is recommended to come from the General Fund.

EMERGENCY TELEPHONE SYSTEM FUND

The Board established this fund during the 1996-97 fiscal year to account for the E-911 surcharge revenues collected by Windstream. During FY 2007-08, the State took over the collection of all E-911 surcharges and is distributing the funds to the cities and counties. An appropriation of \$706,670 is being transferred to the City of Sanford to compensate them for leasing equipment and paying other qualified costs for the E-911 Communications Center located in the basement of City Hall. The balance of the funds will be transferred to the County's General Fund to pay for qualified E-911 cost in the Strategic Services budget. The total appropriation from this fund is \$709,670.

AIRPORT TAX RESERVE FUND

On February 20, 2003, the Board of Commissioners approved a funding agreement for the Sanford-Lee County Regional Airport Authority. The agreement establishes a reserve fund based on the amount of property tax collected on personal property located at the airport during each fiscal year. The first priority in the use of the collected funds will be for the operation and maintenance of the airport and airport capital projects. Excess funds may be used for public purposes that benefit both the City and County.

The Airport Authority has requested \$194,400 for FY 2010-11. This is an increase of \$105,128 or 117.76 percent. The estimated tax base for FY 2010-11 will produce enough revenue to support all but \$21,880 of this request. The difference will come from the fund balance of the fund.

WATER DEBT SERVICE FUND

This fund was established in FY 2005-06 to accept contributions from the City of Sanford to offset the remaining debt that Lee County Water & Sewer District #1 holds on the water system that was transferred to the City of Sanford in March 2005.

FIRE DISTRICTS FUNDS

With the establishment of the Lee County Fire Advisory Board (FAB), this proposed budget does not include recommendations for the volunteer fire department budget requests. The FAB is considering the FY 2010-11 funding levels for each of the fire districts and will present their recommendation to the Board of Commissioners by June 7, 2010.

SOLID WASTE FUND

The purpose of this fund is to account for revenues and expenditures in the Solid Waste enterprise budget. Total projected revenues for the fund are \$1,450,593 a 9.27 percent increase from the current fiscal year. The primary reason for the increase is the inclusion of a \$150,000 white goods grant to fund paving the white goods processing area at the land fill. Solid waste fees are recommended to stay at their current levels.

Table #6 – Solid Waste Fees

FEE	CURRENT RATE	PROPOSED RATE	DIFFERENCE
(1) Disposal fee	\$40.00	\$40.00	\$0.00
(2) Collection fee	\$40.00	\$40.00	\$0.00
Total	\$80.00	\$80.00	\$0.00

BUDGET SUMMARY - GENERAL FUND - REVENUES

	08-09 Actual	Original 09-10 Budget	Requested 10-11 Budget	Recommended 10-11 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Taxes						
Property Taxes						
Current Year	\$ 34,701,642	\$ 33,606,450	\$ 33,606,450	\$ 34,214,250	\$ 607,800	1.81%
Prior Years	1,347,087	922,850	906,500	906,500	(16,350)	-1.77%
Rental Vehicle Tax	53,667	44,000	35,000	35,000	(9,000)	-20.45%
Privilege License Taxes	4,137	3,500	2,500	2,500	(1,000)	-28.57%
Local Option Sales Tax	7,189,691	5,984,783	6,742,132	6,797,313	812,530	13.58%
Special School Sales Tax	1,880,864	1,842,299	1,769,152	1,787,207	(55,092)	-2.99%
Cable TV Franchise Tax	153,988	207,900	198,000	198,000	(9,900)	-4.76%
Beer & Wine Tax	61,237	64,890	20,000	20,000	(44,890)	-69.18%
Total	45,392,313	42,676,672	43,279,734	43,960,770	1,284,098	3.01%
General Revenues						
Investment Earnings	362,028	250,000	150,000	150,000	(100,000)	-40.00%
Departmental Revenues/Fees						
Tax	154,147	123,500	120,500	120,500	(3,000)	-2.43%
Strategic Services	98,505	98,674	101,903	99,036	362	0.37%
Elections	1,172	45,500	200	200	(45,300)	-99.56%
Register of Deeds	404,690	412,000	412,000	412,000	0	0.00%
Sheriff/Jail	475,476	463,137	639,101	639,101	175,964	37.99%
Emergency Management	78,170	60,056	60,056	60,056	0	0.00%
Extension	-	4,150	4,700	4,700	550	13.25%
Library	159,316	140,347	137,571	137,571	(2,776)	-1.98%
Recreation	271,776	269,611	277,126	277,126	7,515	2.79%
ABC Revenues	115,261	118,300	89,500	89,500	(28,800)	-24.34%
Other	3,961,229	4,533,057	2,055,291	3,181,341	(1,351,716)	-29.82%
Total	6,081,770	6,518,332	4,047,948	5,171,131	(1,347,201)	-20.67%
Human Services						
Veterans	2,000	2,000	2,000	2,000	-	0.00%
Health Department	1,538,303	1,209,540	1,172,068	1,172,068	(37,472)	-3.10%
Social Services	6,833,975	6,920,556	6,775,665	6,712,401	(208,155)	-3.01%
Senior Services	1,191,601	1,083,313	1,112,071	1,104,134	20,821	1.92%
Youth & Adult Services	379,895	385,285	466,824	464,569	79,284	20.58%
Total	9,945,774	9,600,694	9,528,628	9,455,172	(145,522)	-1.52%
Designated Fund Balance	-	1,068,620	-	2,049,000	980,380	91.74%
Total General Fund Revenues	61,419,857	59,864,318	56,856,310	60,636,073	771,755	1.29%

*Represents change from 2009-2010 Budget to 2010-2011 Recommended

BUDGET SUMMARY - GENERAL FUND - EXPENDITURES

	08-09 Actual	Original 09-10 Budget	Requested 10-11 Budget	Recommended 10-11 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
General Government						
Governing Body	180,893	194,783	196,573	183,033	(11,750)	-6.03%
Administration	543,347	548,794	574,426	560,749	11,955	2.18%
Human Resources	611,760	266,719	257,050	251,549	(15,170)	-5.69%
Finance	462,345	376,605	403,899	394,868	18,263	4.85%
Internal Services	60,822	367,832	366,824	366,824	(1,008)	-0.27%
Tax Administration	1,024,700	1,033,241	1,146,074	1,045,576	12,335	1.19%
Tax Revaluation	65	-	-	-	-	0.00%
Strategic Services	366,338	354,036	365,630	357,274	3,238	0.91%
Court Facilities	3,991	8,952	8,952	8,952	0	0.00%
Elections	259,818	264,398	242,943	222,248	(42,150)	-15.94%
Register of Deeds	335,860	307,793	327,474	319,712	11,919	3.87%
IT	665,423	908,757	991,727	892,232	(16,525)	-1.82%
General Services	2,694,112	2,468,875	2,741,072	2,579,480	110,605	4.48%
Total	7,209,474	7,100,785	7,622,644	7,182,497	81,712	1.15%
Public Safety						
Sheriff	3,925,941	3,787,225	4,512,006	4,088,650	301,425	7.96%
Sheriff - Justice Grant	-	-	125,000	125,000	125,000	100.00%
Jail	1,889,109	2,043,579	2,302,765	2,013,016	(30,563)	-1.50%
Jail - Justice Grant	-	-	107,240	107,240	107,240	100.00%
E-911 Communications	157,156	189,501	214,000	195,186	5,685	3.00%
State Fire Control Contribution	75,642	86,438	86,685	86,685	247	0.29%
Inspections	71,716	59,454	87,900	65,400	5,946	10.00%
Medical Examiner	34,100	32,000	32,000	32,000	-	0.00%
Juvenile Detention	74,582	65,165	65,100	65,100	(65)	-0.10%
Juvenile Probation	13,740	13,740	13,740	13,740	-	0.00%
EMS	525,000	525,000	525,000	525,000	-	0.00%
Emergency Services	234,950	239,670	245,173	236,681	(2,989)	-1.25%
Fire Marshal	293,328	285,030	292,025	288,743	3,713	1.30%
Total	7,295,264	7,326,802	8,608,634	7,842,441	515,639	7.04%
Economic/Physical Development						
Planning	368,454	365,571	388,600	372,850	7,279	1.99%
Economic Development	1,102,650	1,038,261	1,131,853	1,069,264	31,003	2.99%
Extension	167,326	181,774	192,914	188,621	6,847	3.77%
Conservation	108,952	77,483	109,913	107,542	30,059	38.79%
Total	1,747,382	1,663,089	1,823,280	1,738,277	75,188	4.52%
*Represents change from 2009-2010 Budget to 2010-2011 Recommended						

BUDGET SUMMARY - GENERAL FUND - CONTINUED

	Original	Requested	Recommended	Increase/	%Increase/	
	08-09 Actual	09-10 Budget	10-11 Budget	10-11 Budget	(Decrease)*	(Decrease)*
Human services						
Health Department - Admin	577,526	618,675	624,649	604,143	(14,532)	-2.35%
Maternal Health	295,738	224,723	221,328	217,172	(7,551)	-3.36%
Child Health	114,367	88,790	72,035	69,343	(19,447)	-21.90%
Primary Care	29,281	61,781	72,449	71,075	9,294	15.04%
Promotion	116,792	127,974	132,990	130,342	2,368	1.85%
WIC - CS	177,247	222,186	277,053	277,053	54,867	24.69%
Family Planning	170,901	180,522	187,911	184,476	3,954	2.19%
Animal Control	288,391	296,917	322,558	316,963	20,046	6.75%
Environmental Health	468,717	493,814	453,993	409,575	(84,239)	-17.06%
Aids Control	30,289	49,515	51,521	50,251	736	1.49%
Bioterrorism	31,198	24,558	48,453	48,453	23,895	97.30%
WIC - BF	15,622	22,180	22,935	22,935	755	3.40%
Children Services Coordinator	100,175	73,976	77,734	74,647	671	0.91%
Communicable Diseases	118,323	166,086	173,019	169,076	2,990	1.80%
Breast/Cervical Cancer Control	25,251	27,688	22,092	20,549	(7,139)	-25.78%
Immunizations	79,755	68,611	65,448	62,785	(5,826)	-8.49%
Health-Dental	290,493	-	-	-	0	0.00%
Health Check Coordination	46,971	44,521	-	-	(44,521)	-100.00%
WIC - GA	10,430	13,709	16,865	16,865	3,156	23.02%
WIC - NE	55,167	64,908	68,527	68,527	3,619	5.58%
Mental Health	250,000	240,000	240,000	240,000	0	0.00%
Lee County Industries	5,000	4,800	10,000	4,800	0	0.00%
Social Services - Admin	5,454,308	5,425,113	5,730,426	5,506,212	81,099	1.49%
Social Services - Programs	4,718,553	3,891,476	3,869,328	3,869,328	(22,148)	-0.57%
Johnston-Lee Community Action	14,000	13,440	14,000	13,440	0	0.00%
HAVEN	10,000	9,600	10,000	9,600	0	0.00%
Helping Hand Clinic	-	-	10,000	-	0	0.00%
Boys & Girls Club	-	-	40,000	-	0	0.00%
Senior Services - Transportation	713,445	647,348	676,460	665,378	18,030	2.79%
Senior Services - General	819,901	870,982	896,155	868,475	(2,507)	-0.29%
Youth Services	119,933	129,071	131,878	128,944	(127)	-0.10%
Thanks	52,391	55,248	-	-	(55,248)	-100.00%
Hillcrest	290,153	319,694	328,145	320,914	1,220	0.38%
Pretrial Release	67,138	70,501	72,882	71,360	859	1.22%
Family Centered Casework	189	-	-	-	0	0.00%
Youth Employment	-	-	161,120	158,865	158,865	100.00%
Total	15,557,645	14,548,407	15,101,954	14,671,546	123,139	0.85%

*Represents change from 2009-2010 Budget to 2010-2011 Recommended

BUDGET SUMMARY - GENERAL FUND - CONTINUED

	08-09 Actual	Original 09-10 Budget	Requested 10-11 Budget	Recommended 10-11 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Education						
School Current Expense	15,602,134	14,978,050	15,278,050	15,178,050	200,000	1.34%
School Capital Outlay	2,563,648	1,953,831	1,984,044	1,603,831	(350,000)	-17.91%
CCCC Current Expense	2,192,590	2,195,054	2,241,465	2,218,259	23,205	1.06%
CCCC Civic Center	55,739	53,510	57,410	53,510	0	0.00%
CCCC Capital Outlay	8,000	193,074	312,670	189,070	(4,004)	-2.07%
Total	20,422,111	19,373,519	19,873,639	19,242,720	(130,799)	-0.68%
Cultural and Recreational						
Libraries	704,048	691,001	723,299	691,559	558	0.08%
Parks and Recreation	1,164,392	1,194,013	1,251,540	1,228,568	34,555	2.89%
Temple Theater	9,000	8,640	12,000	8,640	0	0.00%
Arts Council	2,500	2,400	3,000	2,400	0	0.00%
Total	1,879,940	1,896,054	1,989,839	1,931,167	35,113	1.85%
Debt Service						
Principal	3,850,000	4,225,859	4,757,885	4,225,859	0	0.00%
Interest and Fees	2,859,803	2,696,582	3,192,522	2,997,770	301,188	11.17%
Capital Lease Payments	531,045	267,221	214,367	214,367	(52,854)	-19.78%
Total	7,240,848	7,189,662	8,164,774	7,437,996	248,334	3.45%
Reserves	173,495	766,000	786,000	589,429	(176,571)	-23.05%
Total Expenditures	61,526,159	59,864,318	63,970,764	60,636,073	771,755	1.29%

*Represents change from 2009-2010 Budget to 2010-2011 Recommended

EXPENDITURES: WHERE DOES THE MONEY GO?



BUDGET SUMMARY - OTHER FUNDS

	08-09 Actual	Original 09-10 Budget	Requested 10-11 Budget	Recommended 10-11 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
<u>Room Occupancy Tax Fund</u>						
Revenues	\$ 154,241	\$ 175,508	\$ 197,857	\$ 197,857	\$ 22,349	12.73%
Expenses	168,751	175,508	197,857	197,857	22,349	12.73%
Net Excess	\$ (14,510)	\$ -	\$ -	\$ -	\$ -	N/A
<u>Special Revenue Schools Fund</u>						
Revenues	\$ 3,417,607	\$ 3,418,746	\$ 2,787,207	\$ 2,787,207	\$ (631,539)	-18.47%
Expenses	3,807,474	3,418,746	2,787,207	2,787,207	(631,539)	-18.47%
Net Excess	\$ (389,867)	\$ -	\$ -	\$ -	\$ -	N/A
<u>Capital Reserve Fund</u>						
Revenues	\$ 119,914	\$ 1,171,056	\$ 723,179	\$ 723,179	\$ (447,877)	-38.25%
Expenses	806,235	1,171,056	723,179	723,179	(447,877)	-38.25%
Net Excess	\$ (686,321)	\$ -	\$ -	\$ -	\$ -	N/A
<u>Emergency Telephone System Fund</u>						
Revenues	\$ 544,091	\$ 455,212	\$ 709,670	\$ 709,670	\$ 254,458	55.90%
Expenses	307,784	455,212	709,670	709,670	254,458	55.90%
Net Excess	\$ 236,307	\$ -	\$ -	\$ -	\$ -	N/A
<u>Airport Tax Reserve Fund</u>						
Revenues	\$ 153,748	\$ 89,272	\$ 194,400	\$ 194,400	\$ 105,128	117.76%
Expenses	147,693	89,272	194,400	194,400	105,128	117.76%
Net Excess	\$ 6,055	\$ -	\$ -	\$ -	\$ -	N/A
<u>Water Debt Service Fund</u>						
Revenues	\$ 120,790	\$ 117,630	\$ 113,880	\$ 113,880	\$ (3,750)	-3.19%
Expenses	120,790	117,630	113,880	113,880	(3,750)	-3.19%
Net Excess	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
*Represents change from 2009-2010 Budget to 2010-2011 Recommended						

BUDGET SUMMARY - OTHER FUNDS CONTINUED

Solid Waste Fund	Original		Requested	Recommended	Increase/	%Increase/
	08-09 Actual	09-10 Budget	10-11 Budget	10-11 Budget	(Decrease)*	(Decrease)*
Revenues						
User Fees	\$ 1,068,945	\$ 1,053,520	\$ 1,050,800	\$ 1,050,800	\$ (2,720)	-0.26%
White Goods Disposal Fees	17,723	20,000	209,500	209,500	189,500	947.50%
1% Surcharge on Tires	59,686	60,000	60,000	60,000	-	0.00%
Other Revenues	43,322	44,430	59,452	59,452	15,022	33.81%
Investment Earnings	22,087	12,000	3,750	3,750	(8,250)	-68.75%
Designated Reserves	-	137,586	81,185	67,091	(70,495)	-51.24%
Total Revenues	\$ 1,211,763	\$ 1,327,536	\$ 1,464,687	\$ 1,450,593	\$ 123,057	9.27%
Expenses						
Waste Disposal Operations	\$ 235,297	\$ 222,327	\$ 223,297	\$ 220,846	\$ (1,481)	-0.67%
Waste Collection Operations	1,109,245	1,105,209	1,241,390	1,229,747	124,538	11.27%
Total Expenses	\$ 1,344,542	\$ 1,327,536	\$ 1,464,687	\$ 1,450,593	\$ 123,057	9.27%
Net Excess	\$ (132,779)	\$ -	\$ -	\$ -	\$ -	N/A

*Represents change from 2009-2010 Budget to 2010-2011 Recommended

Schedule of Mandated Programs

Department	Notes	Budgeted Expense	Budgeted Revenues	Net Expense to County	% of Budget Paid by County
Governing Body	1	\$ 183,033		\$ 183,033	100.00%
Finance	1	394,868		394,868	100.00%
Tax Administration	1	1,045,576	120,500	925,076	88.48%
Strategic Services	1	357,274	102,036	255,238	71.44%
Court Facilities	1	8,952		8,952	100.00%
Elections	1	222,248	200	222,048	99.91%
Register of Deeds	1	319,712	412,000	(92,288)	-28.87%
Buildings and Grounds	1	2,579,480		2,579,480	100.00%
Sheriff	1	4,213,650	371,674	3,841,976	91.18%
Jail	1	2,120,256	277,427	1,842,829	86.92%
Inspections	1	65,400		65,400	100.00%
Emergency Services	1	236,681	58,056	178,625	75.47%
Fire Marshal	1	288,743	288,743	-	0.00%
Health Dept - General Admin.	1	604,143	62,769	541,374	89.61%
Health - Maternal Health	1	217,172	139,347	77,825	35.84%
Health - Child Health	1	69,343	34,042	35,301	50.91%
Health - Promotion	1	130,342	53,123	77,219	59.24%
Health - WIC - CS	2	277,053	277,053	-	0.00%
Health - Family Planning	1	184,476	170,942	13,534	7.34%
Health - Animal Control	1	316,963	55,507	261,456	82.49%
Health - Environmental Health	1	409,575	79,393	330,182	80.62%
Health - Aids Control	1	50,251	500	49,751	99.00%
Health - Bioterrorism	1	48,453	48,453	-	0.00%
Health - WIC - BF	2	22,935	22,935	-	0.00%
Health - Children's Svcs. Coordinator	1	74,647	24,203	50,444	67.58%
Health - Communicable Disease	1	169,076	31,405	137,671	81.43%
Health - Breast/Cervical Cancer	1	20,549	6,876	13,673	66.54%
Health - Immunization Outreach	1	62,785	24,128	38,657	61.57%
Health - WIC - GA	2	16,865	16,865	-	0.00%
Health - WIC - NE	2	68,527	68,527	-	0.00%
Mental Health	1	240,000	15,000	225,000	93.75%
Social Services	1&2	9,375,540	6,712,401	2,663,139	28.41%
School Current Expense	1	15,178,050		15,178,050	100.00%
School Capital Outlay	1	1,603,831	1,000,000	603,831	37.65%
Debt Service	1	7,437,996	4,509,017	2,928,979	39.38%
Total Mandated Programs		\$ 48,614,445	\$ 14,983,122	\$ 33,631,323	

Mandated Programs account for 80.2% of the total general fund budget.

NOTES

1 - DEPARTMENT OR PROGRAM MANDATED BUT THE FUNDING LEVEL IS DETERMINED BY THE COUNTY

2 - DEPARTMENT OR PROGRAM MANDATED AND FUNDING LEVEL SET BY FEDERAL OR STATE AUTHORITY

Schedule of Non-Mandated Programs

Department	Budgeted Expense	Budgeted Revenues	Net Expense to County	% of Budget Paid by County
Administration	\$ 560,749	\$ 52,000	\$ 508,749	90.73%
Human Resources	251,549		251,549	100.00%
Internal Services	366,824		366,824	100.00%
IT	892,232	15,000	877,232	98.32%
911 Communications	195,186		195,186	100.00%
State Fire Control Contribution	86,685		86,685	100.00%
Medical Examiner	32,000		32,000	100.00%
Juvenile Detention	65,100		65,100	100.00%
Juvenile Probation Rent	13,740		13,740	100.00%
EMS	525,000		525,000	100.00%
Planning	372,850		372,850	100.00%
Economic Development	1,069,264	3,423	1,065,841	99.68%
Cooperative Extension	188,621	4,700	183,921	97.51%
Conservation	107,542	25,500	82,042	76.29%
Health - Primary Care	71,075	56,000	15,075	21.21%
Lee County Industries	4,800		4,800	100.00%
Johnston-Lee Community Action	13,440		13,440	100.00%
HAVEN	9,600		9,600	100.00%
COLTS	665,378	633,447	31,931	4.80%
Senior Services	868,475	470,687	397,788	45.80%
Youth Services	128,944	88,933	40,012	31.03%
Hillcrest	320,914	241,133	79,782	24.86%
Pretrial Release	71,360		71,360	100.00%
Youth Employment	158,865	134,504	24,361	15.33%
CCCC Current Expense	2,218,259		2,218,259	100.00%
CCCC Civic Center	53,510		53,510	100.00%
CCCC Capital Outlay	189,070		189,070	100.00%
Library	691,559	137,571	553,988	80.11%
Parks and Recreation	1,228,568	277,126	951,442	77.44%
Arts Council	2,400		2,400	100.00%
Temple Theater	8,640		8,640	100.00%
Reserves	589,429		589,429	100.00%
Total Non-mandated programs	\$ 12,021,628	\$ 2,140,023	\$ 9,881,605	

Non-Mandated programs account for 19.8% of the total general fund budget.

Fund Balance Appropriated

Department	Description	Requested	Recommended
Capital Outlay			
Tax Administration	Technology Equipment <\$5000 per item	725	725
Elections	Technology Equipment <\$5000 per item	7,500	7,500
IT	Capital <\$5000 per item	51,000	51,000
IT	Server for Parks and Recreation	8,000	8,000
IT	Network Compressor	8,300	8,300
General Services	2010 Cargo Van	19,870	-
General Services	2010 1 Ton Dump Truck	26,450	26,450
Sheriff	Capital <\$5000 per item	60,830	38,379
Sheriff	Dodge Chargers (10)	214,000	128,400
Sheriff	Chevrolet Impala	24,500	-
Sheriff	Chevrolet Tahoe (2)	28,000	28,000
Sheriff	Chevrolet Pickup 4x4	28,000	28,000
Sheriff	Ford Expedition	28,000	-
Sheriff	Technology Equipment <\$5000 per item	39,354	39,354
Sheriff	Dispatcher Radio Console	16,000	16,000
Jail	Van and Transport Cell for Inmates	35,000	35,000
Jail	Upgrade Control Room in Jail	250,000	-
Emergency Services	Generator Connection for Ag Extension Building	25,000	25,000
Emergency Services	Technology Equipment <\$5000 per item	7,000	7,000
Emergency Services	Phase 4 of Emergency Radio System Transfer	10,500	10,500
Health - General	Technology Equipment <\$5000 per item	750	750
Health - Animal Control	Capital <\$5000 per item	2,000	2,000
Social Services	Capital <\$5000 per item	3,257	3,257
Social Services	Replacement vehicle	16,000	16,000
Social Services	Technology Equipment <\$5000 per item	24,672	24,672
COLTS	Technology Equipment <\$5000 per item (10% match)	1,512	1,512
Pretrial Release	Capital <\$5000 per item	3,000	3,000
Lee County Schools	School Capital Outlay Items	207,654	207,654
CCCC	CCCC Capital Outlay Items	312,670	189,070
Library	Technology Equipment <\$5000 per item	3,300	3,300
Recreation	Capital <\$5000 per item	5,500	5,500
	Total capital outlay	1,468,344	914,323
Building Improvements			
General Services	Repair foundation at Daymark Recovery Services	95,000	95,000
General Services	HVAC Replacement	20,000	20,000
General Services	Replace roof at Government Center	80,968	-
General Services	Replace fire alarm system at Main Library	35,000	35,000
	Total building improvements	230,968	150,000

Fund Balance Appropriated

Department	Description	Requested	Recommended
ADA Improvements			
General Services	Stair Chair for Government Center	2,500	2,500
	Total ADA improvements	2,500	2,500
Facility Development			
Recreation	Relocate Playground at San Lee Park	10,000	10,000
Recreation	Sloan Park Playground Update	20,000	20,000
Recreation	Horton Park Playground Update	20,000	20,000
Recreation	Sloan/Dalrymple Infield work	3,200	3,200
Recreation	Deep River Park Contribution	2,000	2,000
	Total facility development	55,200	55,200
	Grand Total	\$ 1,757,012	\$ 1,122,023
	Capital, building improvements and facility development		\$ 1,122,023
	Revenue and expenditure float		926,977
	Total fund balance appropriated		\$ 2,049,000

Capital Outlay

Department	Description	Requested	Recommended
<u>General Fund</u>			
IT	Server for Parks and Recreation	8,000	8,000
IT	Network Compressor	8,300	8,300
General Services	2010 Cargo Van	19,870	-
General Services	2010 1 Ton Dump Truck	26,450	26,450
Sheriff	Dodge Chargers (10)	214,000	128,400
Sheriff	Chevrolet Impala	24,500	-
Sheriff	Chevrolet Tahoe (2)	28,000	28,000
Sheriff	Chevrolet Pickup 4x4	28,000	28,000
Sheriff	Ford Expedition	28,000	-
Sheriff	Dispatcher Radio Console	16,000	16,000
Jail	Van and Transport Cell for Inmates	35,000	35,000
Jail	Upgrade Control Room in Jail	250,000	-
Emergency Services	Generator Connection for Ag Extension Building	25,000	25,000
Emergency Services	Phase 4 of Emergency Radio System Transfer	10,500	10,500
Social Services	Replacement vehicle	16,000	16,000
General Fund Total		<u>\$ 737,620</u>	<u>\$ 329,650</u>
<u>Solid Waste Fund</u>			
Waste Collections	30 Cubic Yard Roll-off Container with 3 Compartments	\$ 5,800	\$ 5,800
Waste Collections	20 Cubic Yard Roll-off Container with 2 Compartments (2)	11,000	11,000
Waste Collections	Forklift for White Goods Recycling	42,000	42,000
Waste Collections	Concrete White Goods Pad	150,000	150,000
Solid Waste Fund Total		<u>\$ 208,800</u>	<u>\$ 208,800</u>

LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

RESOLUTION

WHEREAS, the Lee County Board of Commissioners met February 7-8, 2005, at the UNC School of Government at Chapel Hill to contemplate future challenges and opportunities that the County will encounter; and,

WHEREAS, the Board of Commissioners is excited and optimistic that the future of Lee County will be one of great prosperity; and,

WHEREAS, Lee County government has a distinct role in guiding the development and improvement of the community and its citizens; and,

WHEREAS, it is imperative that the Board of Commissioners communicate a clear vision for the expectations of County Government and its employees in providing services to the community; and,

NOW, THEREFORE, BE IT RESOLVED, that the Lee County Board of Commissioners, after completing their February 12-13, 2007 Retreat, does hereby adopt and reaffirm the following vision statements for use in leading, directing, and prioritizing the work of Lee County Government:

MOTTO:

Committed Today for a Better Tomorrow

MISSION:

Through vision and leadership, setting the standard for professional local government.

CORE VALUES:


We value:

Our citizens, community, family, business and industry,
Competent, knowledgeable and courteous employees,
Cost effective, high quality service, and
Responsive and cooperative departments.

Adopted this 19th day of February 2007.


Robert H. Brown, Chairman

ATTEST:


Gaynell M. Lee, Clerk



FINANCIAL POLICIES RESOLUTION

WHEREAS, stability in fiscal affairs is a desirable objective but a difficult goal for counties to attain because of many factors some of which are the relationship of the various units of government, mandates, the changing economies and the limited authority of local government; and

WHEREAS, the Board of Commissioners is of the opinion that the statement of minimum standards of fiscal policy would help present and future boards and staff to adapt to the changes that occur and help them to attain a reasonable measure of fiscal stability;

NOW, THEREFORE BE IT RESOLVED, that the Lee County Board of Commissioners does hereby adopt the following financial policies:

Debt

- Debt service will not exceed 15% of general fund expenditures. In any year where the debt service is less than or equal to 14% of general fund expenditures at least 1% of the operating budget will be transferred to capital reserve. This contribution will only be made if available fund balance is at 15% or greater of general fund expenditures.
- Payout of aggregate principal outstanding shall be no less than 50% repaid within 10 years.
- The County will strive to maintain its net bonded debt at a level not to exceed two percent of the assessed valuation of taxable property within the County.

Fees and user charges

- As part of the budget process, the County shall annually review the fees and user charges. All changes to the schedule of fees and charges must be approved by the Board of Commissioners.
- The County should charge other fees when it is allowable, when a limited and specific group of beneficiaries can be identified, when it is feasible to charge beneficiaries for the services rendered, and when there is no reason to subsidize the service wholly or in part. To the extent possible, fee levels should be set to recover the full costs of the services provided, unless it is deemed necessary or desirable to subsidize the service.
- Factors to consider in deciding whether a subsidy is appropriate include the burden on property tax payers, the degree to which the service benefits a particular segment of the population, whether beneficiaries can pay the fee, and whether the service provides a broader benefit to the community.

Fund Balance

- The County will maintain as a floor an available fund balance equal to 14% of the General Fund budget at the end of each fiscal year; however, the County will strive to reach a target of 18%.
- General Fund balances in excess of target levels will be transferred to capital reserve funds to provide equity resources to fund the County's capital improvement plan.

Competitive Employment

- In order to recruit and retain the most qualified employees while ensuring fairness and non-discrimination, Lee County will commit to conducting a comprehensive compensation and classification study every five years. The study shall be based on the complexity and relative worth of each job as well as an extensive market comparability analysis which identifies competitive pay rates for jobs similar in content to those of the County in the labor market in which we compete for our labor supply.
- In an effort to maintain competitive rates of pay the County will strive to make annual cost of living adjustments for all employees based on the Consumer Price Index for Urban Wage Earners, Southern Region, Average of All Groups.

Tax rate

- In an effort to stabilize the County's tax rate, the Board of Commissioners will adopt a tax rate that considers the succeeding four years' anticipated expenditures and will strive not to change the rate until the next revaluation.
- The Board of Commissioners prefers to limit the growth of the annual operating budget to an amount which can be accommodated by growth in the tax base as well as other local state and federal revenues, without a tax rate increase, whenever possible.
- In an effort to stabilize the County's tax rate, the County will strive to develop and annually review projections of revenues, expenditures and fund balance for the next five years. Longer range projections should be developed as necessary.
- In an effort to stabilize the County's tax rate, all grant funded positions will be reviewed annually to verify continuation of funding. If grant funds are no longer available for a position, the position will be terminated unless a non-tax related source of revenue is provided to cover the cost of the position.

Adopted this 7th day of May, 2007.

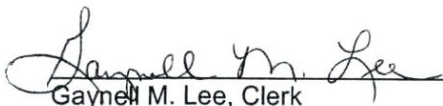


Robert T. Reives, Chairman, Finance Committee



Robert H. Brown, Chairman,
Board of Commissioners

ATTEST:



Gaynell M. Lee, Clerk

COUNTY OF LEE
Proposed 2010-2011
General Fund

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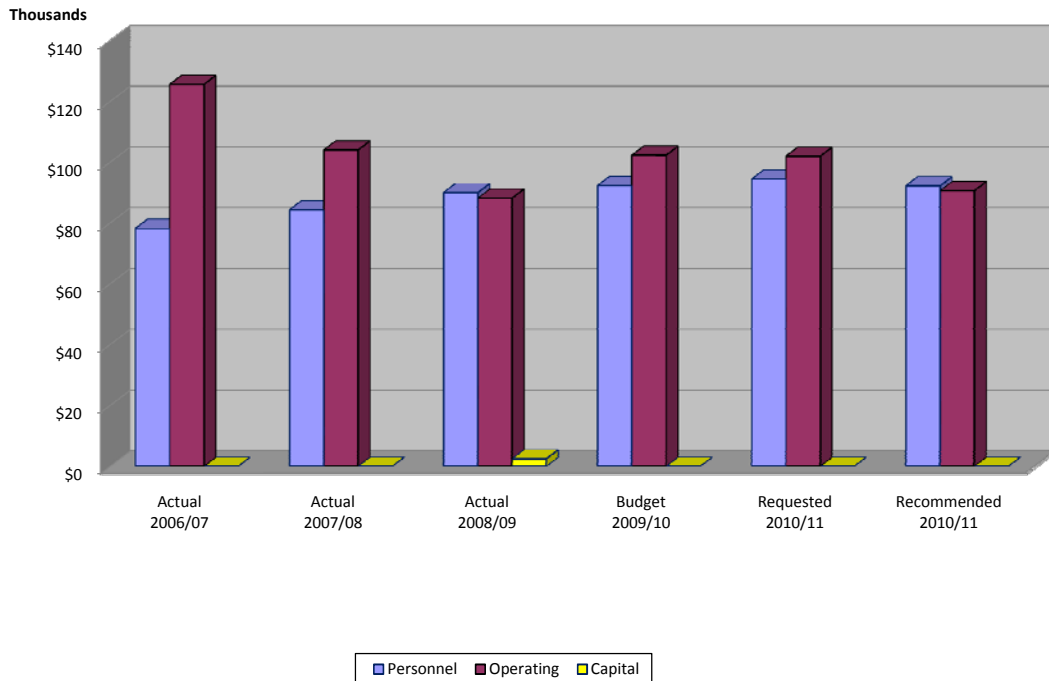
Governing Body

Mission

Through vision and leadership, setting the standard for professional local government.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ 203,922	\$ 188,426	\$ 180,893	\$ 194,783	\$ 196,573	\$ 183,033
Total	\$ 203,922	\$ 188,426	\$ 180,893	\$ 194,783	\$ 196,573	\$ 183,033
Expenditures						
Personnel	\$ 78,271	\$ 84,358	\$ 90,107	\$ 92,407	\$ 94,533	\$ 92,316
Operating	125,651	104,068	88,286	102,376	102,040	90,717
Capital	-	-	2,500	-	-	-
Total	\$ 203,922	\$ 188,426	\$ 180,893	\$ 194,783	\$ 196,573	\$ 183,033



Administration

Mission

The mission of Lee County Administration is to implement the policies of the Board of Commissioners and to provide leadership to all employees in an effort to achieve the highest standards of efficiency, ethics, and community involvement for the maximum benefit of Lee County.

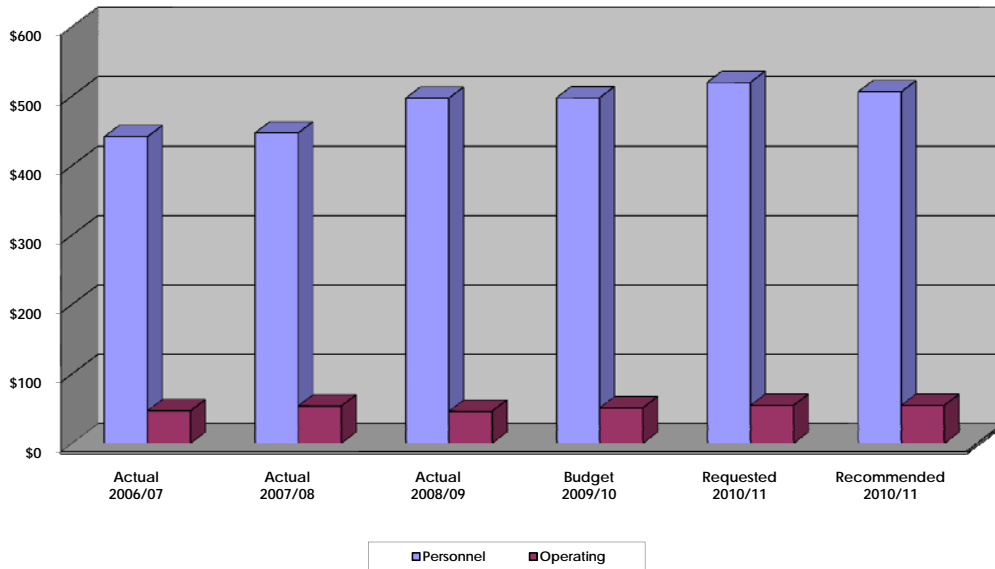
Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	5.25	6	6	5	5	5

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Sales and Services	\$ -	\$ -	\$ -	\$ 88,584	\$ 52,000	\$ 52,000
General Appropriation	488,125	500,728	543,347	460,210	522,426	508,749
Total	\$ 488,125	\$ 500,728	\$ 543,347	\$ 548,794	\$ 574,426	\$ 560,749
Expenditures						
Personnel	\$ 441,394	\$ 446,934	\$ 497,117	\$ 497,694	\$ 519,776	\$ 506,099
Operating	46,731	53,794	46,230	51,100	54,650	54,650
Total	\$ 488,125	\$ 500,728	\$ 543,347	\$ 548,794	\$ 574,426	\$ 560,749

Thousands



Human Resources

Mission

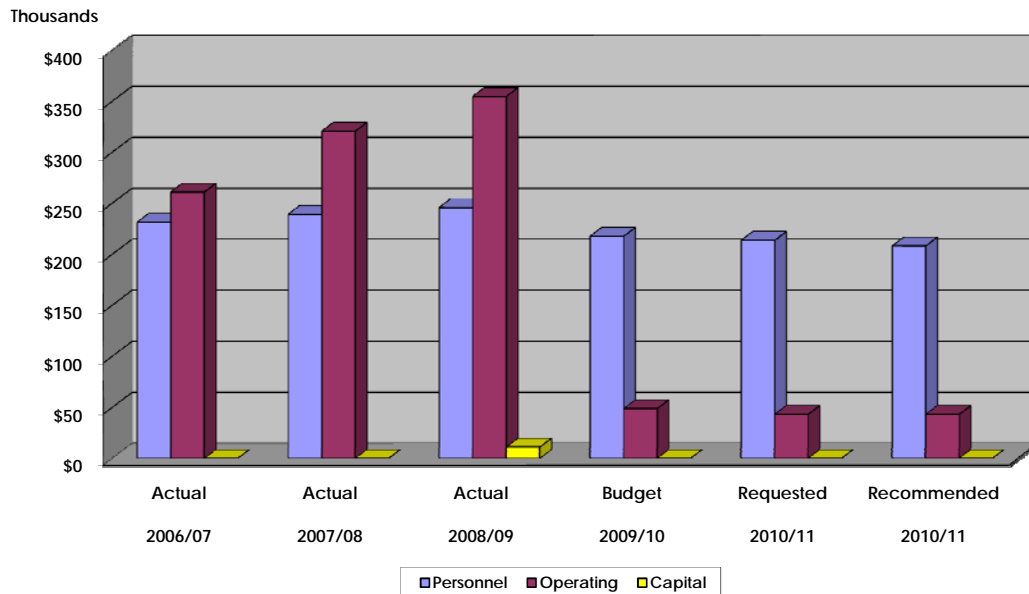
The mission of Lee County Human Resources is to attract, develop and retain competent, knowledgeable and motivated employees.

Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	4	4	4	3	3	3

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -
General Appropriation	490,536	559,835	611,760	266,719	257,050	251,549
Total	\$ 492,536	\$ 559,835	\$ 611,760	\$ 266,719	\$ 257,050	\$ 251,549
Expenditures						
Personnel	\$ 231,459	\$ 239,237	\$ 245,850	\$ 217,774	\$ 213,720	\$ 208,219
Operating	261,077	320,598	354,730	48,945	43,330	43,330
Capital	-	-	11,180	-	-	-
Total	\$ 492,536	\$ 559,835	\$ 611,760	\$ 266,719	\$ 257,050	\$ 251,549



Finance

Mission

The mission of the Lee County Finance Department is to provide sound fiscal policies and financial reporting information necessary to effectively manage the fiscal affairs of the County.

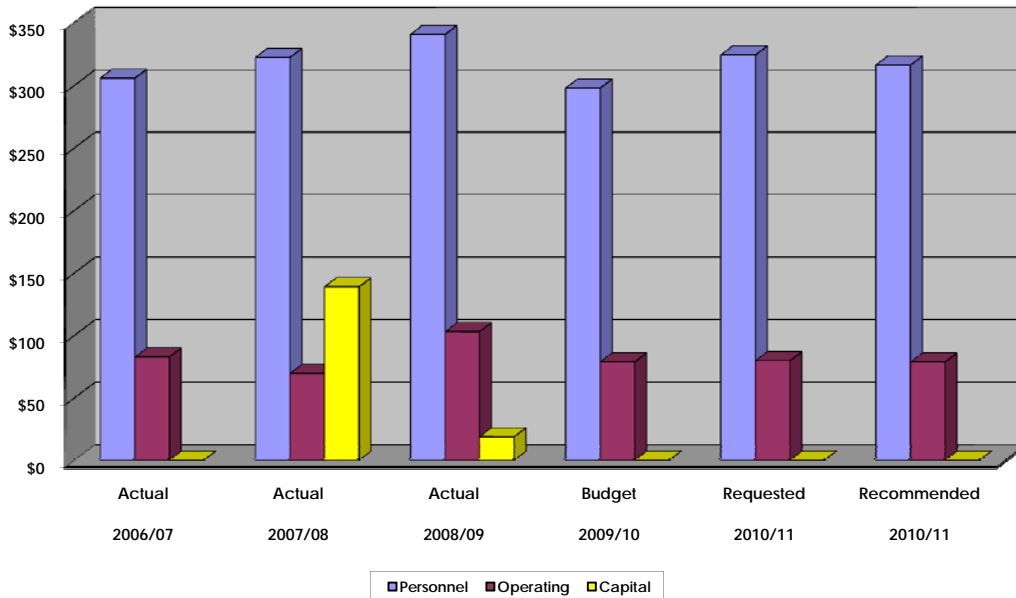
Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	6	6	6	5	5	5

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ 388,282	\$ 530,438	\$ 462,345	\$ 376,605	\$ 403,899	\$ 394,868
Total	\$ 388,282	\$ 530,438	\$ 462,345	\$ 376,605	\$ 403,899	\$ 394,868
Expenditures						
Personnel	\$ 305,695	\$ 322,292	\$ 340,710	\$ 297,795	\$ 324,297	\$ 316,266
Operating	82,587	69,428	102,857	78,810	79,602	78,602
Capital	-	138,718	18,778	-	-	-
Total	\$ 388,282	\$ 530,438	\$ 462,345	\$ 376,605	\$ 403,899	\$ 394,868

Thousands



Internal Services

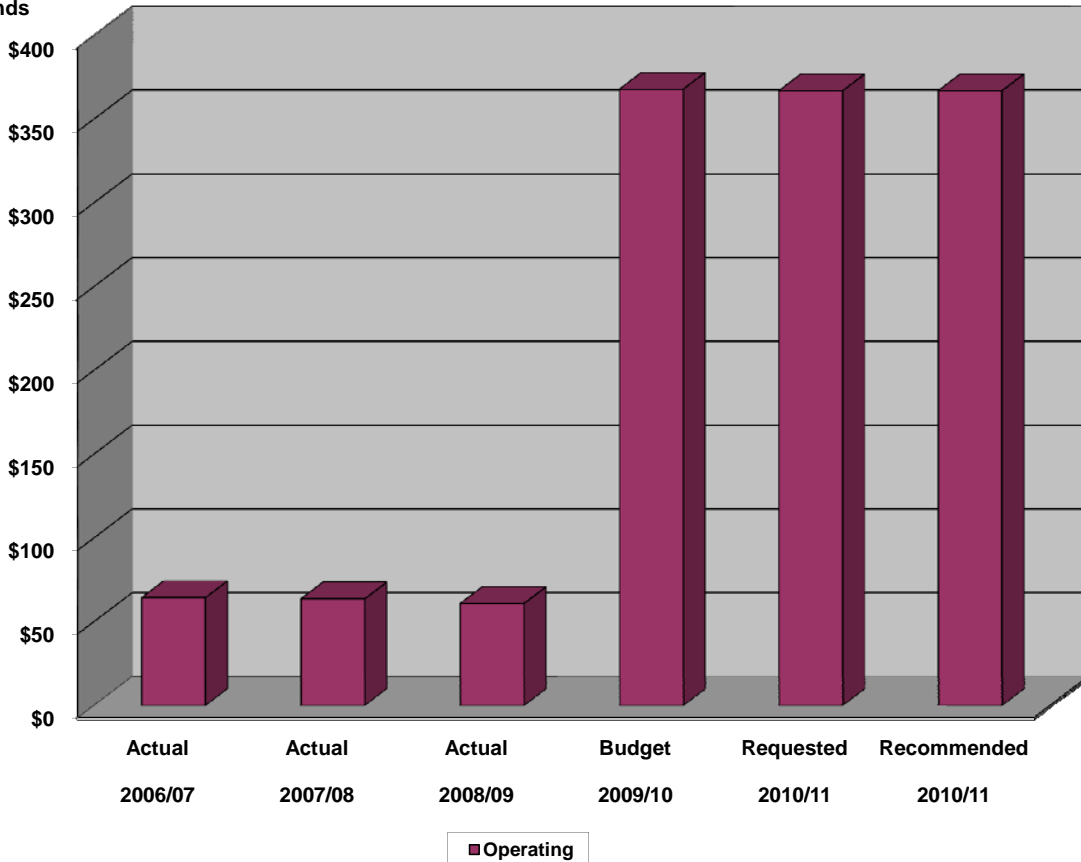
Significant Changes

Expenses related to retiree health insurance have been transferred to this department beginning in fiscal year 2009-2010.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ 64,315	\$ 63,599	\$ 60,822	\$ 367,832	\$ 366,824	\$ 366,824
Total	\$ 64,315	\$ 63,599	\$ 60,822	\$ 367,832	\$ 366,824	\$ 366,824
Expenditures						
Operating	\$ 64,315	\$ 63,599	\$ 60,822	\$ 367,832	\$ 366,824	\$ 366,824
Total	\$ 64,315	\$ 63,599	\$ 60,822	\$ 367,832	\$ 366,824	\$ 366,824

Thousands



Tax Administration

Mission

The mission of the Lee County Tax Department is to provide the equitable and fair assessment, levy, and collection of all taxable property while maintaining quality data and providing excellent customer service.

Significant Changes

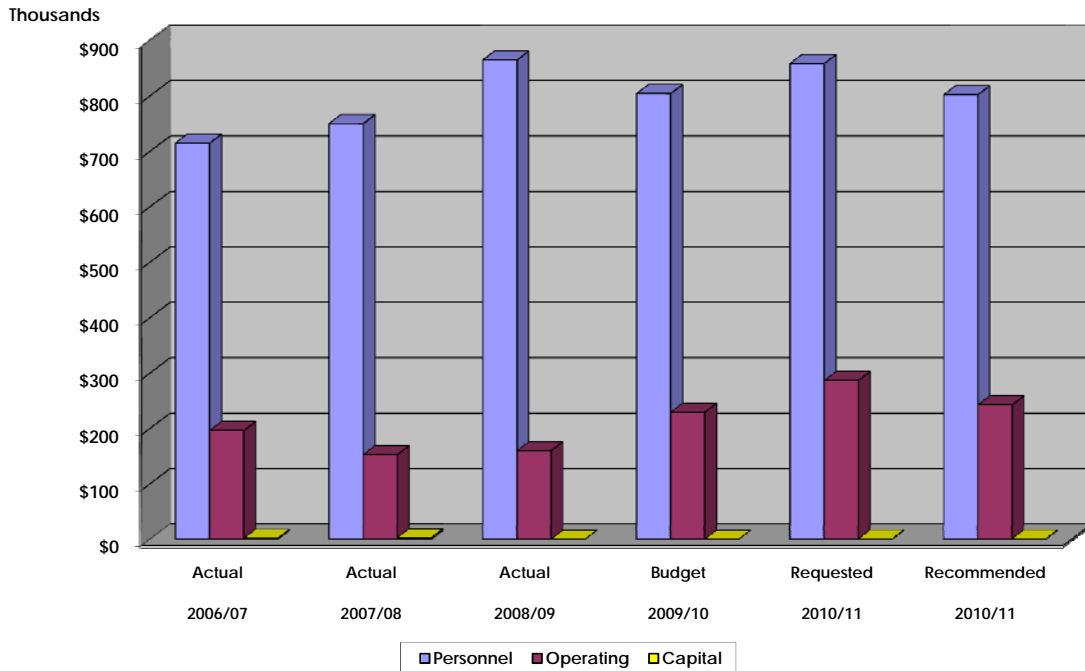
Requested Revenue Collection Clerk not funded in FY 2010-11

Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	16	16	16	15	16	15

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Sales and Services	\$ 108,292	\$ 130,503	\$ 154,147	\$ 123,500	\$ 120,500	\$ 120,500
General Appropriation	804,665	775,431	870,553	909,741	1,025,574	925,076
Total	\$ 912,957	\$ 905,934	\$ 1,024,700	\$ 1,033,241	\$ 1,146,074	\$ 1,045,576
Expenditures						
Personnel	\$ 714,922	\$ 750,237	\$ 864,929	\$ 804,081	\$ 858,663	\$ 802,165
Operating	196,363	152,792	159,771	229,160	286,686	242,686
Capital	1,672	2,905	-	-	725	725
Total	\$ 912,957	\$ 905,934	\$ 1,024,700	\$ 1,033,241	\$ 1,146,074	\$ 1,045,576



Tax Revaluation

Significant Changes

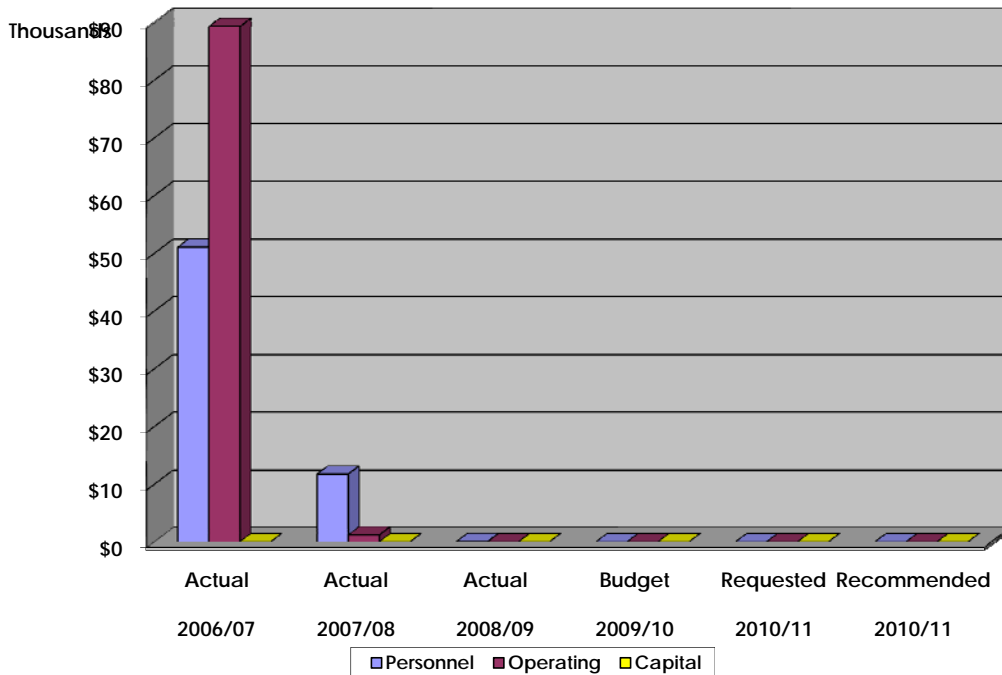
The revaluation coordinator position has been reclassified to an appraiser position so the Revaluation budget has been merged back into Tax Administration in FY 2008/09.

Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	1	1	0	0	0	0

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ 140,317	\$ 12,926	\$ 64	\$ -	\$ -	\$ -
Total	\$ 140,317	\$ 12,926	\$ 64	\$ -	\$ -	\$ -
Expenditures						
Personnel	\$ 51,010	\$ 11,735	\$ 64	\$ -	\$ -	\$ -
Operating	89,307	1,191	-	-	-	-
Capital	-	-	-	-	-	-
Total	\$ 140,317	\$ 12,926	\$ 64	\$ -	\$ -	\$ -



Strategic Services

Mission

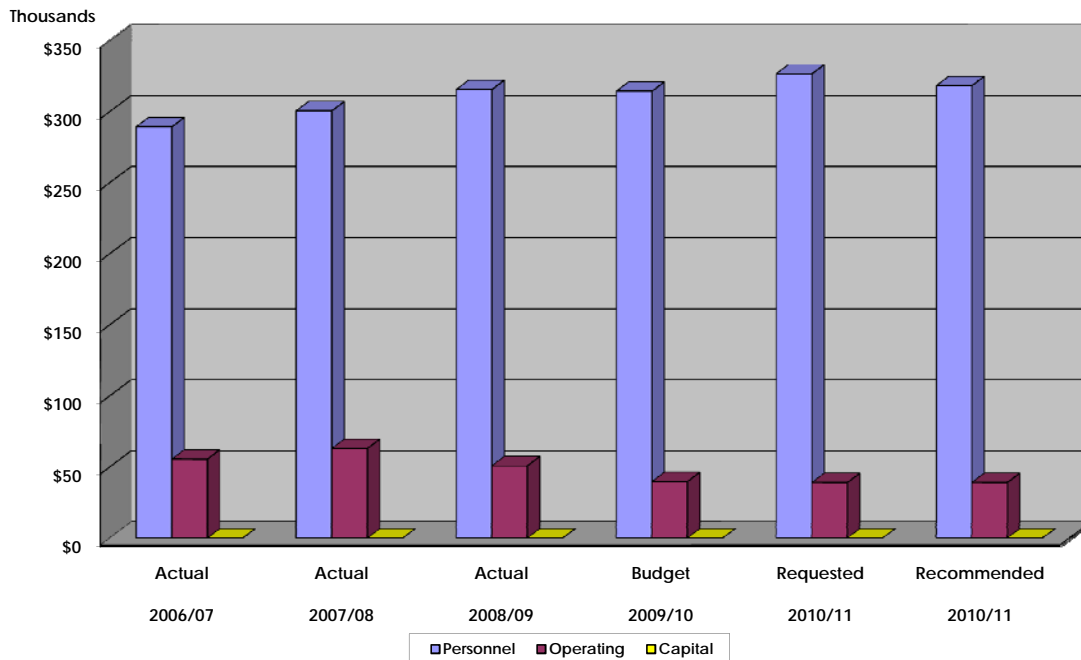
The mission of Lee County Strategic Services is to coordinate and support the development and maintenance of a county-wide geographic information system (GIS).

Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	5	5	5	5	5	5

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ -	\$ 12,910	\$ -	\$ -	\$ -	\$ -
Sales and Services	91,717	94,400	98,505	98,674	101,903	99,036
Transfers	3,000	3,000	3,000	3,000	3,000	3,000
General Appropriation	250,108	253,358	264,833	252,362	260,727	255,238
Total	\$ 344,825	\$ 363,668	\$ 366,338	\$ 354,036	\$ 365,630	\$ 357,274
Expenditures						
Personnel	\$ 289,311	\$ 300,566	\$ 315,544	\$ 314,339	\$ 326,570	\$ 318,214
Operating	55,514	63,102	50,794	39,697	39,060	39,060
Capital	-	-	-	-	-	-
Total	\$ 344,825	\$ 363,668	\$ 366,338	\$ 354,036	\$ 365,630	\$ 357,274

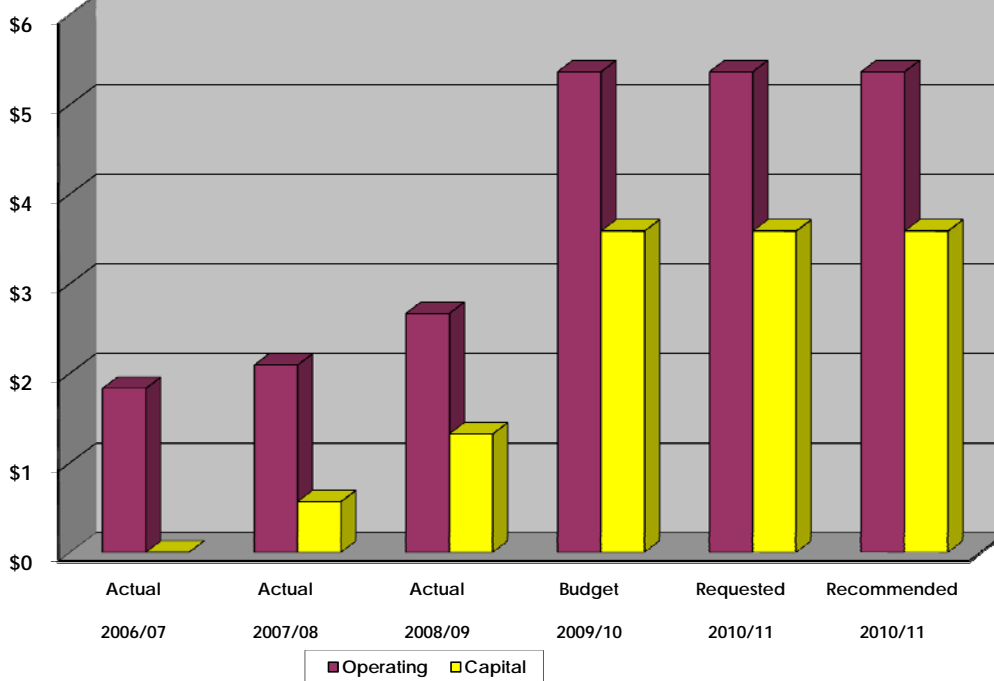


Court Facilities

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ 1,830	\$ 2,657	\$ 3,990	\$ 8,952	\$ 8,952	\$ 8,952
Total	\$ 1,830	\$ 2,657	\$ 3,990	\$ 8,952	\$ 8,952	\$ 8,952
Expenditures						
Operating	\$ 1,830	\$ 2,091	\$ 2,668	\$ 5,365	\$ 5,365	\$ 5,365
Capital	-	566	1,322	3,587	3,587	3,587
Total	\$ 1,830	\$ 2,657	\$ 3,990	\$ 8,952	\$ 8,952	\$ 8,952

Thousands



Elections

Mission

The mission of the Lee County Board of Elections is to preserve and promote the election process for citizens of the County.

Significant Changes

Revenues include reimbursement for municipal elections.

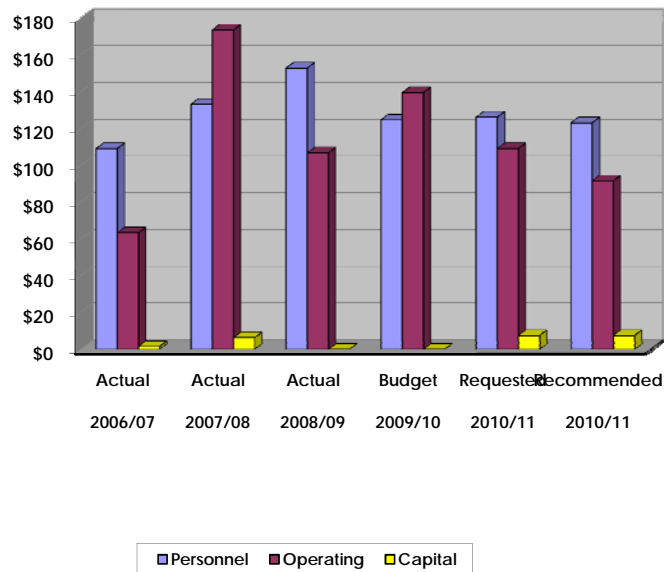
Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	2	2	3	2.5	2.5	2.5

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ -	\$ 35,720	\$ 1,167	\$ -	\$ -	\$ -
Sales and Services	130	28,270	5	45,500	200	200
General Appropriation	174,026	249,198	258,646	218,898	242,743	222,048
Total	\$ 174,156	\$ 313,188	\$ 259,818	\$ 264,398	\$ 242,943	\$ 222,248
Expenditures						
Personnel	\$ 109,202	\$ 133,281	\$ 152,966	\$ 124,774	\$ 126,222	\$ 123,144
Operating	63,387	173,617	106,852	139,624	109,221	91,604
Capital	1,567	6,290	-	-	7,500	7,500
Total	\$ 174,156	\$ 313,188	\$ 259,818	\$ 264,398	\$ 242,943	\$ 222,248

Thousands



Register of Deeds

Mission

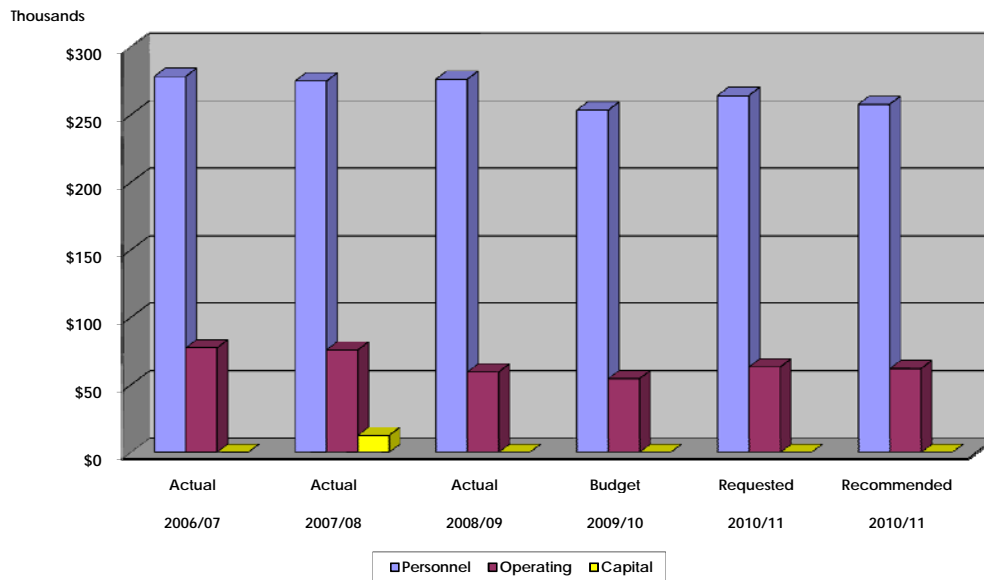
The mission of the Lee County Register of Deeds is to maintain, protect, and make accessible all recorded transactions and vital records for the County.

Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	6	6	6	5	5	5

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Other Taxes and Licenses	\$ 289,851	\$ 244,314	\$ 147,017	\$ 150,000	\$ 150,000	\$ 150,000
Permits and Fees	367,884	318,936	257,674	262,000	262,000	262,000
General Appropriation	(301,984)	(199,851)	(68,830)	(104,207)	(84,526)	(92,288)
Total	\$ 355,751	\$ 363,399	\$ 335,860	\$ 307,793	\$ 327,474	\$ 319,712
Expenditures						
Personnel	\$ 278,394	\$ 275,003	\$ 276,358	\$ 253,295	\$ 264,263	\$ 257,701
Operating	77,357	75,868	59,502	54,498	63,211	62,011
Capital	-	12,528	-	-	-	-
Total	\$ 355,751	\$ 363,399	\$ 335,860	\$ 307,793	\$ 327,474	\$ 319,712



Information Technology

Mission

The mission of the Information Technology Department is to provide our customers with high quality, cost-effective, innovative, and responsive technical services.

Significant Changes

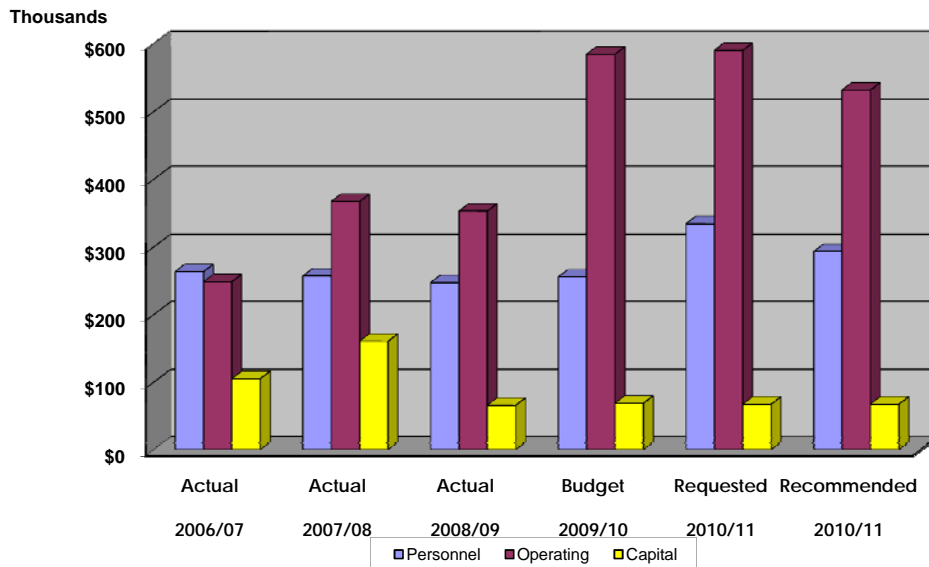
IT Network/Systems Administrator position to be filled in January 2011.

Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	4	4	5	4	5	5

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Sales and Services	\$ 12,096	\$ 8,508	\$ 10,924	\$ 25,000	\$ 25,000	\$ 15,000
Transfers	11,767	-	-	-	-	-
General Appropriation	592,404	775,504	654,499	883,757	966,727	877,232
Total	\$ 616,267	\$ 784,012	\$ 665,423	\$ 908,757	\$ 991,727	\$ 892,232
Expenditures						
Personnel	\$ 263,125	\$ 256,616	\$ 246,936	\$ 255,172	\$ 334,071	\$ 292,993
Operating	248,276	366,984	352,757	584,785	590,356	531,939
Capital	104,866	160,412	65,730	68,800	67,300	67,300
Total	\$ 616,267	\$ 784,012	\$ 665,423	\$ 908,757	\$ 991,727	\$ 892,232



General Services

Mission

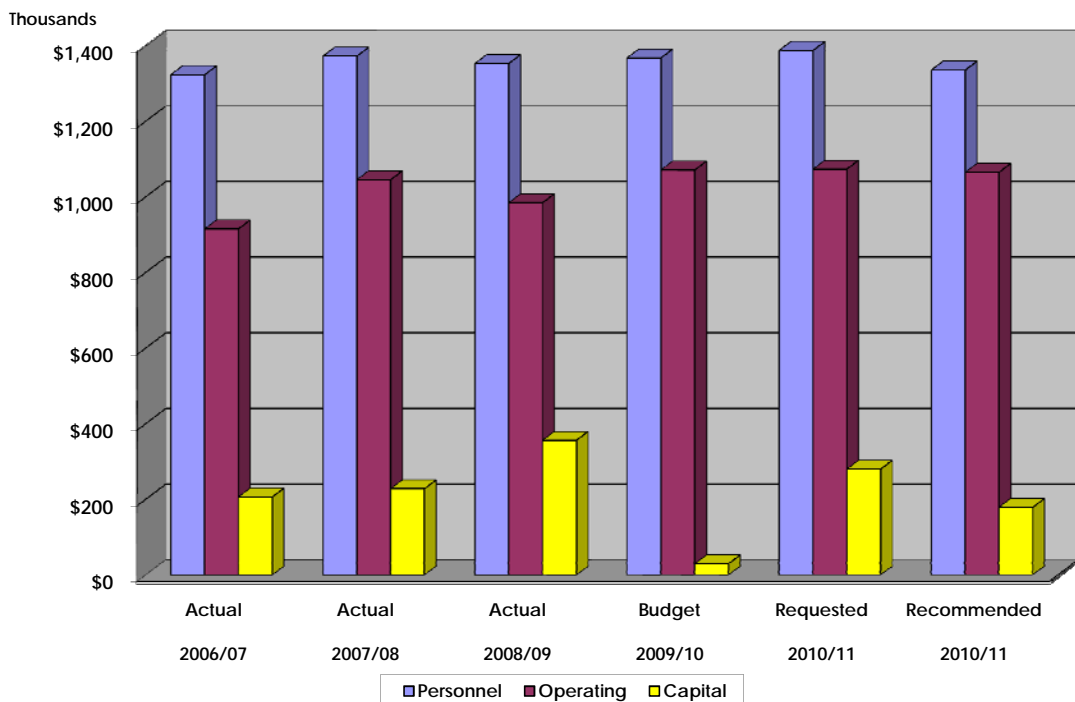
The Lee County Department of General Services is dedicated to providing a better quality of life for County residents through environmentally responsible methods of solid waste management, and clean and safe public facilities.

Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	29	29	29	28	28	28

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ 2,445,094	\$ 2,645,871	\$ 2,694,112	\$ 2,468,875	\$ 2,741,072	\$ 2,579,480
Total	\$ 2,445,094	\$ 2,645,871	\$ 2,694,112	\$ 2,468,875	\$ 2,741,072	\$ 2,579,480
Expenditures						
Personnel	\$ 1,323,188	\$ 1,372,312	\$ 1,352,989	\$ 1,367,694	\$ 1,387,561	\$ 1,335,307
Operating	915,540	1,045,568	984,757	1,071,681	1,073,723	1,065,223
Capital	206,366	227,991	356,366	29,500	279,788	178,950
Total	\$ 2,445,094	\$ 2,645,871	\$ 2,694,112	\$ 2,468,875	\$ 2,741,072	\$ 2,579,480



Sheriff

Mission

The Lee County Sheriff's Department's mission is to enforce the law, preserve the peace and protect the values of Lee County citizens by providing communities with a safe and secure environment.

Significant Changes

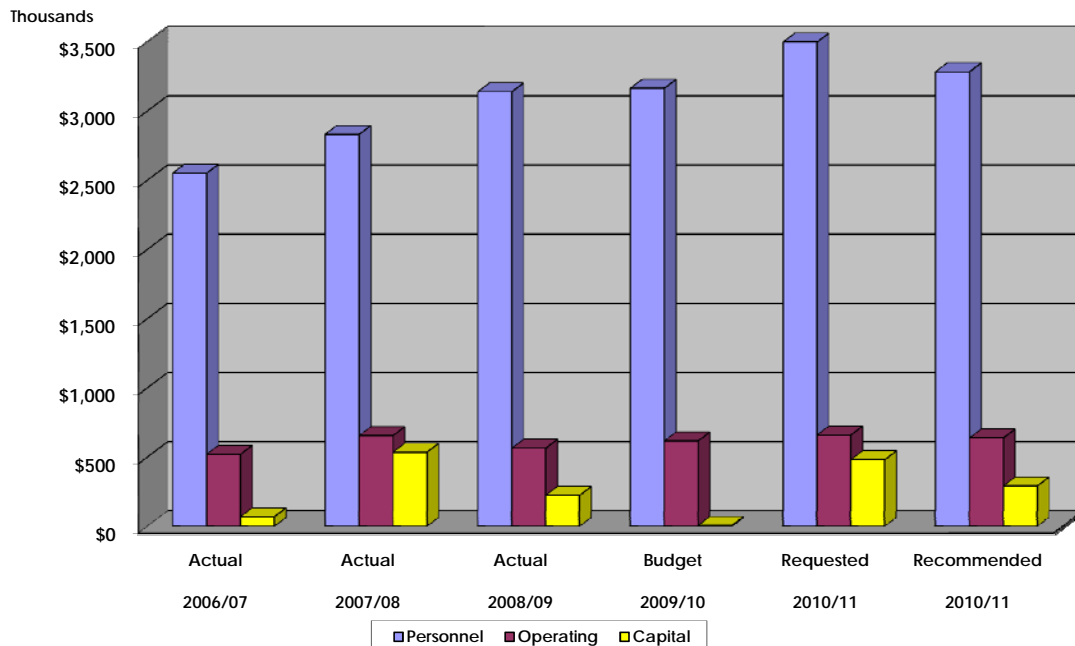
Crime Scene Investigator, Data Entry Clerk, and Court House Security positions requested but not funded in FY 2010-11. Drug Agent and Gang Task Force Officer grant funding runs out June 30, 2010. County assumes full funding of these positions in FY 2010-11.

Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	47	50	54	57	60	57

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 10,367	\$ 30,469	\$ 100,024	\$ 60,661	\$ 140,000	\$ 140,000
Intergovernmental Revenues	95,866	118,431	109,629	109,675	117,357	117,357
Sales and Services	98,862	99,145	110,841	102,269	103,867	103,867
Transfers	47,000	5,000	-	-	-	-
General Appropriation	2,887,425	3,768,305	3,605,448	3,514,620	4,275,782	3,852,456
Total	\$ 3,139,520	\$ 4,021,350	\$ 3,925,941	\$ 3,787,225	\$ 4,637,006	\$ 4,213,680
Expenditures						
Personnel	\$ 2,550,569	\$ 2,831,058	\$ 3,138,071	\$ 3,164,021	\$ 3,497,213	\$ 3,282,930
Operating	520,553	654,887	563,631	616,954	658,785	638,293
Capital	68,398	535,405	224,239	6,250	481,008	292,457
Total	\$ 3,139,520	\$ 4,021,350	\$ 3,925,941	\$ 3,787,225	\$ 4,637,006	\$ 4,213,680



Jail

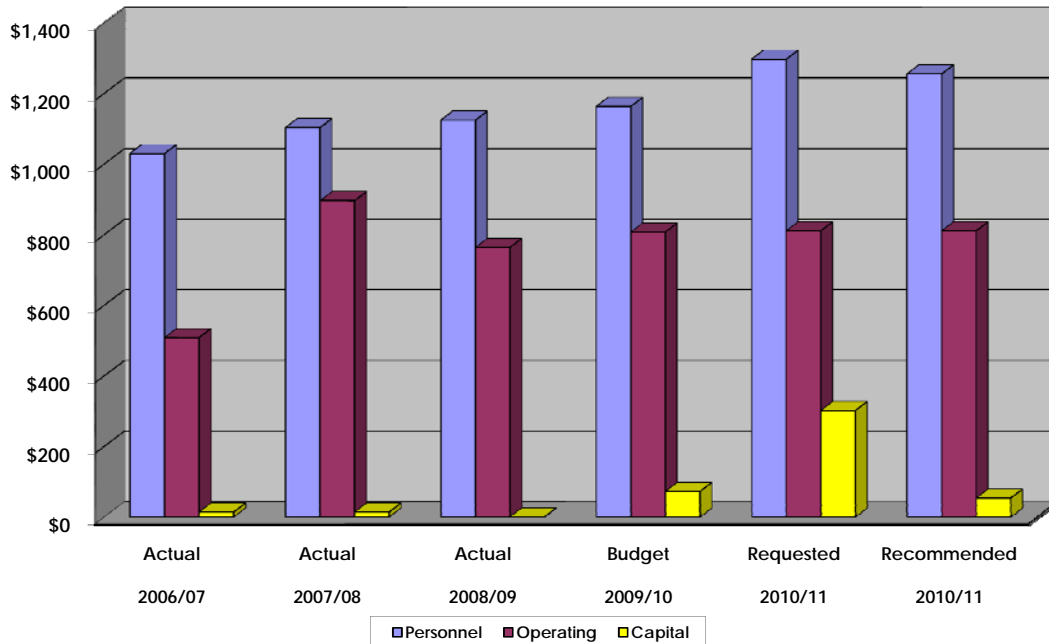
Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	24	24	24	26	26	26

Budget

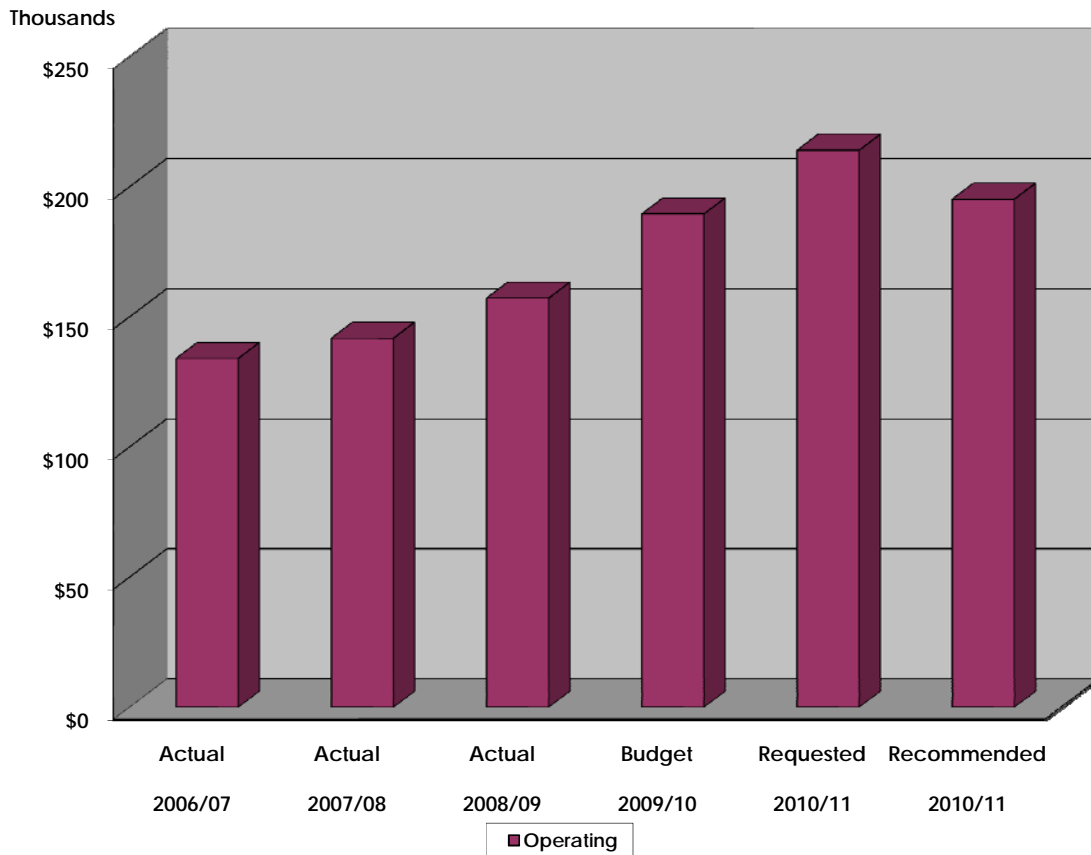
	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 19,764	\$ 16,384	\$ 16,001	\$ 16,193	\$ 130,977	\$ 130,977
Sales and Services	215,002	138,260	138,982	174,339	146,900	146,900
General Appropriation	1,317,652	1,858,874	1,734,126	1,853,047	2,132,128	1,842,379
Total	\$ 1,552,418	\$ 2,013,518	\$ 1,889,109	\$ 2,043,579	\$ 2,410,005	\$ 2,120,256
Expenditures						
Personnel	\$ 1,029,624	\$ 1,103,350	\$ 1,124,323	\$ 1,163,344	\$ 1,297,075	\$ 1,255,170
Operating	508,485	895,977	763,966	807,427	811,034	811,034
Capital	14,309	14,191	820	72,808	301,896	54,052
Total	\$ 1,552,418	\$ 2,013,518	\$ 1,889,109	\$ 2,043,579	\$ 2,410,005	\$ 2,120,256

Thousands



E-911 Communications

Budget							
	2006/07	2007/08	2008/09	2009/10	2010/11	2010/11	
	Actual	Actual	Actual	Budget	Requested	Recommended	
Revenue							
General Appropriation	\$ 133,996	\$ 141,745	\$ 157,156	\$ 189,501	\$ 214,000	\$ 195,186	
Total	\$ 133,996	\$ 141,745	\$ 157,156	\$ 189,501	\$ 214,000	\$ 195,186	
Expenditures							
Operating	\$ 133,996	\$ 141,745	\$ 157,156	\$ 189,501	\$ 214,000	\$ 195,186	
Total	\$ 133,996	\$ 141,745	\$ 157,156	\$ 189,501	\$ 214,000	\$ 195,186	

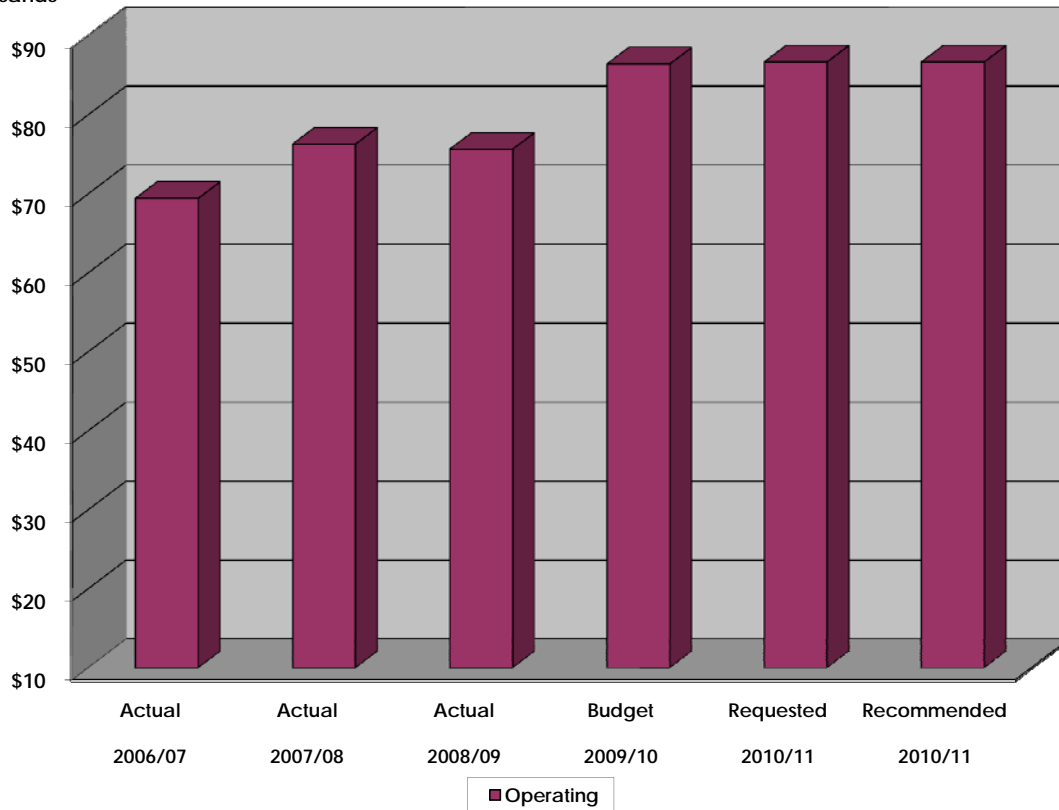


State Fire Control

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ 69,415	\$ 76,283	\$ 75,642	\$ 86,438	\$ 86,685	\$ 86,685
Total	\$ 69,415	\$ 76,283	\$ 75,642	\$ 86,438	\$ 86,685	\$ 86,685
Expenditures						
Operating	\$ 69,415	\$ 76,283	\$ 75,642	\$ 86,438	\$ 86,685	\$ 86,685
Total	\$ 69,415	\$ 76,283	\$ 75,642	\$ 86,438	\$ 86,685	\$ 86,685

Thousands

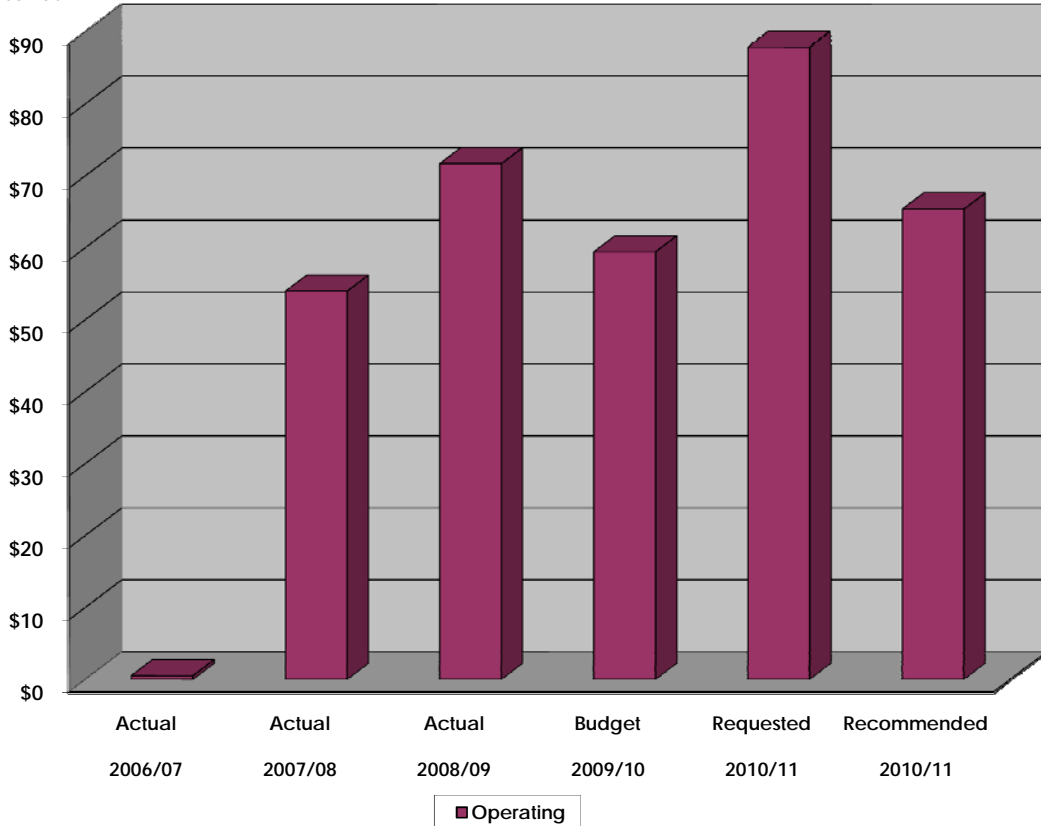


Inspections

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ 530	\$ 53,992	\$ 71,716	\$ 59,454	\$ 87,900	\$ 65,400
Total	\$ 530	\$ 53,992	\$ 71,716	\$ 59,454	\$ 87,900	\$ 65,400
Expenditures						
Operating	\$ 530	\$ 53,992	\$ 71,716	\$ 59,454	\$ 87,900	\$ 65,400
Total	\$ 530	\$ 53,992	\$ 71,716	\$ 59,454	\$ 87,900	\$ 65,400

Thousands



State Services

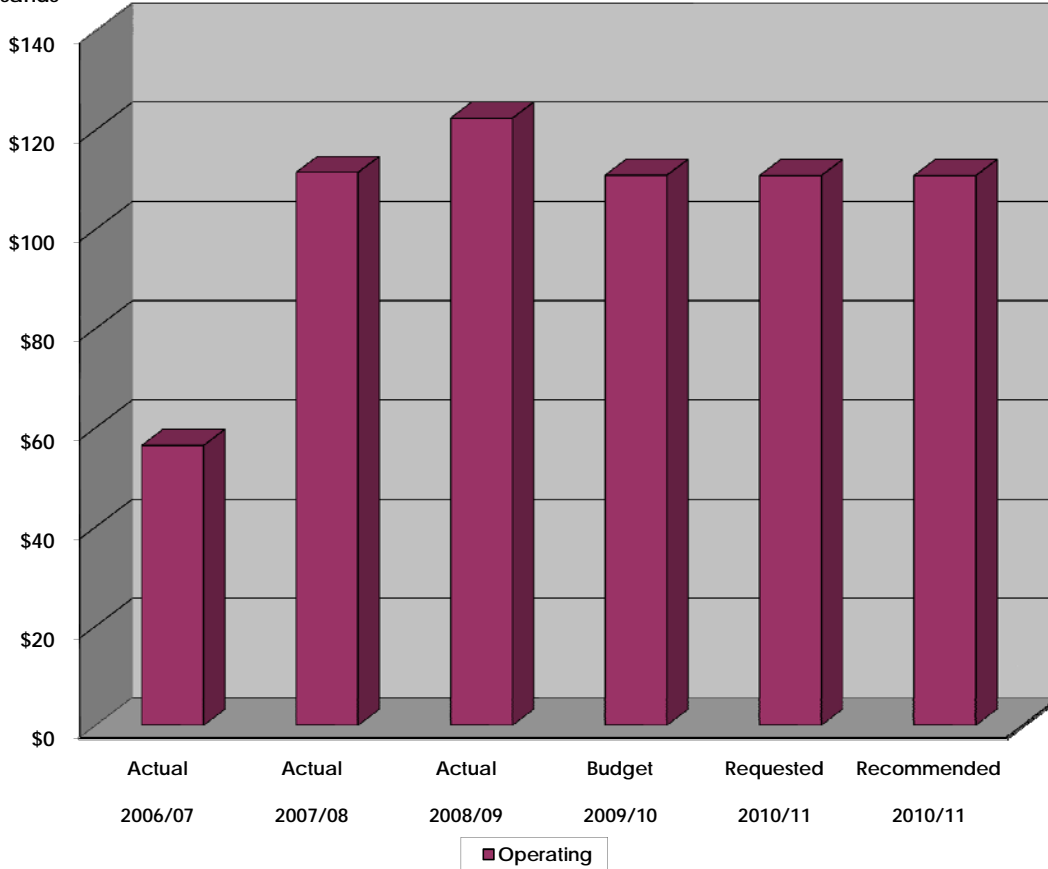
Significant Changes

Expenditures increased to cover long-term stays in juvenile detention.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ 56,454	\$ 111,471	\$ 122,422	\$ 110,905	\$ 110,840	\$ 110,840
Total	\$ 56,454	\$ 111,471	\$ 122,422	\$ 110,905	\$ 110,840	\$ 110,840
Expenditures						
Operating	\$ 56,454	\$ 111,471	\$ 122,422	\$ 110,905	\$ 110,840	\$ 110,840
Total	\$ 56,454	\$ 111,471	\$ 122,422	\$ 110,905	\$ 110,840	\$ 110,840

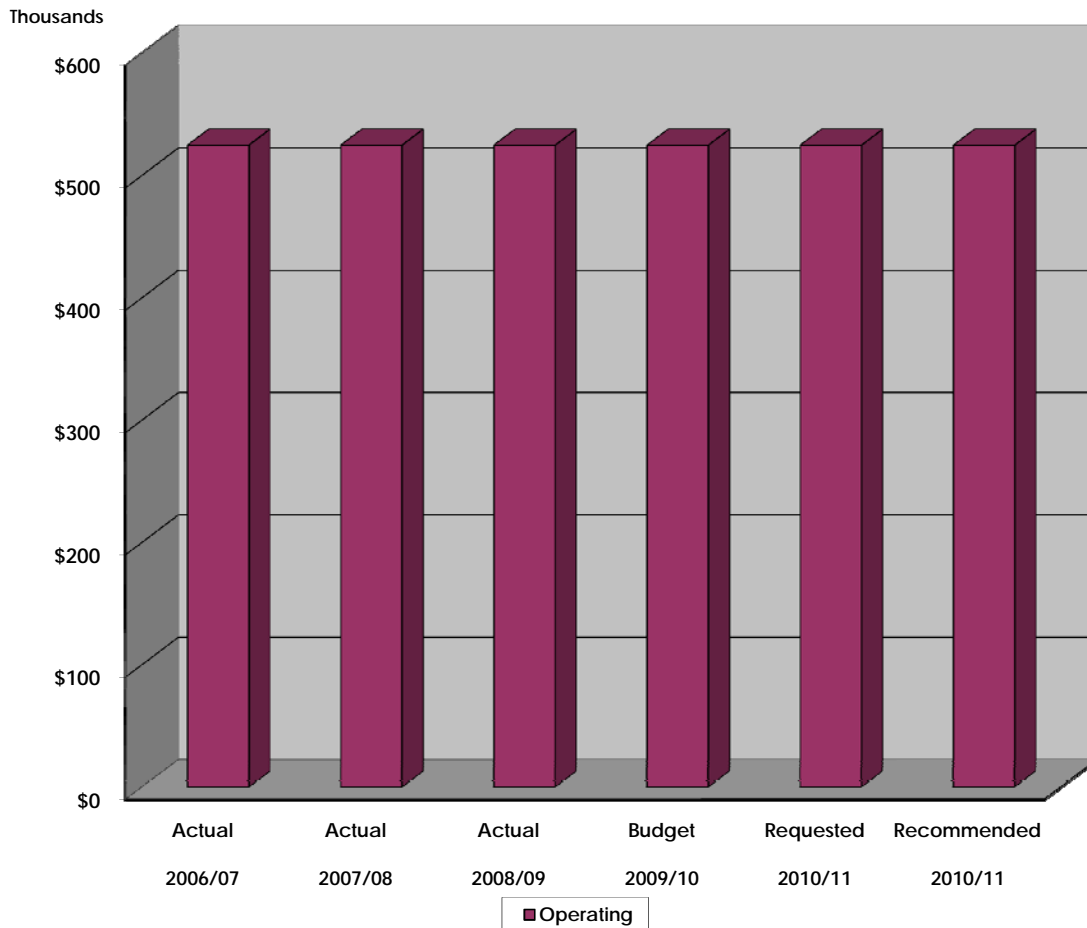
Thousands



Emergency Medical Services

Budget

		2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue							
General Appropriation	\$	525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000
Total	\$	525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000
Expenditures							
Operating	\$	525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000
Total	\$	525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000



Emergency Services

Mission

The mission of the Lee County Office of Emergency Services is to develop and maintain a comprehensive emergency management program in order to reduce or eliminate the vulnerability of our citizens to natural and/or man-made hazards and to respond quickly and appropriately to emergencies, if they occur.

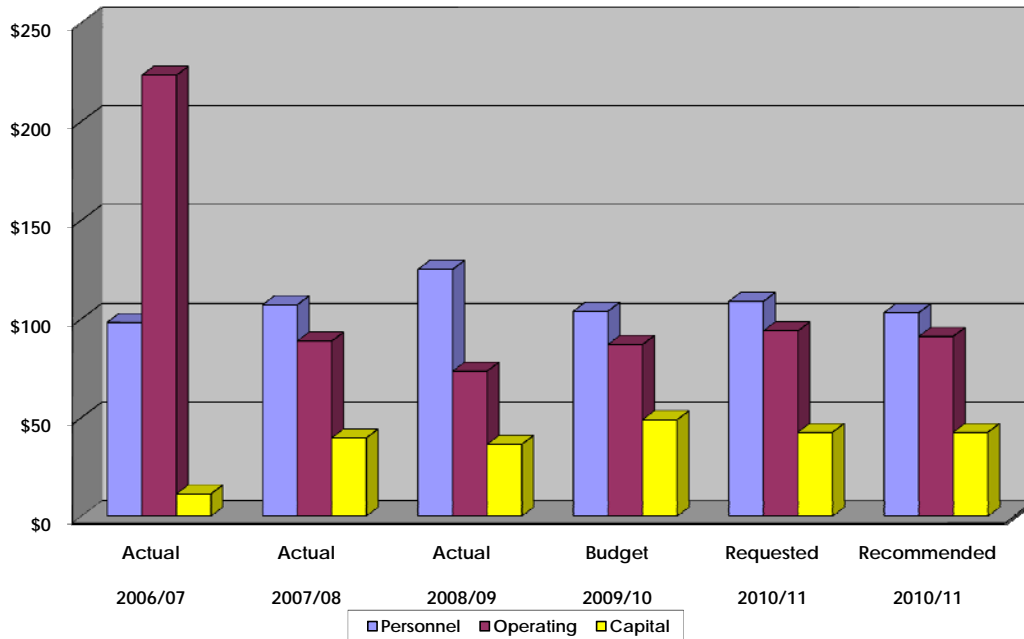
Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	1.5	1.5	1.5	1.25	1.25	1.25

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 358,820	\$ 26,365	\$ 33,028	\$ 24,000	\$ 24,000	\$ 24,000
Miscellaneous	50,550	37,700	38,700	34,056	34,056	34,056
General Appropriation	(76,535)	171,334	163,222	181,614	187,117	178,625
Total	\$ 332,835	\$ 235,399	\$ 234,950	\$ 239,670	\$ 245,173	\$ 236,681
Expenditures						
Personnel	\$ 98,195	\$ 107,081	\$ 125,057	\$ 103,847	\$ 108,783	\$ 103,109
Operating	223,326	88,669	73,501	86,963	93,890	91,072
Capital	11,314	39,649	36,392	48,860	42,500	42,500
Total	\$ 332,835	\$ 235,399	\$ 234,950	\$ 239,670	\$ 245,173	\$ 236,681

Thousands



Fire Marshal

Mission

The mission of the Lee County Fire Marshal is to provide the citizen's of Lee County the ability to create safer communities through coordinated training, education, prevention, investigation, emergency response and leadership.

Significant Changes

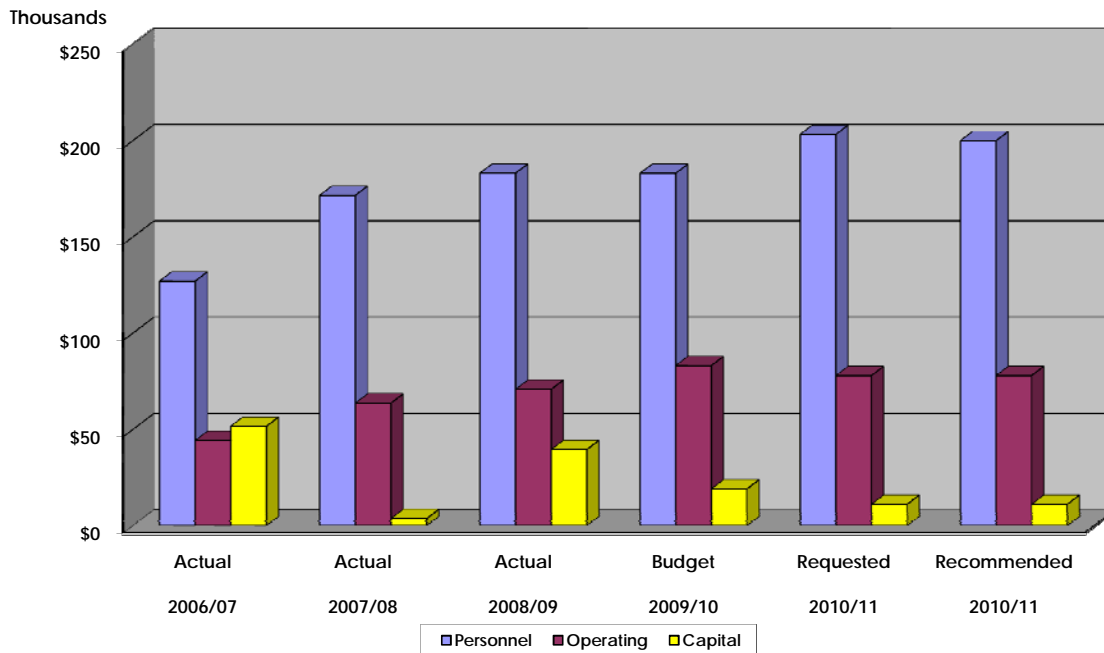
Fire Inspector position requested is recommended for approval in FY 2010-11.

Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	2.5	2	2	2.25	3.25	3.25

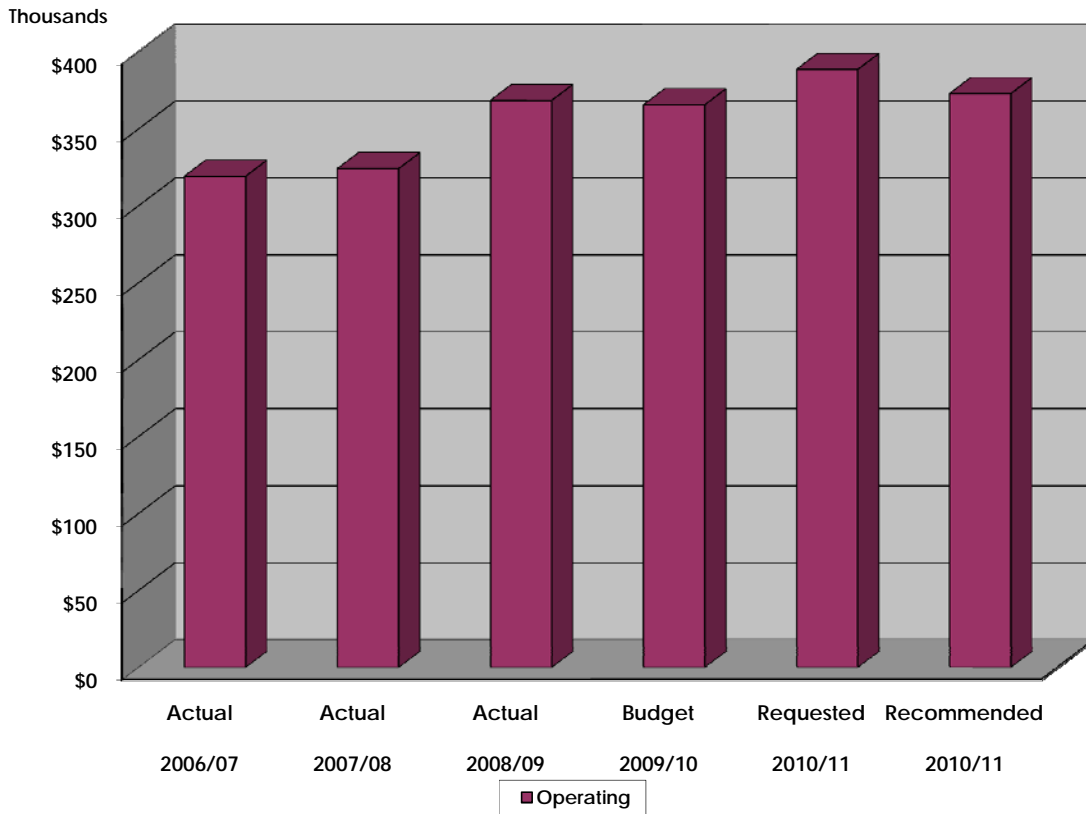
Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Sales and Services	\$ 40	\$ 3,705	\$ 6,442	\$ 2,000	\$ 2,000	\$ 2,000
Transfers	145,537	241,101	322,003	283,030	291,246	286,743
Fire Marshal Reserves	77,286	-	-	-	-	-
General Appropriation	-	(6,017)	(35,118)	-	(1,221)	-
Total	\$ 222,863	\$ 238,789	\$ 293,327	\$ 285,030	\$ 292,025	\$ 288,743
Expenditures						
Personnel	\$ 127,024	\$ 171,536	\$ 183,007	\$ 182,944	\$ 203,137	\$ 199,855
Operating	44,260	63,593	70,821	83,086	77,888	77,888
Capital	51,579	3,660	39,499	19,000	11,000	11,000
Total	\$ 222,863	\$ 238,789	\$ 293,327	\$ 285,030	\$ 292,025	\$ 288,743



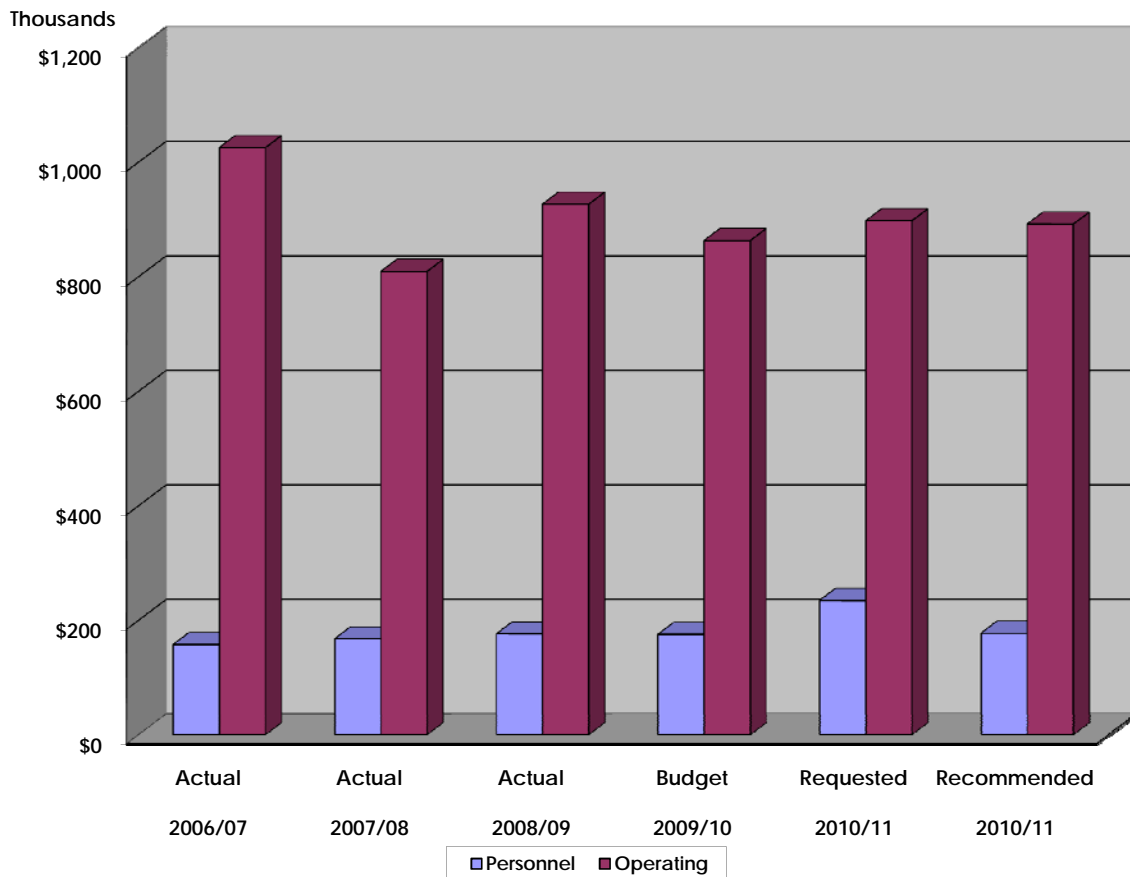
Planning

Budget						
	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ 319,189	\$ 324,140	\$ 368,454	\$ 365,571	\$ 388,600	\$ 372,850
Total	\$ 319,189	\$ 324,140	\$ 368,454	\$ 365,571	\$ 388,600	\$ 372,850
Expenditures						
Operating	\$ 319,189	\$ 324,140	\$ 368,454	\$ 365,571	\$ 388,600	\$ 372,850
Total	\$ 319,189	\$ 324,140	\$ 368,454	\$ 365,571	\$ 388,600	\$ 372,850



Economic Development

Budget							
	2006/07	2007/08	2008/09	2009/10	2010/11	2010/11	
	Actual	Actual	Actual	Budget	Requested	Recommended	
Revenue							
Miscellaneous	\$ 562	\$ -	\$ 5,232	\$ 12,478	\$ -	\$ 3,423	
General Appropriation	1,182,433	976,959	1,097,417	1,025,783	1,131,853	1,065,841	
Total	\$ 1,182,995	\$ 976,959	\$ 1,102,649	\$ 1,038,261	\$ 1,131,853	\$ 1,069,264	
Expenditures							
Personnel	\$ 157,507	\$ 167,722	\$ 176,106	\$ 175,318	\$ 234,287	\$ 177,411	
Operating	1,025,488	809,237	926,543	862,943	897,566	891,853	
Total	\$ 1,182,995	\$ 976,959	\$ 1,102,649	\$ 1,038,261	\$ 1,131,853	\$ 1,069,264	



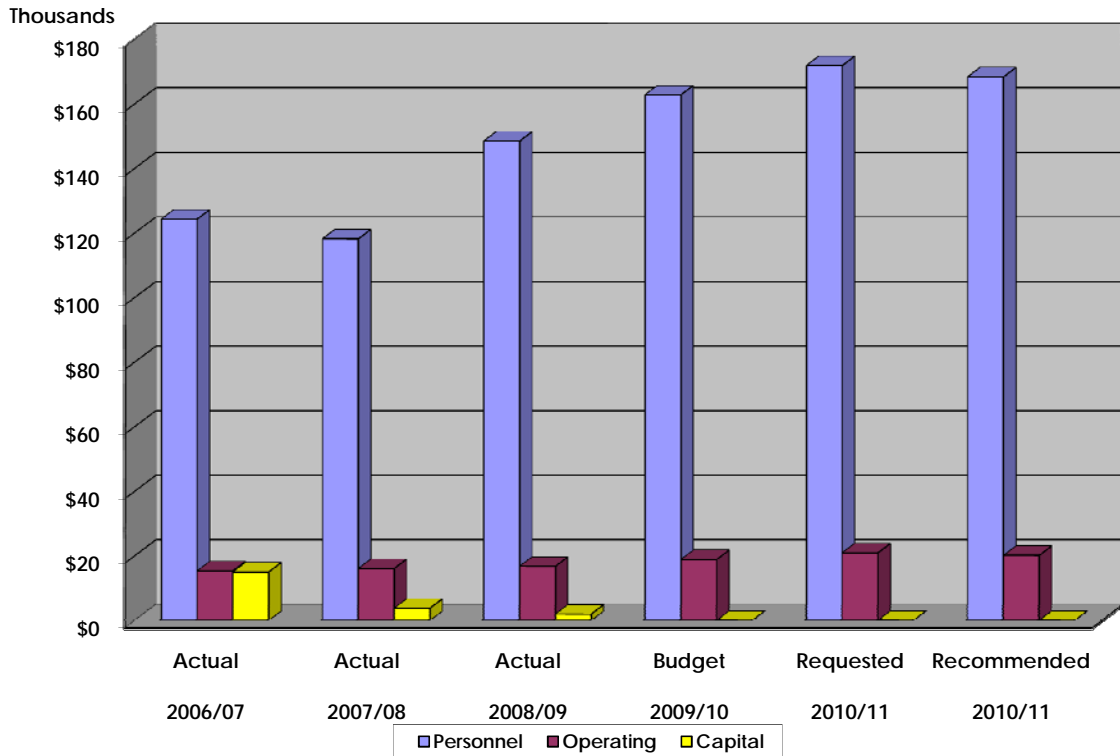
Extension

Mission

North Carolina Cooperative Extension is an educational partnership helping people put research-based knowledge to work for economic prosperity, environmental stewardship and an improved quality of life.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Miscellaneous	\$ 3,058	\$ 2,025	\$ -	\$ 4,150	\$ 4,700	\$ 4,700
General Appropriation	151,693	136,132	167,326	177,624	188,214	183,921
Total	\$ 154,751	\$ 138,157	\$ 167,326	\$ 181,774	\$ 192,914	\$ 188,621
Expenditures						
Personnel	\$ 124,350	\$ 118,230	\$ 148,543	\$ 162,848	\$ 171,918	\$ 168,425
Operating	15,366	16,110	16,802	18,926	20,996	20,196
Capital	15,035	3,817	1,981	-	-	-
Total	\$ 154,751	\$ 138,157	\$ 167,326	\$ 181,774	\$ 192,914	\$ 188,621



Conservation

Mission

The mission of the Lee Soil & Water Conservation District is to ensure a quality urban and rural environment through protection, restoration, and improvements of our soil, water, and related resources.

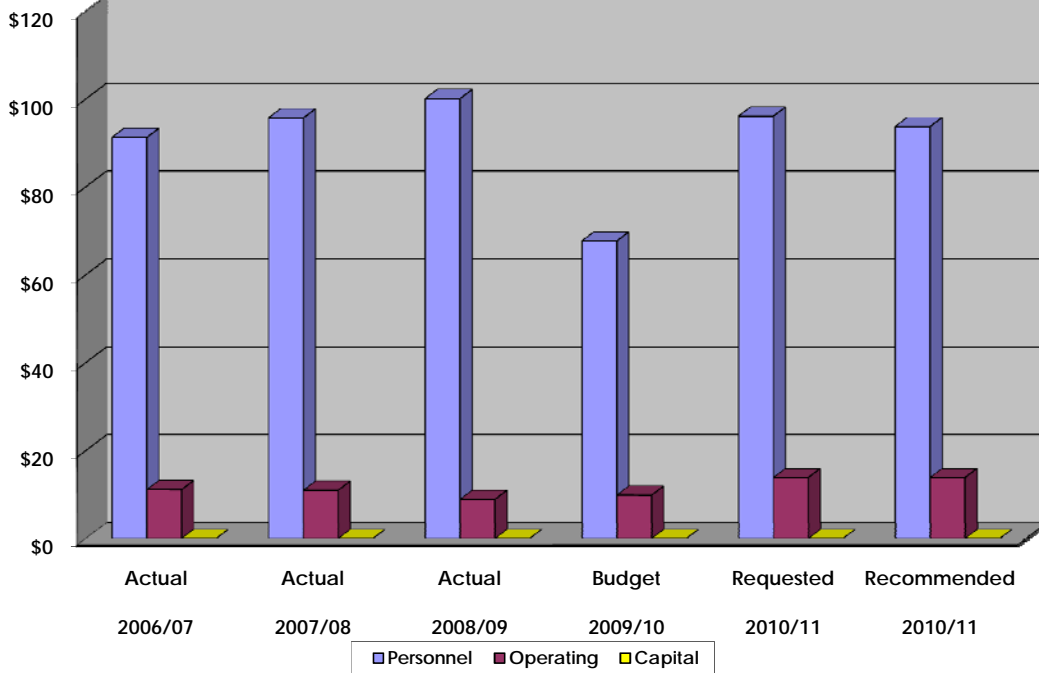
Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	2	2	2	2	2	2

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ 25,500	\$ 25,500
General Appropriation	102,305	106,627	108,952	77,483	84,413	82,042
Total	\$ 102,305	\$ 106,627	\$ 108,952	\$ 77,483	\$ 109,913	\$ 107,542
Expenditures						
Personnel	\$ 91,211	\$ 95,665	\$ 100,073	\$ 67,648	\$ 96,071	\$ 93,700
Operating	11,094	10,962	8,879	9,835	13,842	13,842
Capital	-	-	-	-	-	-
Total	\$ 102,305	\$ 106,627	\$ 108,952	\$ 77,483	\$ 109,913	\$ 107,542

Thousands



Health Department

Mission

The mission of the Health Department is to promote better health and a safe environment for all Lee County residents.

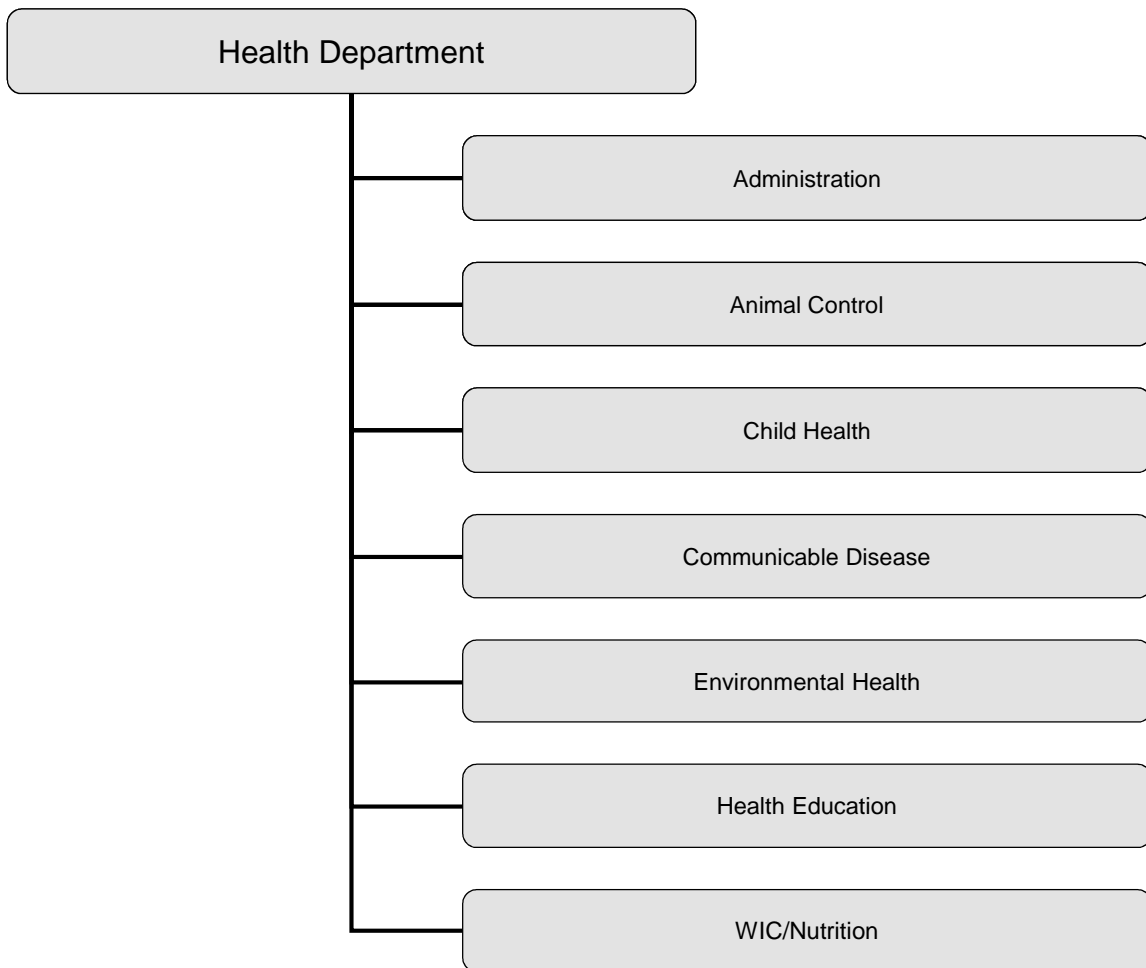
Significant Changes

Elimination of Health Check Coordination program. Elimination of position in Environmental Health.

Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	52.8	52.8	52.8	42.6	41.6	41.6

Divisions



Health - General

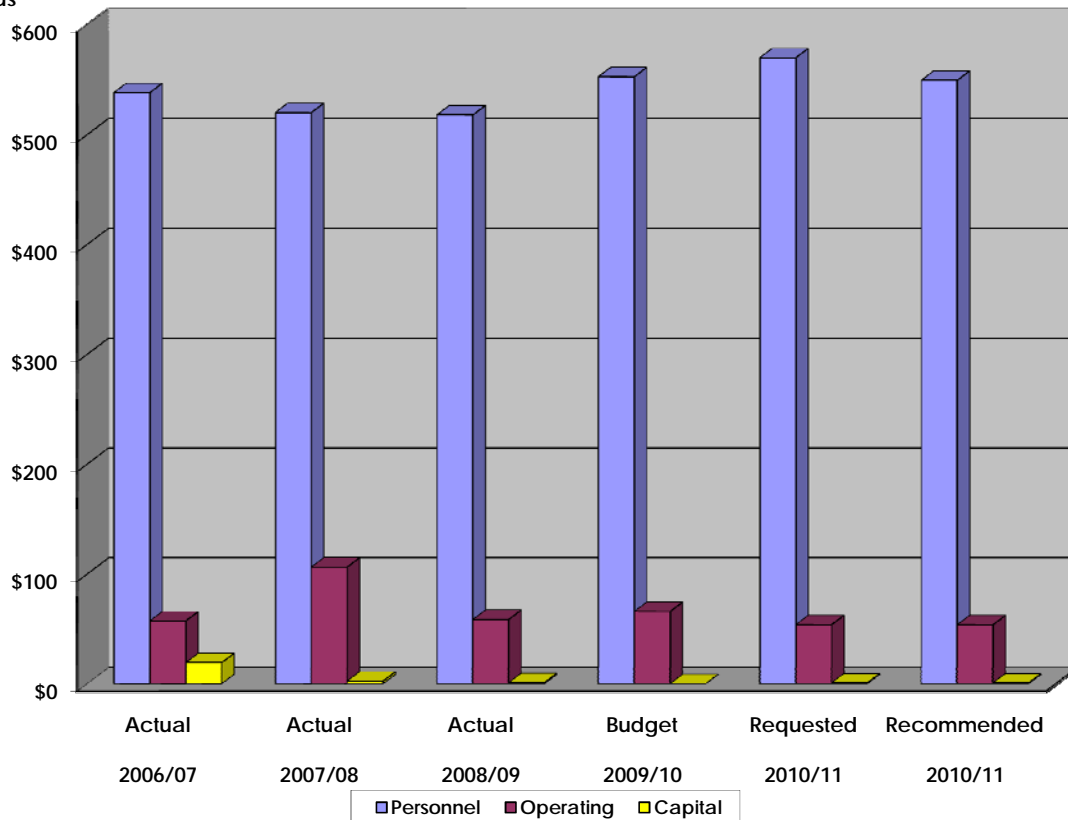
Significant Changes

No significant changes.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 25,960	\$ 43,671	\$ 97,492	\$ 88,960	\$ 90,460	\$ 90,460
Sales and Services	631	252	393	75	209	209
General Appropriation	588,307	585,081	479,641	529,640	533,980	513,474
Total	\$ 614,898	\$ 629,004	\$ 577,526	\$ 618,675	\$ 624,649	\$ 604,143
Expenditures						
Personnel	\$ 538,351	\$ 520,116	\$ 517,930	\$ 552,796	\$ 570,038	\$ 549,532
Operating	57,261	106,387	58,606	65,879	53,861	53,861
Capital	19,286	2,501	990	-	750	750
Total	\$ 614,898	\$ 629,004	\$ 577,526	\$ 618,675	\$ 624,649	\$ 604,143

Thousands



Health - Maternal Health

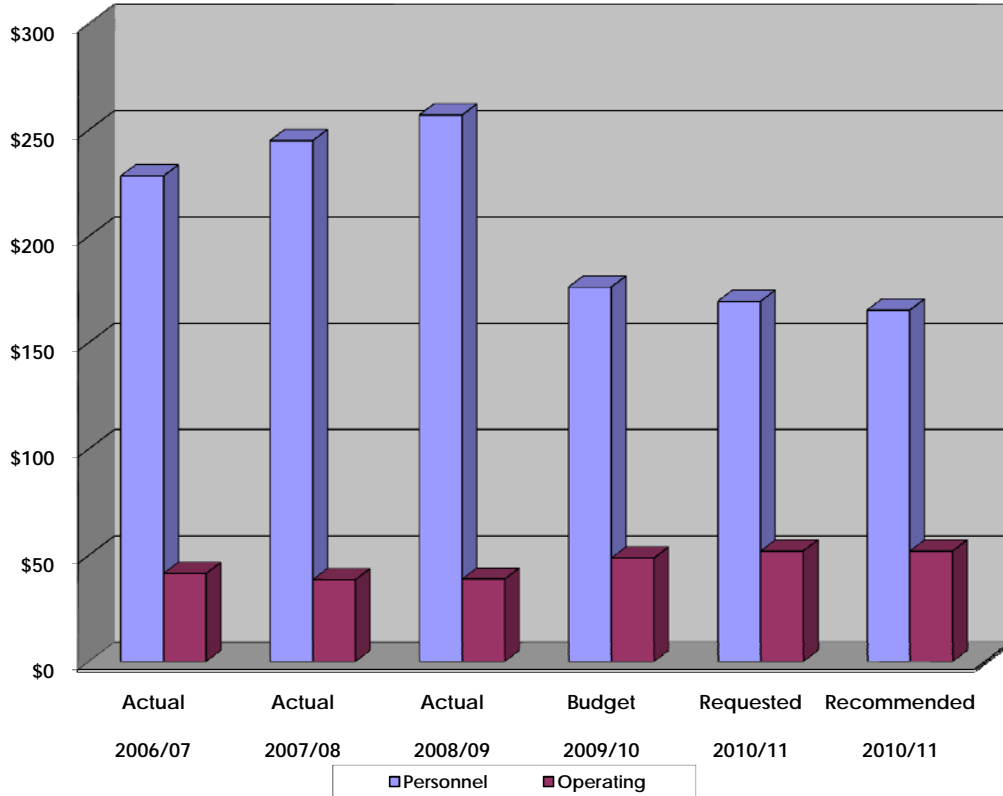
Significant Changes

No significant changes.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 36,403	\$ 36,111	\$ 36,203	\$ 36,203	\$ 36,203	\$ 36,203
Sales and Services	145,648	154,890	190,809	134,506	103,143	103,143
General Appropriation	87,678	92,430	68,726	54,014	81,982	77,826
Total	\$ 269,729	\$ 283,431	\$ 295,738	\$ 224,723	\$ 221,328	\$ 217,172
Expenditures						
Personnel	\$ 228,325	\$ 244,974	\$ 257,028	\$ 176,108	\$ 169,397	\$ 165,241
Operating	41,404	38,457	38,710	48,615	51,931	51,931
Total	\$ 269,729	\$ 283,431	\$ 295,738	\$ 224,723	\$ 221,328	\$ 217,172

Thousands



Health - Child Health

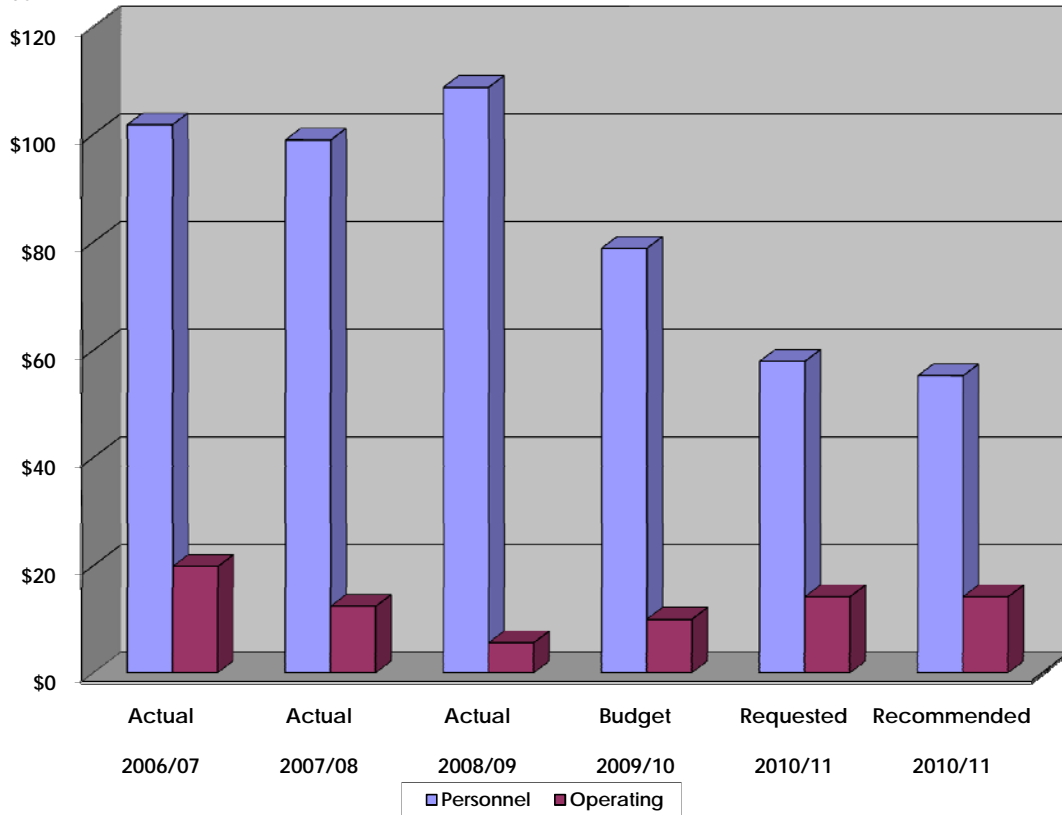
Significant Changes

Reallocation of positions.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 16,914	\$ 16,914	\$ 16,914	\$ 16,914	\$ 16,914	\$ 16,914
Sales and Services	41,851	45,698	48,397	38,364	17,128	17,128
General Appropriation	62,794	48,676	49,056	33,512	37,993	35,301
Total	\$ 121,559	\$ 111,288	\$ 114,367	\$ 88,790	\$ 72,035	\$ 69,343
Expenditures						
Personnel	\$ 101,766	\$ 98,935	\$ 108,739	\$ 78,827	\$ 57,877	\$ 55,185
Operating	19,793	12,353	5,628	9,963	14,158	14,158
Total	\$ 121,559	\$ 111,288	\$ 114,367	\$ 88,790	\$ 72,035	\$ 69,343

Thousands



Health - Primary Care

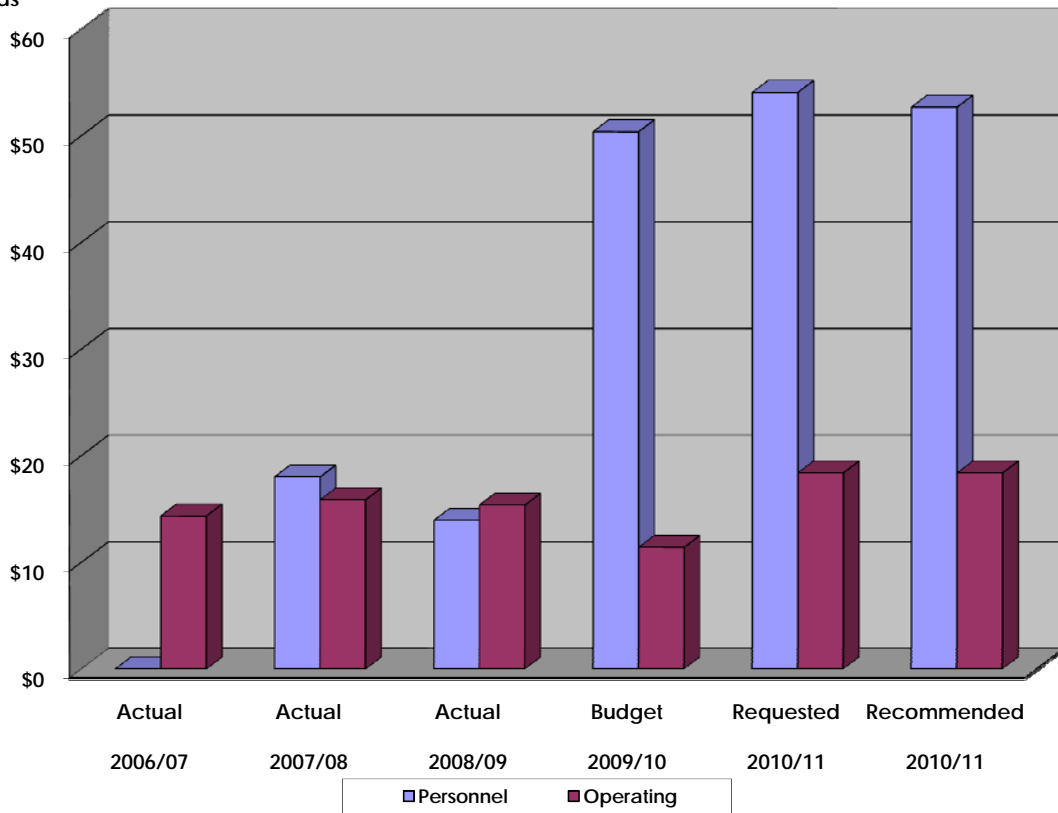
Significant Changes

No significant changes.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Sales and Services	\$ 26,026	\$ 34,378	\$ 30,283	\$ 18,163	\$ 56,000	\$ 56,000
Miscellaneous	-	18,750	-	-	-	-
General Appropriation	(11,681)	(19,257)	(1,002)	43,618	16,449	15,075
Total	\$ 14,345	\$ 33,871	\$ 29,281	\$ 61,781	\$ 72,449	\$ 71,075
Expenditures						
Personnel	\$ -	\$ 18,008	\$ 13,922	\$ 50,376	\$ 54,060	\$ 52,686
Operating	14,345	15,863	15,359	11,405	18,389	18,389
Total	\$ 14,345	\$ 33,871	\$ 29,281	\$ 61,781	\$ 72,449	\$ 71,075

Thousands



Health - Promotion

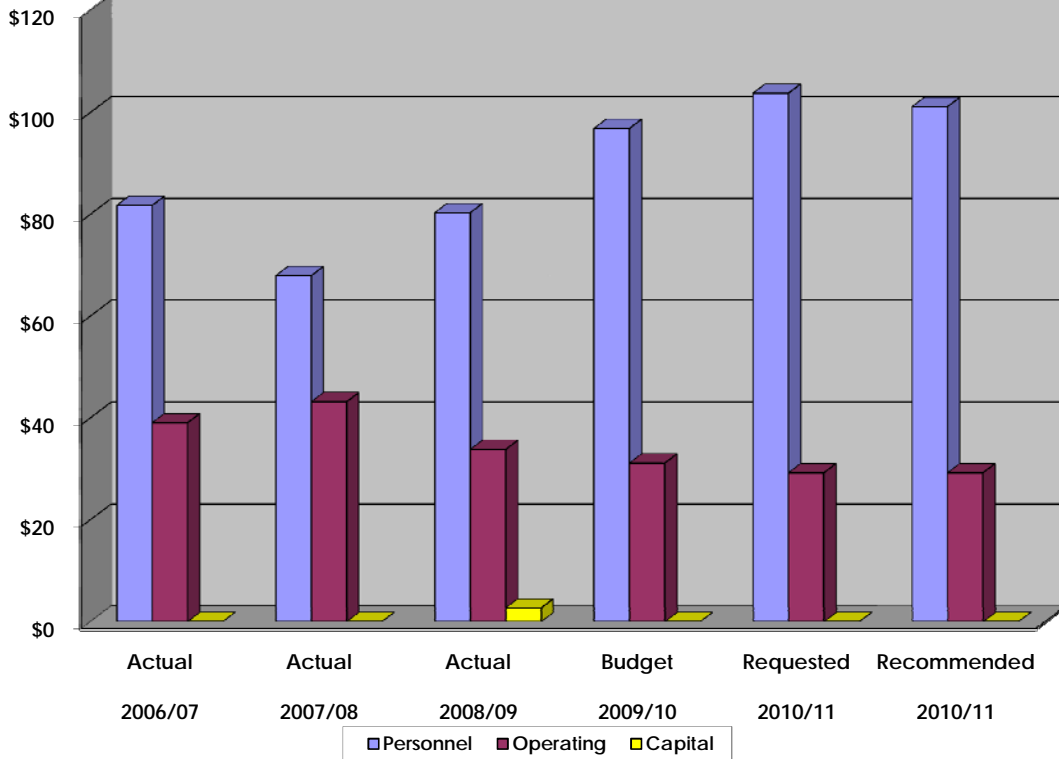
Significant Changes

Reallocation of positions.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 40,210	\$ 34,366	\$ 57,396	\$ 34,089	\$ 34,089	\$ 34,089
Sales and Services	37,900	19,511	21,167	21,463	16,034	16,034
General Appropriation	42,657	57,250	38,229	72,422	82,867	80,219
Total	\$ 120,767	\$ 111,127	\$ 116,792	\$ 127,974	\$ 132,990	\$ 130,342
Expenditures						
Personnel	\$ 81,738	\$ 67,944	\$ 80,317	\$ 96,833	\$ 103,780	\$ 101,132
Operating	39,029	43,183	33,817	31,141	29,210	29,210
Capital	-	-	2,658	-	-	-
Total	\$ 120,767	\$ 111,127	\$ 116,792	\$ 127,974	\$ 132,990	\$ 130,342

Thousands



Health - WIC-CS

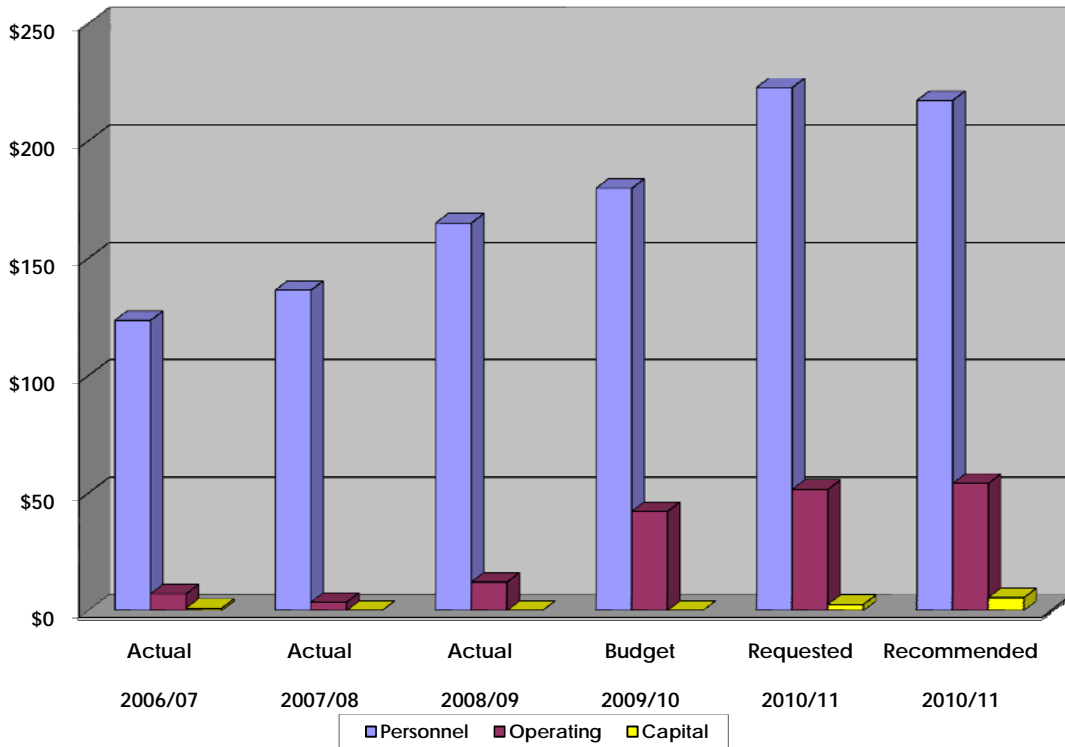
Significant Changes

Additional funding received from Federal Government for program expansion.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 131,749	\$ 140,057	\$ 177,247	\$ 202,186	\$ 277,053	\$ 277,053
General Appropriation	-	-	-	-	-	-
Total	\$ 131,749	\$ 140,057	\$ 177,247	\$ 202,186	\$ 277,053	\$ 277,053
Expenditures						
Personnel	\$ 123,606	\$ 136,470	\$ 165,088	\$ 179,932	\$ 222,806	\$ 217,325
Operating	7,113	3,587	12,159	42,254	51,643	54,190
Capital	1,030	-	-	-	2,604	5,538
Total	\$ 131,749	\$ 140,057	\$ 177,247	\$ 222,186	\$ 277,053	\$ 277,053

Thousands



Health - Jail Health

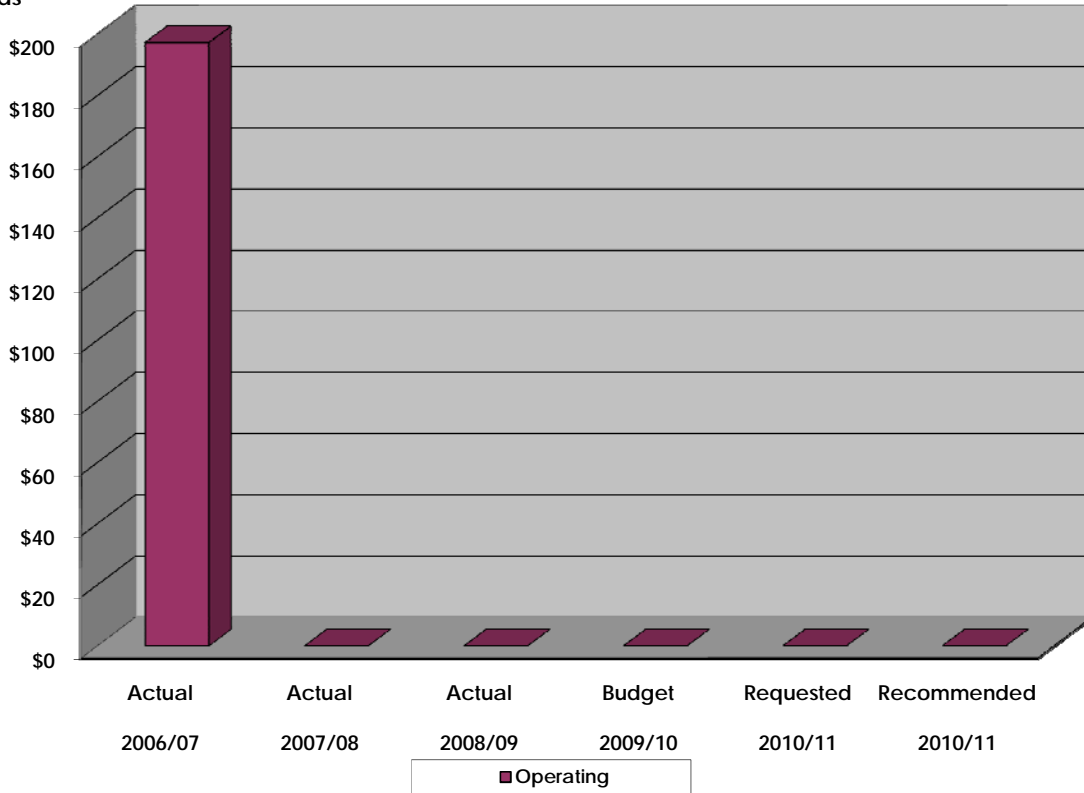
Significant Changes

Jail Health moved to the Jail budget in FY 2007-08.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Sales and Services	\$ 5,757	\$ -	\$ -	\$ -	\$ -	\$ -
General Appropriation	191,486	-	-	-	-	-
Total	\$ 197,243	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures						
Operating	\$ 197,243	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 197,243	\$ -	\$ -	\$ -	\$ -	\$ -

Thousands



Health - Family Planning

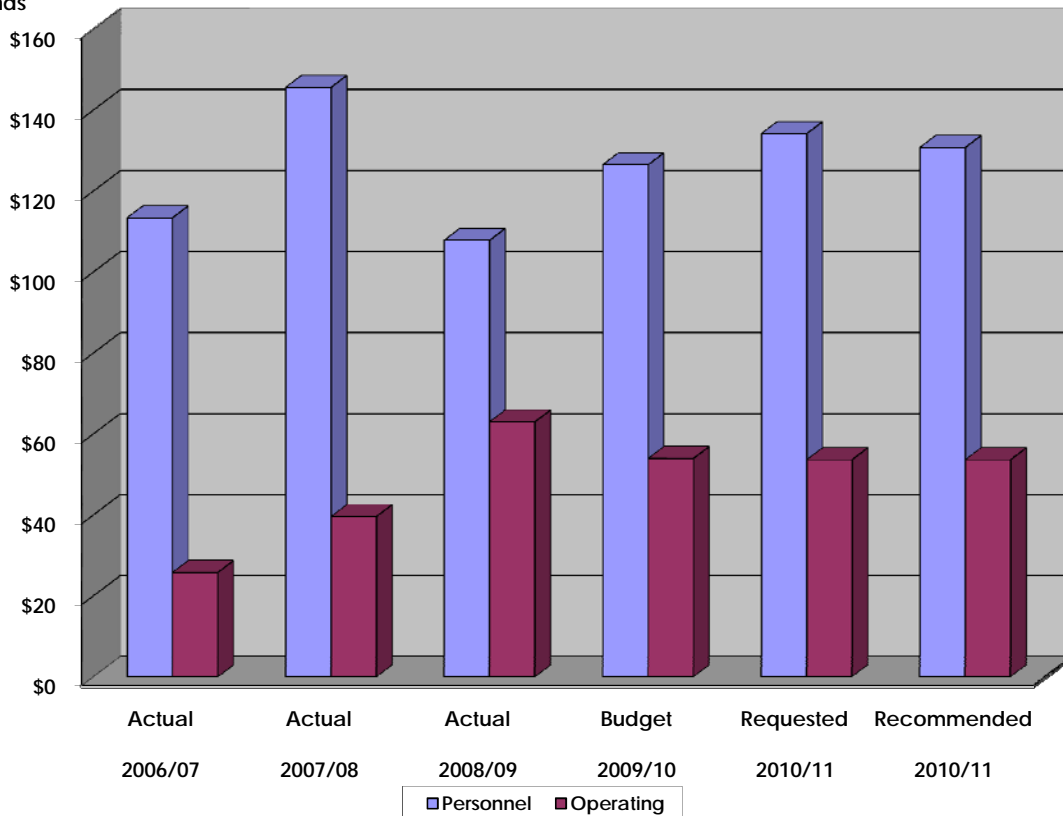
Significant Changes

Reallocation of positions.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 98,229	\$ 113,862	\$ 128,093	\$ 116,252	\$ 116,552	\$ 116,552
Sales and Services	54,321	50,694	48,930	37,664	33,819	33,819
General Appropriation	(13,336)	20,690	(6,122)	26,606	37,540	34,105
	\$ 139,214	\$ 185,246	\$ 170,901	\$ 180,522	\$ 187,911	\$ 184,476
Expenditures						
Personnel	\$ 113,408	\$ 145,619	\$ 107,872	\$ 126,519	\$ 134,227	\$ 130,792
Operating	25,806	39,627	63,029	54,003	53,684	53,684
Total	\$ 139,214	\$ 185,246	\$ 170,901	\$ 180,522	\$ 187,911	\$ 184,476

Thousands



Health - Animal Control

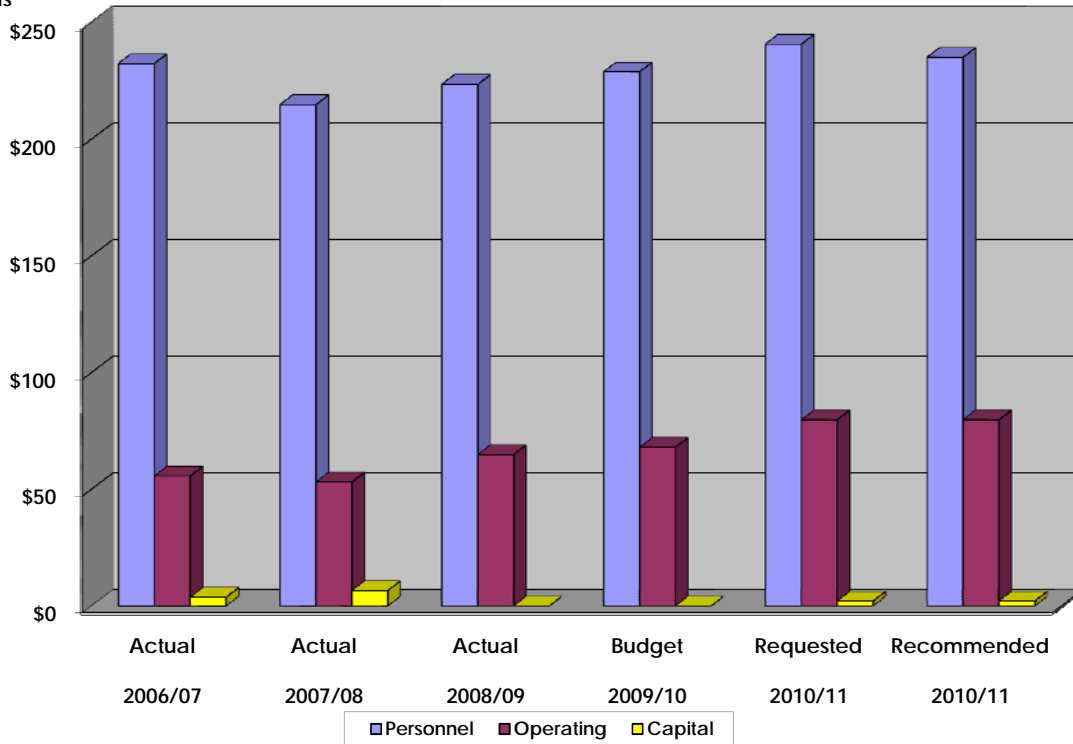
Significant Changes

No significant changes.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Sales and Services	\$ 58,754	\$ 55,374	\$ 56,048	\$ 57,235	\$ 55,507	\$ 55,507
General Appropriation	233,068	219,248	232,343	239,682	267,051	261,456
Total	\$ 291,822	\$ 274,622	\$ 288,391	\$ 296,917	\$ 322,558	\$ 316,963
Expenditures						
Personnel	\$ 232,470	\$ 214,860	\$ 223,528	\$ 228,905	\$ 240,763	\$ 235,168
Operating	55,631	53,139	64,863	68,012	79,795	79,795
Capital	3,721	6,623	-	-	2,000	2,000
Total	\$ 291,822	\$ 274,622	\$ 288,391	\$ 296,917	\$ 322,558	\$ 316,963

Thousands



Health - Environmental Health

Mission

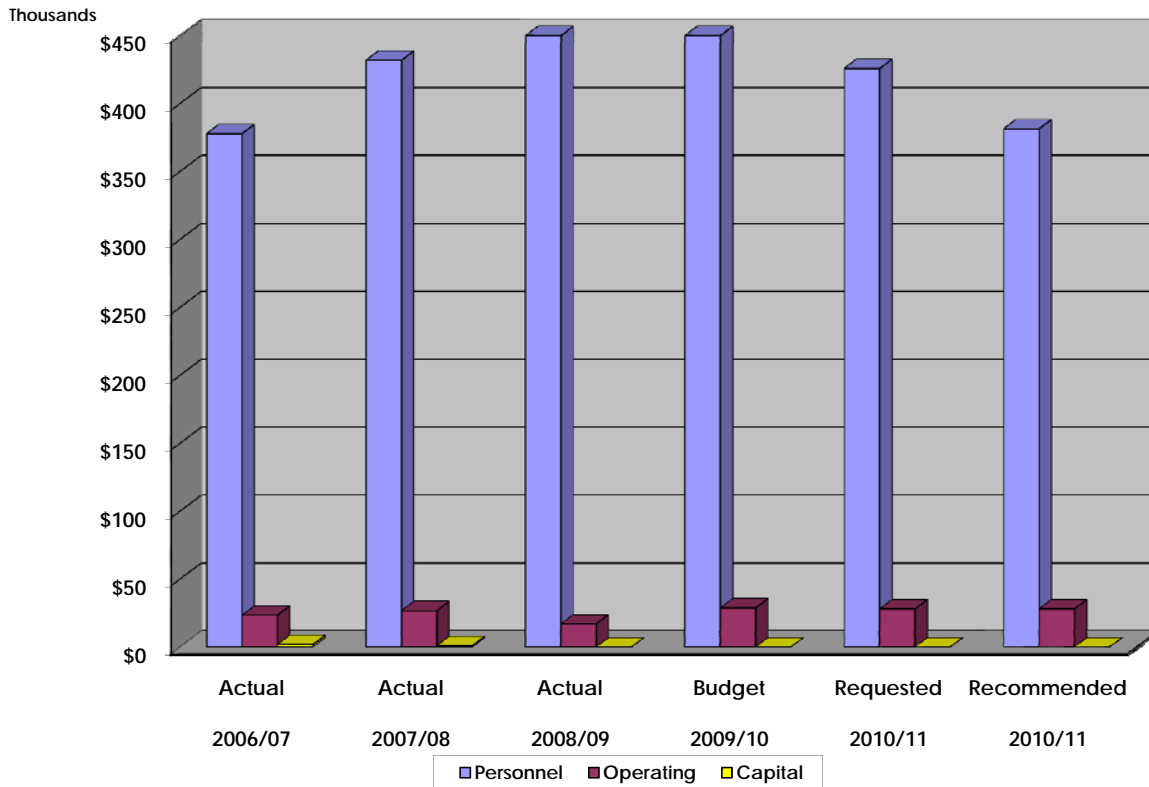
The mission of Lee County Environmental Health is to safeguard life, promote human health and protect the environment.

Significant Changes

Elimination of one inspector. Reallocation of one inspector's time.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 9,588	\$ 500	\$ 1,835	\$ 14,250	\$ 12,887	\$ 12,887
Sales and Services	98,890	140,780	116,375	122,366	66,506	66,506
General Appropriation	294,558	318,232	350,507	357,198	374,600	330,182
Total	\$ 403,036	\$ 459,512	\$ 468,717	\$ 493,814	\$ 453,993	\$ 409,575
Expenditures						
Personnel	\$ 377,845	\$ 431,882	\$ 451,685	\$ 465,023	\$ 425,881	\$ 381,463
Operating	23,401	26,751	17,032	28,791	28,112	28,112
Capital	1,790	879	-	-	-	-
Total	\$ 403,036	\$ 459,512	\$ 468,717	\$ 493,814	\$ 453,993	\$ 409,575



Health - Aids Control

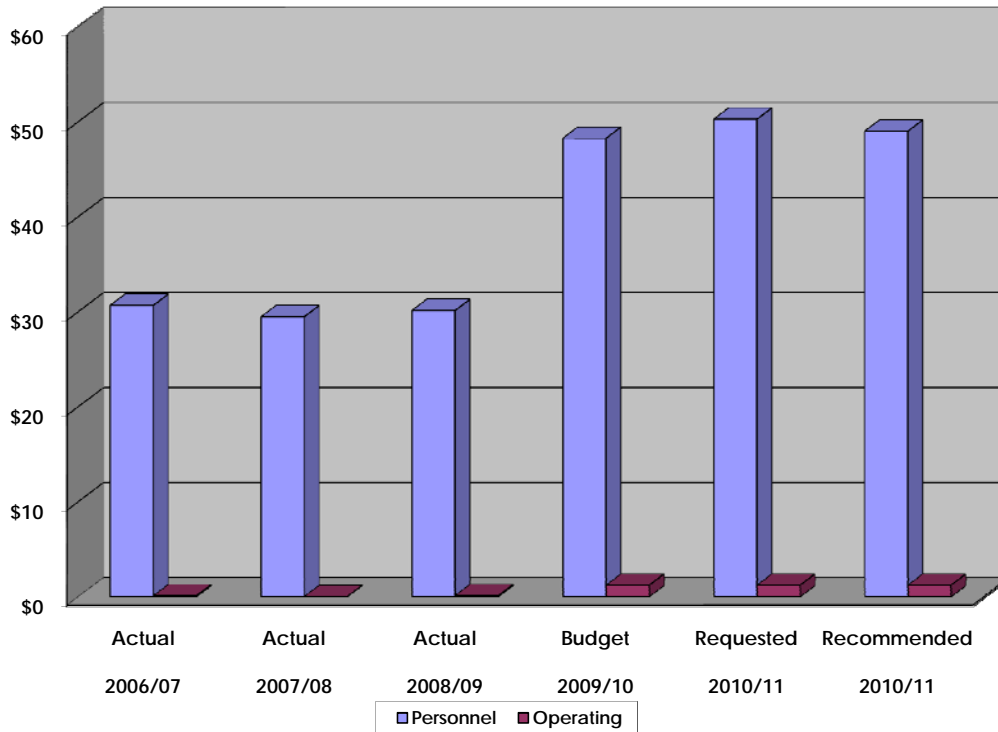
Significant Changes

No significant changes.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
General Appropriation	30,311	29,030	29,789	49,015	51,021	49,751
Total	\$ 30,811	\$ 29,530	\$ 30,289	\$ 49,515	\$ 51,521	\$ 50,251
Expenditures						
Personnel	\$ 30,686	\$ 29,489	\$ 30,146	\$ 48,281	\$ 50,287	\$ 49,017
Operating	125	41	143	1,234	1,234	1,234
Total	\$ 30,811	\$ 29,530	\$ 30,289	\$ 49,515	\$ 51,521	\$ 50,251

Thousands



Health - Bioterrorism

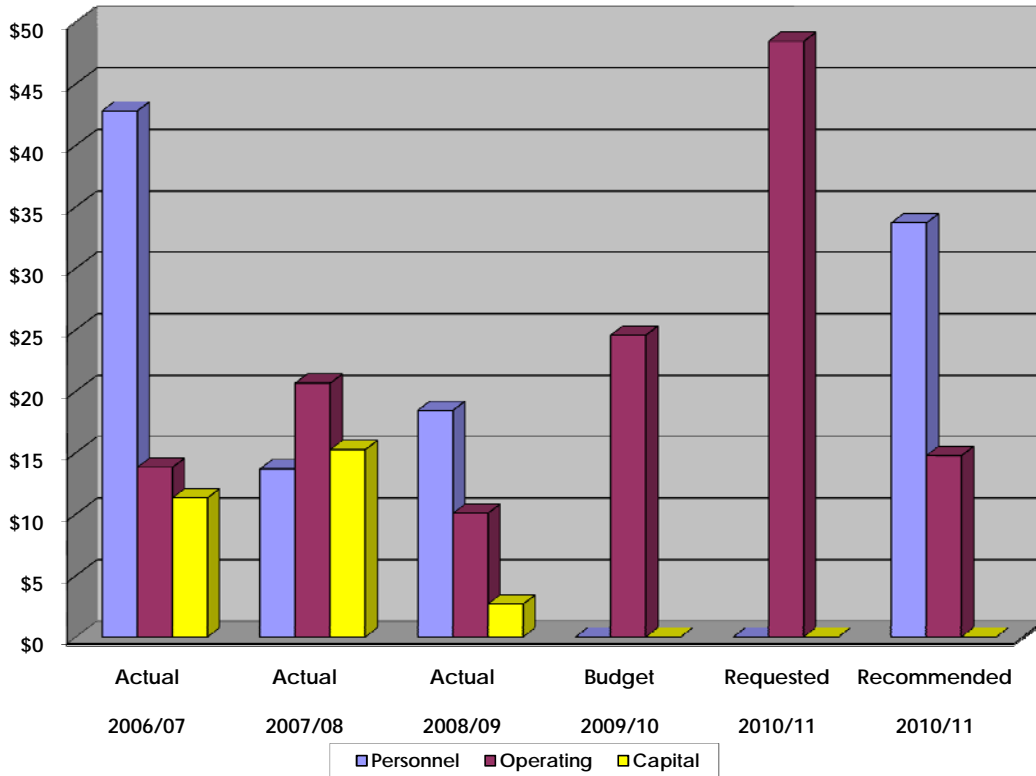
Significant Changes

Increase due to increased Federal funding.

Budget

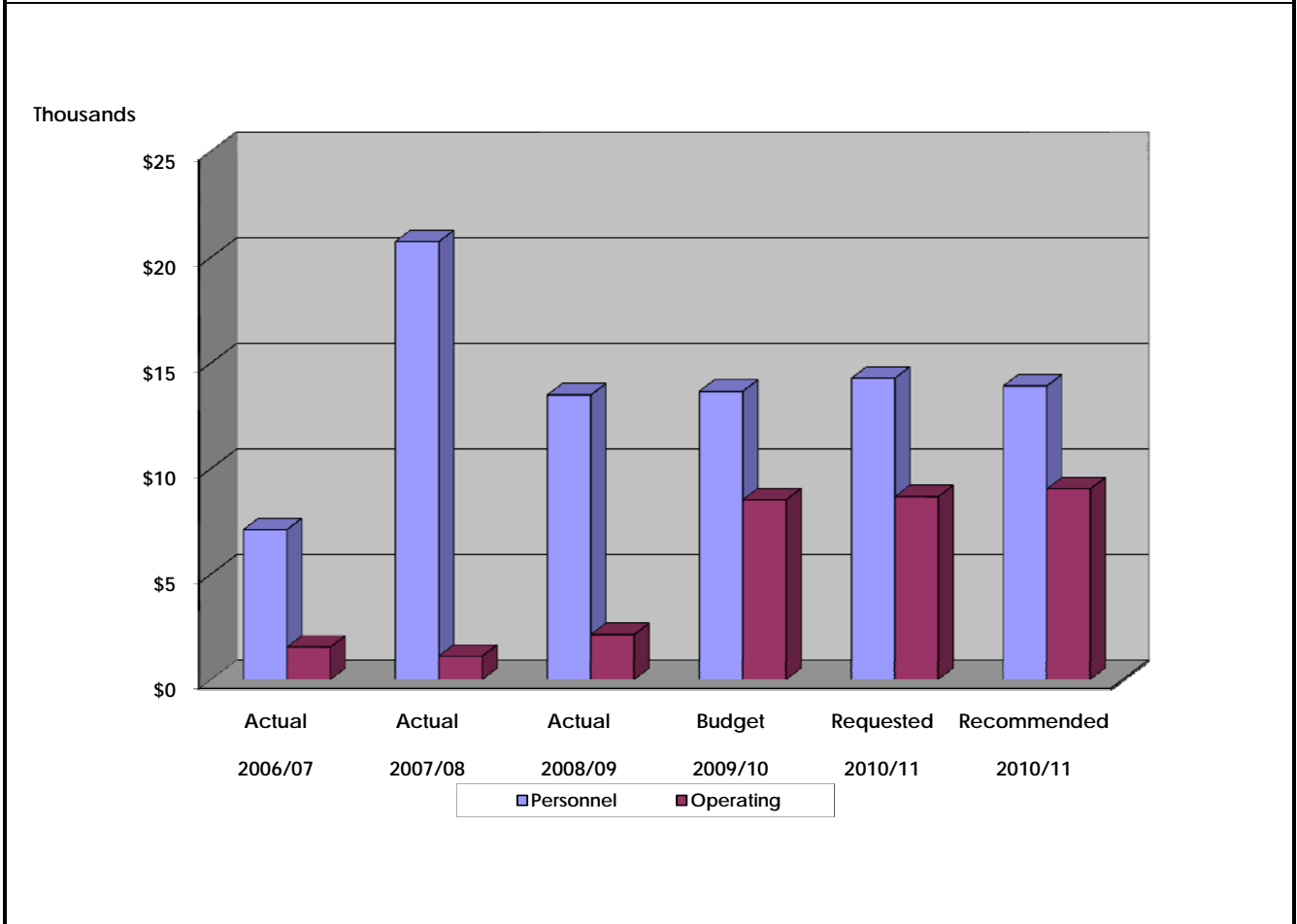
	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 63,707	\$ 62,171	\$ 44,395	\$ 17,058	\$ 48,453	\$ 48,453
General Appropriation	4,198	(12,613)	(13,197)	7,500	-	-
Total	\$ 67,905	\$ 49,558	\$ 31,198	\$ 24,558	\$ 48,453	\$ 48,453
Expenditures						
Personnel	\$ 42,797	\$ 13,670	\$ 18,443	-	-	\$ 33,690
Operating	13,796	20,644	10,068	24,558	48,453	14,763
Capital	11,312	15,244	2,687	-	-	-
Total	\$ 67,905	\$ 49,558	\$ 31,198	\$ 24,558	\$ 48,453	\$ 48,453

Thousands



Health - WIC - BF

Budget							
	2006/07	2007/08	2008/09	2009/10	2010/11	2010/11	
	Actual	Actual	Actual	Budget	Requested	Recommended	
Revenue							
Federal and State Grants	\$ 8,648	\$ 21,867	\$ 15,625	\$ 21,180	\$ 22,935	\$ 22,935	
General Appropriation	-	-	-	-	-	-	
Total	\$ 8,648	\$ 21,867	\$ 15,625	\$ 21,180	\$ 22,935	\$ 22,935	
Expenditures							
Personnel	\$ 7,105	\$ 20,747	\$ 13,484	\$ 13,657	\$ 14,272	\$ 13,907	
Operating	1,543	1,120	2,139	8,523	8,663	9,028	
Total	\$ 8,648	\$ 21,867	\$ 15,623	\$ 22,180	\$ 22,935	\$ 22,935	



Health - Children Services Coordinator

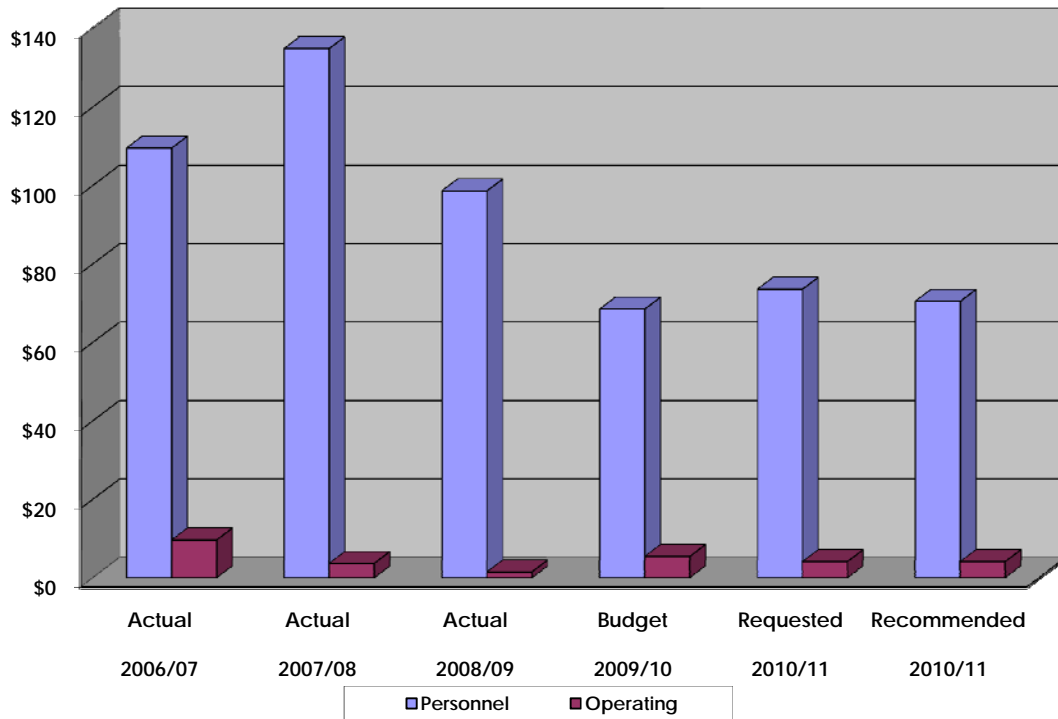
Significant Changes

Reallocation of salaries among programs.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 24,846	\$ 29,703	\$ 29,703	\$ 2,649	\$ 2,649	\$ 2,649
Sales and Services	22,535	37,678	50,308	39,035	21,553	21,553
General Appropriation	71,748	71,263	20,164	32,292	53,532	50,445
Total	\$ 119,129	\$ 138,644	\$ 100,175	\$ 73,976	\$ 77,734	\$ 74,647
Expenditures						
Personnel	\$ 109,505	\$ 134,939	\$ 98,667	\$ 68,515	\$ 73,571	\$ 70,484
Operating	9,624	3,705	1,508	5,461	4,163	4,163
Total	\$ 119,129	\$ 138,644	\$ 100,175	\$ 73,976	\$ 77,734	\$ 74,647

Thousands



Health - Communicable Diseases

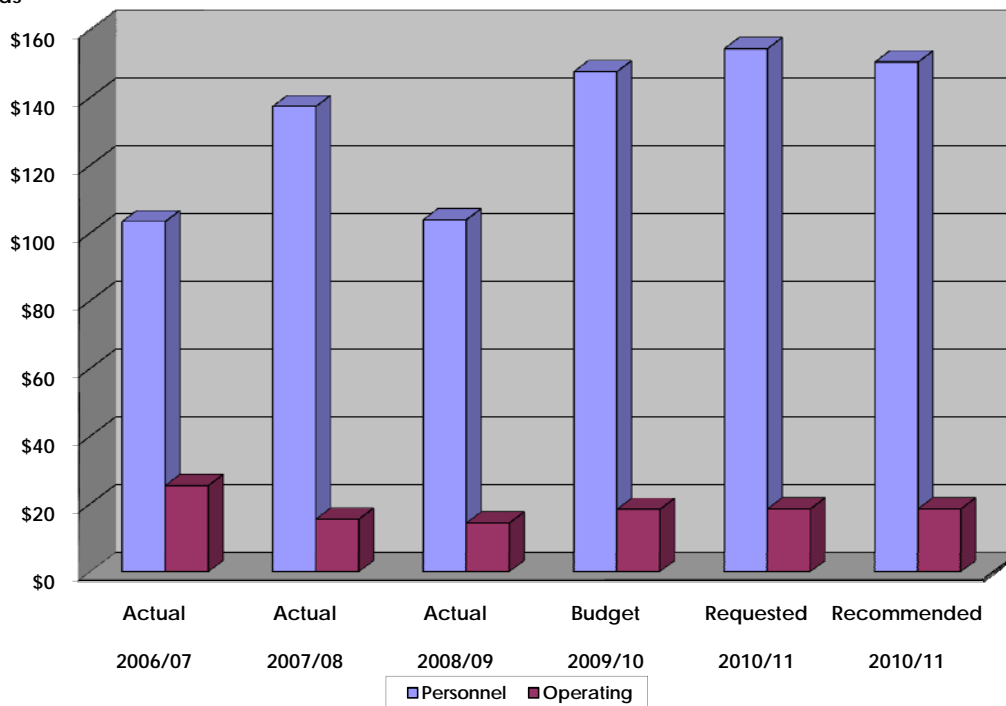
Significant Changes

No significant changes.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 13,502	\$ 13,502	\$ 13,502	\$ 13,502	\$ 13,522	\$ 13,522
Sales and Services	18,487	18,360	14,167	11,324	13,554	13,554
General Appropriation	96,872	121,067	90,654	141,260	145,943	142,000
Total	\$ 128,861	\$ 152,929	\$ 118,323	\$ 166,086	\$ 173,019	\$ 169,076
Expenditures						
Personnel	\$ 103,397	\$ 137,392	\$ 103,927	\$ 147,659	\$ 154,439	\$ 150,496
Operating	25,464	15,537	14,396	18,427	18,580	18,580
Total	\$ 128,861	\$ 152,929	\$ 118,323	\$ 166,086	\$ 173,019	\$ 169,076

Thousands



Health - BCCCP

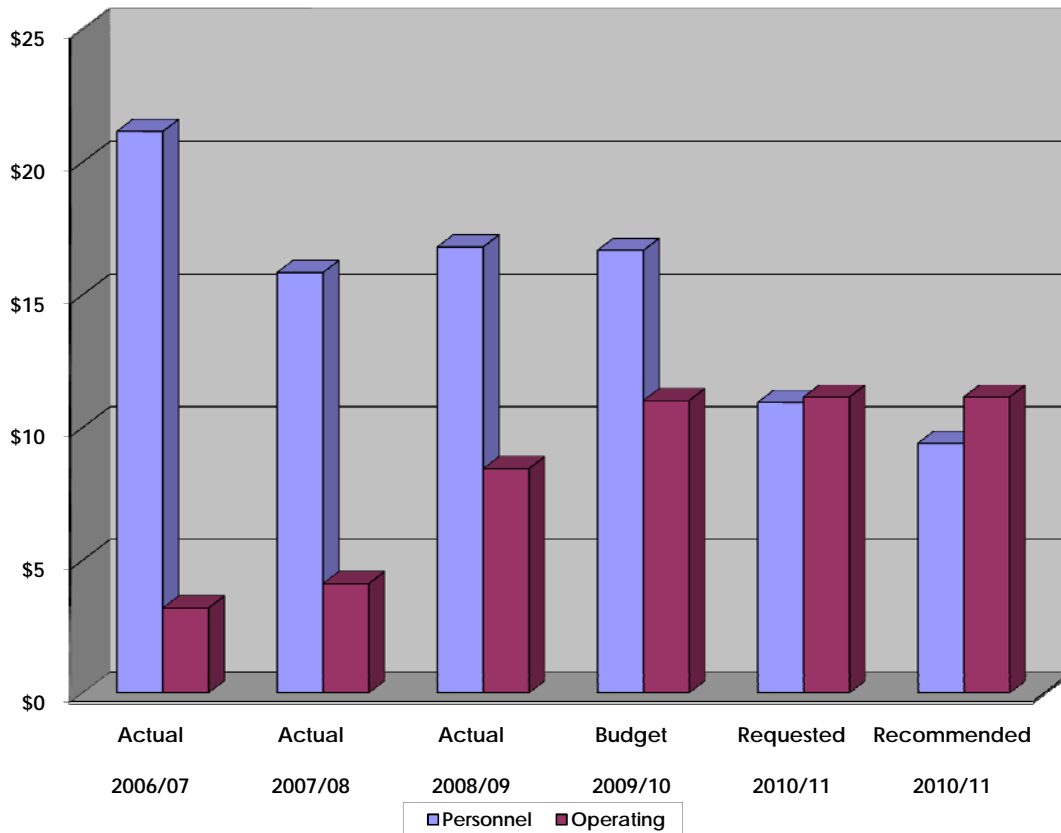
Significant Changes

Reallocation of positions.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 9,853	\$ 14,090	\$ 19,294	\$ 13,769	\$ 6,876	\$ 6,876
General Appropriation	14,500	5,865	5,957	13,919	15,216	13,673
Total	\$ 24,353	\$ 19,955	\$ 25,251	\$ 27,688	\$ 22,092	\$ 20,549
Expenditures						
Personnel	\$ 21,156	\$ 15,840	\$ 16,802	\$ 16,672	\$ 10,945	\$ 9,402
Operating	3,197	4,115	8,449	11,016	11,147	11,147
Total	\$ 24,353	\$ 19,955	\$ 25,251	\$ 27,688	\$ 22,092	\$ 20,549

Thousands



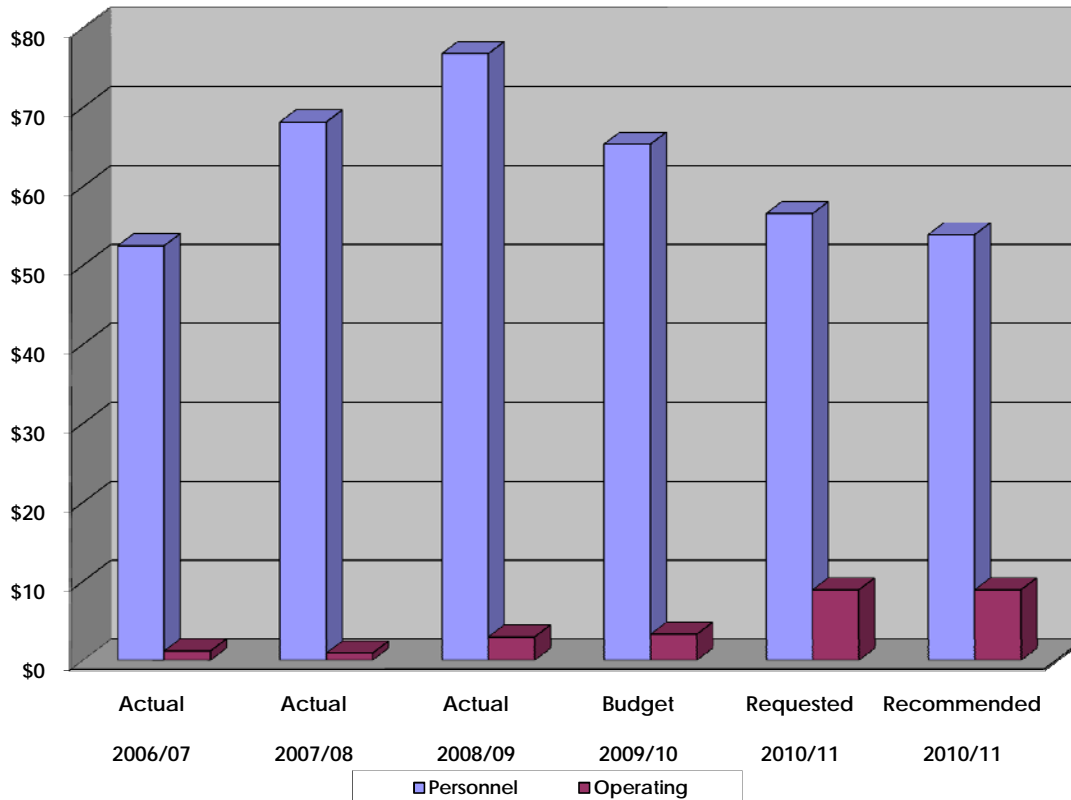
Health - Immunizations

Significant Changes

Reallocation of positions.

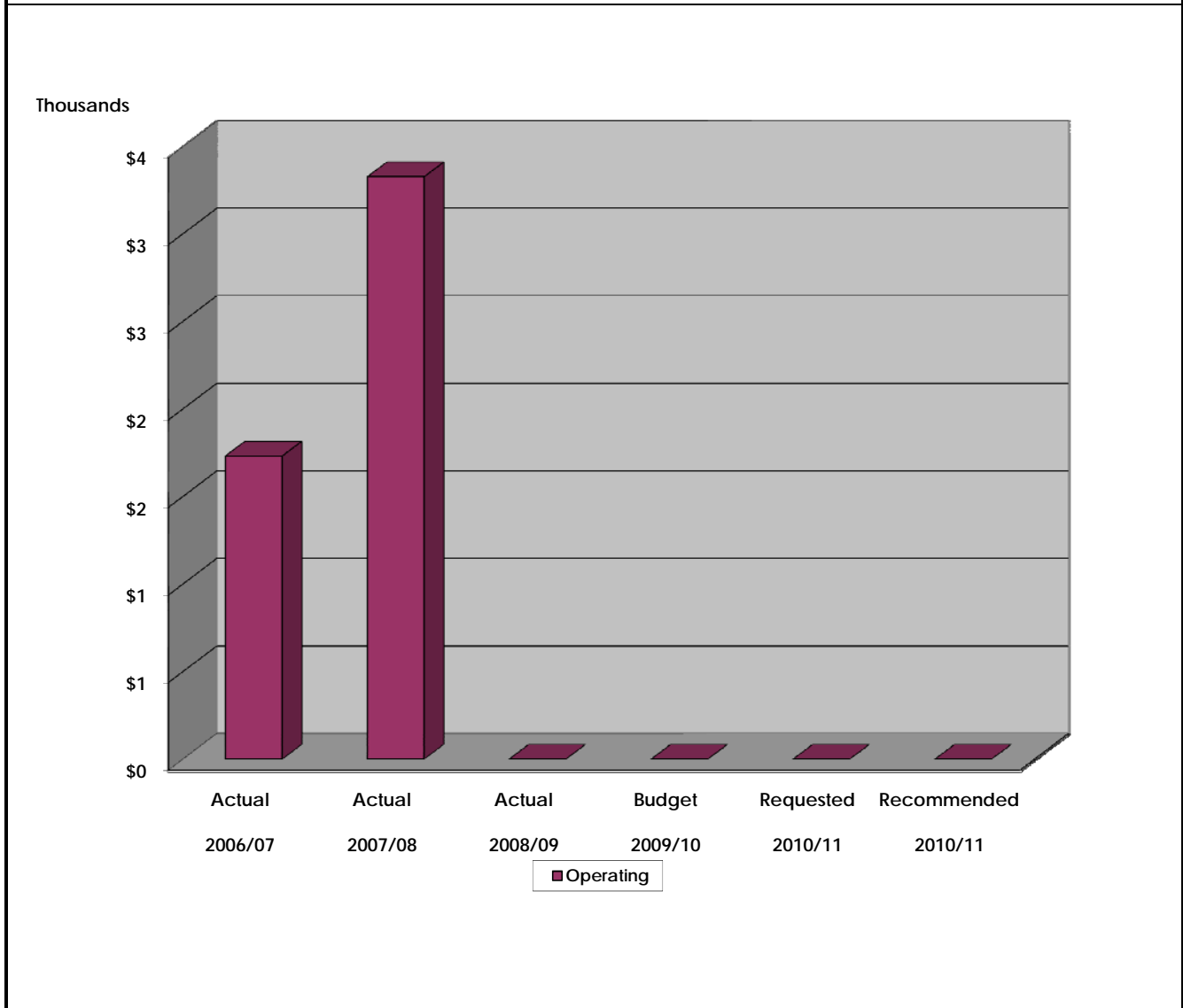
	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 17,314	\$ 12,852	\$ 17,314	\$ 17,314	\$ 17,314	\$ 17,314
Sales and Services	7,628	6,393	8,389	6,681	6,814	6,814
General Appropriation	28,722	49,804	54,053	44,616	41,320	38,657
Total	\$ 53,664	\$ 69,049	\$ 79,756	\$ 68,611	\$ 65,448	\$ 62,785
Expenditures						
Personnel	\$ 52,491	\$ 68,151	\$ 76,812	\$ 65,340	\$ 56,544	\$ 53,881
Operating	1,173	898	2,944	3,271	8,904	8,904
Total	\$ 53,664	\$ 69,049	\$ 79,756	\$ 68,611	\$ 65,448	\$ 62,785

Thousands



Health - HIV Case Management

Budget							
	2006/07		2007/08		2008/09		2009/10
	Actual		Actual		Actual		Budget
							2010/11
							Requested
							2010/11
							Recommended
Revenue							
Sales and Services	\$ 5,126	\$	3,912	\$	-	\$	-
General Appropriation	(3,395)		(586)		-		-
Total	\$ 1,731	\$	3,326	\$	-	\$	-
Expenditures							
Operating	1,731	\$	3,326	\$	-	\$	-
Total	\$ 1,731	\$	3,326	\$	-	\$	-



Health - Dental

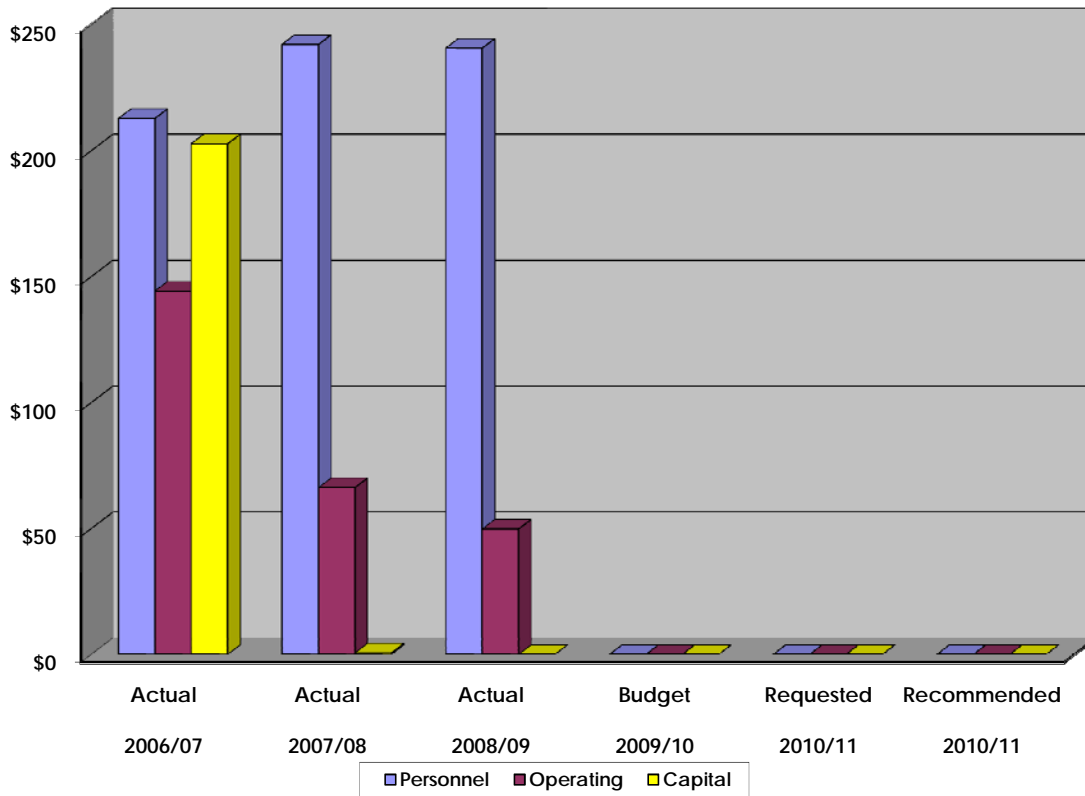
Significant Changes

Dental Clinic closed June 30, 2009.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Sales and Services	\$ 223,161	\$ 266,474	\$ 168,252	\$ -	\$ -	\$ -
Miscellaneous	250,505	-	-	-	-	-
General Appropriation	86,129	42,503	122,241	-	-	-
Total	\$ 559,795	\$ 308,977	\$ 290,493	\$ -	\$ -	\$ -
Expenditures						
Personnel	\$ 212,812	\$ 242,204	\$ 240,708	\$ -	\$ -	\$ -
Operating	144,267	66,222	49,785	-	-	-
Capital	202,716	551	-	-	-	-
Total	\$ 559,795	\$ 308,977	\$ 290,493	\$ -	\$ -	\$ -

Thousands



Health - Health Check Coordination

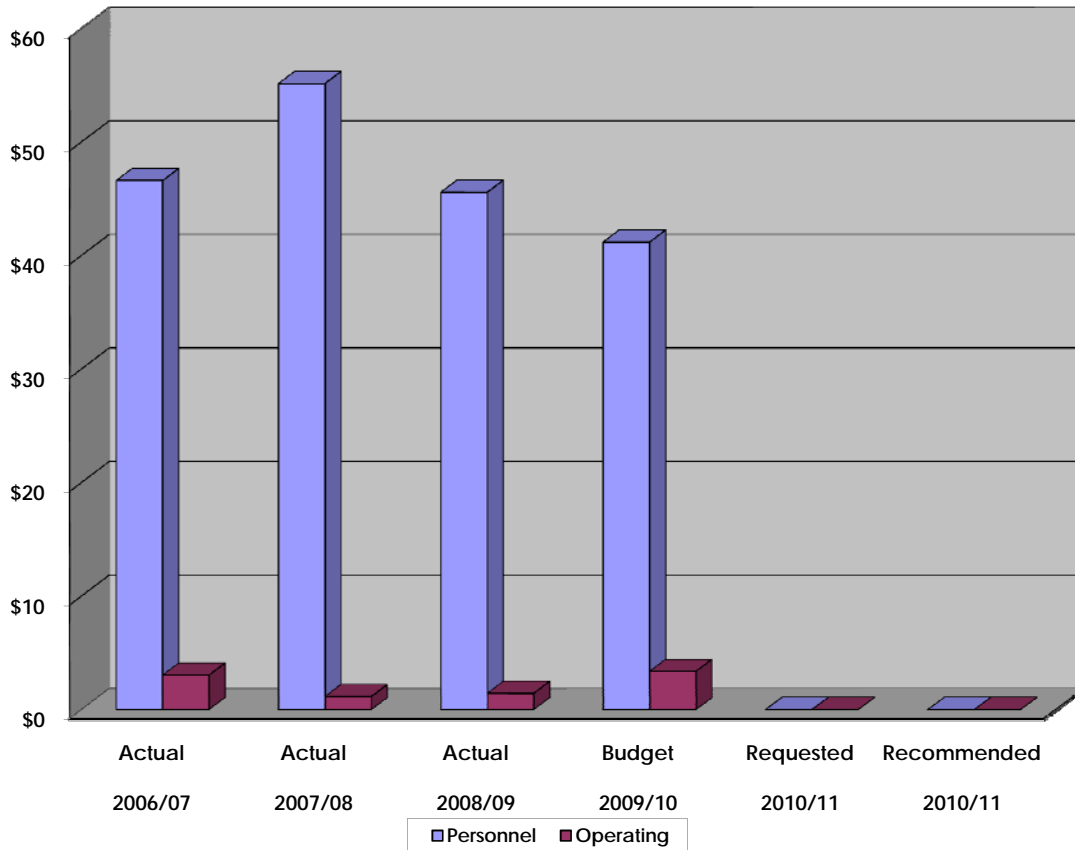
Significant Changes

Reduction due to reduced funding.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 11,448	\$ 16,621	\$ 2,229	\$ -	\$ -	\$ -
Sales and Services	33,492	33,556	33,697	28,219	-	-
General Appropriation	4,668	6,089	11,045	16,302	-	-
Total	\$ 49,608	\$ 56,266	\$ 46,971	\$ 44,521	\$ -	\$ -
Expenditures						
Personnel	\$ 46,584	\$ 55,128	\$ 45,553	\$ 41,162	\$ -	\$ -
Operating	3,024	1,138	1,418	3,359	-	-
Total	\$ 49,608	\$ 56,266	\$ 46,971	\$ 44,521	\$ -	\$ -

Thousands

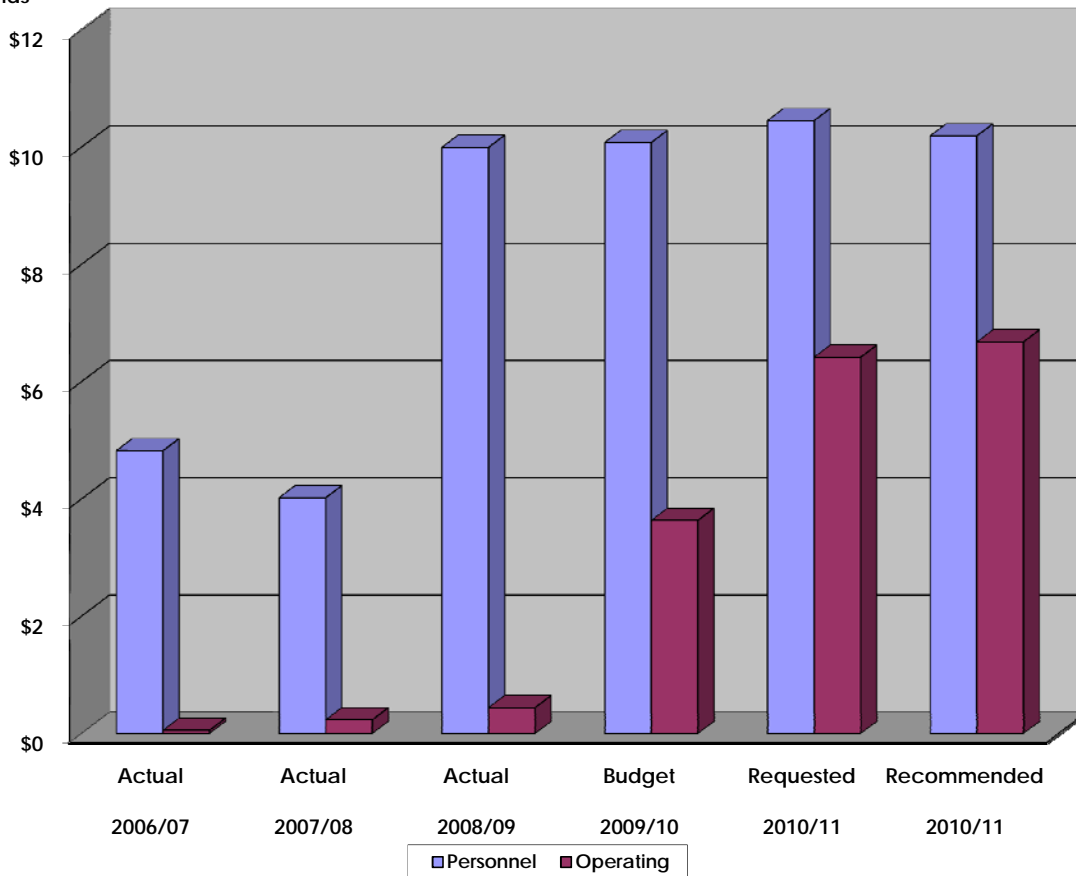


Health - WIC - GA

Budget

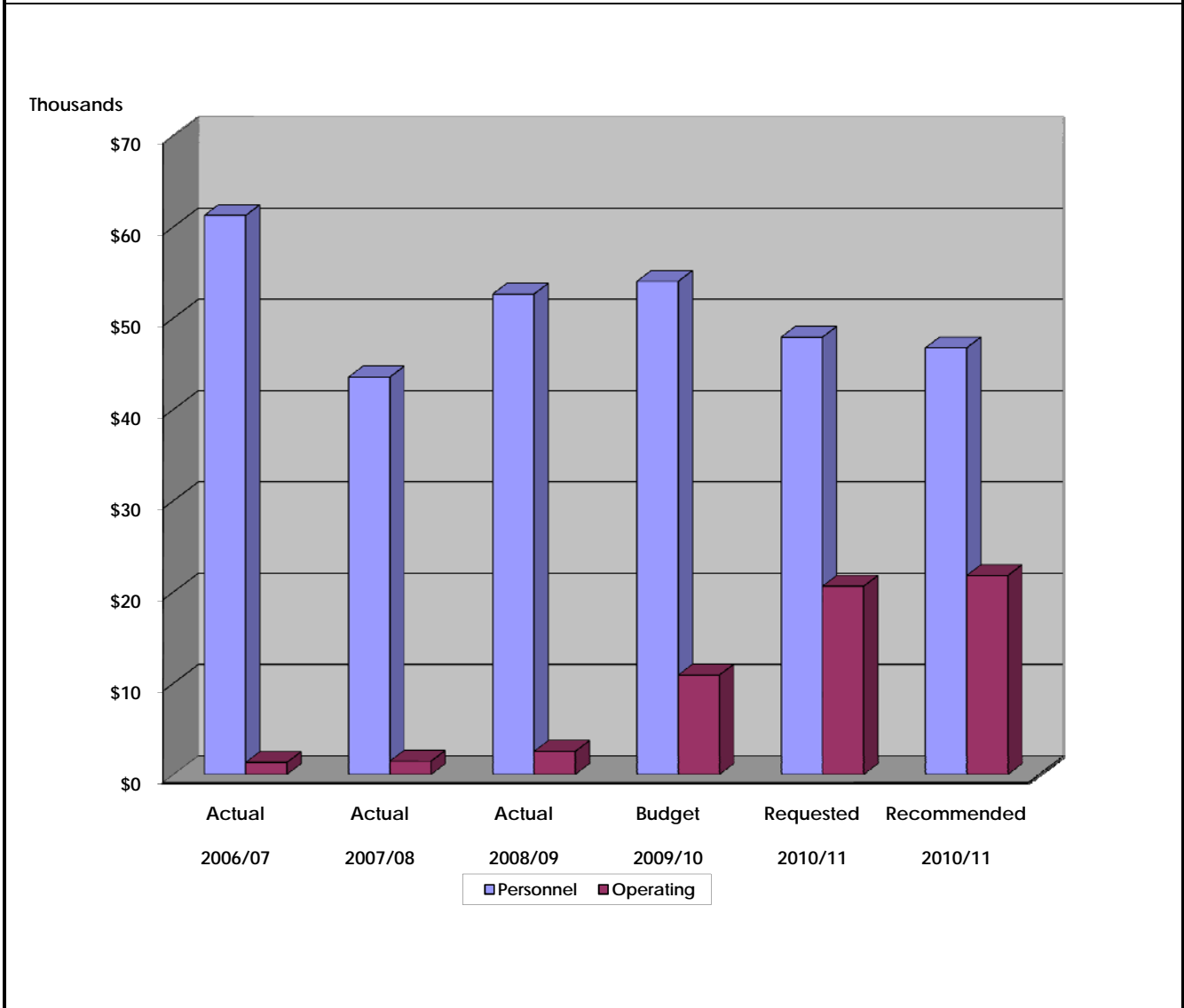
	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 4,874	\$ 4,251	\$ 10,431	\$ 13,709	\$ 16,865	\$ 16,865
General Appropriation	-	-	-	-	-	-
Total	\$ 4,874	\$ 4,251	\$ 10,431	\$ 13,709	\$ 16,865	\$ 16,865
Expenditures						
Personnel	\$ 4,821	\$ 4,019	\$ 9,993	\$ 10,076	\$ 10,450	\$ 10,190
Operating	53	232	438	3,633	6,415	6,675
Total	\$ 4,874	\$ 4,251	\$ 10,431	\$ 13,709	\$ 16,865	\$ 16,865

Thousands



Health - WIC - NE

Budget							
	2006/07	2007/08	2008/09	2009/10	2010/11	2010/11	
	Actual	Actual	Actual	Budget	Requested	Recommended	
Revenue							
Federal and State Grants	\$ 62,556	\$ 44,987	\$ 55,167	\$ 64,908	\$ 68,527	\$ 68,527	
General Appropriation	-	-	-	-	-	-	
Total	\$ 62,556	\$ 44,987	\$ 55,167	\$ 64,908	\$ 68,527	\$ 68,527	
Expenditures							
Personnel	\$ 61,234	\$ 43,524	\$ 52,633	\$ 54,017	\$ 47,903	\$ 46,732	
Operating	1,322	1,463	2,534	10,891	20,624	21,795	
Total	\$ 62,556	\$ 44,987	\$ 55,167	\$ 64,908	\$ 68,527	\$ 68,527	



Mental Health

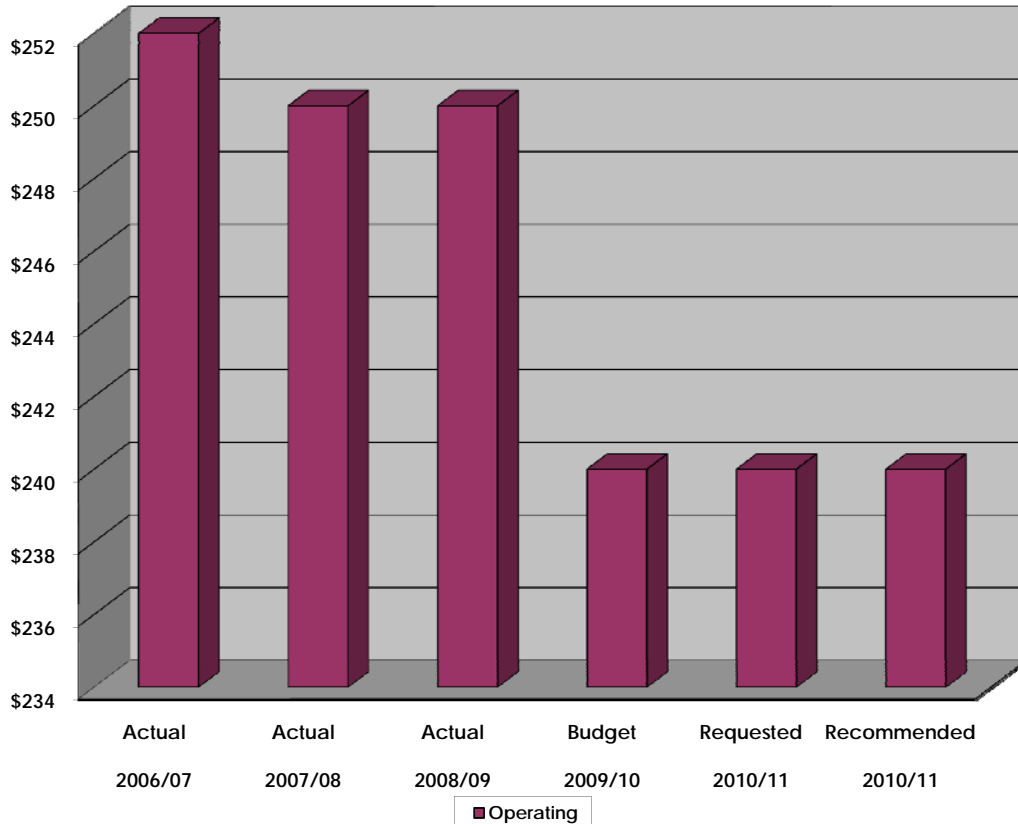
Significant Changes

No significant changes

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Intergovernmental Revenues	\$ 12,787	\$ 14,540	\$ 15,091	\$ 13,000	\$ 15,000	\$ 15,000
General Appropriation	239,213	235,460	234,909	227,000	225,000	225,000
Total	\$ 252,000	\$ 250,000	\$ 250,000	\$ 240,000	\$ 240,000	\$ 240,000
Expenditures						
Operating	\$ 252,000	\$ 250,000	\$ 250,000	\$ 240,000	\$ 240,000	\$ 240,000
Total	\$ 252,000	\$ 250,000	\$ 250,000	\$ 240,000	\$ 240,000	\$ 240,000

Thousands



Lee County Industries

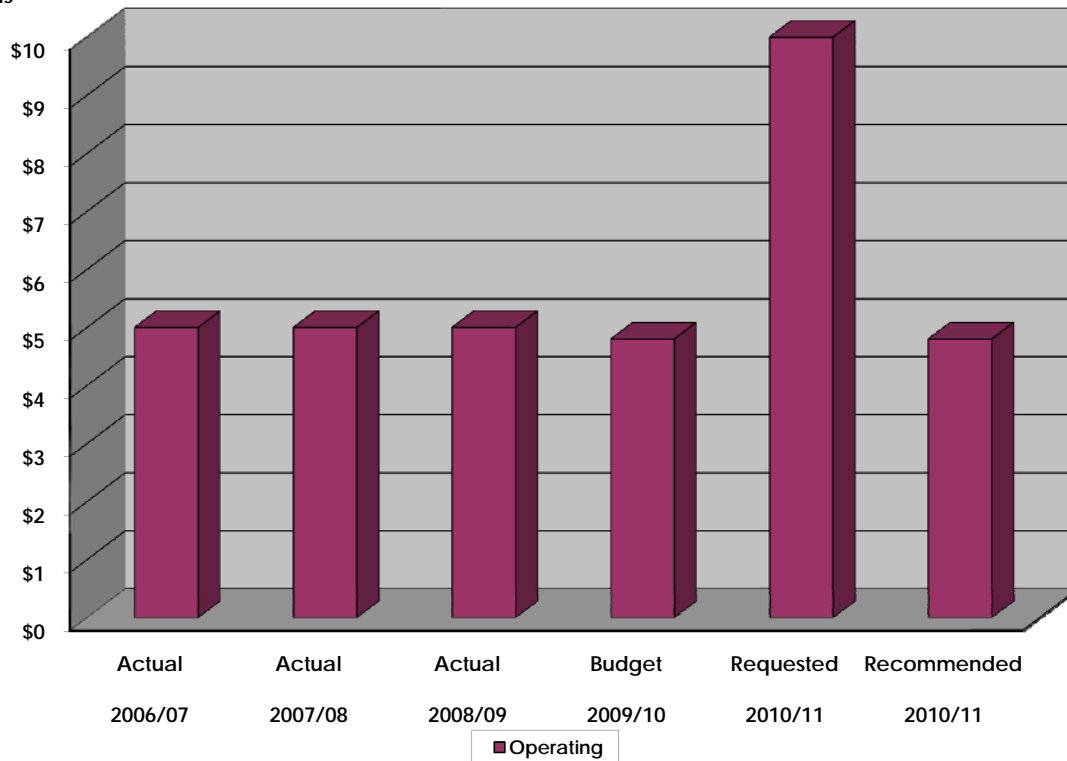
Significant Changes

No significant changes

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ 5,000	\$ 5,000	\$ 5,000	\$ 4,800	\$ 10,000	\$ 4,800
Total	\$ 5,000	\$ 5,000	\$ 5,000	\$ 4,800	\$ 10,000	\$ 4,800
Expenditures						
Operating	\$ 5,000	\$ 5,000	\$ 5,000	\$ 4,800	\$ 10,000	\$ 4,800
Total	\$ 5,000	\$ 5,000	\$ 5,000	\$ 4,800	\$ 10,000	\$ 4,800

Thousands



Social Services

Mission

The mission of the Lee County Department of Social Services is to improve the quality of life for Lee County citizens by promoting health and well-being, fostering self-sufficiency, and protecting vulnerable populations.

Significant Changes

The three requested Income Maintenance Caseworker II's not recommended for funding.A5262

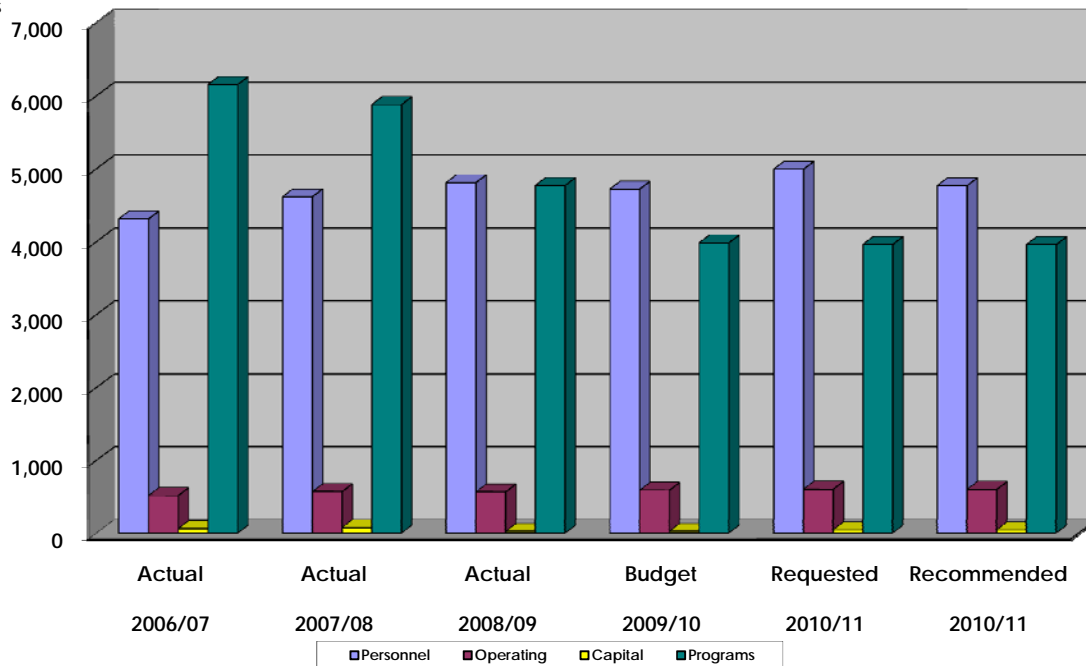
Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	94	96	97	92	95	92

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and state grants	\$ 6,235,549	\$ 6,200,360	\$ 6,755,214	\$ 6,860,871	\$ 6,719,594	\$ 6,657,716
Other sales and services	41,408	44,431	48,624	47,580	48,966	47,580
Miscellaneous	87,941	29,481	30,137	12,105	7,105	7,105
General Appropriation	4,681,487	4,864,891	3,338,886	2,396,033	2,824,089	2,663,139
Total	\$ 11,046,385	\$ 11,139,163	\$ 10,172,861	\$ 9,316,589	\$ 9,599,754	\$ 9,375,540
Expenditures						
Personnel	\$ 4,311,300	\$ 4,614,747	\$ 4,809,800	\$ 4,720,979	\$ 4,992,256	\$ 4,768,507
Operating	516,553	569,309	567,297	588,809	602,266	601,801
Capital	62,300	75,233	23,844	23,400	43,929	43,929
Programs	6,156,232	5,879,874	4,771,920	3,983,401	3,961,303	3,961,303
Total	\$ 11,046,385	\$ 11,139,163	\$ 10,172,861	\$ 9,316,589	\$ 9,599,754	\$ 9,375,540

Thousands



Johnston-Lee Community Action

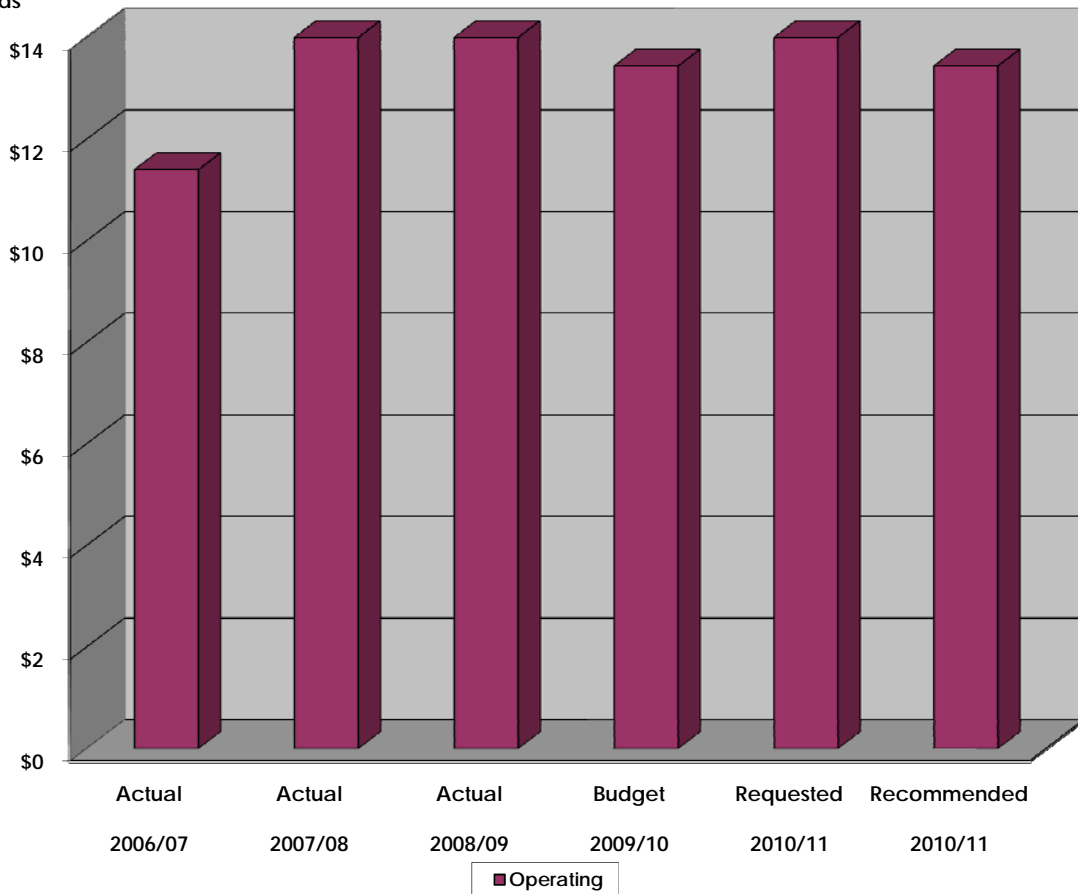
Significant Changes

No significant changes

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ 11,400	\$ 14,000	\$ 14,000	\$ 13,440	\$ 14,000	\$ 13,440
Total	\$ 11,400	\$ 14,000	\$ 14,000	\$ 13,440	\$ 14,000	\$ 13,440
Expenditures						
Operating	\$ 11,400	\$ 14,000	\$ 14,000	\$ 13,440	\$ 14,000	\$ 13,440
Total	\$ 11,400	\$ 14,000	\$ 14,000	\$ 13,440	\$ 14,000	\$ 13,440

Thousands



HAVEN

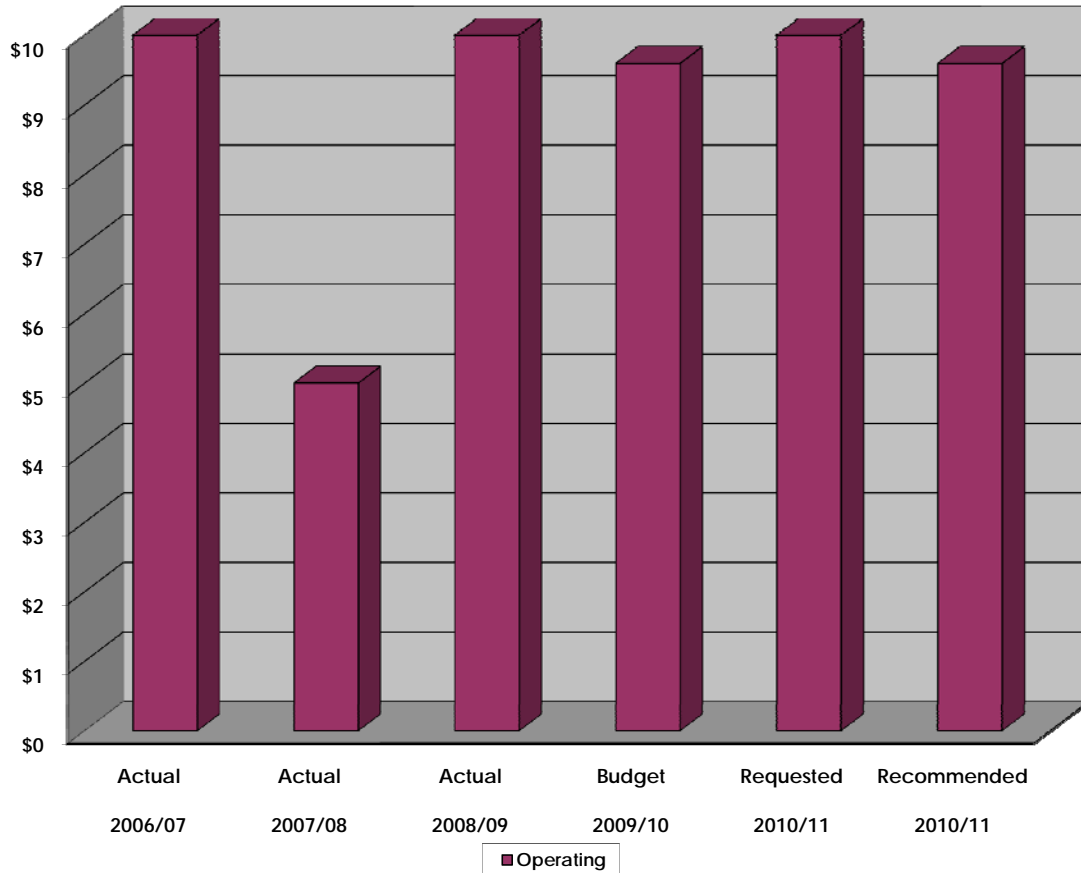
Significant Changes

No significant changes

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ 10,000	\$ 5,000	\$ 10,000	\$ 9,600	\$ 10,000	\$ 9,600
Total	\$ 10,000	\$ 5,000	\$ 10,000	\$ 9,600	\$ 10,000	\$ 9,600
Expenditures						
Operating	\$ 10,000	\$ 5,000	\$ 10,000	\$ 9,600	\$ 10,000	\$ 9,600
Total	\$ 10,000	\$ 5,000	\$ 10,000	\$ 9,600	\$ 10,000	\$ 9,600

Thousands

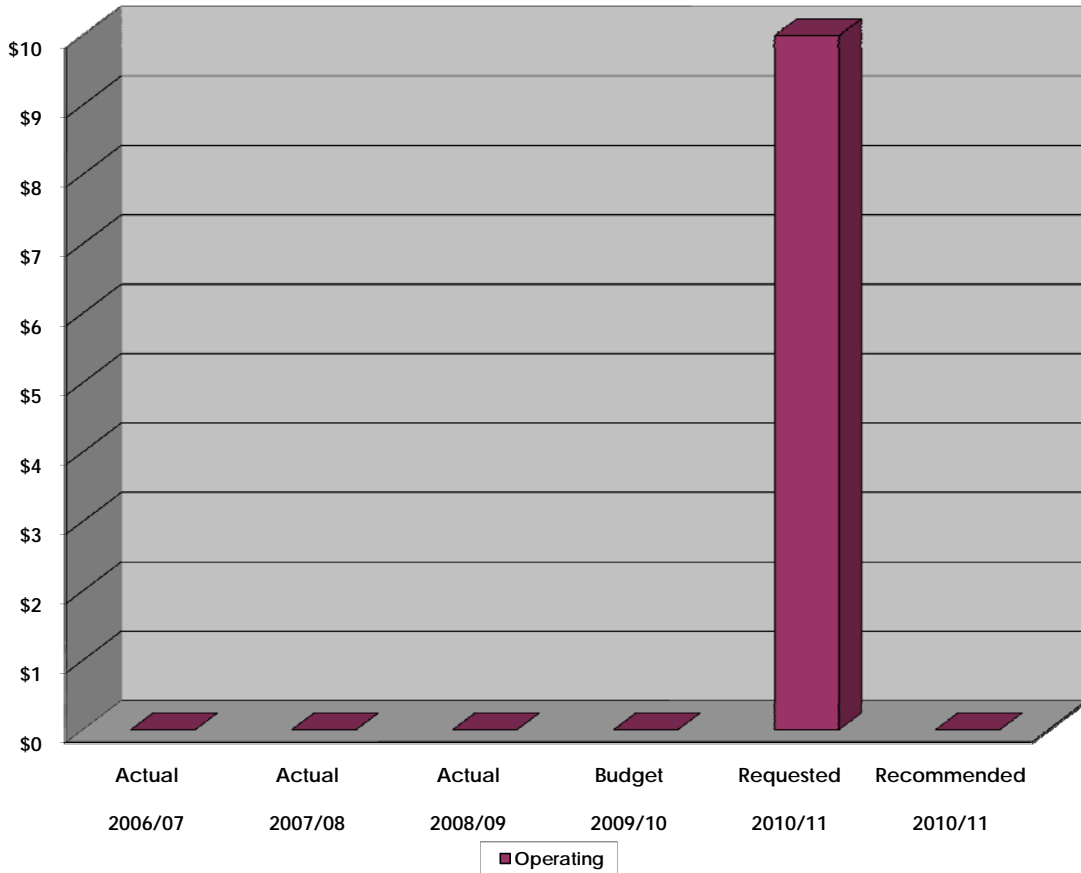


Helping Hand Clinic

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -
Expenditures						
Operating	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -

Thousands

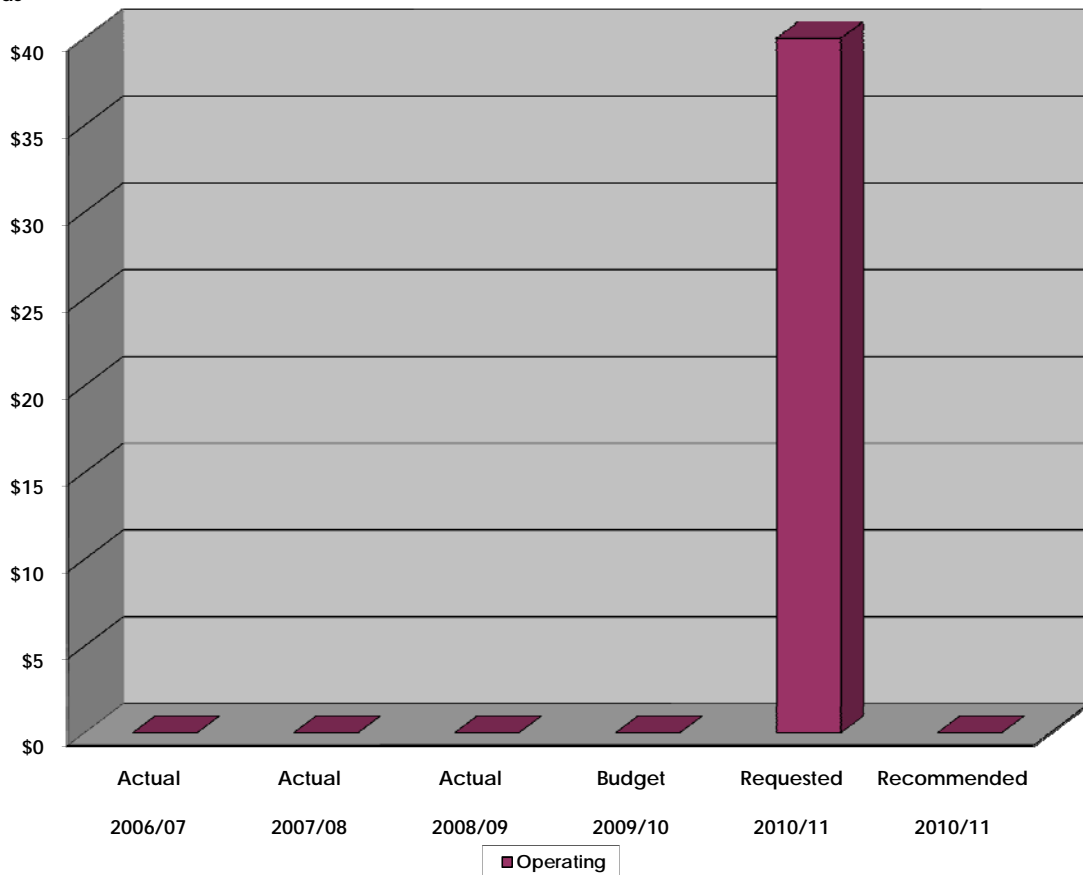


Boys & Girls Club

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -
Expenditures						
Operating	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -

Thousands



COLTS

Mission

The mission of the County of Lee Transit System is to provide a timely, safe, efficient means of mobility to the citizens.

Significant Changes

No significant changes

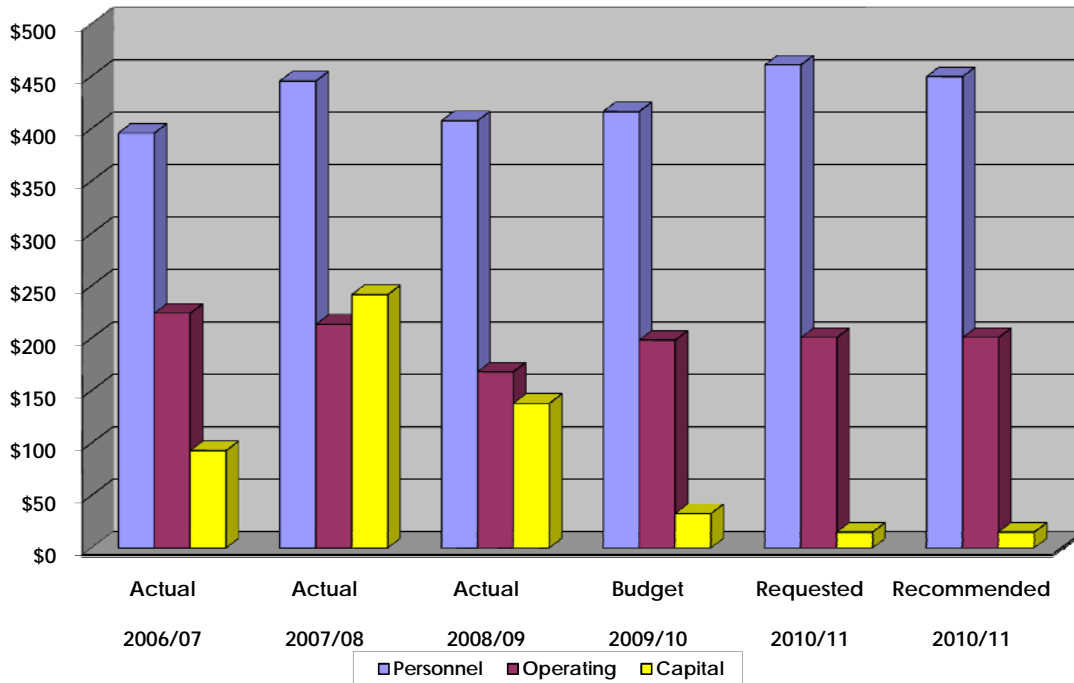
Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	4	4	4	4	4	4

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and state grants	\$ 370,604	\$ 502,587	\$ 435,055	\$ 339,973	\$ 358,116	\$ 358,116
Other sales and services	227,394	283,764	293,273	272,806	283,268	275,331
Miscellaneous	361	250	361	-	-	-
General Appropriation	113,973	113,793	(15,244)	34,569	35,076	31,931
Total	\$ 712,332	\$ 900,394	\$ 713,445	\$ 647,348	\$ 676,460	\$ 665,378
Expenditures						
Personnel	\$ 395,697	\$ 445,514	\$ 407,587	\$ 416,327	\$ 460,808	\$ 449,726
Operating	223,823	213,303	167,994	198,161	200,533	200,533
Capital	92,812	241,577	137,864	32,860	15,119	15,119
Total	\$ 712,332	\$ 900,394	\$ 713,445	\$ 647,348	\$ 676,460	\$ 665,378

Thousands



Senior Services

Mission

The mission of Lee County Senior Services is to provide a comprehensive assessment of the needs and opportunities associated with older adults and to fashion an achievable vision of successful aging in Lee County. Lee County Senior Services' mission statement is facilitated by the Enrichment Center, a building which serves as a focal point in the community where older adults meet to participate in activities and enhance their involvement in the community. The Center was developed for the purpose of providing an activity center for older adults who can function independently. It is a visible reminder in Lee County of the value and contributions of our older citizens.

Significant Changes

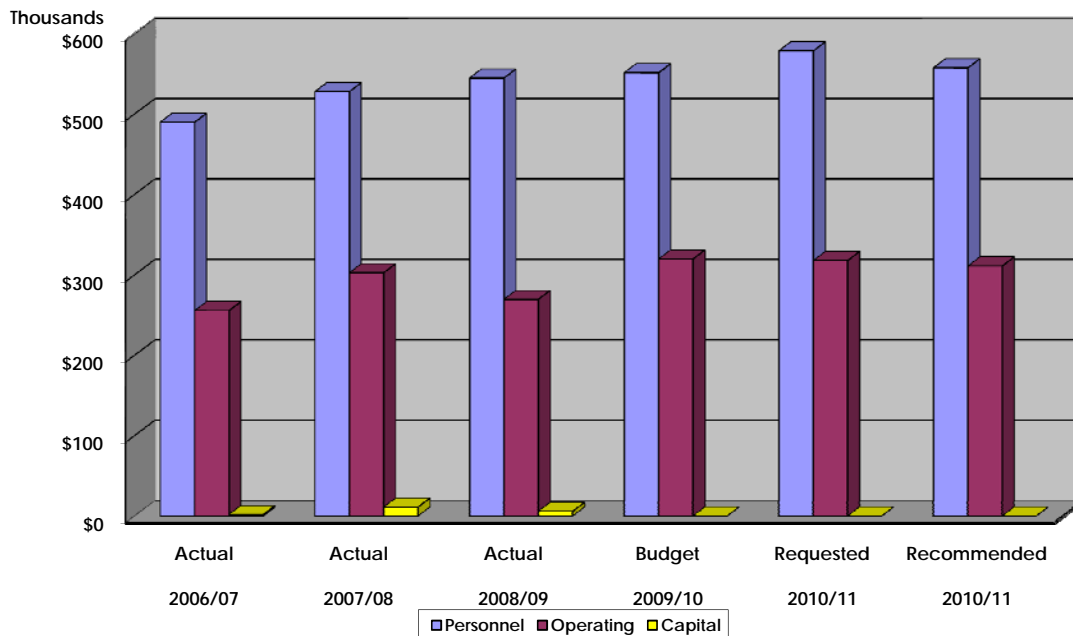
No significant changes

Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	10.75	10.875	10.875	10.875	10.375	10.375

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and state grants	\$ 381,718	\$ 409,736	\$ 411,849	\$ 404,534	\$ 406,687	\$ 406,687
Other sales and services	44,486	54,310	51,062	66,000	64,000	64,000
General Appropriation	320,761	377,360	356,989	400,448	425,468	397,788
Total	\$ 746,966	\$ 841,406	\$ 819,900	\$ 870,982	\$ 896,155	\$ 868,475
Expenditures						
Personnel	\$ 489,651	\$ 527,772	\$ 544,698	\$ 551,273	\$ 578,407	\$ 557,451
Operating	255,425	302,573	269,436	319,709	317,748	311,024
Capital	1,890	11,061	5,766	-	-	-
Total	\$ 746,966	\$ 841,406	\$ 819,900	\$ 870,982	\$ 896,155	\$ 868,475



Youth Services

Significant Changes

No significant changes.

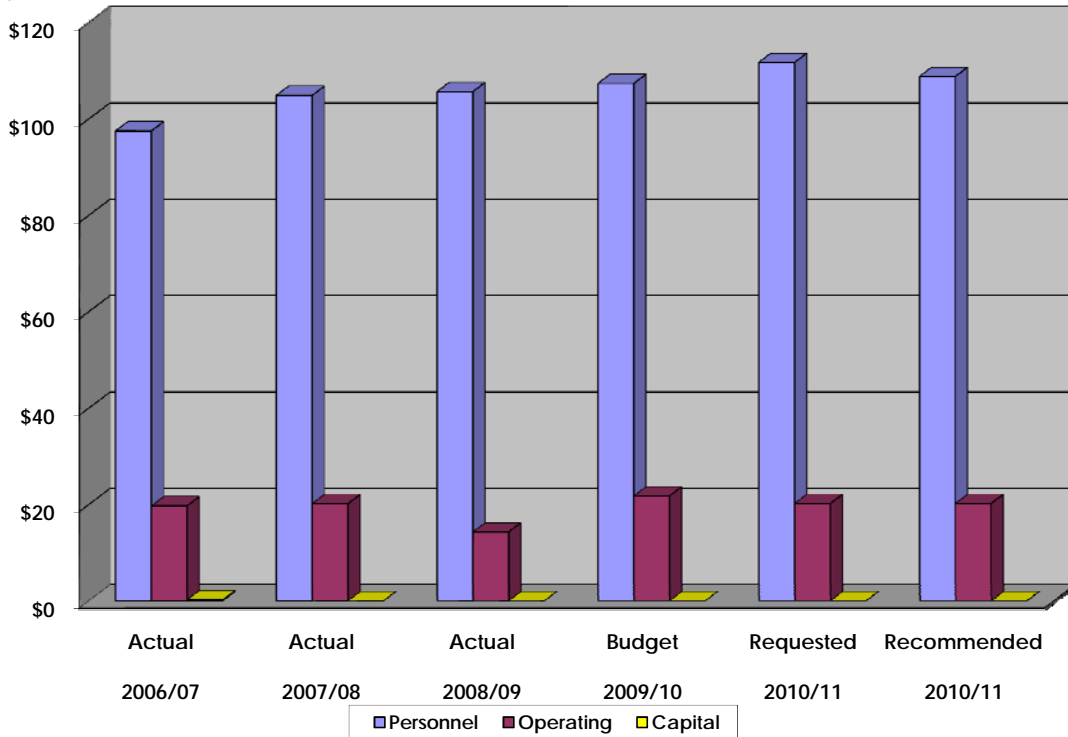
Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	2	1.75	1.75	1.75	1.75	1.75

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and state grants	\$ 82,896	\$ 82,896	\$ 81,400	\$ 85,142	\$ 80,560	\$ 80,560
Other sales and services	7,396	11,873	8,890	8,450	9,500	9,500
General Appropriation	27,096	30,239	29,643	35,479	41,818	38,884
Total	\$ 117,388	\$ 125,008	\$ 119,933	\$ 129,071	\$ 131,878	\$ 128,944
Expenditures						
Personnel	\$ 97,479	\$ 104,852	\$ 105,644	\$ 107,321	\$ 111,695	\$ 108,761
Operating	19,709	20,156	14,289	21,750	20,183	20,183
Capital	200	-	-	-	-	-
Total	\$ 117,388	\$ 125,008	\$ 119,933	\$ 129,071	\$ 131,878	\$ 128,944

Thousands



THANKS

Significant Changes

Program eliminated in FY 2009-10 due to a lack of State funding.

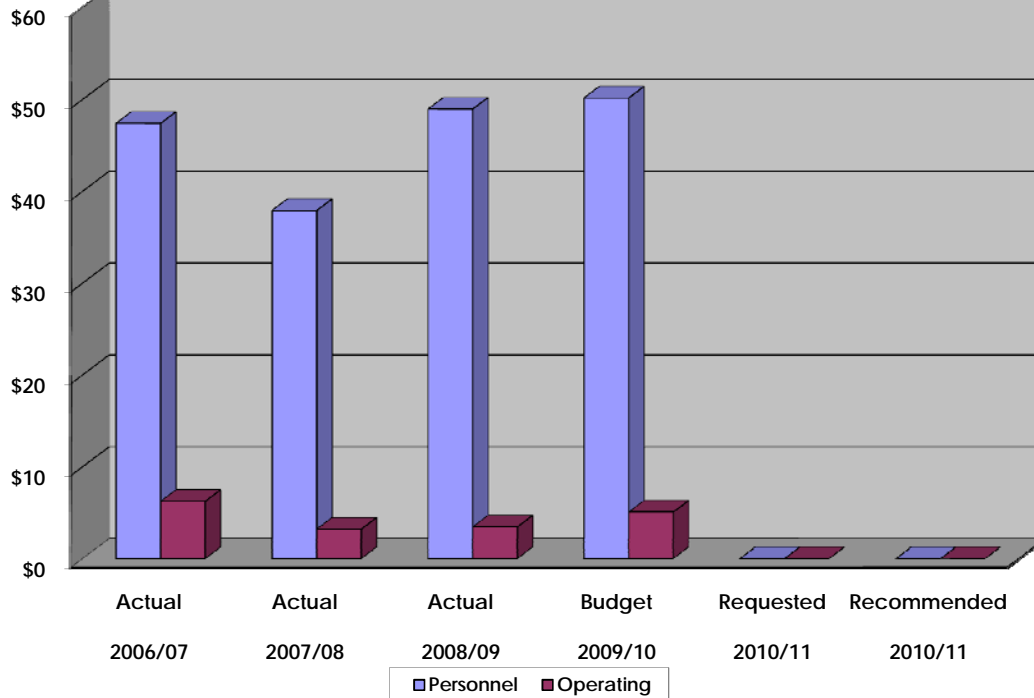
Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	1	1	1	1	0	1

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and state grants	\$ 33,000	\$ 26,852	\$ 32,837	\$ 33,000	\$ -	\$ -
Miscellaneous	2,484	4,653	3,745	1,750	-	-
General Appropriation	18,139	9,594	15,809	20,498	-	-
Total	\$ 53,623	\$ 41,099	\$ 52,391	\$ 55,248	\$ -	\$ -
Expenditures						
Personnel	\$ 47,388	\$ 37,896	\$ 48,944	\$ 50,172	\$ -	\$ -
Operating	6,235	3,203	3,447	5,076	-	-
Total	\$ 53,623	\$ 41,099	\$ 52,391	\$ 55,248	\$ -	\$ -

Thousands



Hillcrest

Significant Changes

No significant changes.

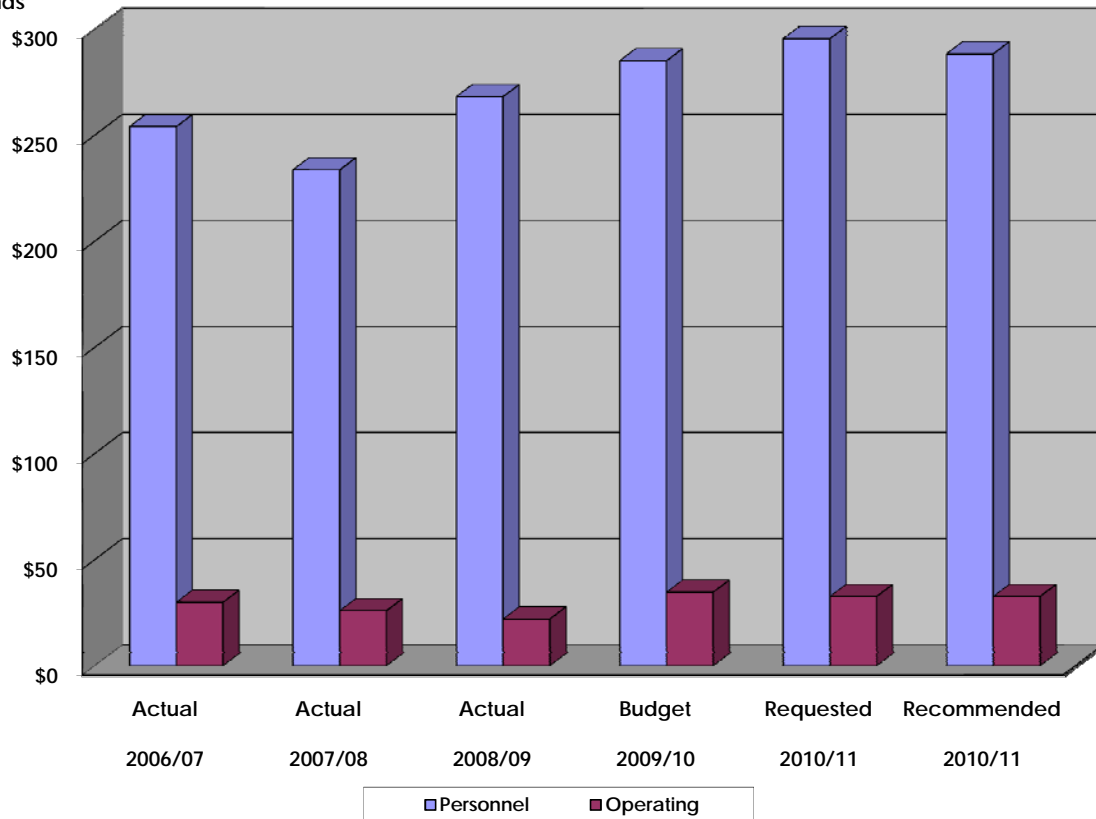
Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	6	6	5.5	6	6	6

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 121,689	\$ 182,455	\$ 172,541	\$ 170,143	\$ 170,560	\$ 170,560
Sales and Services	70,921	68,360	68,896	78,000	63,000	63,000
Miscellaneous	2,022	2,746	11,586	8,800	8,450	8,450
General Appropriation	89,291	5,947	37,130	62,752	86,135	78,904
Total	\$ 283,923	\$ 259,508	\$ 290,153	\$ 319,694	\$ 328,145	\$ 320,914
Expenditures						
Personnel	\$ 254,034	\$ 233,607	\$ 268,158	\$ 285,034	\$ 295,532	\$ 288,301
Operating	29,889	25,901	21,995	34,660	32,613	32,613
Total	\$ 283,923	\$ 259,508	\$ 290,153	\$ 319,694	\$ 328,145	\$ 320,914

Thousands



Pretrial Release

Staffing

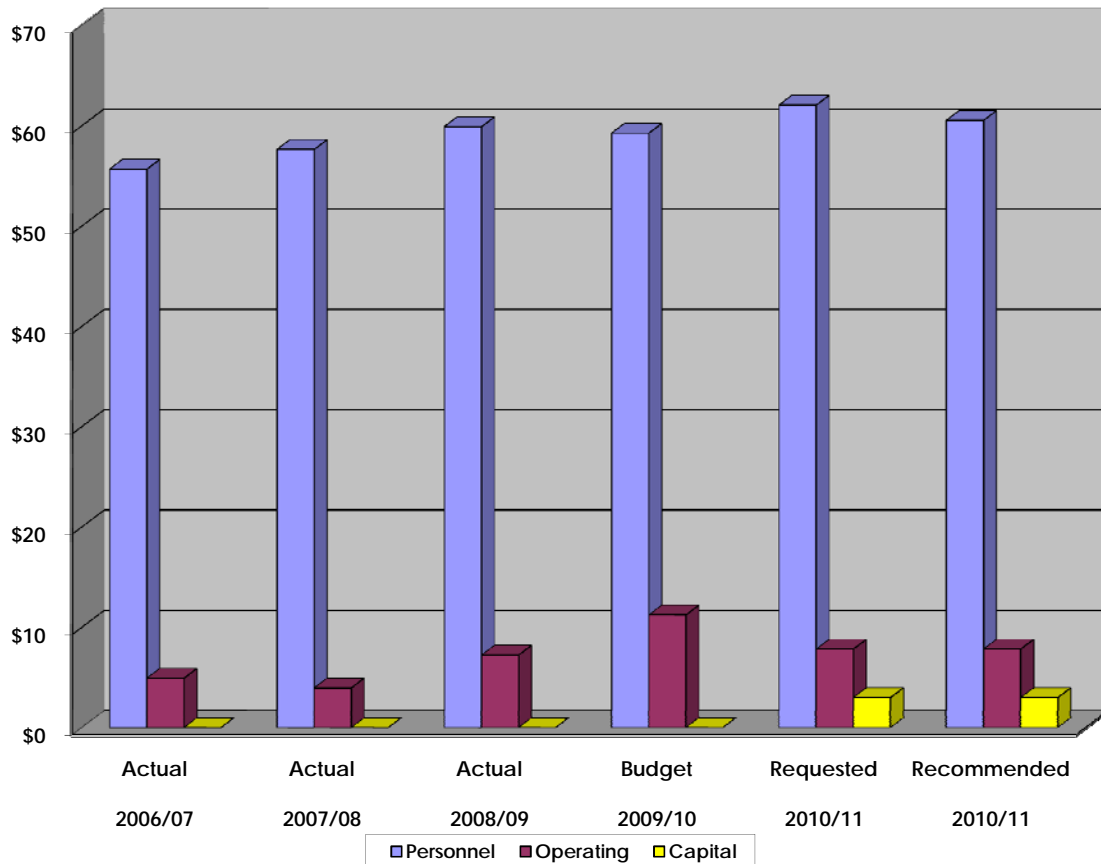
	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	1	1	1	1	1	1

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ 60,594	\$ 61,598	\$ 67,139	\$ 70,501	\$ 72,882	\$ 71,360
Total	\$ 60,594	\$ 61,598	\$ 67,139	\$ 70,501	\$ 72,882	\$ 71,360

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Expenditures						
Personnel	\$ 55,672	\$ 57,633	\$ 59,909	\$ 59,265	\$ 62,060	\$ 60,538
Operating	4,922	3,965	7,230	11,236	7,822	7,822
Capital	-	-	-	-	3,000	3,000
Total	\$ 60,594	\$ 61,598	\$ 67,139	\$ 70,501	\$ 72,882	\$ 71,360

Thousands



Family Centered Casework

Significant Changes

The job duties of the Family Centered Caseworker were assumed by the Hillcrest Coordinator in FY 2008-09 and the budgets have been merged accordingly.

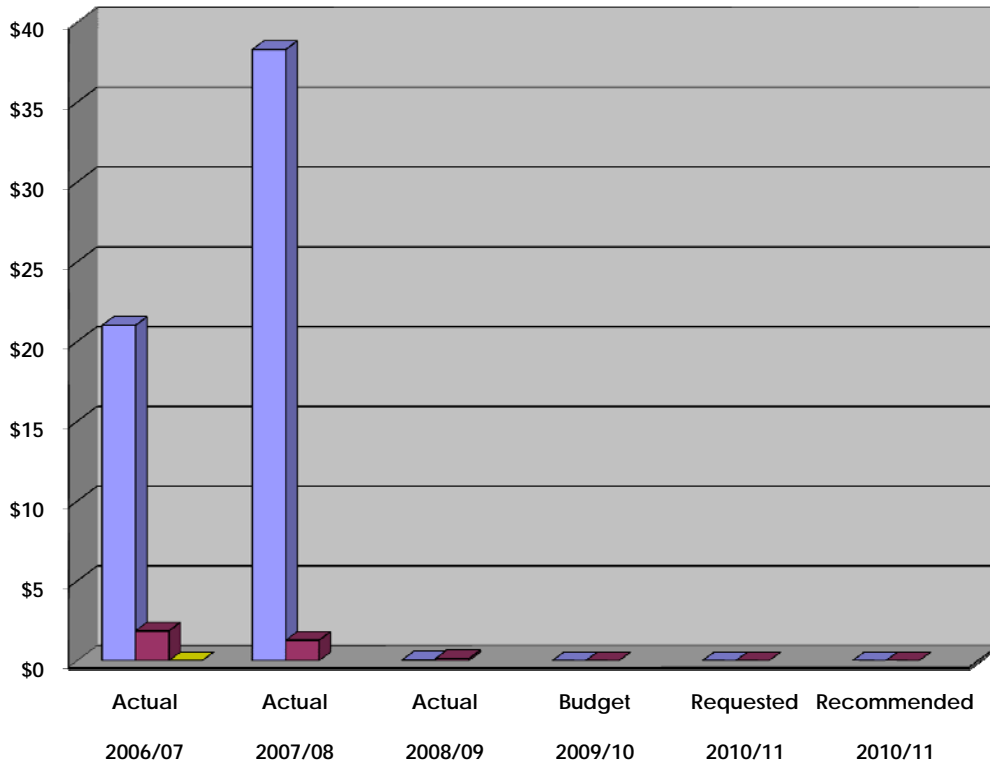
Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	1	1	1	0	0	0

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 158	\$ -	\$ -	\$ -	\$ -	\$ -
General Appropriation	22,723	39,582	189	-	-	-
Total	\$ 22,881	\$ 39,582	\$ 189	\$ -	\$ -	\$ -
Expenditures						
Personnel	\$ 21,018	\$ 38,301	\$ 50	\$ -	\$ -	\$ -
Operating	1,863	1,281	139	-	-	-
Total	\$ 22,881	\$ 39,582	\$ 189	\$ -	\$ -	\$ -

Thousands

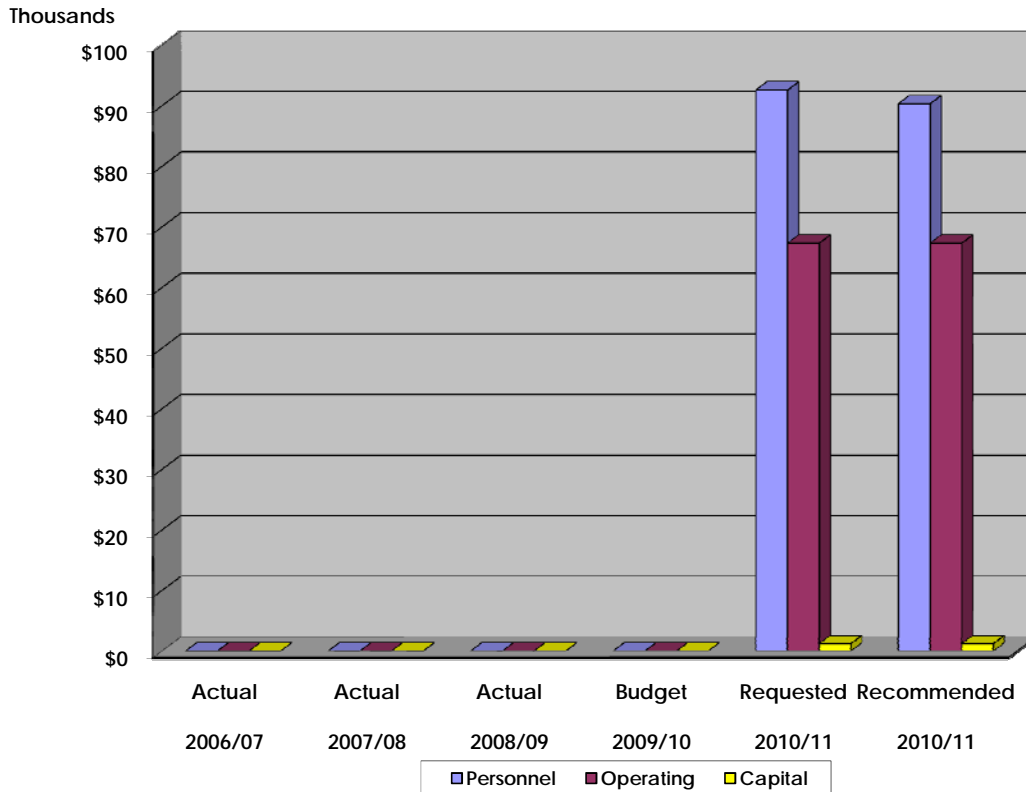


■ Personnel
 ■ Operating
 ■ Capital

Youth Employment

Staffing						
	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	0	0	0	0	2	2

Budget						
	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 158	\$ -	\$ -	\$ -	\$ 161,120	\$ 158,865
General Appropriation	(158)	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 161,120	\$ 158,865
Expenditures						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ 92,583	\$ 90,328
Operating	-	-	-	-	67,337	67,337
Capital	-	-	-	-	1,200	1,200
Total	\$ -	\$ -	\$ -	\$ -	\$ 161,120	\$ 158,865

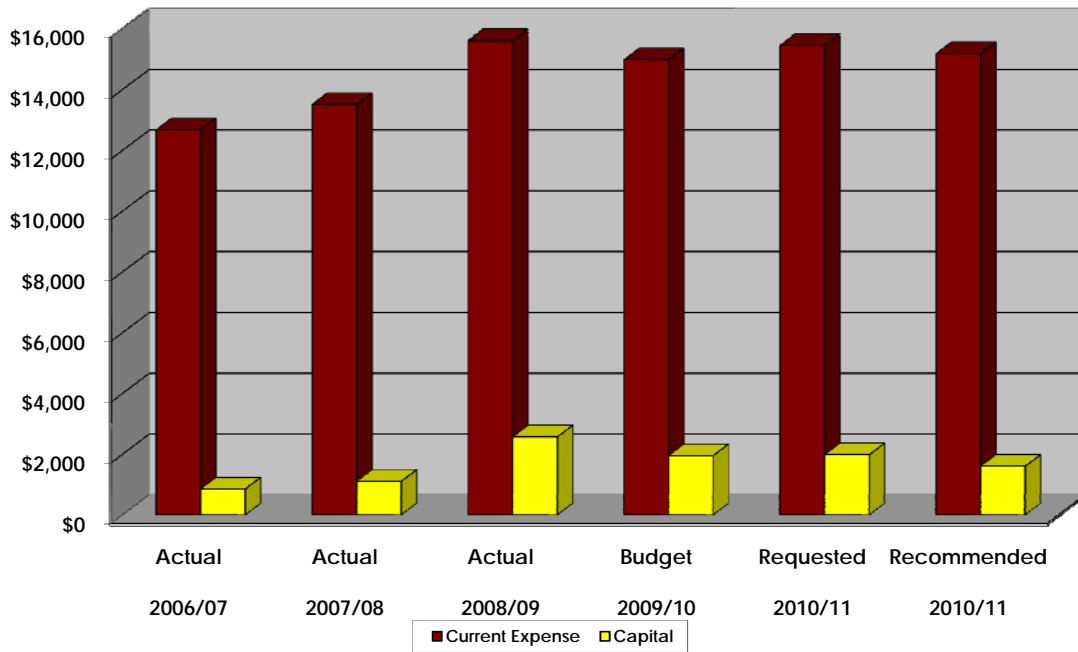


Lee County Schools

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Transfers	\$ -	\$ 308,963	\$ 1,507,148	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
General Appropriation	13,516,584	14,296,007	16,658,634	15,931,881	16,430,018	15,781,881
Total	\$ 13,516,584	\$ 14,604,970	\$ 18,165,782	\$ 16,931,881	\$ 17,430,018	\$ 16,781,881
Expenditures						
Current Expense	\$ 12,666,167	\$ 13,502,134	\$ 15,602,134	\$ 14,978,050	\$ 15,445,974	\$ 15,178,050
Capital	850,417	1,102,836	2,563,648	1,953,831	1,984,044	1,603,831
Total	\$ 13,516,584	\$ 14,604,970	\$ 18,165,782	\$ 16,931,881	\$ 17,430,018	\$ 16,781,881

Thousands



CCCC

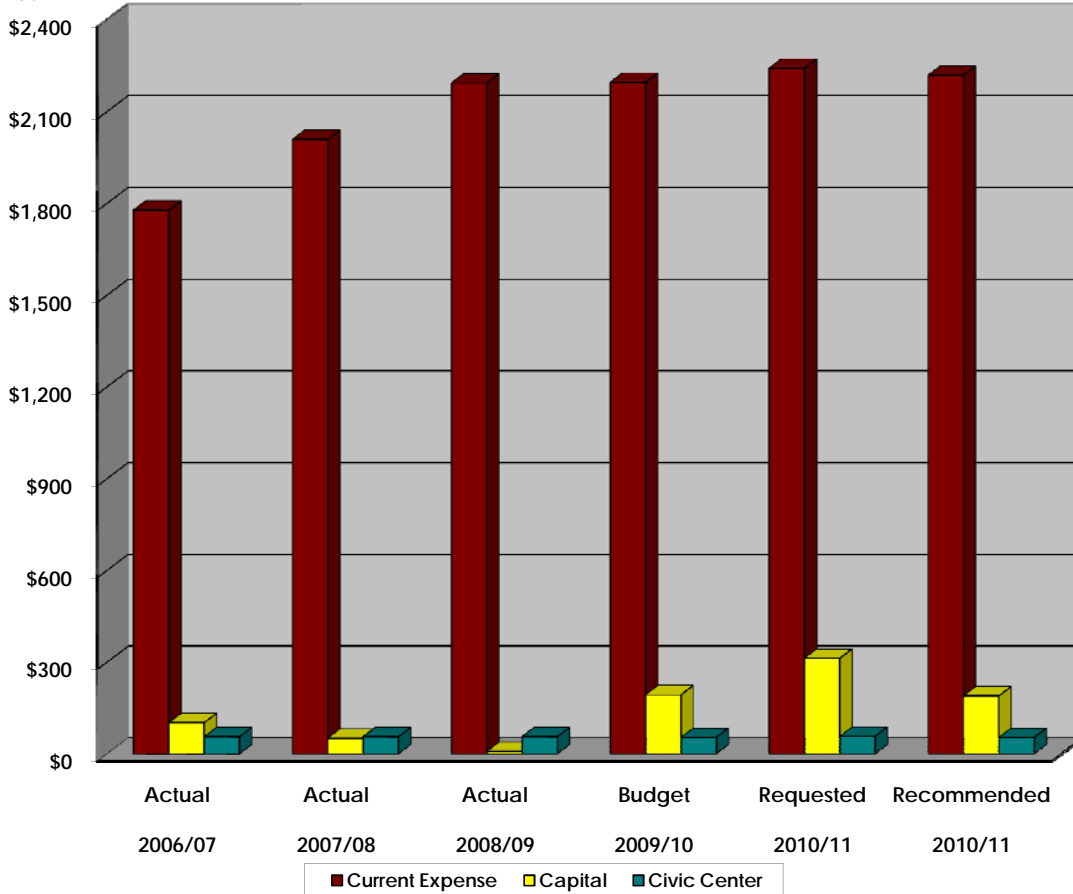
Significant Changes

Current expense budget has been reduced 4% from FY 2008-2009; however, funds have been budgeted to move Jonesboro campus activities to the Wicker School facilities. \$193,074 has been budgeted in capital to cover modular unit leases for the Wicker School site.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ 1,935,244	\$ 2,115,136	\$ 2,256,329	\$ 2,441,638	\$ 2,611,545	\$ 2,460,839
Total	\$ 1,935,244	\$ 2,115,136	\$ 2,256,329	\$ 2,441,638	\$ 2,611,545	\$ 2,460,839
Expenditures						
Current Expense	\$ 1,777,305	\$ 2,008,397	\$ 2,192,590	\$ 2,195,054	\$ 2,241,465	\$ 2,218,259
Capital	102,200	51,000	8,000	193,074	312,670	189,070
Civic Center	55,739	55,739	55,739	53,510	57,410	53,510
Total	\$ 1,935,244	\$ 2,115,136	\$ 2,256,329	\$ 2,441,638	\$ 2,611,545	\$ 2,460,839

Thousands



Library

Mission

The mission of the Lee County Library is to provide materials, services, and programs to support the educational, informational, cultural, and recreational interest of its patrons.

Significant Changes

No significant changes.

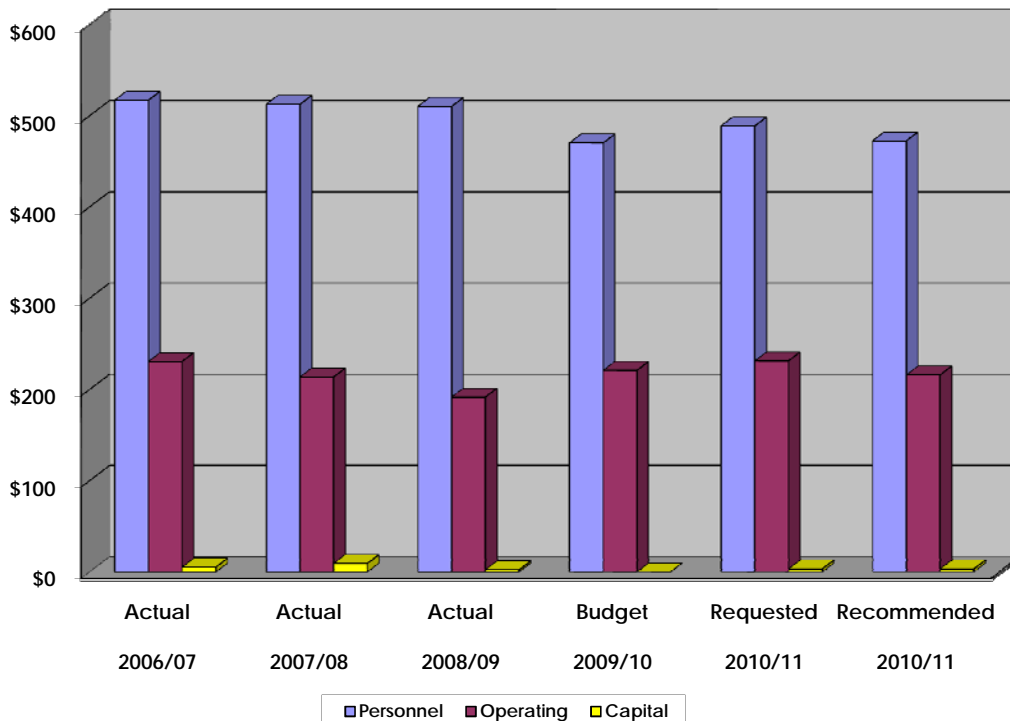
Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	11.25	11.25	10.8	10	10	10

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 136,151	\$ 133,964	\$ 128,798	\$ 116,972	\$ 112,216	\$ 112,216
Sales and Services	27,007	27,750	26,727	22,375	24,605	24,605
Miscellaneous	3,486	7,155	3,791	1,000	750	750
Transfers	2,000	3,700	5,200	-	-	-
General Appropriation	584,241	563,119	539,532	550,654	585,728	553,988
Total	\$ 752,885	\$ 735,688	\$ 704,048	\$ 691,001	\$ 723,299	\$ 691,559
Expenditures						
Personnel	\$ 516,958	\$ 512,489	\$ 510,123	\$ 470,050	\$ 488,777	\$ 472,381
Operating	230,609	213,762	191,607	220,951	231,222	215,878
Capital	5,318	9,437	2,318	-	3,300	3,300
Total	\$ 752,885	\$ 735,688	\$ 704,048	\$ 691,001	\$ 723,299	\$ 691,559

Thousands



Parks and Recreation

Mission

The mission of Lee County Parks and Recreation is to enhance the quality of life in Lee County by providing a broad variety of accessible leisure, recreation, cultural activities and services.

Significant Changes

No significant changes.

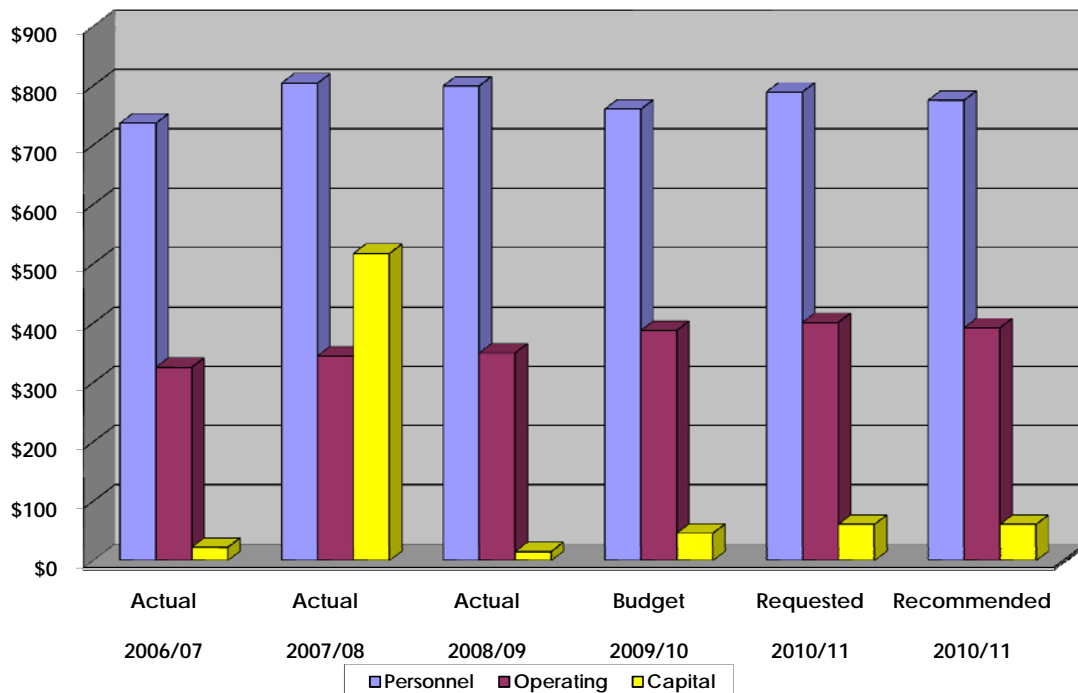
Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Regular Full Time Equivalents	10	10	10	9	9	9

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Federal and State Grants	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ -	-
Sales and Services	228,157	715,480	271,731	269,111	276,626	276,626
Miscellaneous	89	7,309	45	500	500	500
General Appropriation	854,854	941,567	892,617	924,402	974,414	951,442
Total	\$ 1,085,100	\$ 1,666,356	\$ 1,164,393	\$ 1,194,013	\$ 1,251,540	\$ 1,228,568
Expenditures						
Personnel	\$ 737,003	\$ 804,394	\$ 799,647	\$ 760,666	\$ 789,578	\$ 775,571
Operating	325,757	344,737	349,736	387,647	401,262	392,297
Capital	22,340	517,225	15,010	45,700	60,700	60,700
Total	\$ 1,085,100	\$ 1,666,356	\$ 1,164,393	\$ 1,194,013	\$ 1,251,540	\$ 1,228,568

Thousands



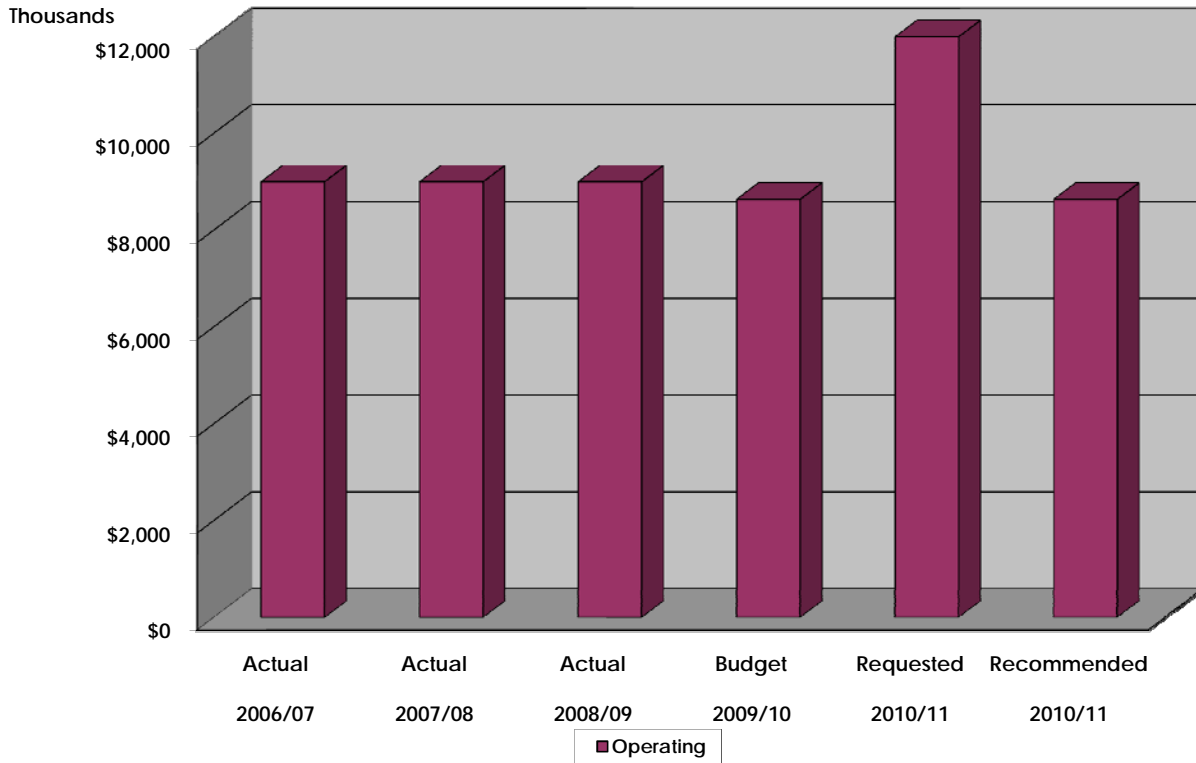
Temple Theater

Significant Changes

No significant changes.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ 9,000	\$ 9,000	\$ 9,000	\$ 8,640	\$ 12,000	\$ 8,640
Total	\$ 9,000	\$ 9,000	\$ 9,000	\$ 8,640	\$ 12,000	\$ 8,640
Expenditures						
Operating	\$ 9,000	\$ 9,000	\$ 9,000	\$ 8,640	\$ 12,000	\$ 8,640
Total	\$ 9,000	\$ 9,000	\$ 9,000	\$ 8,640	\$ 12,000	\$ 8,640



Arts Council

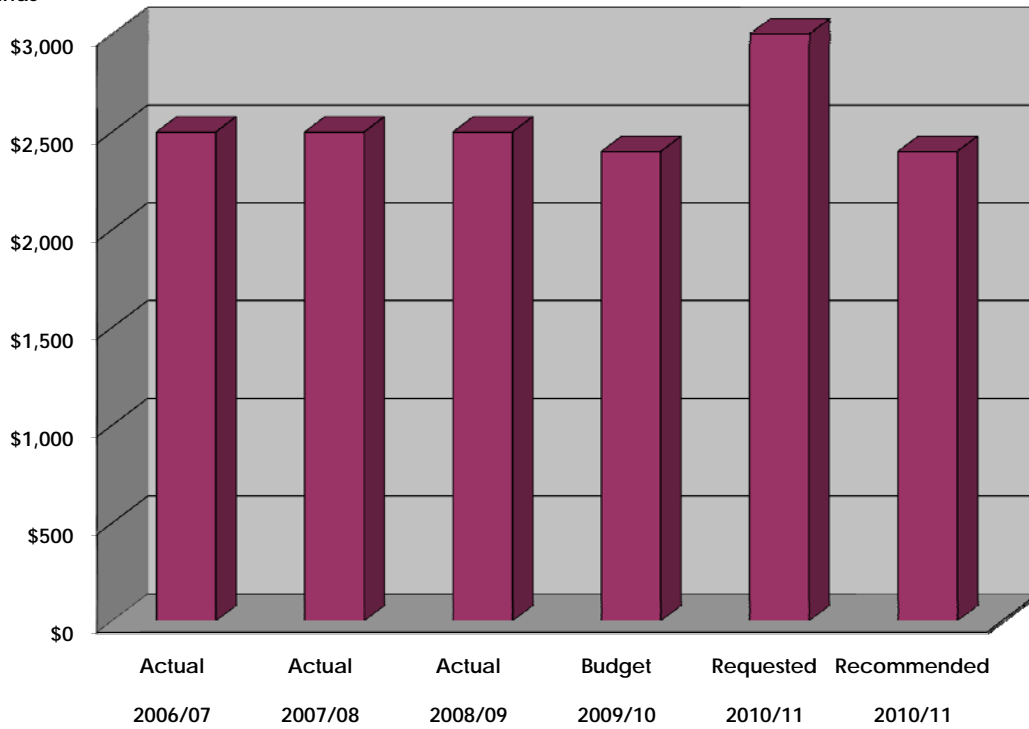
Significant Changes

No significant changes.

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
General Appropriation	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,400	\$ 3,000	\$ 2,400
Total	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,400	\$ 3,000	\$ 2,400
Expenditures						
Operating	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,400	\$ 3,000	\$ 2,400
Total	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,400	\$ 3,000	\$ 2,400

Thousands



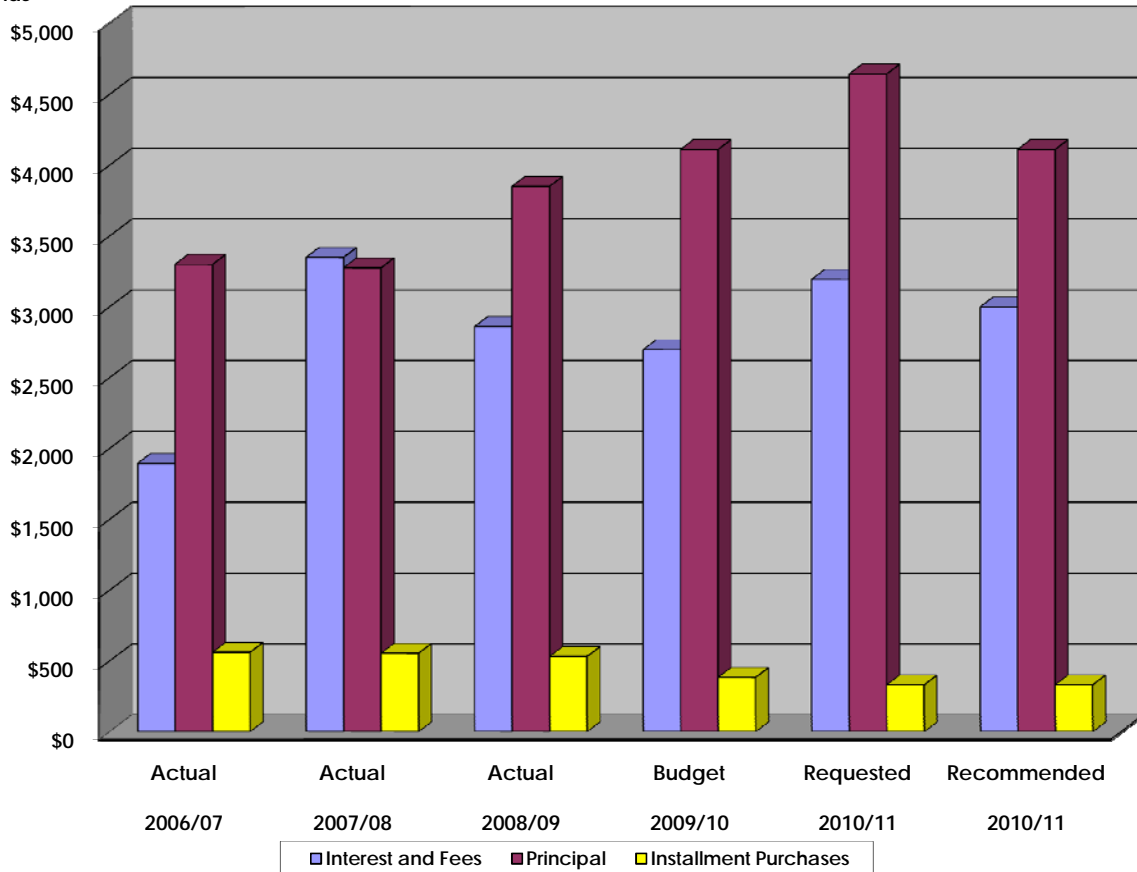
■ Operating

Debt Service

Budget

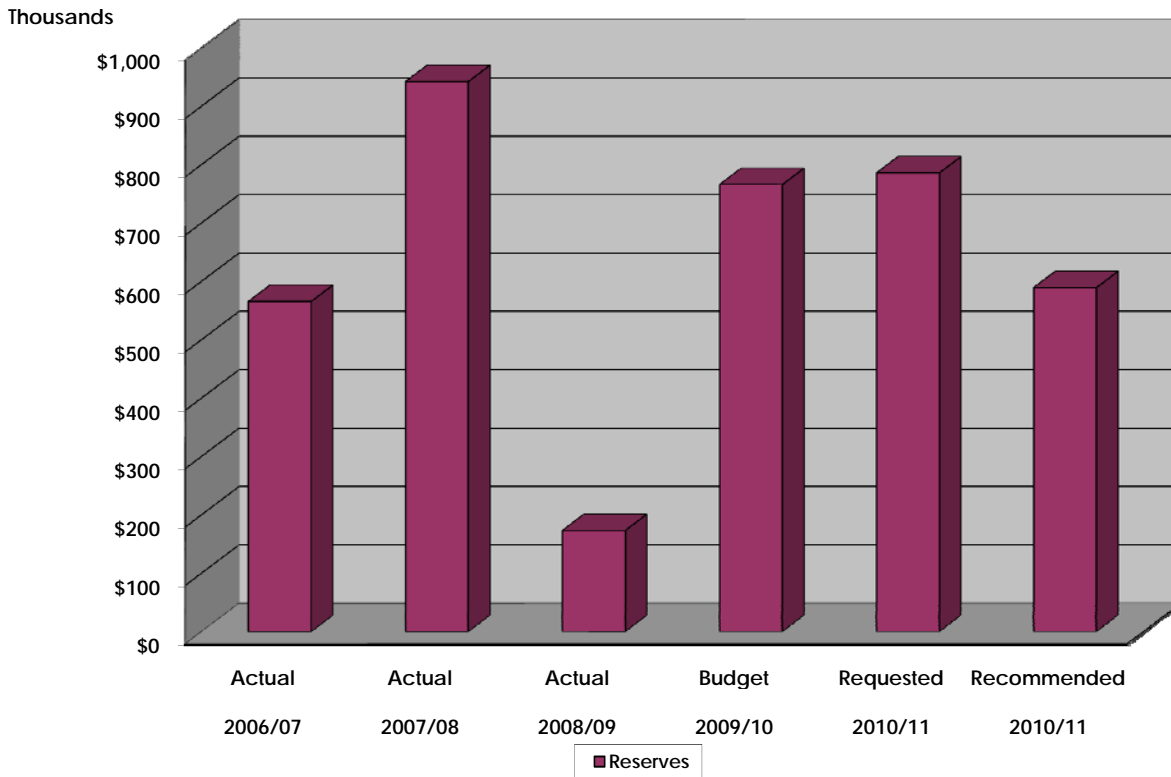
	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Transfers	\$ 2,614,266	\$ 2,872,272	\$ 3,106,560	\$ 4,662,372	\$ 2,139,832	\$ 3,285,017
General Appropriation	3,140,250	4,305,341	4,134,289	2,527,290	6,024,942	4,152,979
Total	\$ 5,754,516	\$ 7,177,613	\$ 7,240,849	\$ 7,189,662	\$ 8,164,774	\$ 7,437,996
Expenditures						
Interest and Fees	\$ 1,894,337	\$ 3,348,286	\$ 2,859,803	\$ 2,696,582	\$ 3,192,522	\$ 2,997,770
Principal	3,299,204	3,274,996	3,850,000	4,110,000	4,642,026	4,110,000
Installment Purchases	560,975	554,331	531,046	383,080	330,226	330,226
Total	\$ 5,754,516	\$ 7,177,613	\$ 7,240,849	\$ 7,189,662	\$ 8,164,774	\$ 7,437,996

Thousands



Reserves

Budget							
	2006/07	2007/08	2008/09	2009/10	2010/11	2010/11	
	Actual	Actual	Actual	Budget	Requested	Recommended	
Revenue							
General Appropriation	\$ 565,809	\$ 942,404	\$ 173,495	\$ 766,000	\$ 786,000	\$ 589,429	
Total	\$ 565,809	\$ 942,404	\$ 173,495	\$ 766,000	\$ 786,000	\$ 589,429	
Expenditures							
Reserves	\$ 565,809	\$ 942,404	\$ 173,495	\$ 766,000	\$ 786,000	\$ 589,429	
Total	\$ 565,809	\$ 942,404	\$ 173,495	\$ 766,000	\$ 786,000	\$ 589,429	



COUNTY OF LEE
Proposed 2010-2011
Other Funds

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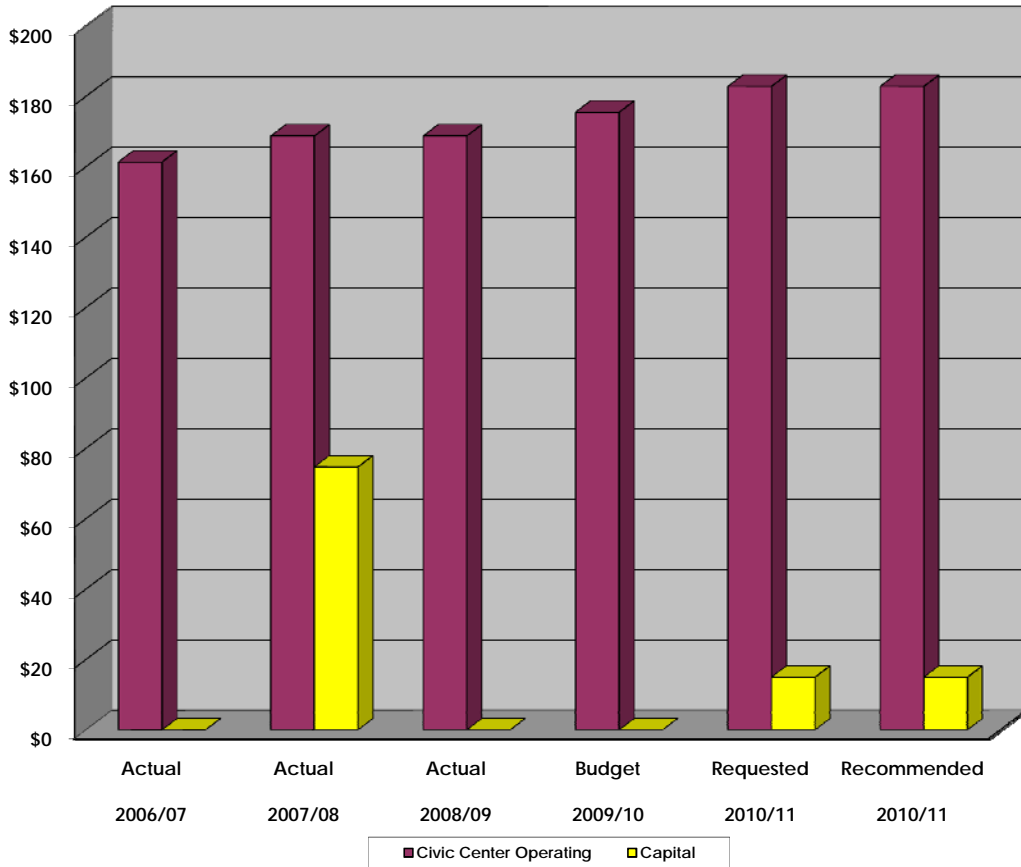
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Room Occupancy Tax Fund

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Other Taxes and Licenses	\$ 181,006	\$ 184,017	\$ 151,748	\$ 155,000	\$ 158,000	\$ 158,000
Investment Earnings	7,355	5,477	2,593	-	-	-
Fund Balance Appropriation	(27,008)	53,972	14,410	20,508	39,857	39,857
Total	\$ 161,353	\$ 243,466	\$ 168,751	\$ 175,508	\$ 197,857	\$ 197,857
Expenditures						
Civic Center Operating	\$ 161,353	\$ 168,751	\$ 168,751	\$ 175,508	\$ 182,857	\$ 182,857
Civic Center Capital	-	74,715	-	-	15,000	15,000
Total	\$ 161,353	\$ 243,466	\$ 168,751	\$ 175,508	\$ 197,857	\$ 197,857

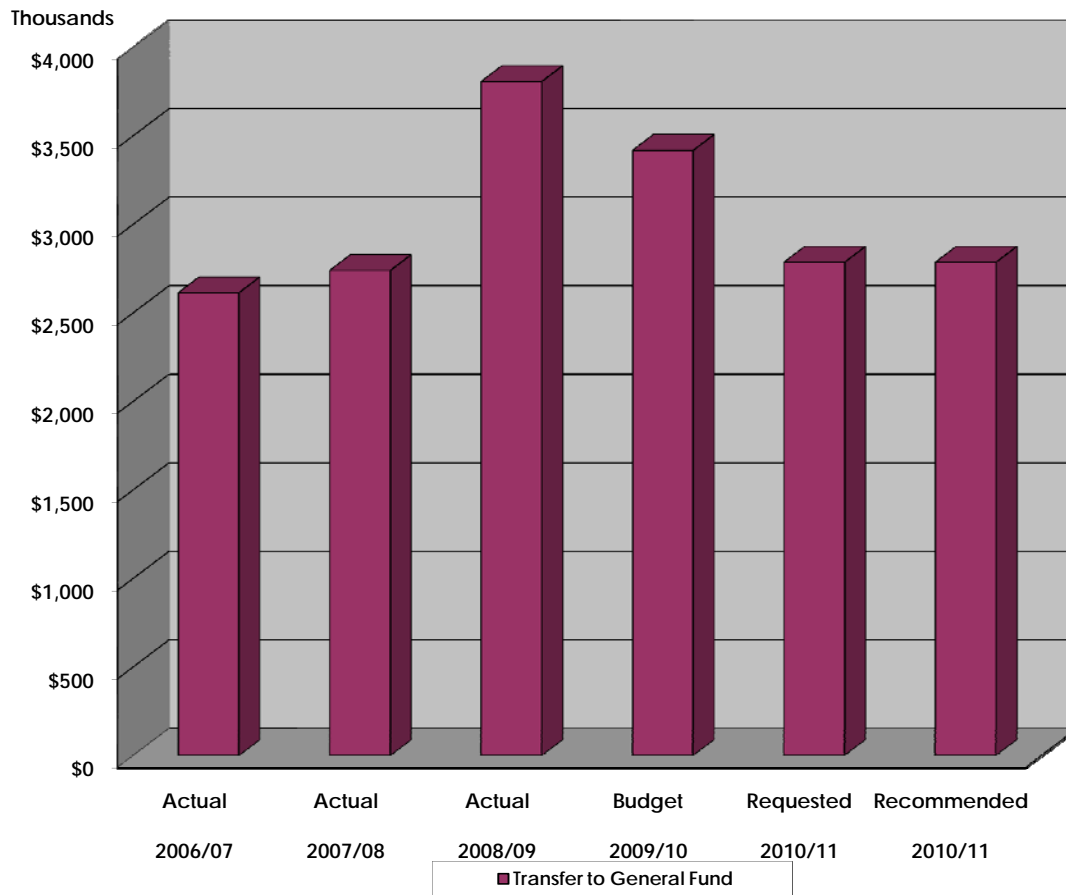
Thousands



Special Revenue Schools Fund

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Sales Taxes	\$ 1,956,901	\$ 1,995,877	\$ 1,809,066	\$ 1,898,975	\$ 1,787,207	\$ 1,787,207
State Public School Fund	732,142	-	419,461	519,771	-	-
Lottery Proceeds	-	908,204	1,190,744	1,000,000	1,000,000	1,000,000
Investment Earnings	-	2,236	(1,664)	-	-	-
Transfers	-	316,404	-	-	-	-
Fund Balance Appropriation	(74,777)	(482,115)	389,867	-	-	-
Total	\$ 2,614,266	\$ 2,740,606	\$ 3,807,474	\$ 3,418,746	\$ 2,787,207	\$ 2,787,207
Expenditures						
Transfer to General Fund	\$ 2,614,266	\$ 2,740,606	\$ 3,807,474	\$ 3,418,746	\$ 2,787,207	\$ 2,787,207
Total	\$ 2,614,266	\$ 2,740,606	\$ 3,807,474	\$ 3,418,746	\$ 2,787,207	\$ 2,787,207

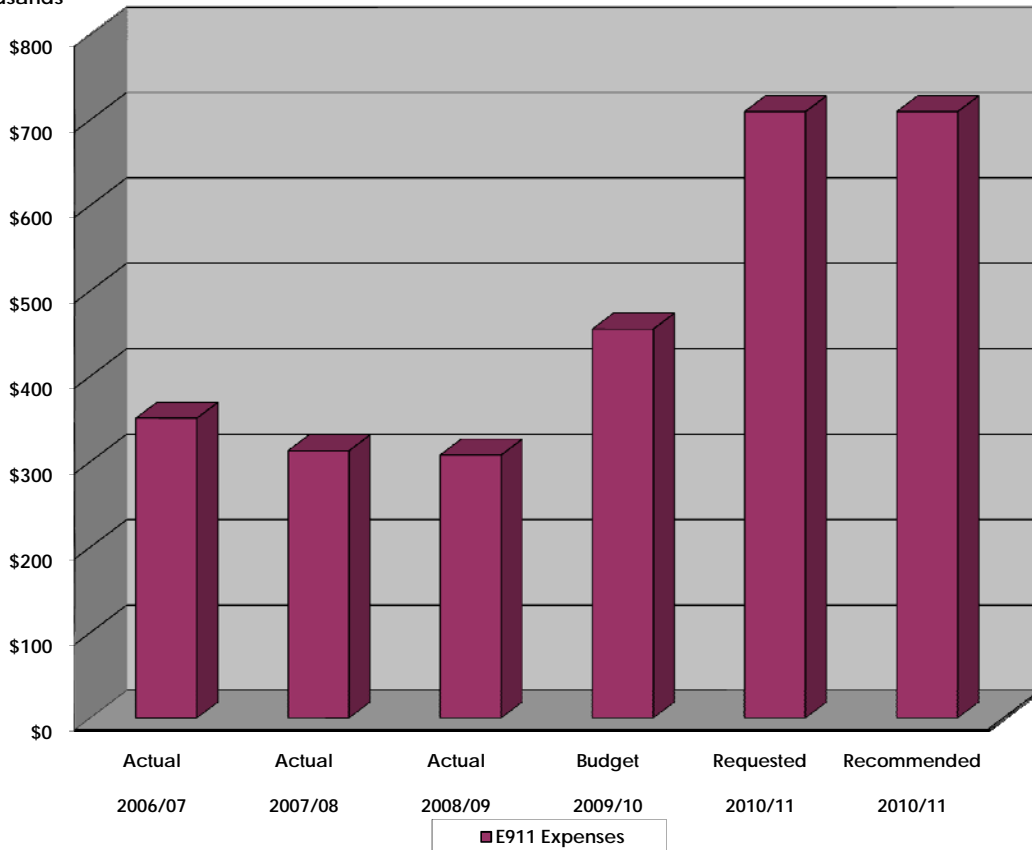


Emergency Telephone System Fund

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Other Taxes and Licenses	\$ 476,511	\$ 425,884	\$ 527,938	\$ 346,424	\$ 476,511	\$ 476,511
Investment Earnings	64,296	68,178	16,153	-	3,159	3,159
Fund Balance Appropriation	(189,993)	375,182	(236,307)	108,788	230,000	230,000
Total	\$ 350,814	\$ 869,244	\$ 307,784	\$ 455,212	\$ 709,670	\$ 709,670
Expenditures						
E911 Expenses	\$ 350,814	\$ 312,696	\$ 307,784	\$ 455,212	\$ 709,670	\$ 709,670
Transfers	-	556,548	-	-	-	-
Total	\$ 350,814	\$ 869,244	\$ 307,784	\$ 455,212	\$ 709,670	\$ 709,670

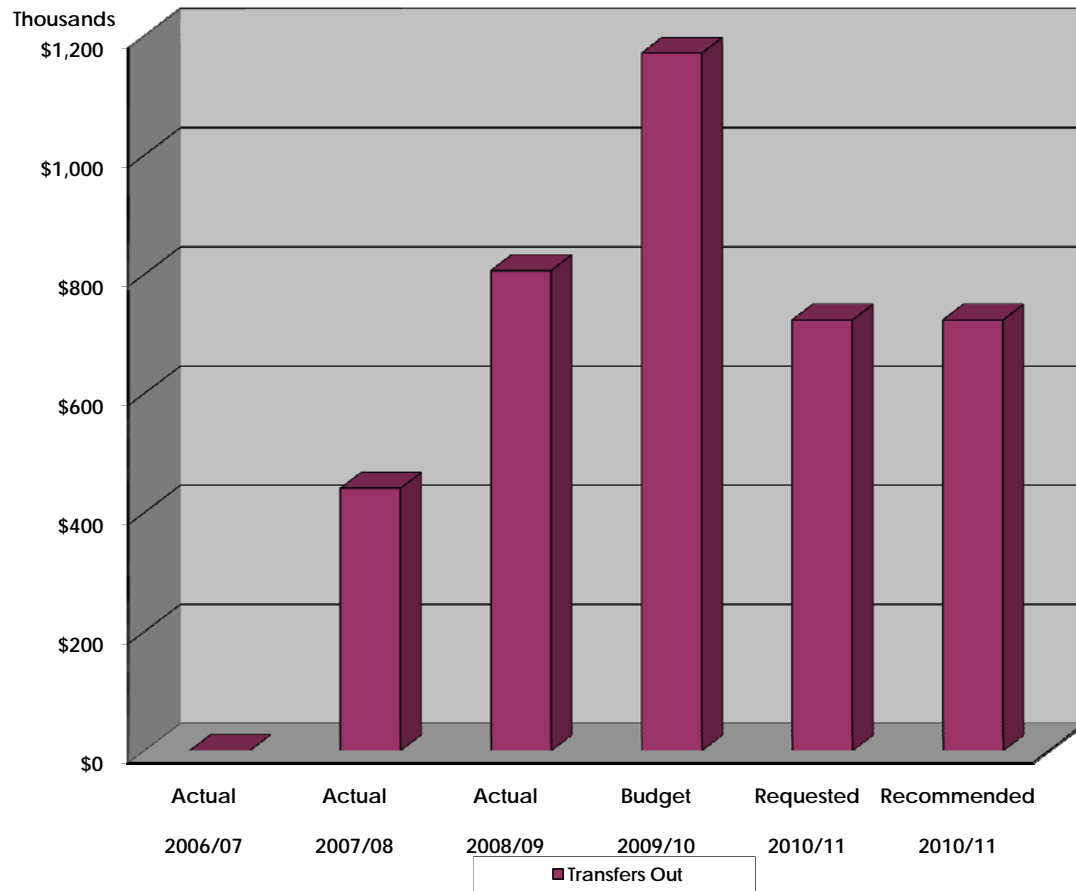
Thousands



Capital Reserve Fund

Budget

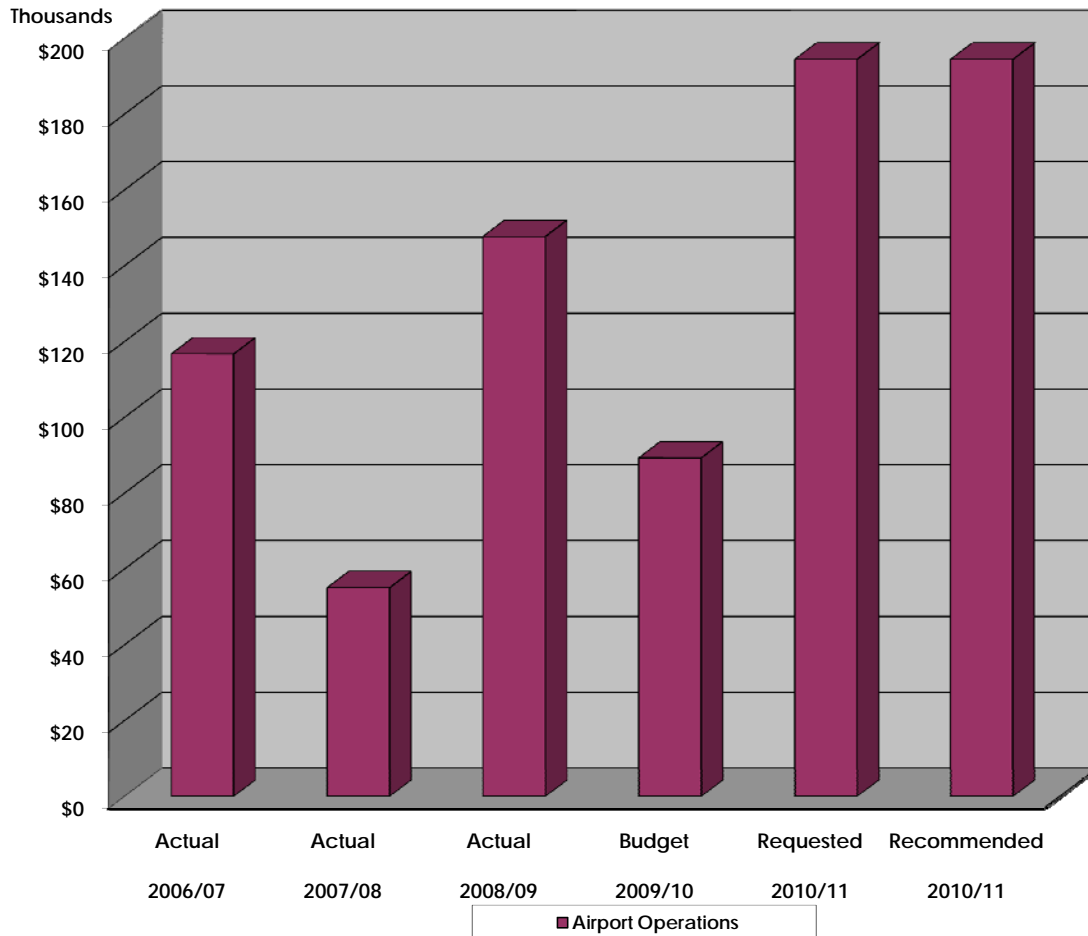
	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Investment Earnings	\$ 84,373	\$ 115,421	\$ 57,900	\$ -	\$ -	\$ -
Transfers In	564,000	702,183	62,014	601,000	350,000	350,000
Fund Balance	-	(376,975)	686,321	570,056	373,179	373,179
Total	\$ 648,373	\$ 440,629	\$ 806,235	\$ 1,171,056	\$ 723,179	\$ 723,179
Expenditures						
Transfers Out	\$ -	\$ 440,629	\$ 806,235	\$ 1,171,056	\$ 723,179	\$ 723,179
Total	\$ -	\$ 440,629	\$ 806,235	\$ 1,171,056	\$ 723,179	\$ 723,179



Airport Tax Reserve Fund

Budget

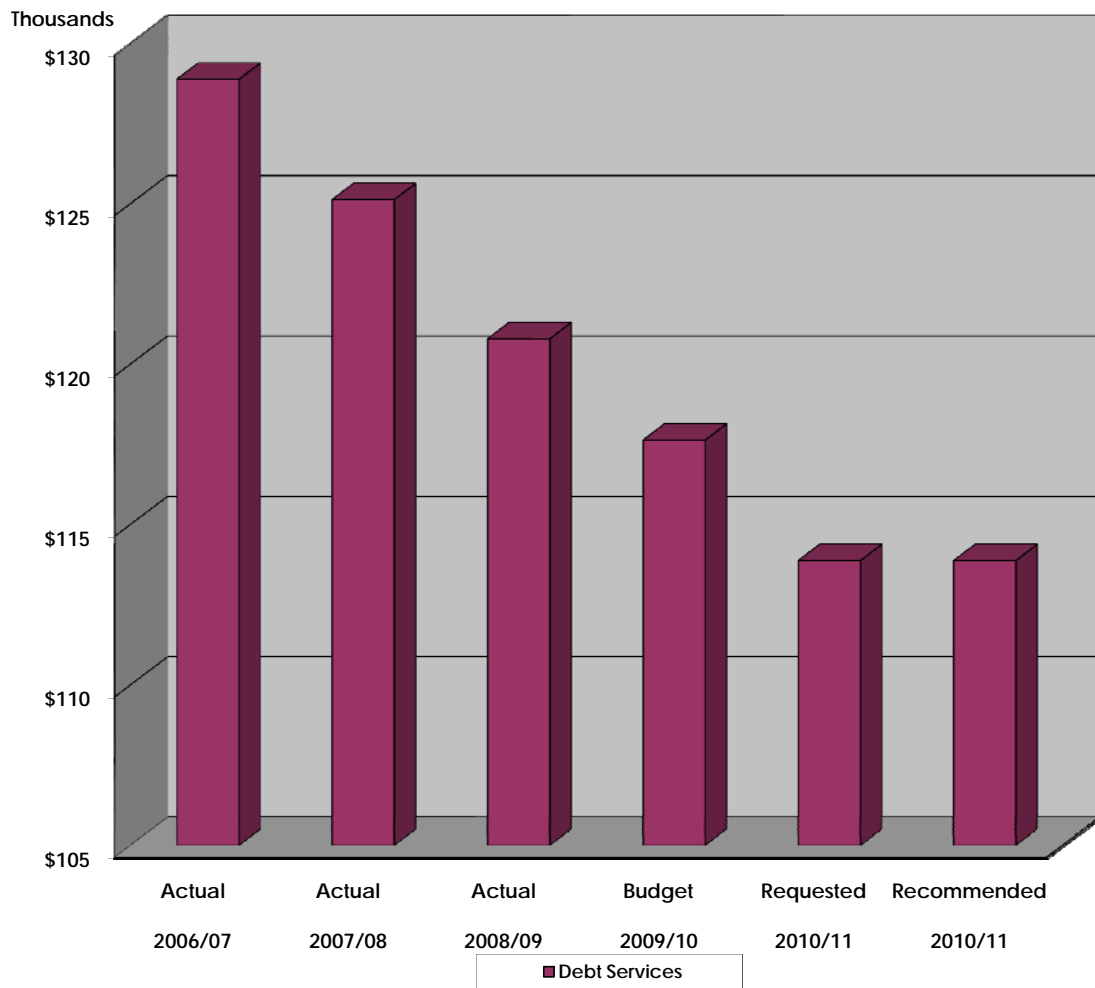
	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Ad Valorem Taxes	\$ 204,055	\$ 213,173	\$ 141,848	\$ 89,272	\$ 172,520	\$ 172,520
Investment Earnings	13,449	19,472	11,900	-	-	-
Fund Balance Appropriation	(100,806)	(177,648)	(6,055)	-	21,880	21,880
Total	\$ 116,698	\$ 54,997	\$ 147,693	\$ 89,272	\$ 194,400	\$ 194,400
Expenditures						
Airport Operations	116,698	54,997	147,693	89,272	194,400	194,400
Total	\$ 116,698	\$ 54,997	\$ 147,693	\$ 89,272	\$ 194,400	\$ 194,400



Water Debt Service Fund

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Intergovernmental Revenues	\$ 128,880	\$ 125,130	\$ 120,790	\$ 117,630	\$ 113,880	\$ 113,880
Total	\$ 128,880	\$ 125,130	\$ 120,790	\$ 117,630	\$ 113,880	\$ 113,880
Expenditures						
Debt Services	\$ 128,880	\$ 125,130	\$ 120,790	\$ 117,630	\$ 113,880	\$ 113,880
Total	\$ 128,880	\$ 125,130	\$ 120,790	\$ 117,630	\$ 113,880	\$ 113,880



Solid Waste

Mission

The mission of the Department of General Services Solid Waste Division is to meet the County's solid waste needs through a resource management infrastructure designed to reduce its reliance on land disposal and to promote sustainable behavior.

Significant Changes

No significant changes.

Staffing

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Full Time Equivalents	4	4	4	4	4	4

Budget

	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Budget	2010/11 Requested	2010/11 Recommended
Revenue						
Charges for Services	\$ 1,073,803	\$ 1,129,739	\$ 1,068,945	\$ 1,053,520	\$ 1,050,800	\$ 1,050,800
Other Taxes and Licenses	77,297	83,963	92,886	93,137	293,800	293,800
Federal and State Grants	9,440	-	-	16,693	8,152	8,152
Investment Earnings	51,337	49,102	22,087	12,000	3,750	3,750
Miscellaneous	34,669	31,464	27,843	14,600	27,000	27,000
Fund Balance Appropriation	92,031	189,668	132,781	137,586	81,185	67,091
Total	\$ 1,338,577	\$ 1,483,936	\$ 1,344,542	\$ 1,327,536	\$ 1,464,687	\$ 1,450,593
Expenditures						
Waste Disposal	\$ 398,650	\$ 513,659	\$ 235,297	\$ 222,327	\$ 223,297	\$ 220,846
Waste Collections	939,927	970,277	1,109,245	1,105,209	1,241,390	1,229,747
Total	\$ 1,338,577	\$ 1,483,936	\$ 1,344,542	\$ 1,327,536	\$ 1,464,687	\$ 1,450,593

