

LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

2012-2013 Recommended Budget

Submitted:
May 7, 2012

Through vision and leadership, setting the standard for professional local government.

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LEE COUNTY

N O R T H C A R O L I N A

Committed Today for a Better Tomorrow

May 7, 2012

Lee County Board of Commissioners

Linda A. Shook, Chairman
Charlie T. Parks, Vice-Chairman
Richard B. Hayes
Nathan E. Paschal
Robert T. Reives
Larry "Doc" Oldham
James Womack

Re: Budget Message
Fiscal Year 2012-13 Recommended Budget

Dear Chairman Shook and Commission Members:

In accordance with the Local Budget and Fiscal Control Act and the duties as the County's Budget Officer, it is my responsibility to present Lee County's FY 2012-13 recommended budget. The FY 2012-13 recommended budget has been developed with the current tax rate of 75 cents per \$100 of valuation. The recommended budget maintains existing educational funding, increased County support of public safety, and invests in our employees who are responsible for the continual improvement of service delivery to our citizens. Due to the current economic recession which has now affected the last four budget submittals, this budget struggles to maintain service levels in many departments even with maintaining the same basic overall budget as last year.

Despite the lingering effects of the recession, Lee County is beginning to see optimistic growth in our local economy. The tornado of April 16, 2011 devastated our County. The citizens and businesses of our County responded to the disaster and have rebuilt and reinvested in our County. This renewed investment has created growth in our economy which affected our sales tax and property tax revenues in a positive way. Our property tax base grew modestly in 2011 and sales taxes are beginning to grow again. However, since our total revenues are highly dependent on federal and State sources, our local increases were offset by declines in these other sources. High unemployment rates continue to increase the number of our citizens seeking assistance from our departments. The current recession has had a significant impact on federal and State of North Carolina's budgets, which in turn has caused issues with us being able to deliver the services our citizens require. The federal and State's impacts are being passed on to the County through continued reductions in shared revenues and

OFFICE OF THE COUNTY MANAGER

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the transfer of program funding to the County. These actions will have significant impacts on operations for the coming budget year and years to come.

Three years ago, the budget focused on decreasing fixed costs, reducing head count by 26 positions, and raising fund balance to protect the County's financial position for the long run. The budget was reduced by over 10 percent. Over the last two budgets the County has used significant amounts of fund balance and capital reserve to complete necessary projects and balance the budget. The County also passed an additional ¼ cent sales tax to pay for the Lee County High School renovations. This new tax along with new grant funding caused our budget to grow to its current level.

Now that it appears that our ad valorem tax base has stabilized and that our sales tax revenues are slowly beginning to recover, the County needs to reduce its dependence on one time revenue to balance the budget. This year's budget reduces one time revenue usage by \$725,000. The County will need to reduce one time revenue usage by a similar amount next year so that our fund balance percentage will stay near our minimum goal of 14 percent and above the State minimum recommended of 8 percent. Reducing our use of fund balance will be difficult as we continue to see drops in revenue in other areas of our budget, especially in the areas of Human Services and grants for Law Enforcement. These reductions will affect our ability to deliver services in the upcoming fiscal year and beyond. It will also make funding of future major capital projects and any increase that our funding partners need impossible without a net property tax increase.

The total budget presented is \$63,080,744. This represents an increase of .62 percent from the FY 2011-12 original adopted budget, and a 4.1 percent decrease over the current amended FY 2011-12 budget. The original adopted FY 2011-12 budget totaled \$62,689,722, and our current amended budget is \$65,748,575. Our budget fluctuates greatly during the year for several reasons. First, during the year departments may receive one-time revenue that they can spend to help their operations or have revenue taken from them that will cause adjustments to their budget. We typically see these actions in the high service departments of the Sheriff, Jail, Health, Social Services, Senior Services and Youth Services. The main reason for the increase this year was the transfer of funds to the Capital Projects Fund to pay for the Courthouse Basement Renovation Project totaling \$1,200,000 and the payment of expenses associated with the Tornado Recovery.

The conclusion of the 2011-12 fiscal year will see that the County continues to draw down its fund balance to cover operational expenditures and achieve balanced budget status. The two year commitment to the Board of Education of \$500,000 per year for FY 2011-12 and FY 2012-13 will draw down fund balance by \$1,000,000. The County began the current year with a fund balance appropriation of \$3,319,880. The current fund balance appropriation in the FY 2011-12 budget is \$3,831,016; the increase was due to carry over for insurance proceeds from the tornado damage at Buchanan Park, additional capital carry overs from FY 10-11 that were not complete in General Services, carry forwards for grant funds and State funds for specific programs, the Evergreen performance audit and the OT Sloan diving pool project. The Board's policy

states that it will strive for an available fund balance percentage of 18 percent and will not allow reserves to drop below 14 percent.

The proposed fund balance used to balance the FY 2012-13 budget is \$2,799,493. This is a significant decrease over the current fiscal year original appropriation of \$3,319,880. The reason for the decrease is to reduce our dependency on one time revenue to balance the budget and maintain an appropriate amount of fund balance. A portion of the appropriation is for one-time expenses and includes consideration of the full-funding of salaries at \$1,382,325. This amount is routinely referred to as the County's "float". The County will need to monitor spending and revenue receipts very closely next year to make sure that the actual fund balance used does not bring the fund balance ratio below the 14 percent minimum. Eligible fund balance-use projects are routinely viewed as purchases that have a useful life of more than one year and are not "consumable". These purchases total \$917,168 in the budget. In FY 2011-12, \$1,495,508 was budgeted for capital projects. The reduction in fund balance appropriated for capital is where we reduced the overall appropriation. \$500,000 is budgeted for the second year of the Lee County Schools' special appropriation.

Last year, there was a lot of discussion regarding the appropriate level of available fund balance for local governments. In a memorandum received from Sharon Edmundson, Director, Fiscal Management, North Carolina Local Government Commission on April 18, 2011, she cautions public officials about using fund balance to offset expenses that are traditionally the State's responsibility. She states "discussions at the state level have suggested that counties could use fund balance in excess of the 8% minimum balance requirement to offset costs previously borne by the State. The staff of the Local Government Commission believes that such cost-shifting is misguided."

"Fund balance available" is the statutory concept that describes the amount of funds local governments legally have available to be appropriated in the coming fiscal year. It is essential that ad valorem tax-levying units, such as municipalities and counties, maintain an adequate amount of fund balance available to meet their cash flow needs during the months in their revenue cycles when outflows exceed inflows. This ensures that the unit can meet current obligations and to prevent the unit from experiencing cash flow difficulties.

"Local Government Commission policy requires that, on June 30, units maintain a minimum balance of 8 percent of the prior year's expenditures, or approximately one month of expenditures. North Carolina counties have historically maintained fund balance available levels well above the 8 percent minimum as a cushion against unexpected expenditures, emergencies or declines in revenues. Bond rating agencies reinforce the notion that fund balance should be above 8 percent and that higher levels are required for sound financial management. The higher balance is often necessary because the available fund balance many times includes restricted amounts, such as sales tax that is restricted for school capital outlay and funds set aside for debt service."

"Using the 8 percent fund balance metric as a target, rather than an absolute minimum, may have devastating effects on the fiscal health of North Carolina counties.

Across the state, the average fund balance amounts maintained by counties (approximately 21 percent) have been consistent throughout the recent economic downturn. Counties have responded to the current economic downturn by reducing their budgets to avoid depleting fund balance available. Many counties have reduced expenditures through layoffs, furloughs, and service reductions. In addition, counties have raised taxes and fees to maintain their financial stability. Their boards have made the difficult choices to maintain the good fiscal health that North Carolina local governments seek to achieve. We believe that maintaining fund balance at the current average level is the prudent course for counties."

Based on the State Treasurer's guidance, we will need to reduce our dependence on fund balance beginning with the FY 2012-13 budget. This year's proposed budget will draw our fund balance available close to our targeted minimum of 14 percent. This new level is well below the state average of 21 percent and our population category average of 26 percent (50,000 to 99,999 population). During the year, departments will have to be diligent in the expenditure of funds to ensure that we do not fall further below 14 percent on June 30, 2013. Therefore, I am recommending that the Commissioners implement a hiring freeze for all departments effective July 1, 2012. I am also recommending that we commit to paying the longevity payment to any employee who retires in July or August. Employees have to be employed on November 1 to receive their longevity on November 21, 2012; the day longevity payments are distributed. We have 4 to 5 employees who will go ahead and retire if they knew they would receive their longevity in November. I will also be holding all capital purchases until October 15, 2012. If revenue receipts meet or exceed budget for the first quarter, we will allow those purchases to proceed. If the purchases are not made by April 1, 2013 then the appropriations will be cancelled. The budget reduces travel and training by 10 percent in all Departments. We will limit all travel to in state meetings or training for the coming year to save expenses. I believe these actions will help reduce the amount of fund balance we will actually use in FY 12-13.

The County spent a large amount of money on the recovery from the tornado of April 16, 2011, which is part of the reason for the decrease in our fund balance. The County spent \$880,000 from the General Fund and \$990,000 from the Solid Waste fund. It should be noted that the county paid the solid waste fees for the city of Sanford. The County also owes reimbursement to other agencies who responded to our request for assistance. These funds will be repaid when we receive payment in full from FEMA. We have received 75 percent of the total amount spent back from FEMA. We have requested the additional 25 percent, which is the match from the State of North Carolina. We have no guarantees that we will receive these funds. Therefore, the Commissioners should be conservative with our fund balance until we receive the remaining reimbursement from FEMA/State of North Carolina.

The revaluation of real property in the 2007-08 fiscal year produced a 12.4 percent increase in the County's tax base. Lee County financial policies adopted May 5, 2005, stated "In an effort to stabilize the County's tax rate, the Board of Commissioners will adopt a tax rate that considers the succeeding four years' anticipated expenditures and will strive not to change the rate until the next revaluation." **This will be our sixth consecutive year at a tax rate of 75 cents.** As you are aware, our next revaluation is

scheduled for January 1, 2013 and will affect the FY 2013-14 budget (our next budget). Our current sales tax ratio is still in the high 90's meaning a new revaluation will not significantly raise our tax base. The pressure to maintain our current property tax rate is increasing with each passing budget. As you will see during our budget review, the County is facing the difficult task of maintaining service levels at the current tax rate. Addressing ongoing operations, major capital needs and increasing requests for education funding will need to be high priority in next year's budget process. Funding the needs of the County and maintaining our financial strength cannot be achieved without revenue increases and/or reductions in services or expenses. Next year will be an extremely difficult budget process as it will set the direction of the County for the following four years.

Maintaining our current tax rate has been extremely difficult given the current situation the federal government and the State of North Carolina face with their budgets. As an extension of our State government, we are an easy way for the General Assembly to pass on program responsibility and expense reductions as they face revenue reductions from the federal level. The County reduced its portion of the budget in each of the last four budgets in order to fund educational expense increases and absorb State actions which have reduced our revenues and increased our expenses. This year, the budget does not increase school funding at the expense of our operations.

There are not many changes in this coming year's budget compared to the current year budget. The total FY 2011-12 proposed budget reflects an increase of .62 percent in revenues bringing total revenues to \$63,080,744. The net revenue increase in the FY 2012-13 budget is \$391,022. Property tax revenue is projected to increase 1.17 percent over the FY 2011-12 budget year. Diligent tax collection efforts have allowed us to use a higher tax collection rate, and an increase in the tax base this year of \$55,000,000 is the reason for the \$404,250 increase. The great collection efforts mean that prior year taxes collected will be decreasing, and the balance to collect is decreasing. This revenue reduction is \$71,000. The County is showing an increase in local option sales tax of 5.14% or \$369,766. This increase is due to the rebounding of sales tax revenues in the current fiscal year, plus an estimated 3 percent growth in FY 2012-13. The County is seeing the stabilizing of fee revenue, program revenue, and other revenues. Overall, other revenues declined due to the elimination of the COPS grant in the Sheriff/Jail Department and the reduction of funds from capital projects funds totaling \$298,000. Human Services revenues were up \$295,662. This increase was due to new grant funding for the Health Department which was secured in the current fiscal year.

Over the years, the Board of Commissioners has made significant expenditure increases in education. Due to declining revenues three years ago, the budget reduced funding to both the Lee County School System (LCSS) and Central Carolina Community College (CCCC) by 4 percent, while other departments reduced their budgets by as much as 10 percent. Over the last two fiscal year budgets, the County has tried to replace the 4 percent loss and increase funding to current capital. In the coming FY 2012-13 budget, I am recommending current expense funding remain the same as the current year, except for a small increase to the Community College. We are recommending a small increase to current capital to the Lee County Board of Education as we continue our efforts to increase the amount of funds the County contributes to address facility needs

at existing schools. This budget does not implement an increase in funding for County paid employees at the Schools as result of the funding of a COLA for our employees. This is a deviation from past practices of including the Community College and Board of Education in the COLA. The LCSS requested a total of \$18,625,962 in local current expense which is an increase of \$3,287,912 or 21.43 percent from the FY 2011-12 budget. The LCSS Budget Message stated that the increase is due to an additional cut by the General Assembly of \$487,121 and the elimination of all federal funding which will pull back funding to Pre-ARRA funding levels. The increase also is requested so that the Board of Education can raise teacher supplements from 7 percent of base salary to 10 percent. The recommended funding amount for FY 2011-12 is \$15,338,050, the same as last year. The Budget follows through on the County's special appropriation of \$500,000. At our current tax rate of 75 cents, the requested increase is not attainable. To meet this request the County Commissioners would need to raise the property tax rate 7.15 cents.

The capital request from the LCSS is \$2,256,700. This is an increase of \$826,369 over the approved budget from FY 2011-12. NC Lottery proceeds may be used to pay for debt and school current capital. Due to our belief that these funds would always be at risk to be taken by the State, we did not apply Lottery proceeds to debt service, only capital items. This was done with the support of LCSS. As was our fear, the General Assembly reduced the Lottery allocation in half to \$773,829 last year. Next year the school has requested \$780,000 in lottery proceeds which is our projection as well. Last year we began a commitment to increase The County's contribution to current capital so that we can address their issue regarding the amount per square foot that we give them for capital/maintenance. As I recommended last year, we need to commit over the next several years to increasing current capital funding so that our per pupil spending is moving towards the average for our peer group and to replace the \$350,000 LCSS allowed us to go to our capital reserve as part of the Lee County High School project. The BOE has made the final payment on the POD units which were used at Lee County High School. We have left the \$207,654 payment in the contribution to capital and further increased the County's portion of the capital by almost \$100,000. This brings the total current capital funding amount to \$1,630,331 or an increase of \$200,000 over last year. Projects to be funded from the lottery proceeds must be approved by the Department of Public Instruction. Approval should be demonstrated to the County by LCSS before any project begins. As soon as the allocations from the Lottery are announced to the County, the Board of Education (BOE) goes ahead and sends a request to the State for those funds. At the end of the year if the funds exceed what is budgeted, an amendment to our budget is done to give them the additional funds.

In the 2011-12 proposed fiscal year budget, current expense funding for CCCC was increased by \$88,712 or 4.00 percent. In the FY 2012-13 proposed budget current expense funding is increased \$14,029 or .61 percent. The Community College's current expense request in FY 2012-13 is \$2,336,000. We were able to fund half of their requested increase. The capital appropriation continues to fund the POD units at the W.B. Wicker Business Center. The capital request from the Community College was \$186,462 or the same as the current fiscal year appropriation. The recommended expenditure is the \$186,462 requested. CCCC Civic Center contribution remains the

same at \$53,510. The Civic Center funding and condition of the building is a major issue which the Commissioners will need to address over the next 12 months.

This year, a 3.0 percent Cost of Living Adjustment (COLA) is recommended for employee pay. Per the County's financial policies, a COLA for employees is determined by a US Department of Labor index. This upcoming year's COLA index is 3.6 percent; in the current year budget employees received a 1.6 percent COLA, as allowed by the index, but also saw decreases in their 401K contributions and health insurance coverage. It is proposed that in the FY 2012-13 budget the 401K percentage will stay at 3 percent. Health Insurance coverage will remain the same for the first time in 4 years. However, an increase in cost will be paid by both the County and the employee to absorb the 12 percent increase from Blue Cross Blue Shield.

The FY 2011-12 budget continues to fund the employee benefits of workers compensation insurance and medical insurance for our employees. The County's workers compensation insurance coverage renewal will increase for the first time in 3 years. Increased payroll for the County in the high risk areas of the Sheriff Department and Jail was the reason for the increase. Second, the proposed budget incorporates a 12 percent increase in employee medical insurance rates. The County's renewal from Blue Cross Blue Shield (BCBS) was originally 17 percent. We then authorized our broker, Mark III Brokerage, to bid our coverage. Bids from CIGNA and United were considerably higher than BCBS. County staff also reviewed a self-insured program during the bid reviews. It was determined that the risk was too high for the County to move away from a fully insured plan. The County currently offers 3 different plans to employees and retirees. Employees and non-Medicare (pre-age 65) eligible retirees will have the choice of a PPO plan or an HSA plan. Medicare eligible retirees (post-age 65) will still be provided a Medicare supplement program that actually provides better coverage in most areas than the employee plans.

For years, the Board has provided a health insurance benefit for retirees that serve at least 15 continuous years with Lee County immediately preceding retirement. It is estimated that this benefit will represent a \$307,104 expenditure in FY 2011-12. The 2012-13 fiscal year realizes a total possible exposure of \$363,108. Presently, 81 former employees receive this benefit. It is anticipated that in the next five (5) years, an additional 39 employees will be eligible to retire with full retirement benefits and benefit from the program. There will also be 25 employees during the next five (5) years that can retire with reduced retirement benefits and qualify for the insurance benefit. In light of increased medical insurance costs and the increasing number of retirement-eligible employees, the Board of Commissioners did modify the retiree health insurance benefit for any employees hired after March 1, 2010. For employees hired after that date and who earn the retiree health insurance benefit, coverage will only be provided from retirement to reaching the age sixty-five (65); or becoming covered under another comparable group medical plan; or becoming entitled to Medicare. Even with this change, the Board should continue to monitor this program closely and be prepared to modify such, if it becomes cost prohibitive.

Keeping with the Board of Commissioners' commitment to assist the Sheriff in reducing crime in the County, this year's budget increases the Sheriff expenditures by \$285,168 or

6.80 percent. The increase covers the two grant positions that funding was ended on April 1, 2012, (\$104,855). The remainder of the increase is almost all in the 3 percent COLA and insurance increase. The Jail budget is increasing by \$144,973 or 7.36 percent. This increase is to cover the loss of grant funds for 2 jailer positions, increases in safe keeping expenses with the State, and the 3 percent COLA. To the Sheriff and his staff's credit, they have done a great job in securing grants and drug forfeiture funds to help them pay for training, equipment, capital, and staff. The budget continues to fund the Sheriff's Animal Control Enforcement Department which was started in FY 2010-11. The total recommended budget is \$260,179, an increase of \$9,460. The increase is mainly to cover the 3 percent COLA.

The County's Human Services functions continue to face increasing demand for services with decreasing revenue from federal and State sources. This year's Human Services budget is difficult to discuss due to the many changes that are going on in the Health and Social Services Departments. This proposed budget reduces services in several areas where funding has been eliminated or reduced, but also increases various services in the Health Department where they were successful in obtaining grant funding. Overall, the Human Services budgets are up \$402,290 or 2.79 percent. Almost every program faces funding changes in the coming year. The 3 percent COLA is a major reason for the increase in spending. However, the Health Department is seeing major grant funding increases in Health Services for Pregnancy Management and Children Services. Social Services program expenses are down \$292,351, while administration expenses are up \$366,638. An additional effect on our budget occurs on the revenue side for these programs as State reductions to these programs begin the transfer of responsibility to the County. The Social Services Department asked for one additional position. Due to changes in the Medicaid Transportation program, this new position is essentially an unfunded mandate from the federal government. The budget continues to fund Senior Services, Transportation Services, Mental Health and Youth Services at the overall same rate as FY 2011-12.

The one area of the County's budget that has been the most affected by the last 5 years of the economic downturn has been our debt service. By law in North Carolina, the County must fund all of its annual debt service obligations. This year, total debt service is \$8,626,285 or 13.77 percent of the annual budget. Under our financial policies, our stated goal is not to exceed 15 percent. In the current fiscal year budget, the County began replacing the loss of the corporate income tax allocation (ADM) from the State of North Carolina which would have provided us around \$700,000 for debt service. The State permanently removed those funds from the counties in the current fiscal year. Over the last three budgets, the County has used one-time revenue from capital project funds to cover this loss, a total of \$1,700,000 over the last three years. This coming fiscal year the County further reduces its dependence on the Capital Reserve Fund to cover debt service by \$250,000. The following year, the County will eliminate the supplement and will be fully covering debt service out of ad valorem tax revenues and sales tax revenues designated for debt service. The debt service funds were also adversely affected recently by the allocations of the sales tax revenues reserved by statute for capital/debt. With the 12 percent drop over the last 3 years in sales tax revenue, this created a further deficit in our debt service revenues. This year's budget shows that these revenues have recovered and will begin to increase. This will

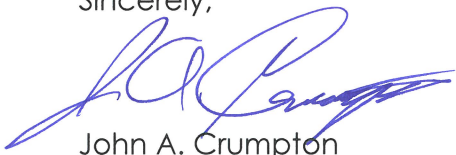
further our reductions of one time revenues to balance in the future and hopefully build debt capacity in coming years.

North Carolina General Statute (NCGS) 159-13(a) directs that the Budget Ordinance and tax rate adoption take place by July 1, 2012. On the same day that the budget is presented to the governing body, the Budget Officer is required to file a copy of it in the Office of the Clerk to the Board for public inspection and schedule a public hearing. In addition to the Clerk's office, a copy of this proposed FY 2012-13 budget will be available at the Suzanne Reeves Library on Hawkins Avenue in Sanford and online at the County's website, www.lee-countync.gov. The public hearing for this recommended budget is scheduled for May 21, 2012, in the Commissioners' Meeting Room at the Lee County Government Center at 6:00 pm. NCGS 159-13 specifies that not earlier than 10 days after the budget is presented to the governing body and not later than July 1, the governing body shall adopt a budget ordinance and levy a tax rate. In the following pages you will find a more detailed account of this FY 2012-13 proposed budget. I encourage you to review such and contact me if a specific explanation is required.

A presentation of the document and the proposals contained within is scheduled for Monday, May 7 at 3:00 pm in the Commissioners' Meeting Room of the Lee County Government Center. A work session has been scheduled for Monday, May 14 at 2:00 pm in the Gordon Wicker Room to discuss the overall budget and answer initial questions from the Board. It is hoped that deliberations will be complete and that the budget ordinance may be adopted at the June 4, 2012, regular Board meeting.

The drafting of this recommended budget has taken many hours of work and dedication from many employees. I wish to thank Lisa Minter, Finance Director, for her assistance in preparing this budget. I also want to thank all the department heads who understood the challenges we faced in this budget and helped balance the budget. I was very optimistic that this budget would be the first in 5 years where we would see enough growth in the County that we could address the growing list of goals and needs for the County. However, the effects of the recession continue to linger at the State and federal levels, which are adversely impacting our budget. Next year, the budget will be even more difficult as we set a budget with the new valuation of our tax base. The employees of this County have given a lot both professionally and personally to balance these budgets. My hope is that with this budget and in future budgets we can address ongoing issues that affect our work place. This will be another difficult year for us and all the agencies that we fund. However, I am excited about the future and believe that Lee County is in a good position to take advantage of the opportunities that will present themselves. The County's staff stands ready to help in the review of the budget, and we await the next step in the process.

Sincerely,



John A. Crumpton
County Manager/Budget Officer

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LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

Fiscal Year 2012-13 Budget at a Glance

Total Property Valuation: \$4.755 billion

Proposed Tax Rate: \$.75

One Penny Generates: \$465,990

General Fund- Revenues

	Original 11-12 Budget	Recommended 12-13 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
Ad Valorem Taxes	\$35,420,000	\$35,753,250	\$333,250	0.94%
Local Option Sales Tax	\$9,051,299	\$9,533,050	\$481,751	5.32%
Other Taxes & Licenses	\$353,500	\$372,500	\$19,000	5.37%
Intergovernmental Revenues	\$10,677,080	\$10,648,671	(\$28,409)	-0.27%
Permits & Fees	\$241,000	\$251,000	\$10,000	4.15%
Sales & Services	\$2,118,386	\$2,326,814	\$208,428	9.84%
Investment Earnings	\$50,000	\$75,000	\$25,000	50.00%
Miscellaneous	\$217,542	\$247,182	\$29,640	13.62%
Transfers In	\$1,241,035	\$1,073,784	(\$167,251)	-13.48%
Fund Balance Appropriated	\$3,319,880	\$2,799,493	(\$520,387)	-15.67%
Total Revenues	\$62,689,722	\$63,080,744	\$391,022	0.62%

General Fund- Expenditures

	Original 11-12 Budget	Recommended 12-13 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
General Government-Total	\$7,622,317	\$7,474,807	(\$147,510)	-1.94%
Public Safety-Total	\$8,152,874	\$8,355,506	\$202,632	2.49%
Economic/Physical Devel.-Total	\$1,396,925	\$1,248,072	(\$148,853)	-10.66%
Health and Welfare-Total	\$14,439,672	\$14,841,962	\$402,290	2.79%
<i>Public Health</i>	<i>\$2,642,323</i>	<i>\$3,013,883</i>	<i>\$371,560</i>	<i>14.06%</i>
<i>Mental Health</i>	<i>\$240,000</i>	<i>\$240,000</i>	<i>\$0</i>	<i>0.00%</i>
<i>Social Services</i>	<i>\$9,245,648</i>	<i>\$9,319,935</i>	<i>\$74,287</i>	<i>0.80%</i>
Education- Total	\$19,815,324	\$20,029,353	\$214,029	1.08%
<i>School Current Expense</i>	<i>\$15,838,050</i>	<i>\$15,838,050</i>	<i>\$0</i>	<i>0.00%</i>
<i>CCCC Current Expense</i>	<i>\$2,306,971</i>	<i>\$2,321,000</i>	<i>\$14,029</i>	<i>0.61%</i>
Cultural and Recreational -Total	\$1,827,334	\$1,870,259	\$42,925	2.35%
Debt Service-Total	\$8,703,664	\$8,626,285	(\$77,379)	-0.89%
Reserves- Total	\$731,612	\$634,500	(\$97,112)	-13.27%
Total Expenditures	\$62,689,722	\$63,080,744	\$391,022	0.62%

FISCAL YEAR 2012-2013 PROPOSED BUDGET RECOMMENDATIONS

GENERAL FUND REVENUE

In order to achieve a self-sufficient operation, this proposed budget includes the receipt of \$63,080,744 in revenue to support General Fund activities for the 2012-13 fiscal year. Estimates of revenues for budgetary purposes are gathered from a variety of sources. To estimate revenues for the coming year, the County Manager and Finance Director consult with the Tax Department and other department heads. These individuals play an important role in providing estimates of revenue from program-related fees; state and federal grants; licenses and permits; sales and services; property tax and sales tax. Past trends, current and future economic conditions along with input from County department heads were used to establish revenue projections for the coming year.

As that approximately 72 percent of the government's revenues are derived from two sources, the property tax and sales taxes, it is important to understand the significance of the projected revenue proceeds. The following table should help show the changes in the two revenue sources and the County's reliance on each as a percentage of total expenditures.

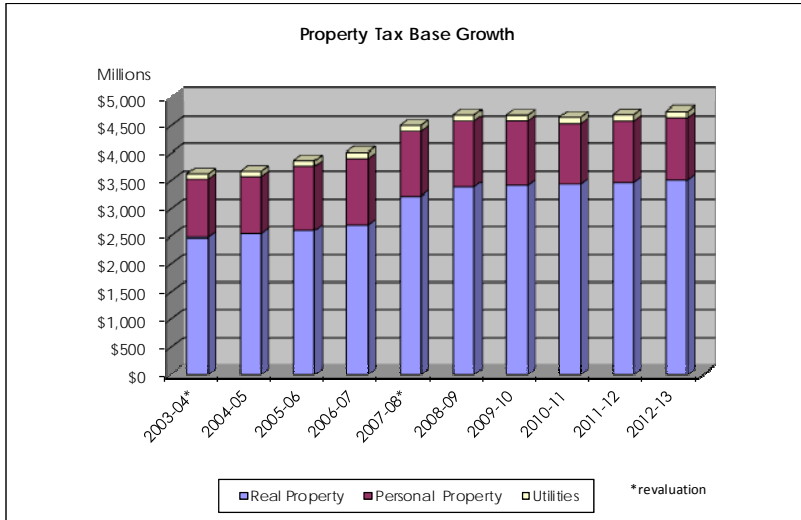
Table #1 – Major Revenue Sources

	FY 2011-12	FY 2012-2013	Difference	% Change
Tax base	\$ 4,700,000,000	\$ 4,755,000,000	\$ 55,000,000	1.17%
Tax rate	0.75	0.75	0.00	0.0%
Ad valorem rev.	34,545,000	34,949,250	404,250	1.17%
<i>% of total exp.</i>	<i>55.10%</i>	<i>55.58%</i>	<i>.48%</i>	<i>.87%</i>
Sales tax rev.	9,051,299	9,533,050	481,751	5.32%
<i>% of total exp.</i>	<i>14.44%</i>	<i>15.11%</i>	<i>.67%</i>	<i>4.64%</i>

Lee County continues to be impacted by the economic downturn faced by our nation. This is evidenced by the 1.17 percent increase in the tax base. While this increase is small, it indicates that property owners are starting to make investments again. Tax Administrator Dwane Brinson is projecting increases of \$47,000,000 in real property and \$20,500,000 in registered motor vehicles. Personal property values are decreasing by \$5,500,000, and a decrease of \$7,000,000 is anticipated in utility values. The decrease in personal property is largely attributable to a reduction in personal property at Pfizer in the amount of \$36,774,771; however, expansions at Caterpillar, Coty, Frontier Spinning, Magneti Marelli, Nobel Oil, and Challenge Printing offset the decline in Pfizer's value. Hopefully, the expansion trend will

continue into FY 2013-14. As illustrated above, the tax rate for FY 2012-13 is recommended to remain at 75 cents per \$100 of valuation.

Through this extended economic downturn, the Tax Department has worked diligently on collecting the taxes due to the County. The County had a collection rate of 98 percent for the year ended June 30, 2011 which exceed both our population group average of 96.08 percent and the statewide average of 97.19 percent. The budget for FY 2012-13

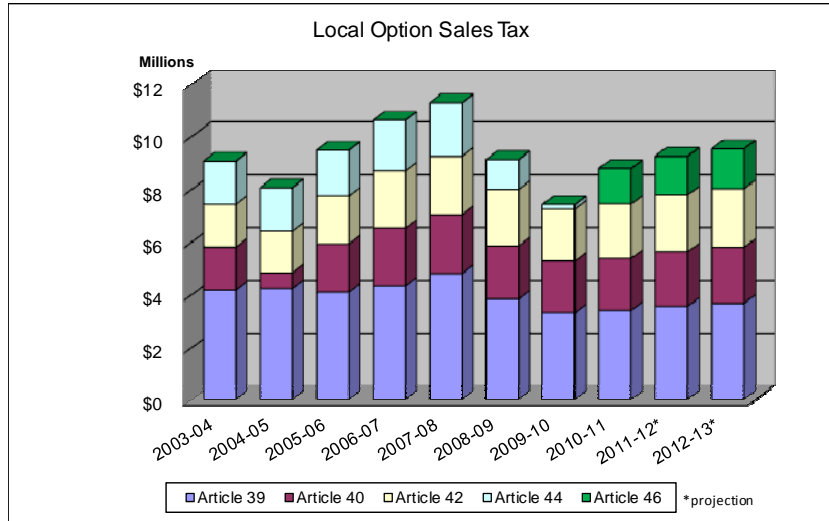


has been prepared with the assumption that the Tax Department will continue to collect 98 percent of the levy for FY 2012-13. At this collection rate, the local tax base will produce \$465,990 for each penny of the tax rate levy resulting in a projection of \$34,949,250 in tax revenue for FY 2012-13.

Sales tax revenues are the County's second largest single revenue source. The current sales tax rate in Lee County is 7.00 percent. Of this, 2.25 percent is returned to the County. In Lee County, the total county-wide sales tax collections are distributed between the City of Sanford, the Town of Broadway and Lee County government based on the population in each government unit. The County's share of 1.25 percent is unrestricted. The other 1 percent is legally split into two .5 percent taxes and has certain restrictions placed on the proceeds by General Statutes. FY 2012-13 will be the third year of the ¼ cent sales tax that the voters of Lee County approved in November 2009. While the sales tax is not restricted by legislation, the Board of Commissioners did approve a resolution to use the proceeds for educational needs beginning with the renovation of Lee County High School.

Currently, 30 percent of the first .5 percent sales tax and 60 percent of the second .5 percent sales tax must be used for school related projects or debt service related to school projects. School sales tax collections are now used to fund debt service incurred by the County for the Lee County School System.

Sales tax revenues continue a modest increase after several years of decline. The FY 2011-12 budget included a modest two percent increase in sales tax revenue. At this time, revenues are projected to exceed the budgeted two percent growth. These revenues are projected to increase by three percent over the FY



2011-12 projections in FY 2012-13. Total local option sales tax revenue is projected at \$9,533,050, a \$481,751 increase from the FY 2011-12 budget amount.

The increases in ad valorem revenue and sales tax revenue are offset by decreases in intergovernmental revenues, transfers in, and fund balance appropriated. Intergovernmental revenues have been decreasing over the past few years as the federal and State governments have shifted responsibilities to the County. This year, we have seen an expected decrease in grant revenues in the Sheriff and Jail departments due to the expiration of the Justice Grants provided by ARRA funds. Social Services has seen a drop of \$116,382 in funding due to the expiration of the federal TANF supplemental grant program and the overall reduction of TANF funding.

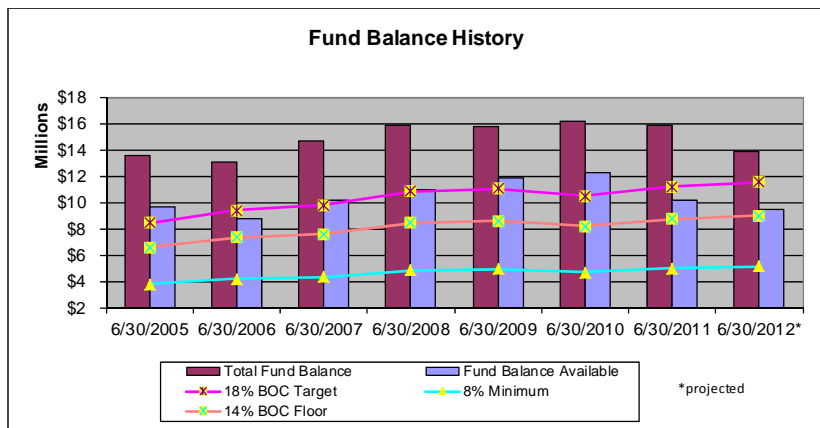
Transfers in from other funds are down \$167,251 or 13.48 percent. To cover debt service costs for the last few years, the County has used investment earnings and project savings from various capital projects. These funds have been depleted in FY 2011-12.

Considering the use of \$500,000 of fund balance for the additional current expense appropriation to the Lee County Schools and the use of approximately \$1.4 million for building improvements and other capital items in the current budget, it is anticipated that the year end 2012 available fund balance will be 14.73 percent of general fund expenditures. This proposed budget's use of fund balance reserves is significant, but necessary, if the Board of Commissioners does not want to raise taxes or cut programs. A fund balance appropriation of \$2,799,493 is included as supplemental revenue for FY 2012-13. While this is a decrease of \$520,387 from the originally budgeted appropriation for FY 2011-12, it is still a significant amount and may push the County below the minimum fund balance percentage in the County's financial policies. A list summarizing the requested and recommended fund balance uses by category are illustrated in the following table. A detailed list can be found in Exhibit 4.

Table #2 – Fund Balance Uses

Category	Requested	Recommended
Capital	\$ 874,106	\$ 524,206
Building Improvements	238,000	173,000
Facility Development	33,500	33,500
School Additional Current Expense Appropriation	500,000	500,000
CCCC Capital Outlay	<u>186,462</u>	<u>186,462</u>
Total	\$ 1,832,068	\$ 1,417,168

While the use of fund balance for one-time expenditures is not in and of itself a negative action, the ongoing annual use of fund balance is cause for contemplation. If this trend continues, the County risks increased scrutiny from the Local Government Commission



and ultimately forced oversight by this regulatory body. A much better method for funding capital acquisitions is the use of a capital reserve fund. The Board did adopt a capital reserve appropriation policy that requires an annual contribution amount equal to one (1) percent of General Fund expenditures which is included in the proposed budget; however, that \$627,000 along with an additional \$150,000 from the Capital Reserve Fund will be used in FY 2012-13 to cover debt service. Without such a fund, the depletion of fund balance is prone to continue. The Board also adopted a minimum fund balance policy that requires an amount equal to 14 percent of expenditures and strives for a target fund balance to expenditures ratio of 18 percent. The County needs to be cautious in continuing to appropriate fund balance and increasing its total budget. The County also needs to resist pressure from the State and other agencies to use fund balance to cover reoccurring expenditures. Without reoccurring revenue sources to cover expenditures, the County could quickly be near its minimum fund balance. The occurrence of the tornado on April 16, 2011, in Lee County supports the need for a strong fund balance reserve to enable us to be able to cover expenses related to such disasters while waiting for reimbursements from State and/or federal agencies. Between April 16, 2011 and July 31, 2011, the County incurred costs in the General Fund totaling approximately \$888,000. The County is still waiting for \$215,000 in reimbursement at this time.

GENERAL FUND EXPENDITURES

Expenditures proposed herewith total \$63,080,744, an increase of 0.62 percent or \$391,022 more than the FY 2011-12 original budget. The increase is attributable to normal inflationary influences. This relatively small increase in the proposed budget did not come easily. The proposed budget for FY 2012-13 does not fully fund the County’s financial policies, and several required projects have been pushed back another year. The competitive employment provision in the County’s financial policies specifies that the County uses a specified Consumer Price Index (CPI) to determine increases to employee salaries. The CPI called for a 3.6 percent Cost of Living Adjustment (COLA) in FY 2012-13. The recommended budget only allows for a 3.0 percent COLA. The County once again was faced with a large health insurance increase. The increase totaled 12 percent. The cost has been spread among the premiums paid by the County and the portion paid by the employees. A large portion of the increase is attributed to new health care rules and regulations; however, the County does continue to experience a high rate of claims.

To meet the Board of Commissioners’ directive to maintain the County’s current 75 cents tax rate, departments were asked to minimize increases in the operational costs of the departments. As a result, the recommended budget submitted meets the Board’s directive without a reduction in staff for FY 2012-13. However, the County has several employees who are eligible to retire in FY 2012-13, each of the vacancies created during the year will need to be evaluated before being filled and any accrued vacation paid out will have to be recouped before a vacancy can be filled. Requests for 7 new positions were submitted for consideration for FY 2012-13. This budget proposes the funding of 6 of the requested positions. Table #3 illustrates said requests and those recommended for approval.

Table #3 – Position Request Summary

<u>Department</u>	<u>Position Title</u>	<u>Salary *</u>	<u>Recommended</u>	<u>Notes</u>
Tax Administration	Assistant to the Tax Administrator	21,331		1
Sheriff	Deputy (2) - Grant replacements	97,840	97,840	2
Jail	Detention Officer (2) - Grant replacements	88,692	88,692	2
Social Services	Processing Assistant IV	39,504	39,504	3
Parks and Recreation	Gymnastics Program Assistant	35,273	35,273	4,5
Total requested	7	Total recommended	6	
Notes: * Includes fringes (social security, retirement, 401(K) & insurance)				
1. Requested position to start in January 2013				
2. Positions have been funded through Federal Justice Grants.				
3. 50% County costs				
4. Requesting temporary part-time position be made permanent full-time				
5. Position will be funded through gymnastic fee revenues				

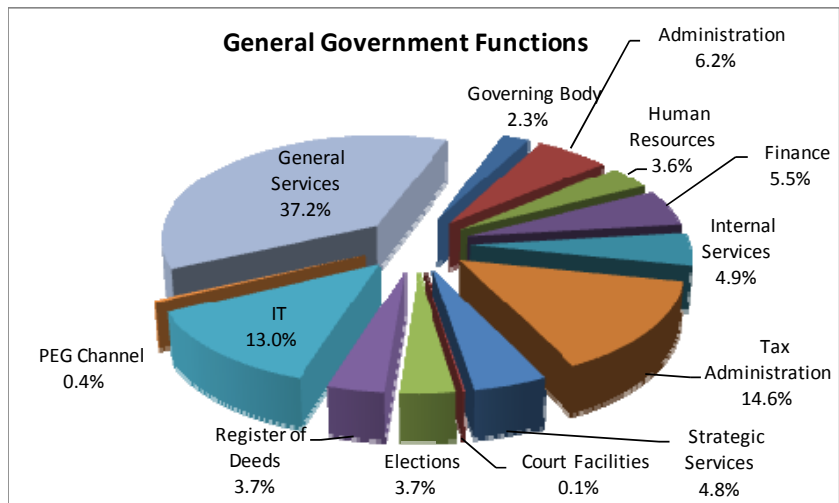
As an agent of the General Assembly, the County provides many mandatory human services programs of which the eligibility and cost are not determined locally. County revenue totaling \$4,471,264 is dedicated to these type required services; \$33,174,778 is dedicated to mandatory programs and services outside the

human service functions. A detailed list of mandated and non-mandated programs is provided in Exhibits 2 and 3. The County's inability to control the vast majority of the annual budget is an ongoing frustration that many outside of daily government affairs do not necessarily comprehend. Legislation approved in 2007 has provided relief from the County's required contribution to the State's Medicaid program. However, counties are now seeing the State shift costs of other federally mandated entitlement programs to the counties by capping the State's contributions to the program.

Following is a more detailed description of proposed General Fund expenditure activities by functional area. The Board should be aware that the requested operational budgets for the various County departments were very conservative and contained very few unreasonable requests. Appreciation is extended to the department heads for submitting practical proposals that considered the County's mission and its financial status. The Board should extend praise to each for their sincere dedication to the organization and their ability to provide high-quality services on somewhat less than adequate operational budgets.

General Government

General government activities can be viewed as the administrative support and governing activities of the organization. Included in this category are the governing body and administrative management, revenue and finance functions, courthouse responsibilities, as well



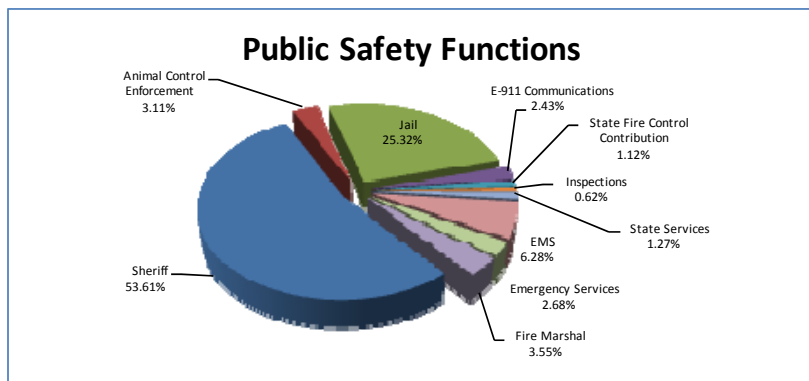
as, facility and technology support. Total expenditures in this category are down 1.94 percent or \$147,510. The majority of the decrease is attributable to non-recurring expenditures included in the FY 2011-12 budget. Expenditures for the pay and classification study, the KRONOS system upgrade, and the replacement of the boiler and chiller for the Lee County Government Center are examples of the expenditures included in FY 2011-12 that will not be in the FY 2012-13 budget.

The responsibility of general government activities can be summarized as support services for the functional areas of County government. These back-office functions provide the revenue, administration, professional and technical support necessary to operate local government. While largely unseen by the general public, these services are essential and must receive continued investment of County resources to ensure high achievement standards in all government departments.

Over the past years, the County has made some major advancements and investments into technology; however, these are not one time investments. Technology is always advancing and must be maintained, enhanced or replaced on a routine basis. This proposed budget concentrates on the maintenance and enhancements of our systems. The IT department has implemented many new projects over the last few years, many of which have resulted in reduced operating costs for the County. However, for the systems to continue to operate properly they must be maintained, and enhancements need to be added to assure quality service is being provided to the County departments and ultimately the citizens of Lee County.

Public Safety

Total public safety related expenditures are proposed to increase by 2.49 percent or \$202,632 in the recommended FY 2012-13 budget. The Sheriff has submitted a FY 2012-13 budget request of \$4,757,429, an increase of \$458,256 or 10.66 percent. A large portion

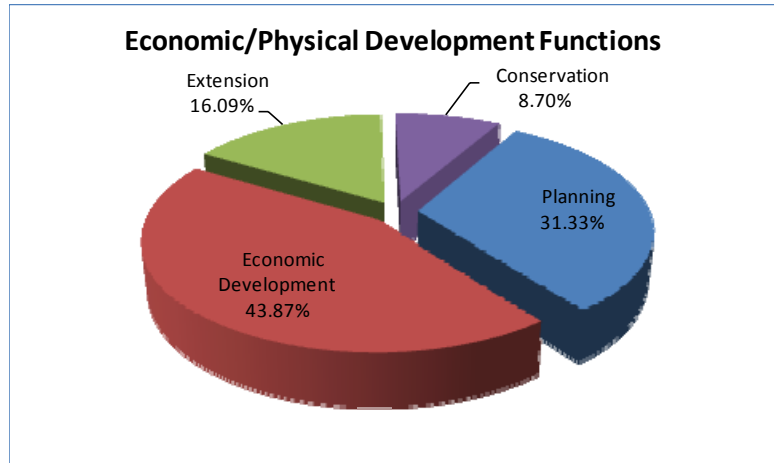


of the increase is attributable to inflationary increases such as the cost of living adjustment, the increase in health insurance, and increases in workers compensation insurance, as well as, liability insurance. The requested budget also included a \$95,000 increase in gas and oil and large increases in capital outlay. The recommended budget brings those line items back to the FY 2011-12 levels. The Justice Grants received by the Sheriff's department and the Jail for two (2) positions in each department expired April 30, 2012. These grants were funded through the American Recovery and Reinvestment Act. The Sheriff has requested that the County continue to fund the four positions. The recommend budget includes the funding for these positions. The cost in the Sheriff's department including fringes is \$97,840 and in the Jail's budget, the cost is \$88,692. The total recommended budget for the Sheriff's department is \$4,479,486, an increase of \$180,313 or 4.19 percent.

The recommended budget for the Jail totals \$2,115,302, an increase of \$57,289 or 2.78 percent. As in the Sheriff's department, the majority of the increase is due to inflationary increases; however, contracted services are up \$21,000 due to the increased rate that the State is charging for safekeeping of inmates.

Economic and Physical Development

Per contractual relationship with the City of Sanford, it is proposed that the joint Planning and Community Development department's budget continue to be funded by the County. This amounts to \$391,081 for FY 2012-13; a .33 percent increase from the original budget for the current fiscal year.



Costs for Economic Development are proposed to decrease by \$165,425. The decrease is attributable to incentive contracts completed in FY 2011-12. The recommended budget includes \$361,484 for incentives. The incentives are provided to new and expanding industries that have made a significant investment and employment commitment. The incentive program is managed by the Lee County Economic Development Corporation. A list of approved incentive contracts and the anticipated payment amount is provided in Table #4.

Table #4 – Approved Incentive Contracts

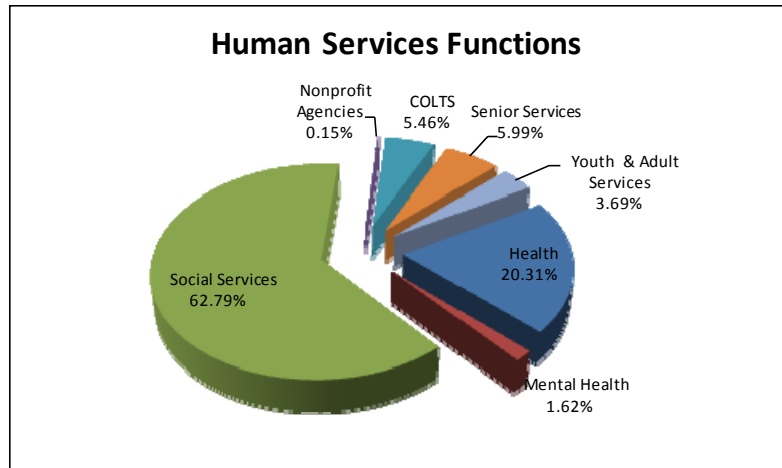
Company	Annual Incentive	Incentive Expiration Date
3M	\$ 8,093	2015
Challenge Printing	\$ 16,855	2013
Frontier Spinning #1	\$ 65,142	2013
Frontier Spinning #2	\$ 42,956	2016
Magneti Marelli	\$ 58,054	2016
Moore's Machine Company	\$ 33,390	2014
Parkdale#1	\$ 6,956	2016
Parkdale #2	\$ 11,804	2016
Red Wolf	\$ 20,498	2016
Score Energy	\$ 7,736	2015
Wyeth #4	\$ 90,000	2013

Human Services

Human Services budgeted by the County are proposed to increase 2.79 percent from the FY 2011-12 budget; a \$402,290 increase.

Services budgeted in this category include Mental Health, Health, Senior Services, Social Services and Youth and Adult Services. The services that fall under this umbrella are vast and

account for \$14,841,962, or 23.53 percent of the total FY 2012-13 recommended General Fund budget.



The FY 2012-13 budget continues the County's membership with the Sandhills Center for the provision of Mental Health, Developmental Disability, and Substance Abuse (MH/DD/SA) Services. While the County's obligation to the service provider is identical to that of the previous Lee-Harnett MH/DD/SA Authority, the per capita contribution is significantly higher than that of 75 percent of the member counties. For the 2012-13 fiscal year, the Sandhills Center has requested a contribution of \$240,000 which is equal to the amount budgeted in FY 2011-12.

Health Department expenditures are increasing \$371,560. Revenues for the Health Department are also increasing 30.29 percent or \$342,789 resulting in an overall increase in cost to the County equal to \$28,771. Two major items requested by the Health Department are not included in the recommended budget for FY 2012-13, but will have to be dealt with in future budgets. Funds totaling \$125,000 were requested to begin scanning of Health Department records. Health Care Reform is requiring that the department move to electronic medical records. The department also requested \$130,000 for an expansion at the Animal Control building.

The administrative costs of the Social Services Department for FY 2012-13 are \$5,865,512, a \$366,638 increase from FY 2011-12 original budget. Of the \$366,638 increase, \$175,451 is attributed to the COLA change and the insurance increase. The processing assistant IV that is recommended accounts for \$39,504 of the increase. This position is needed to assist in the Medicaid transportation program to ensure the County complies with new Medicaid transportation policy requirements mandated by federal and State government. The Crisis program and the Low Income Energy Assistance Program are increasing \$100,931, and \$85,950, respectively; however, both of these programs are 100 percent funded so there is no additional cost to the County.

Social Services programs in the FY 2012-13 budget are decreasing by \$292,351 or 7.80 percent. Of this decrease, \$218,368 is reductions in funds provided for Smart Start day care assistance because the Social Services department will no longer be administering the program for the Lee County Partnership for Children. The

estimates provided to the County from the State also show a decrease in funding for purchase of care daycare. This program is also 100 percent funded by federal and State funds.

Senior Services – Transportation or COLTS shows a \$50,390 decrease in expenditures for FY 2012-13. The decrease is the result of the number of vehicles being purchased. The FY 2011-12 budget included the purchase of 4 vehicles for the COLTS fleet. The FY 2012-13 includes two new vehicles. North Carolina Department of Transportation (DOT) reimburses the County for 90 percent of the cost of the vehicles. The vans will not be purchased if the funding is not provided by DOT.

On February 7, 2011, the Board of Commissioners adopted a nonprofit agency funding policy. The County received applications from 3 nonprofit human services agencies. All 3 agencies have received funding from the County in the past. Table #5 shows the nonprofit human services agencies that submitted applications, the amount requested and the amount recommended. Due to the ongoing revenue constraints, the recommended budget continues the FY 2011-12 funding levels into FY 2012-13.

Table #5 – Human Services Nonprofits

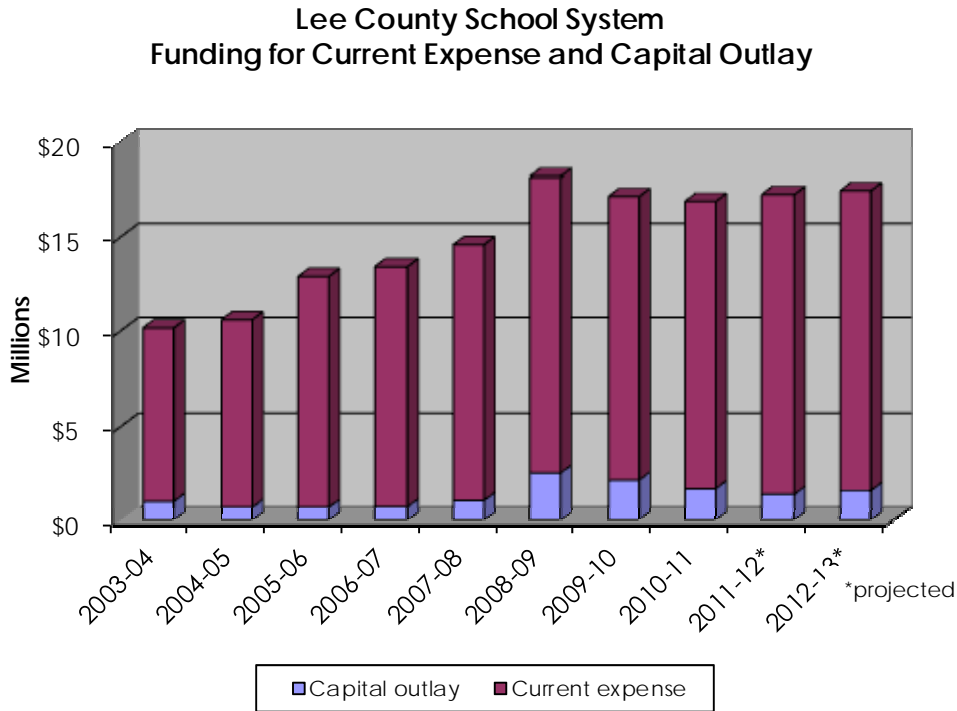
Agency	Requested	Recommended
Johnston Harnett Lee Community Action	\$ 7,000	\$ 6,720
Lee County Industries	10,000	10,000
HAVEN	<u>10,000</u>	<u>6,000</u>
Total	\$ 27,000	\$ 22,720

Education

The five (5) expenditure budgets for the Education category are Lee County School System (LCSS) Current Expense, LCSS Capital, Central Carolina Community College (CCCC) Current Expense, CCCC Civic Center and CCCC Capital. These five (5) budgets combined represent 31.75 percent of total General Fund expenditures for FY 2012-13, which equates to a total Education appropriation of \$20,029,353, 1.08 percent higher than the 2011-12 fiscal year budget of \$19,815,324.

The Lee County Board of Education’s submitted budget represents a \$21,382,662 funding request, \$19,125,962 for current expense and \$2,256,700 for capital outlay. The current expense budget request is an increase of \$3,287,912; however, due to the limited increase in our revenues, the recommended budget includes an appropriation of \$15,338,050 for FY 2012-13, and continues the special appropriation of \$500,000 for current expense per the agreement reached between the Lee County School and the Board of Commissioners in FY 2011-12. The additional appropriation expires at the end of FY 2012-13. LCSS’ capital outlay requests totaled \$2,256,700 for FY 2012-13. The recommended budget includes a \$200,000 increase in capital funding. The \$200,000 increase includes a \$103,500 increase in Lottery funds. Due to the final installment payment on the pod units being made in FY 2011-12, the schools gain \$207,654 for other capital items in FY 2012-13 as the capital outlay allocation has not been reduced by that amount.

While not funding the LCSS at the requested level, the net total education appropriations in this proposed budget are the equivalent of 37.49 cents of the tax rate levy. The following graph illustrates the County's current expense and capital outlay funding history.

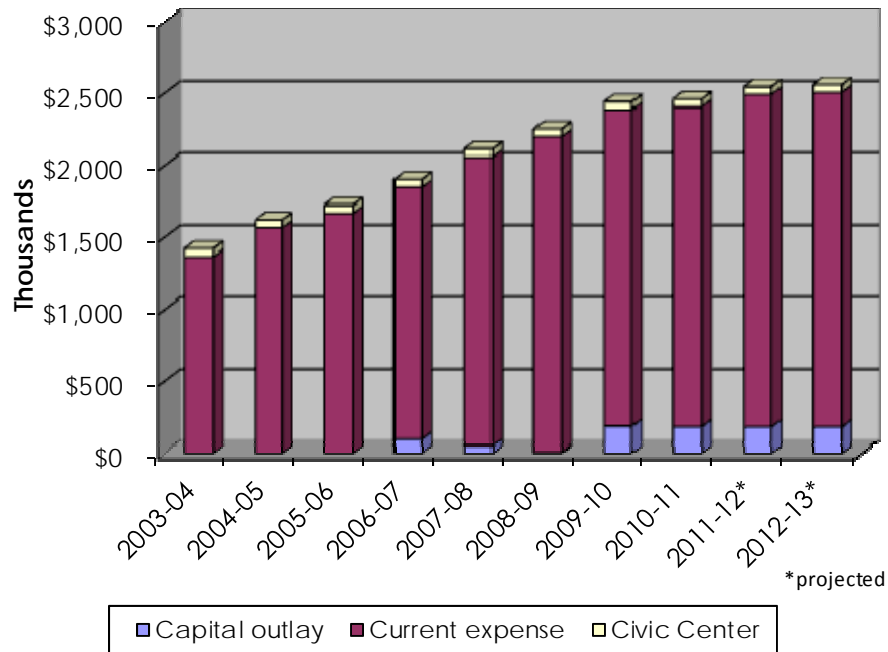


Central Carolina Community College requested current expense funding of \$2,336,000 for FY 2012-13, an increase of \$29,029 or 1.26 percent. The requested increase is due to increased personnel costs and a scheduled increase in the lease payments to the Brick Capital Community Development Corporation for space rented at the W. B. Wicker Center. The FY 2012-13 budget recommends \$2,321,000.

The College requested \$186,462 in capital funds for FY 2012-13. The request includes \$153,962 for the pod unit leases as well as \$32,500 for repairs to HVAC equipment on campus. The proposed budget for FY 2012-13 funds \$186,462 of the requested amount.

The Community College's request includes \$53,510 in funding for the Dennis A. Wicker Civic Center. This requested amount is the same as the appropriation for FY 2011-12.

Central Carolina Community College Funding



Cultural and Recreational

The Cultural and Recreational category of appropriations for FY 2012--13 reflects an increase of \$42,925 or 2.35 percent. The Library budget is decreasing by \$4,313, while Parks and Recreation accounts for increase of \$46,038. The Parks and Recreation budget includes funding to make a temporary gymnastics program assistant full time. Revenues from the gymnastics program will cover the additional cost of the position. Other increases relate to the COLA increase, the insurance increase, and the increased costs to run athletic programs. To avoid reductions in programs being offered, it is recommended that fees gradually be increased over the next three years to bring them in line with the cost of the programs.

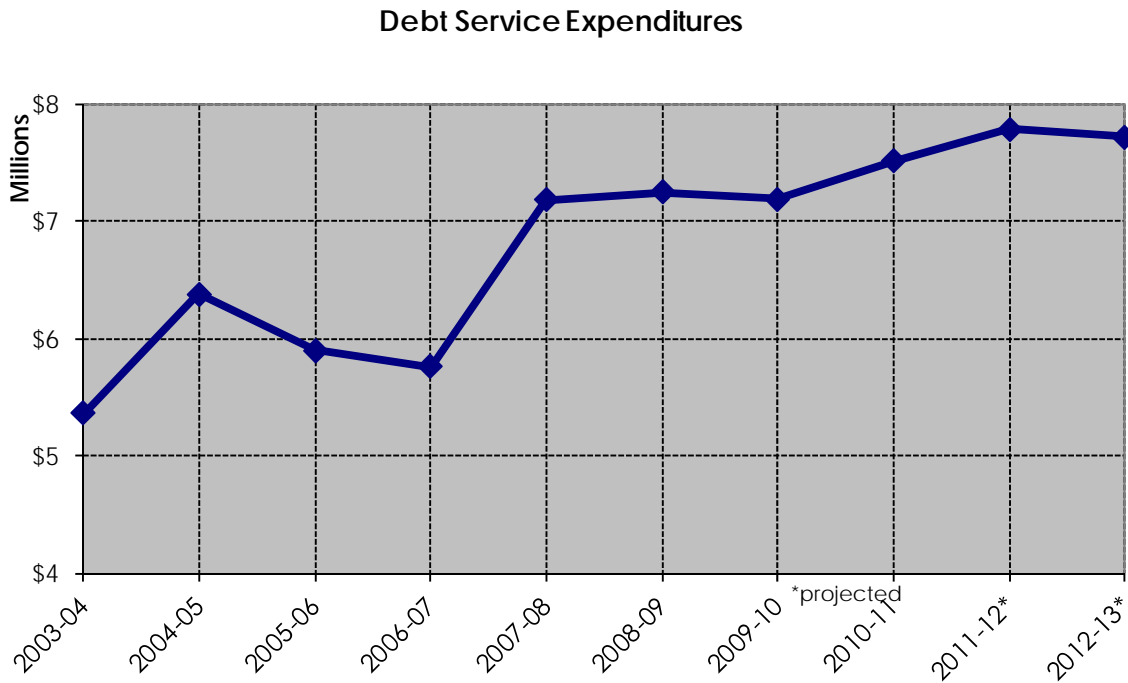
This functional area is another area where nonprofits come in to play. Table #6 below details the applications received.

Table #6 – Cultural and Recreational Nonprofits

Agency	Requested	Recommended
Temple Theatre	\$ 12,000	\$ 6,000
Arts Council	2,400	1,200
Deep River Park	<u>3,000</u>	<u>1,000</u>
Total	\$ 17,400	\$ 8,200

Debt Service

This proposed budget includes net debt service totaling \$7,717,255, a decrease of \$60,991 or .78 percent. Following is a graph that illustrates the County's total debt service expenditures over the past ten (10) years. Please note that of the County's total debt payment for the coming fiscal year, \$6,678,945 or 86.55 percent is for Lee County School System facility construction. Funding for FY 2012-13 debt service payments includes ¼ cent sales tax proceeds of \$1,500,077 and \$777,000 from the Capital Reserve Fund based on the County's capital funding plan.



Emergency and Contingency

The County maintains an emergency and contingency account to budget for unexpected yet reasonable changes in the operation costs of governmental operations. This year's Miscellaneous Expense budget includes several noteworthy items. The first is a \$23,000 appropriation for unemployment insurance contingency. This appropriation has been reduced in FY 2012-13 based on the amount of time that has passed since the County had a significant reduction in force.

The second noteworthy item in the Miscellaneous Expense budget is the \$571,500 transfer to the Capital Reserve Fund. Due to revenue constraints in this budget, this amount is slightly below the one (1) percent of General Fund expenditures transfer to the Capital Reserve Fund in accordance with the Board's adopted financial policies. The adoption and adherence to this goal is a wise decision that will ultimately reduce the Board's reliance on fund balance to pay for capital acquisitions.

A complete accounting of all Emergency and Contingency appropriations is provided in the following table.

Table #7 – Miscellaneous Expense Account Expenditures

Amount	Purpose
\$ 23,000	Unemployment insurance contingency
\$ 30,000	Workers' compensation insurance contingency
\$ 10,000	Property and liability insurance contingency
\$571,500	Capital Reserve Fund transfer (per Financial Policy)

-----End of General Fund-----

ROOM OCCUPANCY TAX FUND

The revenues from this fund are derived from a 3% surcharge placed on hotel/motel rooms within Lee County and are dedicated to the operation and capital improvements of the Dennis A. Wicker Civic Center. An appropriation of \$195,987 funds the current expense request for the Civic Center. A fund balance appropriated allocation in the amount of \$15,987 is necessary to meet the expenditure request. This will be the fifth year in a row that fund balance has been used to cover the operations of the Civic Center. A committee has been formed and is reviewing ways to make the Civic Center more profitable.

CAPITAL RESERVE FUND

An appropriation of \$777,000 is recommended in this fund for the 2012-13 fiscal year to cover debt service costs in the General Fund. A contribution of \$571,500 is recommended to come from the General Fund meaning that \$205,500 will be taken out of the reserve fund in FY 2012-13 to cover ongoing debt service.

EMERGENCY TELEPHONE SYSTEM FUND

The Board established this fund during the 1996-97 fiscal year to account for the E-911 surcharge revenues collected by Windstream. During FY 2007-08, the State took over the collection of all E-911 surcharges and is distributing the funds to the cities and counties. An appropriation of \$272,777 is being transferred to the City of Sanford to compensate them for leasing equipment and paying other qualified costs for the E-911 Communications Center located in the basement of City Hall. The balance of the funds, \$27,964 will pay for software maintenance and a portion of the salaries for Strategic Services staff that support the addressing and mapping for the E911 system.

AIRPORT TAX RESERVE FUND

On February 20, 2003, the Board of Commissioners approved a funding agreement for the Sanford-Lee County Regional Airport Authority. The agreement establishes a reserve fund based on the amount of property tax collected on personal property located at the airport during each fiscal year. The first priority in the use of the collected funds will be for the operation and maintenance of the airport and airport capital projects. Excess funds may be used for public purposes that benefit both the City and County.

The Airport Authority has requested \$170,700 for FY 2012-13. This is a decrease of \$107,600 or 38.66 percent. The estimated tax base for FY 2012-13 will produce \$78,000. A fund balance appropriation of \$92,700 is necessary to meet the Airport Authority's request.

WATER DEBT SERVICE FUND

This fund was established in FY 2005-06 to accept contributions from the City of Sanford to offset the remaining debt that Lee County Water & Sewer District #1 holds on the water system that was transferred to the City of Sanford in March 2005.

FIRE DISTRICTS FUNDS

With the establishment of the Lee County Fire Advisory Board (FAB), this proposed budget does not include recommendations for the volunteer fire department budget requests. The FAB is considering the FY 2012-13 funding levels for each of the fire districts and will present their recommendation to the Board of Commissioners by May 21, 2012.

DRUG SEIZURE FUND

The Drug Seizure Fund is used to account for Federal and State funds received as a result of Lee County deputies seizing illegal drugs in the County. The funds are maintained in a separate fund for reporting purposes. The funds are used for training, supplies, equipment and some personnel costs.

SOLID WASTE FUND

The purpose of this fund is to account for revenues and expenditures in the Solid Waste enterprise budget. Total projected revenues for the fund are \$1,351,620, a 4.35 percent decrease or \$61,421 from the current fiscal year. The primary reason for the decrease is the amount of fund balance appropriated in the FY 2011-12 budget. The amount being appropriated is being reduced from \$207,862 to \$34,732. This decrease is offset by a \$73,838 increase in user fees that is due to the rates being increased as detailed in Table #8 below. The fee increase is necessary to assure that revenues are covering the expenses of the programs and that reserves are not being depleted. A rate adjustment was recommended by Evergreen during the performance audit of the County.

Table #8 – Solid Waste Fees

FEE	CURRENT RATE	PROPOSED RATE	DIFFERENCE
(1) Disposal fee	\$40.00	\$42.50	\$2.50
(2) Collection fee	\$40.00	\$42.50	\$2.50
Total	\$80.00	\$82.50	\$5.00

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BUDGET SUMMARY - GENERAL FUND - REVENUES

	10-11 Actual	Original 11-12 Budget	Requested 12-13 Budget	Recommended 12-13 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Taxes						
Property Taxes						
Current Year	\$ 35,580,560	\$ 34,545,000	\$ 34,949,250	\$ 34,949,250	\$ 404,250	1.17%
Prior Years	893,708	875,000	779,000	804,000	(71,000)	-8.11%
Rental Vehicle Tax	52,911	40,000	50,000	50,000	10,000	25.00%
Privilege License Taxes	3,865	2,500	2,500	2,500	0	0.00%
Local Option Sales Tax	7,009,088	7,194,095	7,563,861	7,563,861	369,766	5.14%
Special School Sales Tax	1,826,254	1,857,204	1,969,189	1,969,189	111,985	6.03%
Cable TV Franchise Tax	188,705	186,000	195,000	195,000	9,000	4.84%
Beer & Wine Tax	62,252	61,000	62,000	62,000	1,000	1.64%
Total	45,617,343	44,760,799	45,570,800	45,595,800	835,001	1.87%
General Revenues						
Investment Earnings	99,811	50,000	50,000	75,000	25,000	50.00%
Departmental Revenues/Fees						
Tax	165,042	155,500	156,000	156,000	500	0.32%
Strategic Services	100,835	119,733	120,211	120,282	549	0.46%
Elections	43	45,600	800	800	(44,800)	-98.25%
Register of Deeds	356,308	366,000	376,000	376,000	10,000	2.73%
Sheriff/Jail	582,567	589,242	454,562	489,851	(99,391)	-16.87%
Emergency Management	939,879	73,000	85,697	85,697	12,697	17.39%
Extension	8,591	7,150	4,200	4,200	(2,950)	-41.26%
Library	125,728	116,595	116,395	116,395	(200)	-0.17%
Recreation	303,337	316,263	325,705	325,705	9,442	2.99%
ABC Revenues	118,648	89,500	90,100	90,100	600	0.67%
Other	5,152,288	3,324,579	3,046,377	3,193,878	(130,701)	-3.93%
Total	7,953,077	5,253,162	4,826,047	5,033,908	(219,254)	-4.17%
Human Services						
Veterans	2,000	-	1,452	1,452	1,452	100.00%
Health Department	1,255,407	1,131,594	1,465,383	1,474,383	342,789	30.29%
Social Services	6,757,883	6,609,562	6,758,065	6,569,528	(40,034)	-0.61%
Senior Services	1,083,147	1,305,217	1,325,628	1,272,397	(32,820)	-2.51%
Youth & Adult Services	407,609	309,508	333,408	333,783	24,275	7.84%
Total	9,506,046	9,355,881	9,883,936	9,651,543	295,662	3.16%
Designated Fund Balance	-	3,319,880	2,600,000	2,799,493	(520,387)	-15.67%
Total General Fund Revenues	63,076,466	62,689,722	62,880,783	63,080,744	391,022	0.62%

*Represents change from 2011-2012 Budget to 2012-2013 Recommended

BUDGET SUMMARY - GENERAL FUND - EXPENDITURES

	10-11 Actual	Original 11-12 Budget	Requested 12-13 Budget	Recommended 12-13 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
General Government						
Governing Body	165,102	170,024	172,438	170,332	308	0.18%
Administration	588,868	557,429	514,894	510,071	(47,358)	-8.50%
Human Resources	234,286	282,437	251,378	249,617	(32,820)	-11.62%
Finance	389,512	414,095	410,365	409,274	(4,821)	-1.16%
Internal Services	343,348	369,704	446,536	428,708	59,004	15.96%
Tax Administration	1,205,875	1,113,150	1,193,495	1,164,379	51,229	4.60%
Strategic Services	359,108	359,909	369,210	367,294	7,385	2.05%
Court Facilities	4,222	8,952	8,952	8,952	0	0.00%
Elections	204,611	277,078	283,575	260,740	(16,338)	-5.90%
Register of Deeds	363,350	279,020	290,279	283,900	4,880	1.75%
IT	860,258	976,207	1,068,025	991,198	14,991	1.54%
PEG Channel	102,291	27,680	37,250	32,250	4,570	16.51%
General Services	2,393,373	2,786,632	2,699,384	2,598,092	(188,540)	-6.77%
Total	7,214,204	7,622,317	7,745,781	7,474,807	(147,510)	-1.94%
Public Safety						
Sheriff	4,441,944	4,194,318	4,757,429	4,479,486	285,168	6.80%
Sheriff - Justice Grant	123,461	104,855	-	-	(104,855)	-100.00%
Animal Control Enforcement	-	250,719	271,341	260,179	9,460	100.00%
Jail	1,952,058	1,970,329	2,168,449	2,115,302	144,973	7.36%
Jail - Justice Grant	79,623	87,684	-	-	(87,684)	-100.00%
E-911 Communications	208,548	209,279	202,678	202,678	(6,601)	-3.15%
State Fire Control Contribution	67,563	88,130	98,919	93,919	5,789	6.57%
Inspections	17,970	63,415	52,187	52,187	(11,228)	-17.71%
Medical Examiner	27,800	32,000	32,000	32,000	-	0.00%
Juvenile Detention	37,013	65,000	65,000	60,000	(5,000)	-7.69%
Juvenile Probation	13,740	13,764	13,840	13,840	76	0.55%
EMS	525,000	525,000	525,000	525,000	-	0.00%
Emergency Services	507,502	229,048	225,889	224,131	(4,917)	-2.15%
Fire Marshal	270,838	319,333	298,942	296,784	(22,549)	-7.06%
Total	8,273,060	8,152,874	8,711,674	8,355,506	202,632	2.49%
Economic/Physical Development						
Planning	377,108	389,798	391,081	391,081	1,283	0.33%
Economic Development	2,268,916	712,956	671,696	547,531	(165,425)	-23.20%
Extension	178,347	190,082	200,946	200,864	10,782	5.67%
Conservation	105,832	104,089	109,892	108,596	4,507	4.33%
Total	2,930,203	1,396,925	1,373,615	1,248,072	(148,853)	-10.66%

*Represents change from 2011-2012 Budget to 2012-2013 Recommended

BUDGET SUMMARY - GENERAL FUND - CONTINUED

	10-11 Actual	Original 11-12 Budget	Requested 12-13 Budget	Recommended 12-13 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Human services						
Health Department - Admin	575,624	577,751	711,957	583,582	5,831	1.01%
Maternal Health	165,439	206,709	144,929	143,653	(63,056)	-30.50%
Child Health	61,116	56,823	204,714	204,376	147,553	259.67%
Primary Care	72,109	76,362	85,002	84,667	8,305	10.88%
Promotion	118,207	106,282	108,336	107,720	1,438	1.35%
WIC - CS	218,026	255,565	282,426	282,426	26,861	10.51%
Family Planning	189,261	197,841	227,579	226,404	28,563	14.44%
Animal Control Shelter	248,144	201,000	332,029	200,986	(14)	-0.01%
Environmental Health	399,874	403,607	427,385	424,095	20,488	5.08%
Aids Control	50,757	50,708	35,608	35,403	(15,305)	-30.18%
Bioterrorism	43,171	48,453	43,601	52,601	4,148	8.56%
H1N1	10,313	-	-	-	0	0.00%
WIC - BF	19,334	47,508	57,280	57,280	9,772	20.57%
Children Services Coordinator	69,584	64,725	140,548	140,548	75,823	117.15%
Communicable Diseases	170,383	186,642	191,293	190,221	3,579	1.92%
Breast/Cervical Cancer Control	11,123	10,787	17,622	17,535	6,748	62.56%
Immunizations	56,435	54,680	77,518	77,173	22,493	41.14%
Health-Pregnancy Care Mgmt.	-	-	134,139	134,139	134,139	0.00%
WIC - GA	10,748	16,865	16,585	16,585	(280)	-1.66%
WIC - NE	48,769	80,015	34,489	34,489	(45,526)	-56.90%
Mental Health	240,000	240,000	240,000	240,000	0	0.00%
Social Services - Admin	5,523,702	5,498,874	6,415,054	5,865,512	366,638	6.67%
Social Services - Programs	3,471,699	3,746,774	3,454,423	3,454,423	(292,351)	-7.80%
Lee County Industries	10,000	10,000	10,000	10,000	0	0.00%
Johnston-Lee Community Action	13,440	6,720	7,000	6,720	0	0.00%
HAVEN	12,000	6,000	10,000	6,000	0	0.00%
Helping Hand Clinic	5,000	-	-	-	0	0.00%
Boys & Girls Club	20,000	16,650	-	-	(16,650)	-100.00%
Senior Services - Transportation	672,991	860,067	862,113	809,677	(50,390)	-5.86%
Senior Services - General	833,336	873,793	894,821	888,760	14,967	1.71%
Youth Services	129,182	129,692	133,894	132,722	3,030	2.34%
Hillcrest	253,321	213,122	215,479	214,383	1,261	0.59%
Pretrial Release	65,944	70,920	75,167	74,770	3,850	5.43%
Youth Employment	157,107	124,737	125,589	125,112	375	0.30%
Total	13,946,139	14,439,672	15,716,580	14,841,962	402,290	2.79%

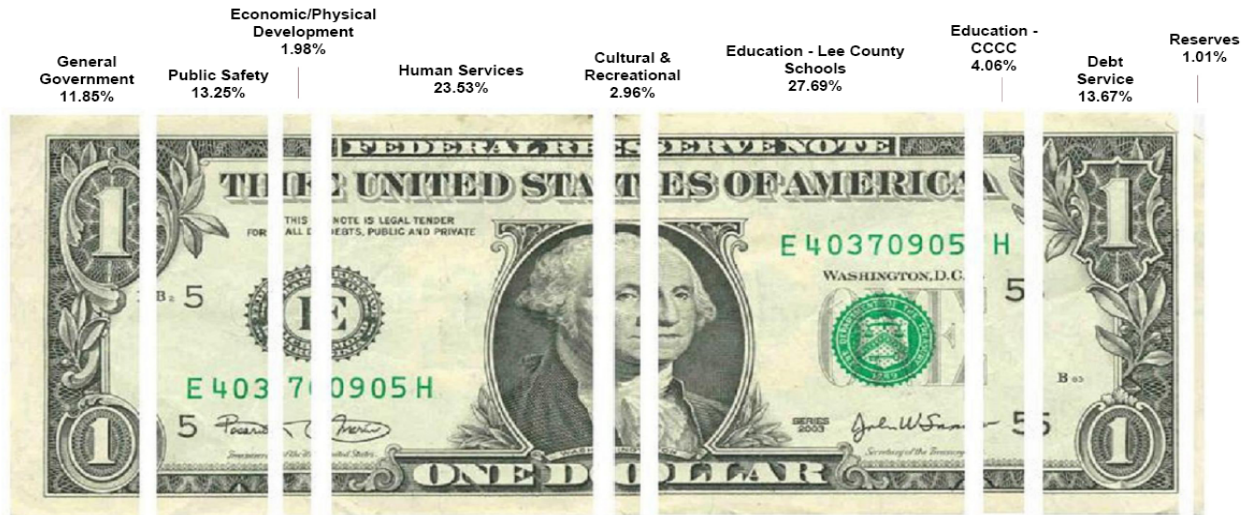
*Represents change from 2011-2012 Budget to 2012-2013 Recommended

BUDGET SUMMARY - GENERAL FUND - CONTINUED

	10-11 Actual	Original 11-12 Budget	Requested 12-13 Budget	Recommended 12-13 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Education						
School Current Expense	15,178,050	15,338,050	18,625,962	15,338,050	0	0.00%
School Special Appropriation	-	500,000	500,000	500,000	0	0.00%
School Capital Outlay	1,727,416	1,430,331	2,256,700	1,630,331	200,000	13.98%
CCCC Current Expense	2,218,259	2,306,971	2,336,000	2,321,000	14,029	0.61%
CCCC Civic Center	53,510	53,510	53,510	53,510	0	0.00%
CCCC Capital Outlay	189,070	186,462	186,462	186,462	0	0.00%
Total	19,366,305	19,815,324	23,958,634	20,029,353	214,029	1.08%
Cultural and Recreational						
Libraries	665,470	617,606	616,607	613,293	(4,313)	-0.70%
Parks and Recreation	1,167,476	1,202,728	1,254,328	1,248,766	46,038	3.83%
Temple Theater	12,000	6,000	12,000	6,000	0	0.00%
Arts Council	2,400	-	2,400	1,200	1,200	100.00%
Deep River Park	-	1,000	3,000	1,000	0	0.00%
Total	1,847,346	1,827,334	1,888,335	1,870,259	42,925	2.35%
Debt Service						
Principal	4,225,859	4,714,859	4,868,859	4,868,859	154,000	3.27%
Interest and Fees	4,094,993	3,781,054	3,556,295	3,556,295	(224,759)	-5.94%
Capital Lease Payments	213,698	207,751	201,131	201,131	(6,620)	-3.19%
Total	8,534,550	8,703,664	8,626,285	8,626,285	(77,379)	-0.89%
Reserves	1,304,471	731,612	832,000	634,500	(97,112)	-13.27%
Total Expenditures	63,416,278	62,689,722	68,852,904	63,080,744	391,022	0.62%

*Represents change from 2011-2012 Budget to 2012-2013 Recommended

EXPENDITURES: WHERE DOES THE MONEY GO?



BUDGET SUMMARY - OTHER FUNDS

	10-11 Actual	Original 11-12 Budget	Requested 12-13 Budget	Recommended 12-13 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
<u>Room Occupancy Tax Fund</u>						
Revenues	\$ 179,625	\$ 195,987	\$ 195,987	\$ 195,987	\$ -	0.00%
Expenses	197,857	195,987	195,987	195,987	-	0.00%
Net Excess	<u>\$ (18,232)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>
<u>Capital Reserve Fund</u>						
Revenues	\$ 357,022	\$ 601,000	\$ 777,000	\$ 777,000	\$ 176,000	29.28%
Expenses	795,116	601,000	777,000	777,000	176,000	29.28%
Net Excess	<u>\$ (438,094)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>
<u>Emergency Telephone System Fund</u>						
Revenues	\$ 484,212	\$ 303,360	\$ 300,741	\$ 300,741	\$ (2,619)	-0.86%
Expenses	552,967	303,360	300,741	300,741	(2,619)	-0.86%
Net Excess	<u>\$ (68,755)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>
<u>Airport Tax Reserve Fund</u>						
Revenues	\$ 192,221	\$ 278,300	\$ 170,700	\$ 170,700	\$ (107,600)	-38.66%
Expenses	194,400	278,300	170,700	170,700	(107,600)	-38.66%
Net Excess	<u>\$ (2,179)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>
<u>Water Debt Service Fund</u>						
Revenues	\$ 113,880	\$ 110,130	\$ 131,380	\$ 131,380	\$ 21,250	19.30%
Expenses	113,880	110,130	131,380	131,380	21,250	19.30%
Net Excess	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>

*Represents change from 2011-2012 Budget to 2012-2013 Recommended

BUDGET SUMMARY - OTHER FUNDS CONTINUED

	10-11 Actual	Original 11-12 Budget	Requested 12-13 Budget	Recommended 12-13 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
<u>Drug Seizure Fund</u>						
Revenues	\$ 112,784	\$ 56,702	\$ -	\$ -	\$ (56,702)	-100.00%
Expenses	96,980	56,702	-	-	(56,702)	-100.00%
Net Excess	<u>\$ 15,804</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	N/A
<u>Solid Waste Fund</u>						
Revenues						
User Fees	\$ 1,061,828	\$ 1,049,240	\$ 1,123,078	\$ 1,123,078	\$ 73,838	7.04%
White Goods Disposal Fees	17,398	18,600	67,825	67,825	49,225	264.65%
1% Surcharge on Tires	69,294	65,000	66,500	66,500	1,500	2.31%
Other Revenues	1,169,366	69,139	58,585	58,585	(10,554)	-15.26%
Investment Earnings	4,535	3,200	900	900	(2,300)	-71.88%
Designated Reserves	-	207,862	38,035	34,732	(173,130)	-83.29%
Total Revenues	<u>\$ 2,322,421</u>	<u>\$ 1,413,041</u>	<u>\$ 1,354,923</u>	<u>\$ 1,351,620</u>	<u>\$ (61,421)</u>	<u>-4.35%</u>
Expenses						
Waste Disposal Operations	\$ 200,402	\$ 202,666	\$ 203,391	\$ 202,881	\$ 215	0.11%
Waste Collection Operations	1,712,114	1,210,375	1,151,532	1,148,739	(61,636)	-5.09%
Total Expenses	<u>\$ 1,912,516</u>	<u>\$ 1,413,041</u>	<u>\$ 1,354,923</u>	<u>\$ 1,351,620</u>	<u>\$ (61,421)</u>	<u>-4.35%</u>
Net Excess	<u>\$ 409,905</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	N/A

*Represents change from 2011-2012 Budget to 2012-2013 Recommended

Schedule of Mandated Programs

Department	Notes	FY 2012-13				FY 2011-12
		Budgeted Expense	Budgeted Revenues	Net Expense to County	% of Budget Paid by County	Net Expense to County
Governing Body	1	\$ 170,332		\$ 170,332	100.00%	170,024
Administration	1	510,071		510,071	100.00%	505,429
Finance	1	409,274		409,274	100.00%	414,095
Tax Administration	1	1,164,379	156,000	1,008,379	86.60%	957,650
Strategic Services	1	367,294	120,282	247,012	67.25%	240,176
Court Facilities	1	8,952		8,952	100.00%	8,952
Elections	1	260,740	800	259,940	99.69%	231,478
Register of Deeds	1	283,900	376,000	(92,100)	-32.44%	(86,980)
IT	1	991,198	17,000	974,198	98.28%	961,153
Buildings and Grounds	1	2,598,092		2,598,092	100.00%	2,786,632
Sheriff	1	4,479,486	213,372	4,266,114	95.24%	3,956,656
Jail	1	2,115,302	175,779	1,939,523	91.69%	1,832,586
Inspections	1	52,187		52,187	100.00%	63,415
EMS	1	525,000		525,000	100.00%	525,000
Emergency Services	1	224,131	85,697	138,434	61.76%	156,048
Fire Marshal	1	296,784	296,784	-	0.00%	-
Health Dept - General Admin.	1	583,582	89,305	494,277	84.70%	488,323
Health - Maternal Health	1	143,653	144,113	(460)	-0.32%	59,727
Health - Child Health	1	204,376	182,244	22,132	10.83%	17,470
Health - Promotion	1	107,720	12,221	95,499	88.65%	84,583
Health - WIC - CS	2	282,426	282,426	-	0.00%	-
Health - Family Planning	1	226,404	146,433	79,971	35.32%	44,856
Health - Animal Control	1	200,986	4,926	196,060	97.55%	196,826
Health - Environmental Health	1	424,095	76,634	347,461	81.93%	327,725
Health - Aids Control	1	35,403	500	34,903	98.59%	50,208
Health - Bioterrorism	1	52,601	52,601	-	0.00%	-
Health - WIC - BF	2	57,280	57,280	-	0.00%	-
Health - Children's Svcs. Coordinator	1	140,548	140,548	-	0.00%	7,423
Health - Communicable Disease	1	190,221	22,057	168,164	88.40%	164,836
Health - Breast/Cervical Cancer	1	17,535	12,430	5,105	29.11%	957
Health - Immunization Outreach	1	77,173	23,828	53,345	69.12%	29,725
Health - Pregnancy Care Mgmt.	1	134,139	134,139	-	0.00%	-
Health - WIC - GA	2	16,585	16,585	-	0.00%	-
Health - WIC - NE	2	34,489	34,489	-	0.00%	-
Mental Health	1	240,000	15,600	224,400	93.50%	225,000
Social Services	1&2	9,319,935	6,569,528	2,750,407	29.51%	2,636,086
School Current Expense	1	15,838,050		15,838,050	100.00%	15,838,050
School Capital Outlay	1	1,630,331	780,000	850,331	52.16%	753,831
Debt Service	1	8,626,285	5,155,296	3,470,989	40.24%	3,649,530
Total Mandated Programs		\$ 53,040,939	\$ 15,394,897	\$ 37,646,042		\$ 37,297,470

Mandated Programs account for 84.1% of the total general fund budget.

NOTES

- 1 - DEPARTMENT OR PROGRAM MANDATED BUT THE FUNDING LEVEL IS DETERMINED BY THE COUNTY
- 2 - DEPARTMENT OR PROGRAM MANDATED AND FUNDING LEVEL SET BY FEDERAL OR STATE AUTHORITY

Schedule of Non-Mandated Programs

Department	FY 2012 - 2013				FY 2011 - 12
	Budgeted Expense	Budgeted Revenues	Net Expense to County	% of Budget Paid by County	Net Expense to County
Human Resources	\$ 249,617		\$ 249,617	100.00%	282,437
Internal Services	428,708		428,708	100.00%	369,704
IT - Peg Channel	32,250	69,000	(36,750)	-113.95%	(41,320)
Sheriff - Animal Control Enforcement	260,179	100,700	159,479	61.30%	172,719
E911 Communications	202,678		202,678	100.00%	209,279
State Fire Control Contribution	93,919		93,919	100.00%	88,130
Medical Examiner	32,000		32,000	100.00%	32,000
Juvenile Detention	60,000		60,000	100.00%	65,024
Juvenile Probation Rent	13,840		13,840	100.00%	13,740
Planning	391,081		391,081	100.00%	389,798
Economic Development	547,531	13,953	533,578	97.45%	710,474
Cooperative Extension	200,864	4,200	196,664	97.91%	182,932
Conservation	108,596	25,500	83,096	76.52%	78,589
Health - Primary Care	84,667	41,624	43,043	50.84%	38,070
Lee County Industries	10,000		10,000	100.00%	10,000
Johnston-Lee Community Action	6,720		6,720	100.00%	6,720
HAVEN	6,000		6,000	100.00%	6,000
COLTS	809,677	776,596	33,081	4.09%	33,640
Senior Services	888,760	497,253	391,507	44.05%	395,003
Youth Services	132,722	87,286	45,437	34.23%	55,307
Hillcrest	214,383	121,386	92,998	43.38%	102,737
Pretrial Release	74,770		74,770	100.00%	70,920
WIA - Youth Employment	125,112	125,112	-	0.00%	-
CCCC Current Expense	2,321,000		2,321,000	100.00%	2,306,971
CCCC Civic Center	53,510		53,510	100.00%	53,510
CCCC Capital Outlay	186,462		186,462	100.00%	186,462
Library	613,293	116,395	496,898	81.02%	501,011
Parks and Recreation	1,248,766	325,705	923,061	73.92%	886,465
Temple Theater	6,000		6,000	100.00%	6,000
Deep River Park	1,000		1,000	100.00%	1,000
Arts Council	1,200		1,200	100.00%	N/A
Reserves	634,500		634,500	100.00%	723,860
Total Non-mandated programs	\$ 10,039,805	\$ 2,304,709	\$ 7,735,096		\$ 7,937,182

Non-Mandated programs account for 15.9% of the total general fund budget.

Fund Balance Appropriated

Department	Description	Requested	Recommended
Capital Outlay			
Clerk of Court	Capital <\$5000 per item	3,587	3,587
Elections	Technology Equipment <\$5000 per item	11,750	9,400
IT	Technology Equipment <\$5000 per item	77,500	49,000
IT	Switching Devices/Vmware	20,000	20,000
IT	Licensing/Server hardware	20,000	20,000
General Services	Capital <\$5000 per item	10,100	7,400
General Services	2012 Cargo Van E350	24,000	24,000
General Services	2012 Utility Truck 3/4 ton 4x4	24,000	24,000
General Services	2012 Utility Truck 3/4 ton	20,000	-
General Services	Snow Plow	7,000	7,000
Sheriff	Capital <\$5000 per item	90,600	54,650
Sheriff	Mobile Command Unit	30,000	-
Sheriff	2012 Dodge Chargers (8)	188,000	141,000
Sheriff	2012 Chevrolet Pickup	29,500	29,500
Sheriff	Technology Equipment <\$5000 per item	12,495	12,495
Sheriff-Animal Control	Capital <\$5000 per item	8,450	8,450
Sheriff-Animal Control	Technology Equipment <\$5000 per item	6,200	6,200
Jail	Technology Equipment <\$5000 per item	800	800
Emergency Services	Lee County Digital UHF Trunked Radio System	50,000	50,000
Soil Conservation	Capital <\$5000 per item	916	916
Health Department	Capital <\$5000 per item	1,050	1,050
Health-Animal Control	Animal Shelter Expansion	130,000	-
Health-Environmental	Technology Equipment <\$5000 per item	2,800	2,800
Social Services	Technology Equipment <\$5000 per item	82,800	31,800
COLTS	2 -Lift equipped vans (10% match)	8,858	8,858
Pretrial Release	Capital <\$5000 per item	3,000	3,000
CCCC	CCCC Capital Outlay Items	186,462	186,462
Library	Technology Equipment <\$5000 per item	1,000	1,000
Recreation	Capital <\$5000 per item	9,700	7,300
	Total capital outlay	<u>1,060,568</u>	<u>710,668</u>

Fund Balance Appropriated

Department	Description	Requested	Recommended
<u>Building Improvements</u>			
General Services	Replace top floor roof at Government Center	95,000	95,000
General Services	Carpet for Courtroom 2 at the Courthouse	15,000	15,000
General Services	Repave Enrichment Center parking lot	65,000	-
General Services	Wallpaper for the Sheriff's Department	28,000	28,000
General Services	HVAC replacements	20,000	20,000
General Services	Paving projects	15,000	15,000
	Total building improvements	<u>238,000</u>	<u>173,000</u>
<u>Facility Development</u>			
Recreation	Horton Park Playground Update	30,000	30,000
Recreation	Tramway Road Park Soccer Field Laser Dress	3,500	3,500
	Total facility development	<u>33,500</u>	<u>33,500</u>
	Capital building improvements and facility development		917,168
	Lee County Schools special appropriation		500,000
	Revenue and expenditure float		<u>1,382,325</u>
	Total fund balance appropriated		<u>\$ 2,799,493</u>

Capital Outlay > \$5,000

Department	Description	Requested	Recommended
<u>General Fund</u>			
IT	Switching Devices/Vmware	20,000	20,000
IT	Licensing/Server hardware	20,000	20,000
General Services	2012 Cargo Van E350	24,000	24,000
General Services	2012 Utility Truck 3/4 ton 4x4	24,000	24,000
General Services	2012 Utility Truck 3/4 ton	20,000	-
General Services	Snow Plow	7,000	7,000
Sheriff	Mobile Command Unit	30,000	-
Sheriff	2012 Dodge Chargers (8)	188,000	141,000
Sheriff	2012 Chevrolet Pickup	29,500	29,500
Emergency Services	Lee County Digital UHF Trunked Radio System	50,000	50,000
Health-Animal Control	Animal Shelter Expansion	130,000	-
COLTS	2 -Lift equipped vans	<u>88,580</u>	<u>88,580</u>
General Fund Total		<u>\$ 502,500</u>	<u>\$ 275,500</u>
<u>Solid Waste Fund</u>			
Waste Collections	10' x 36" x 6" concrete pad at landfill for garbage bin	\$ 5,000	\$ 5,000
Waste Collections	2 - 8 cubic yard dumpsters	2,000	2,000
Waste Collections	Replacement of concrete pads at Colon Road and Woodland Trail convenience centers	11,000	11,000
Waste Collections	40 cubic yard open top roll off container	5,600	5,600
Waste Collections	Forklift for white goods management	<u>50,000</u>	<u>50,000</u>
Solid Waste Fund Total		<u>\$ 73,600</u>	<u>\$ 73,600</u>



FINANCIAL POLICIES RESOLUTION

WHEREAS, stability in fiscal affairs is a desirable objective but a difficult goal for counties to attain because of many factors some of which are the relationship of the various units of government, mandates, the changing economies and the limited authority of local government; and

WHEREAS, the Board of Commissioners is of the opinion that the statement of minimum standards of fiscal policy would help present and future boards and staff to adapt to the changes that occur and help them to attain a reasonable measure of fiscal stability;

NOW, THEREFORE BE IT RESOLVED, that the Lee County Board of Commissioners does hereby adopt the following financial policies:

Debt

- Debt service will not exceed 15% of general fund expenditures. In any year where the debt service is less than or equal to 14% of general fund expenditures at least 1% of the operating budget will be transferred to capital reserve. This contribution will only be made if available fund balance is at 15% or greater of general fund expenditures.
- Payout of aggregate principal outstanding shall be no less than 50% repaid within 10 years.
- The County will strive to maintain its net bonded debt at a level not to exceed two percent of the assessed valuation of taxable property within the County.

Fees and user charges

- As part of the budget process, the County shall annually review the fees and user charges. All changes to the schedule of fees and charges must be approved by the Board of Commissioners.
- The County should charge other fees when it is allowable, when a limited and specific group of beneficiaries can be identified, when it is feasible to charge beneficiaries for the services rendered, and when there is no reason to subsidize the service wholly or in part. To the extent possible, fee levels should be set to recover the full costs of the services provided, unless it is deemed necessary or desirable to subsidize the service.
- Factors to consider in deciding whether a subsidy is appropriate include the burden on property tax payers, the degree to which the service benefits a particular segment of the population, whether beneficiaries can pay the fee, and whether the service provides a broader benefit to the community.

Fund Balance

- The County will maintain as a floor an available fund balance equal to 14% of the General Fund budget at the end of each fiscal year; however, the County will strive to reach a target of 18%.
- General Fund balances in excess of target levels will be transferred to capital reserve funds to provide equity resources to fund the County's capital improvement plan.

Competitive Employment

- In order to recruit and retain the most qualified employees while ensuring fairness and non-discrimination, Lee County will commit to conducting a comprehensive compensation and classification study every five years. The study shall be based on the complexity and relative worth of each job as well as an extensive market comparability analysis which identifies competitive pay rates for jobs similar in content to those of the County in the labor market in which we compete for our labor supply.
- In an effort to maintain competitive rates of pay the County will strive to make annual cost of living adjustments for all employees based on the Consumer Price Index for Urban Wage Earners, Southern Region, Average of All Groups.


Tax rate

- In an effort to stabilize the County's tax rate, the Board of Commissioners will adopt a tax rate that considers the succeeding four years' anticipated expenditures and will strive not to change the rate until the next revaluation.
- The Board of Commissioners prefers to limit the growth of the annual operating budget to an amount which can be accommodated by growth in the tax base as well as other local state and federal revenues, without a tax rate increase, whenever possible.
- In an effort to stabilize the County's tax rate, the County will strive to develop and annually review projections of revenues, expenditures and fund balance for the next five years. Longer range projections should be developed as necessary.
- In an effort to stabilize the County's tax rate, all grant funded positions will be reviewed annually to verify continuation of funding. If grant funds are no longer available for a position, the position will be terminated unless a non-tax related source of revenue is provided to cover the cost of the position.

Adopted this 7th day of May, 2007.

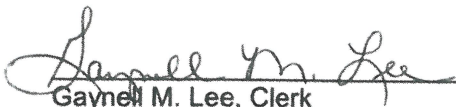


Robert T. Reives, Chairman, Finance Committee



Robert H. Brown, Chairman,
Board of Commissioners

ATTEST:



Gaynell M. Lee, Clerk



Committed Today for a Better Tomorrow

RESOLUTION

WHEREAS, the Lee County Board of Commissioners met February 7-8, 2005, at the UNC School of Government at Chapel Hill to contemplate future challenges and opportunities that the County will encounter; and,

WHEREAS, the Board of Commissioners is excited and optimistic that the future of Lee County will be one of great prosperity; and,

WHEREAS, Lee County government has a distinct role in guiding the development and improvement of the community and its citizens; and,

WHEREAS, it is imperative that the Board of Commissioners communicate a clear vision for the expectations of County Government and its employees in providing services to the community; and,

NOW, THEREFORE, BE IT RESOLVED, that the Lee County Board of Commissioners, after completing their February 12-13, 2007 Retreat, does hereby adopt and reaffirm the following vision statements for use in leading, directing, and prioritizing the work of Lee County Government:

MOTTO:

Committed Today for a Better Tomorrow

MISSION:

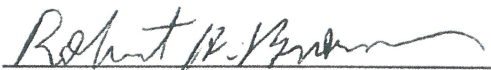
Through vision and leadership, setting the standard for professional local government.

CORE VALUES:

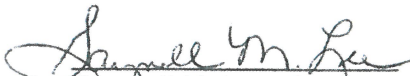
We value:

- Our citizens, community, family, business and industry,
- Competent, knowledgeable and courteous employees,
- Cost effective, high quality service, and
- Responsive and cooperative departments.

Adopted this 19th day of February 2007.


Robert H. Brown, Chairman

ATTEST:


Gaynell M. Lee, Clerk

COUNTY OF LEE
Proposed 2012-2013
General Fund

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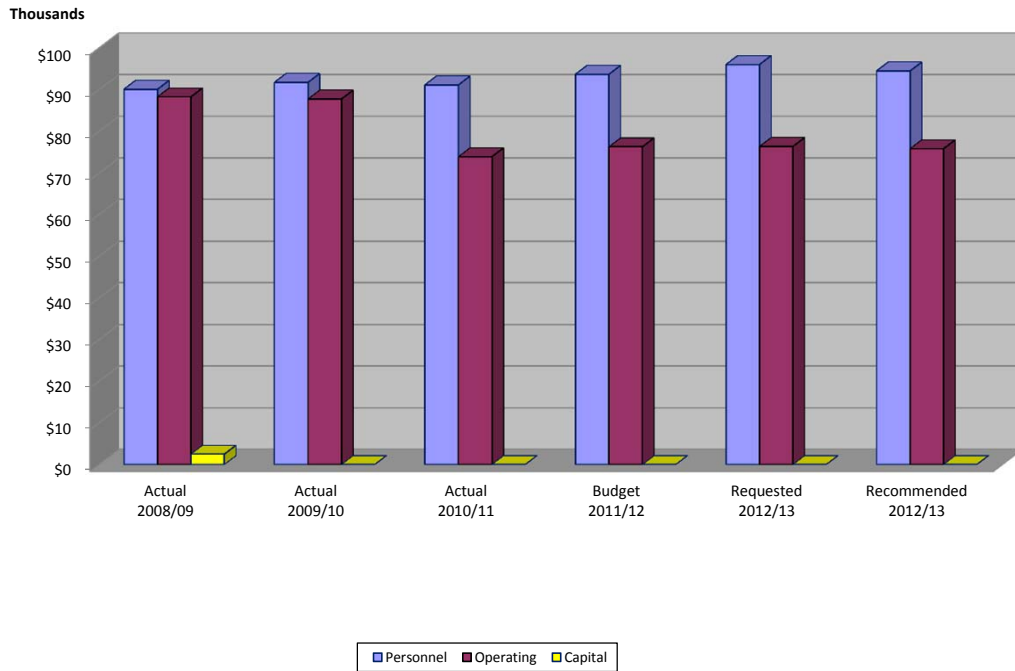
Governing Body

Mission

Through vision and leadership, setting the standard for professional local government.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 180,893	\$ 179,519	\$ 165,102	\$ 170,024	\$ 172,438	\$ 170,332
Total	\$ 180,893	\$ 179,519	\$ 165,102	\$ 170,024	\$ 172,438	\$ 170,332
Expenditures						
Personnel	\$ 90,107	\$ 91,761	\$ 91,173	\$ 93,722	\$ 96,057	\$ 94,501
Operating	88,286	87,758	73,929	76,302	76,381	75,831
Capital	2,500	-	-	-	-	-
Total	\$ 180,893	\$ 179,519	\$ 165,102	\$ 170,024	\$ 172,438	\$ 170,332



Administration

Mission

The mission of Lee County Administration is to implement the policies of the Board of Commissioners and to provide leadership to all employees in an effort to achieve the highest standards of efficiency, ethics, and community involvement for the maximum benefit of Lee County.

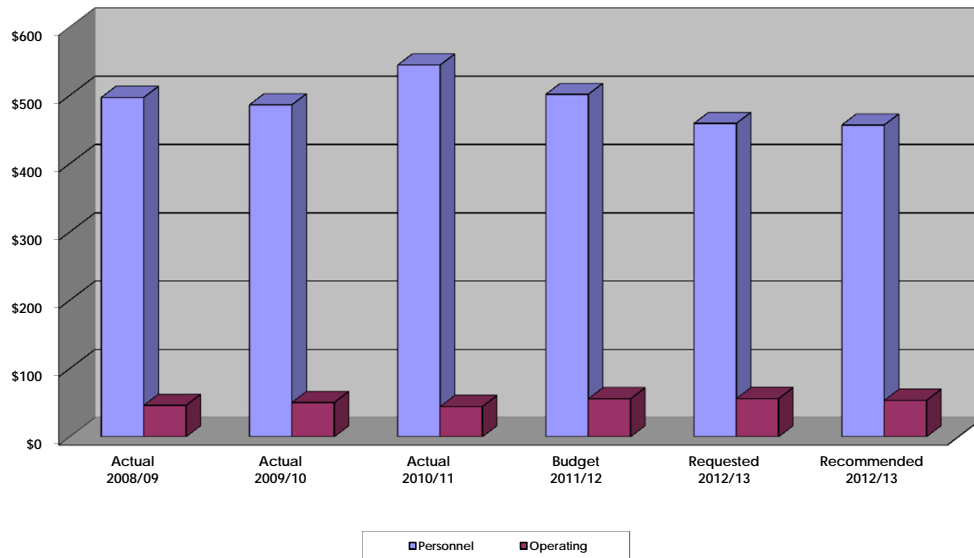
Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	6	6	5	4	4	4

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Sales and Services	\$ -	\$ 91,630	\$ 55,325	\$ 52,000	\$ -	\$ -
General Appropriation	543,347	445,104	533,543	505,429	514,894	510,071
Total	\$ 543,347	\$ 536,734	\$ 588,868	\$ 557,429	\$ 514,894	\$ 510,071
Expenditures						
Personnel	\$ 497,117	\$ 486,315	\$ 544,423	\$ 501,615	\$ 458,974	\$ 456,701
Operating	46,230	50,419	44,445	55,814	55,920	53,370
Total	\$ 543,347	\$ 536,734	\$ 588,868	\$ 557,429	\$ 514,894	\$ 510,071

Thousands



Human Resources

Mission

The mission of Lee County Human Resources is to attract, develop and retain competent, knowledgeable and motivated employees.

Significant Changes

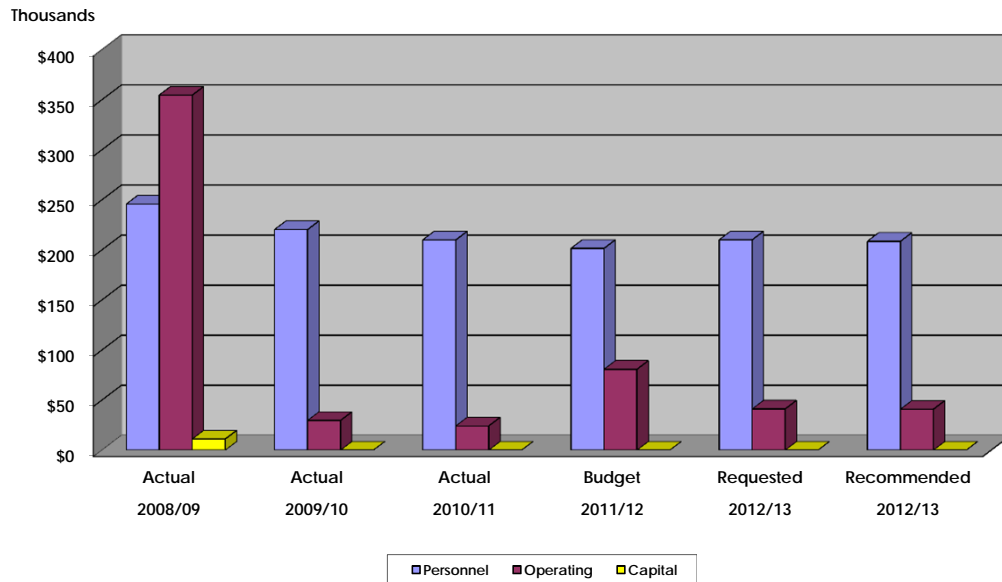
Funding for a pay classification study included in FY 2011-12.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	4	4	3	3	3	3

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 611,760	\$ 250,108	\$ 234,286	\$ 282,437	\$ 251,378	\$ 249,617
Total	\$ 611,760	\$ 250,108	\$ 234,286	\$ 282,437	\$ 251,378	\$ 249,617
Expenditures						
Personnel	\$ 245,850	\$ 220,374	\$ 210,052	\$ 201,605	\$ 210,152	\$ 208,691
Operating	354,730	29,734	24,233	80,832	41,226	40,926
Capital	11,180	-	-	-	-	-
Total	\$ 611,760	\$ 250,108	\$ 234,286	\$ 282,437	\$ 251,378	\$ 249,617



Finance

Mission

The mission of the Lee County Finance Department is to provide sound fiscal policies and financial reporting information necessary to effectively manage the fiscal affairs of the County.

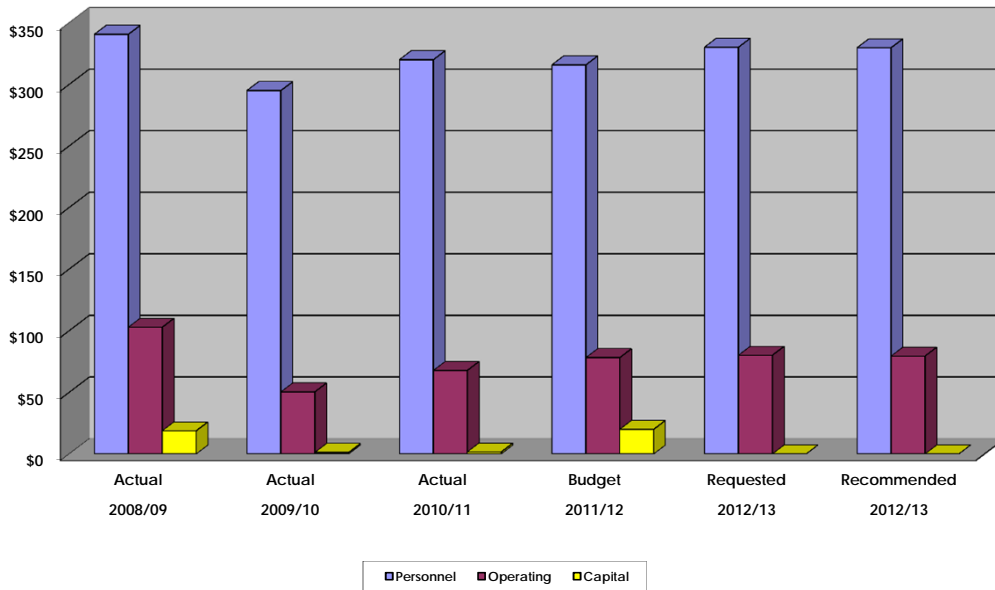
Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	6	5	5	5	5	5

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 462,345	\$ 346,569	\$ 389,512	\$ 414,095	\$ 410,365	\$ 409,274
Total	\$ 462,345	\$ 346,569	\$ 389,512	\$ 414,095	\$ 410,365	\$ 409,274
Expenditures						
Personnel	\$ 340,710	\$ 295,008	\$ 320,115	\$ 315,898	\$ 330,239	\$ 329,823
Operating	102,857	50,361	67,782	78,197	80,126	79,451
Capital	18,778	1,200	1,615	20,000	-	-
Total	\$ 462,345	\$ 346,569	\$ 389,512	\$ 414,095	\$ 410,365	\$ 409,274

Thousands



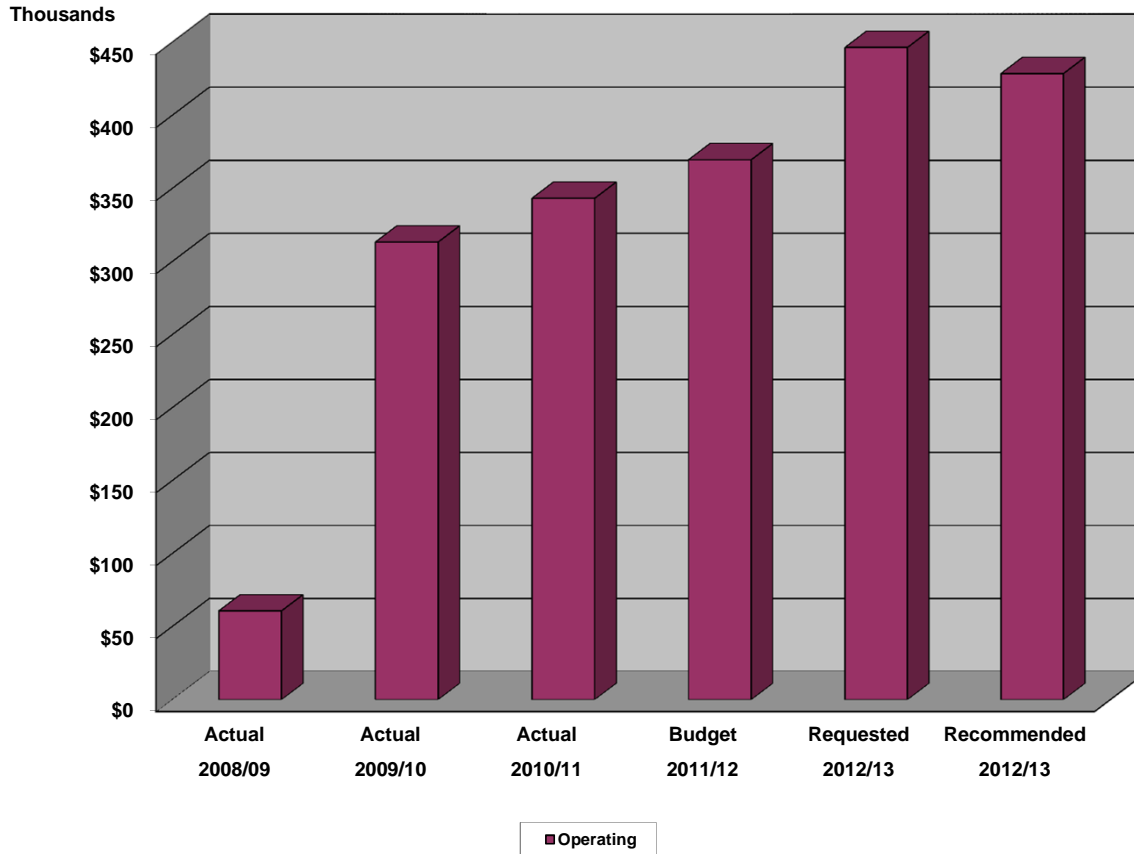
Internal Services

Significant Changes

Expenses related to retiree health insurance have been transferred to this department beginning in fiscal year 2009-2010.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 60,822	\$ 313,424	\$ 343,348	\$ 369,704	\$ 446,536	\$ 428,708
Total	\$ 60,822	\$ 313,424	\$ 343,348	\$ 369,704	\$ 446,536	\$ 428,708
Expenditures						
Operating	\$ 60,822	\$ 313,424	\$ 343,348	\$ 369,704	\$ 446,536	\$ 428,708
Total	\$ 60,822	\$ 313,424	\$ 343,348	\$ 369,704	\$ 446,536	\$ 428,708



Tax Administration

Mission

The mission of the Lee County Tax Department is to provide the equitable and fair assessment, levy, and collection of all taxable property while maintaining quality data and providing excellent customer service.

Significant Changes

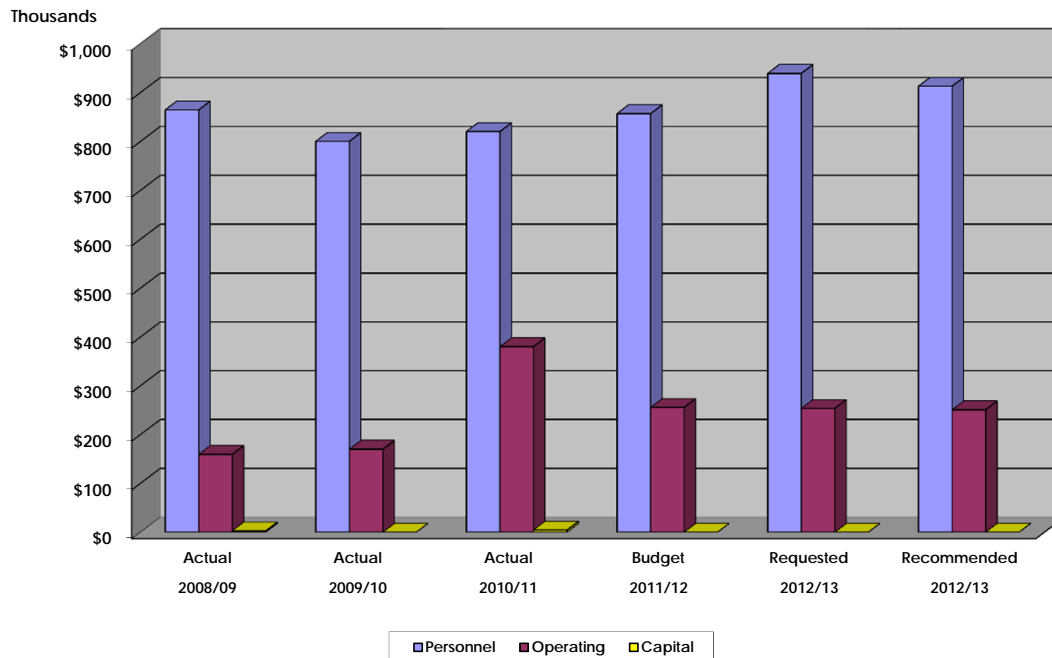
The Assistant to the Tax Administrator position that was requested to start in January 2013 is not included in the recommended budget.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	16	16	16	16	16.5	16

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Sales and Services	\$ 154,147	\$ 161,017	\$ 165,042	\$ 155,500	\$ 156,000	\$ 156,000
General Appropriation	870,553	809,874	1,040,833	957,650	1,037,495	1,008,379
Total	\$ 1,024,700	\$ 970,891	\$ 1,205,875	\$ 1,113,150	\$ 1,193,495	\$ 1,164,379
Expenditures						
Personnel	\$ 864,929	\$ 800,623	\$ 820,621	\$ 857,183	\$ 939,471	\$ 913,320
Operating	159,771	170,268	380,562	255,967	254,024	251,059
Capital	2,905	-	4,692	-	-	-
Total	\$ 1,027,605	\$ 970,891	\$ 1,205,875	\$ 1,113,150	\$ 1,193,495	\$ 1,164,379



Strategic Services

Mission

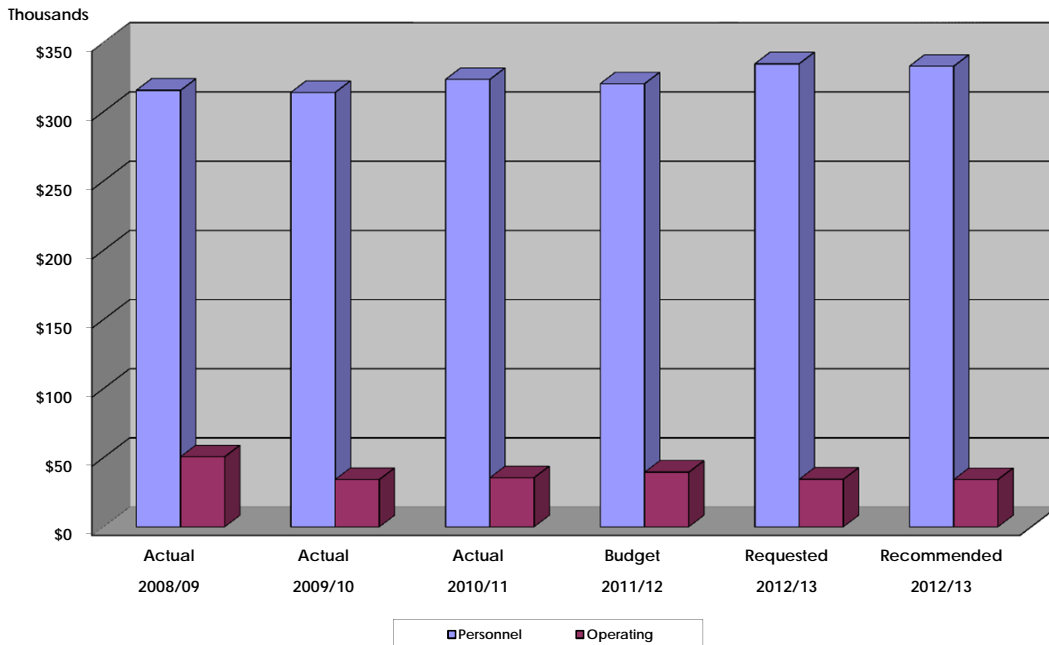
The mission of Lee County Strategic Services is to coordinate and support the development and maintenance of a county-wide geographic information system (GIS).

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	5	5	5	5	5	5

Budget

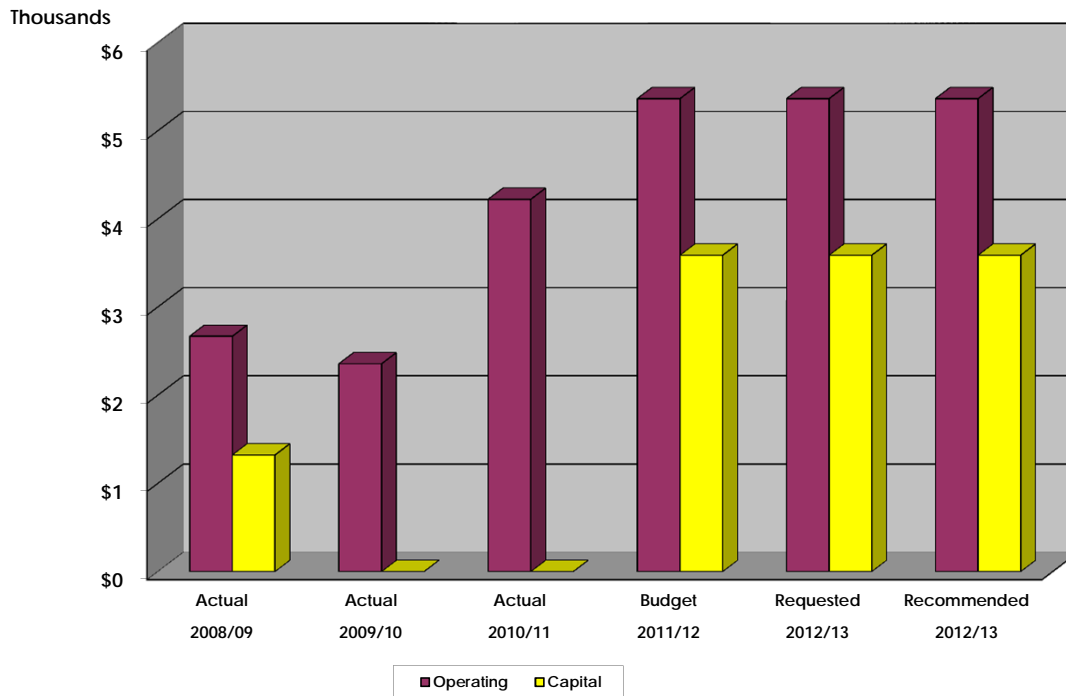
	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Sales and Services	\$ 98,505	\$ 98,511	\$ 100,838	\$ 119,733	\$ 120,211	\$ 120,282
Transfers	3,000	3,000	3,000	-	-	-
General Appropriation	264,833	246,895	255,270	240,176	248,999	247,012
Total	\$ 366,338	\$ 348,406	\$ 359,108	\$ 359,909	\$ 369,210	\$ 367,294
Expenditures						
Personnel	\$ 315,544	\$ 314,073	\$ 323,486	\$ 320,352	\$ 334,756	\$ 332,990
Operating	50,794	34,333	35,622	39,557	34,454	34,304
Total	\$ 366,338	\$ 348,406	\$ 359,108	\$ 359,909	\$ 369,210	\$ 367,294



Court Facilities

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 3,990	\$ 2,356	\$ 4,222	\$ 8,952	\$ 8,952	\$ 8,952
Total	\$ 3,990	\$ 2,356	\$ 4,222	\$ 8,952	\$ 8,952	\$ 8,952
Expenditures						
Operating	\$ 2,668	\$ 2,356	\$ 4,222	\$ 5,365	\$ 5,365	\$ 5,365
Capital	1,322	-	-	3,587	3,587	3,587
Total	\$ 3,990	\$ 2,356	\$ 4,222	\$ 8,952	\$ 8,952	\$ 8,952



Elections

Mission

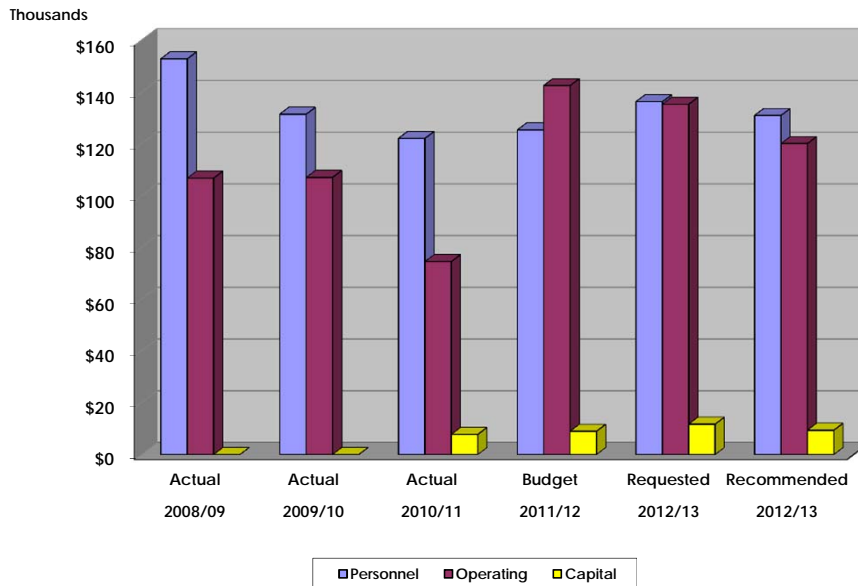
The mission of the Lee County Board of Elections is to preserve and promote the election process for citizens of the County.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	3	3	2.5	2.5	2.5	2.5

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 1,167	\$ 1,398	\$ -	\$ -	\$ -	-
Sales and Services	5	26,237	43	45,600	800	800
General Appropriation	258,646	211,050	204,568	231,478	282,775	259,940
Total	\$ 259,818	\$ 238,684	\$ 204,611	\$ 277,078	\$ 283,575	\$ 260,740
Expenditures						
Personnel	\$ 152,966	\$ 131,553	\$ 122,228	\$ 125,461	\$ 136,402	\$ 131,099
Operating	106,852	107,131	74,604	142,617	135,423	120,241
Capital	-	-	7,779	9,000	11,750	9,400
Total	\$ 259,818	\$ 238,684	\$ 204,611	\$ 277,078	\$ 283,575	\$ 260,740



Register of Deeds

Mission

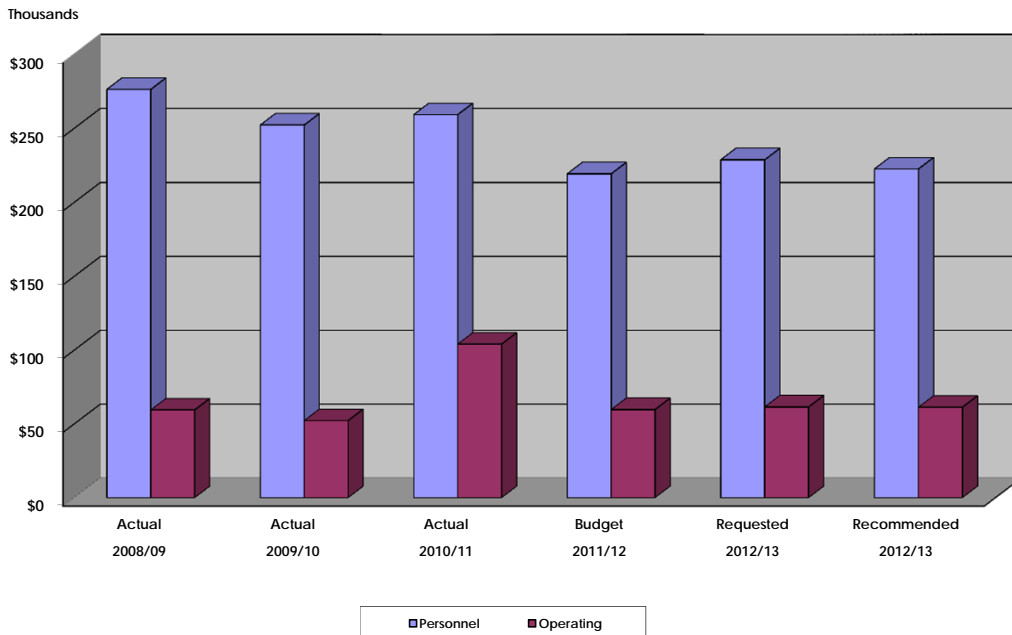
The mission of the Lee County Register of Deeds is to maintain, protect, and make accessible all recorded transactions and vital records for the County.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	6	6	5	4	4	4

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Other Taxes and Licenses	\$ 147,017	\$ 117,486	\$ 110,507	\$ 125,000	\$ 125,000	\$ 125,000
Permits and Fees	257,674	247,270	245,800	241,000	251,000	251,000
General Appropriation	(68,830)	(60,217)	7,043	(86,980)	(85,721)	(92,100)
Total	\$ 335,860	\$ 304,538	\$ 363,350	\$ 279,020	\$ 290,279	\$ 283,900
Expenditures						
Personnel	\$ 276,358	\$ 252,260	\$ 259,256	\$ 219,278	\$ 228,735	\$ 222,581
Operating	59,502	52,278	104,094	59,742	61,544	61,319
Total	\$ 335,860	\$ 304,538	\$ 363,350	\$ 279,020	\$ 290,279	\$ 283,900



Information Technology

Mission

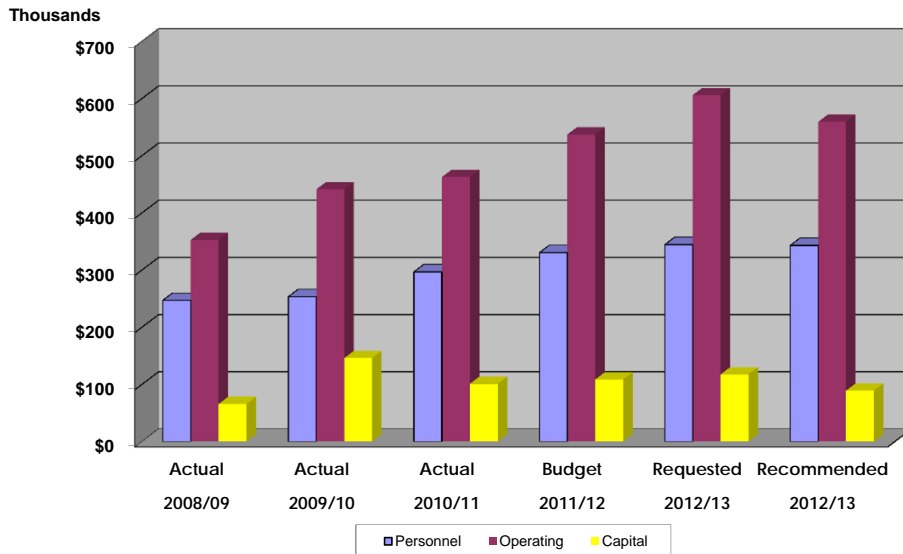
The mission of the Information Technology Department is to provide our customers with high quality, cost-effective, innovative, and responsive technical services.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	5	4	5	5	5	5

Budget

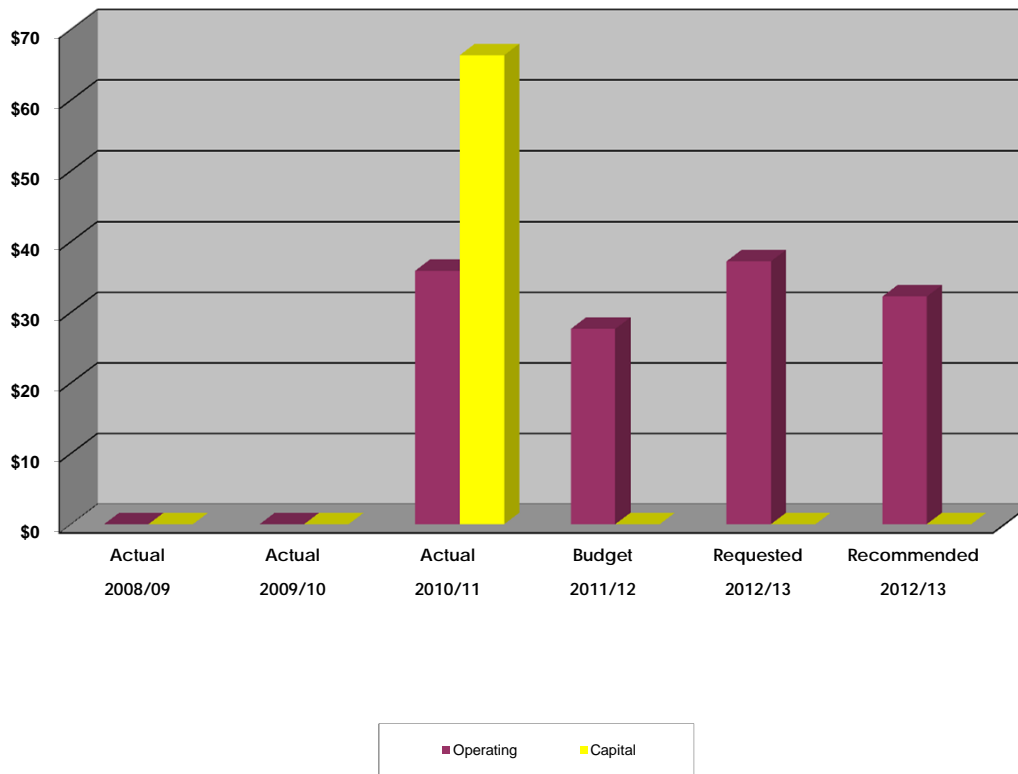
	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Sales and Services	\$ 10,924	\$ 11,052	\$ 14,454	\$ 15,054	\$ 17,000	\$ 17,000
General Appropriation	654,499	829,384	845,804	961,153	1,051,025	974,198
Total	\$ 665,423	\$ 840,436	\$ 860,258	\$ 976,207	\$ 1,068,025	\$ 991,198
Expenditures						
Personnel	\$ 246,936	\$ 253,321	\$ 296,700	\$ 330,352	\$ 344,419	\$ 342,981
Operating	352,757	441,191	462,661	537,243	606,106	559,217
Capital	65,730	145,924	100,897	108,612	117,500	89,000
Total	\$ 665,423	\$ 840,436	\$ 860,258	\$ 976,207	\$ 1,068,025	\$ 991,198



Information Technology - PEG Channel

Budget							
	2008/09	2009/10	2010/11	2011/12	2012/13	2012/13	
	Actual	Actual	Actual	Budget	Requested	Recommended	
Revenue							
Other Taxes and Licenses	\$ -	\$ -	\$ -	\$ 69,000	\$ 69,000	\$ 69,000	
General Appropriation	-	-	102,291	(41,320)	(31,750)	(36,750)	
Total	\$ -	\$ -	\$ 102,291	\$ 27,680	\$ 37,250	\$ 32,250	
Expenditures							
Operating	\$ -	\$ -	\$ 35,928	\$ 27,680	\$ 37,250	\$ 32,250	
Capital	-	-	66,363	-	-	-	
Total	\$ -	\$ -	\$ 102,291	\$ 27,680	\$ 37,250	\$ 32,250	

Thousands



General Services

Mission

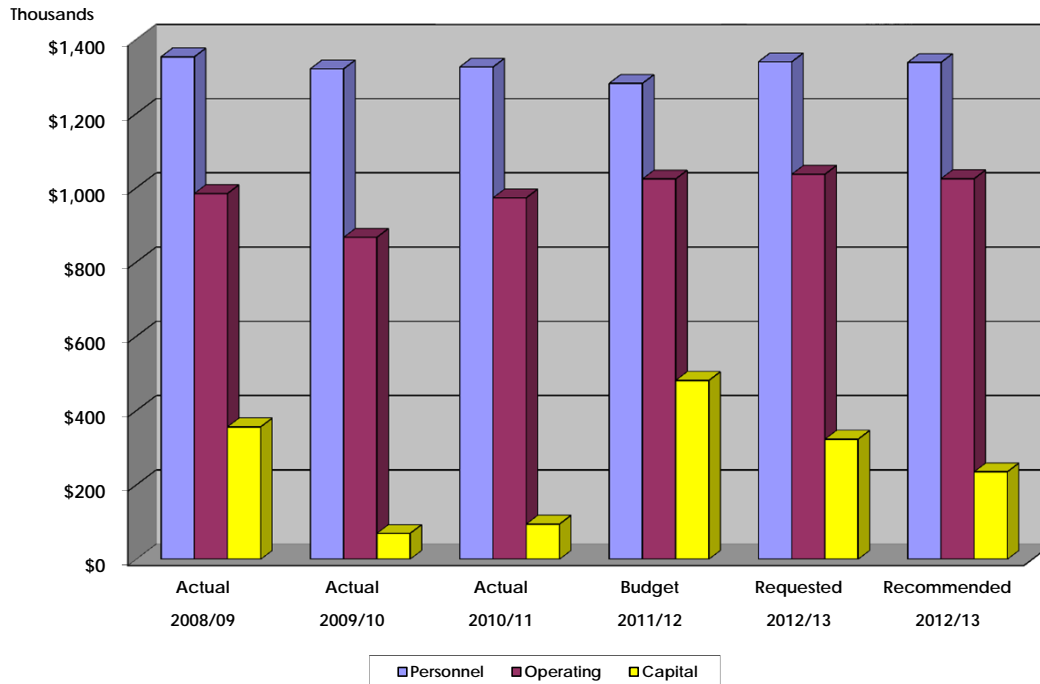
The Lee County Department of General Services is dedicated to providing a better quality of life for County residents through environmentally responsible methods of solid waste management, and clean and safe public facilities.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	29	29	26	25	25	25

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 2,694,112	\$ 2,257,015	\$ 2,393,373	\$ 2,786,632	\$ 2,699,384	\$ 2,598,092
Total	\$ 2,694,112	\$ 2,257,015	\$ 2,393,373	\$ 2,786,632	\$ 2,699,384	\$ 2,598,092
Expenditures						
Personnel	\$ 1,352,989	\$ 1,320,701	\$ 1,325,659	\$ 1,281,482	\$ 1,339,713	\$ 1,337,976
Operating	984,757	866,746	973,087	1,023,949	1,036,571	1,024,716
Capital	356,366	69,568	94,627	481,201	323,100	235,400
Total	\$ 2,694,112	\$ 2,257,015	\$ 2,393,373	\$ 2,786,632	\$ 2,699,384	\$ 2,598,092



Sheriff

Mission

The Lee County Sheriff's Department's mission is to enforce the law, preserve the peace and protect the values of Lee County citizens by providing communities with a safe and secure environment.

Significant Changes

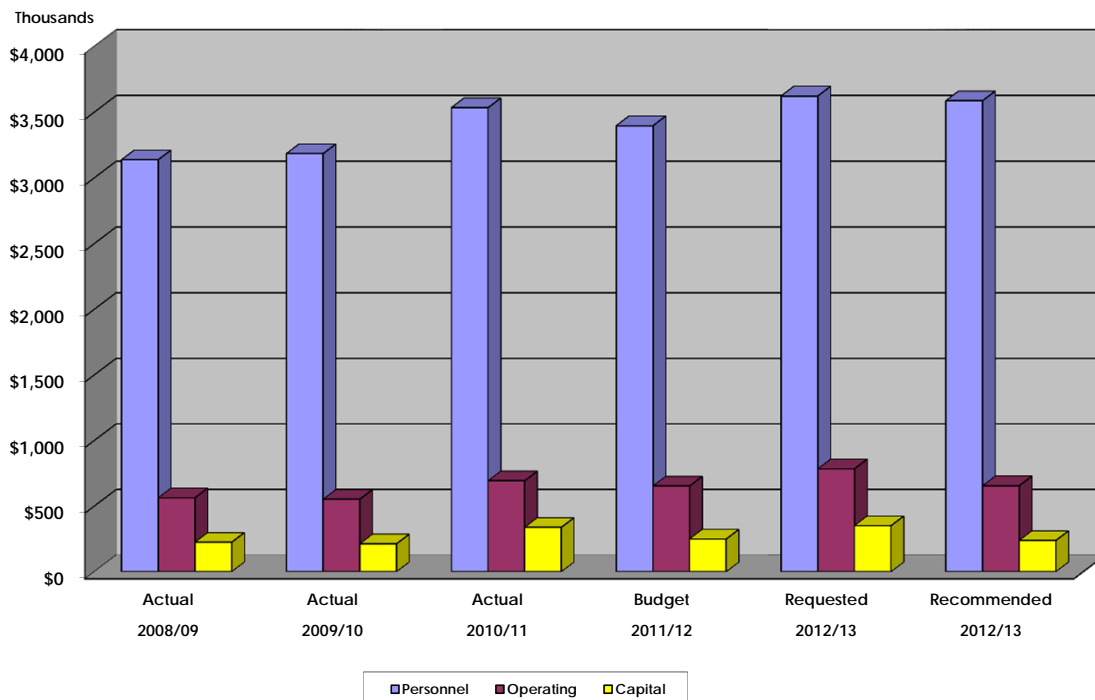
The general appropriation has increased due to the expiration of grant funds to cover two positions.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	54	54	57	58.88	58.88	58.88

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 100,024	\$ 239,527	\$ 138,150	\$ 81,487	\$ -	\$ -
Intergovernmental Revenues	109,629	94,032	89,308	96,787	96,373	96,373
Sales and Services	110,841	144,783	102,074	107,541	116,999	116,999
Transfers	-	43,000	13,535	56,702	-	-
General Appropriation	3,605,448	3,428,368	4,222,338	3,956,656	4,544,057	4,266,114
Total	\$ 3,925,941	\$ 3,949,711	\$ 4,565,405	\$ 4,299,173	\$ 4,757,429	\$ 4,479,486
Expenditures						
Personnel	\$ 3,138,071	\$ 3,184,798	\$ 3,533,917	\$ 3,396,623	\$ 3,622,702	\$ 3,586,809
Operating	563,631	552,550	693,095	653,200	784,132	655,032
Capital	224,239	212,363	338,393	249,350	350,595	237,645
Total	\$ 3,925,941	\$ 3,949,711	\$ 4,565,405	\$ 4,299,173	\$ 4,757,429	\$ 4,479,486



Sheriff - Animal Control Enforcement

Significant Changes

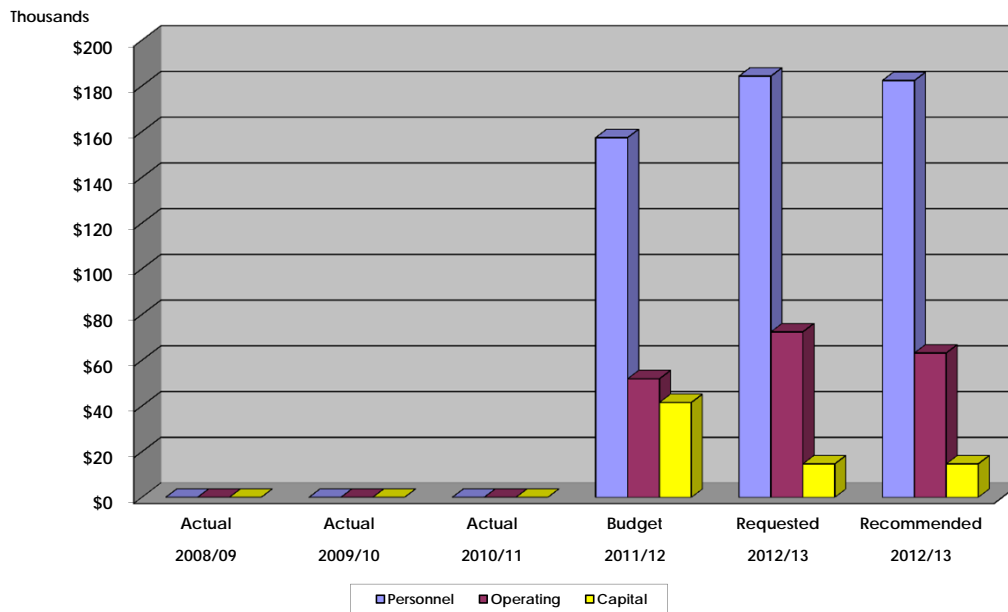
In February 2011, the Sheriff took over animal control enforcement in Lee County. Two positions were transferred from the Health Department and an additional position was approved by the Board of Commissioners.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	0	0	0	3.22	3.22	3.22

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Sales and Services	\$ -	\$ -	\$ -	\$ 78,000	\$ 65,411	\$ 100,700
General Appropriation	-	-	-	172,719	205,930	159,479
Total	\$ -	\$ -	\$ -	\$ 250,719	\$ 271,341	\$ 260,179
Expenditures						
Personnel	\$ -	\$ -	\$ -	\$ 157,354	\$ 184,265	\$ 182,338
Operating	-	-	-	51,865	72,426	63,191
Capital	-	-	-	41,500	14,650	14,650
Total	\$ -	\$ -	\$ -	\$ 250,719	\$ 271,341	\$ 260,179



Jail

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	24	24	26	26	26	26

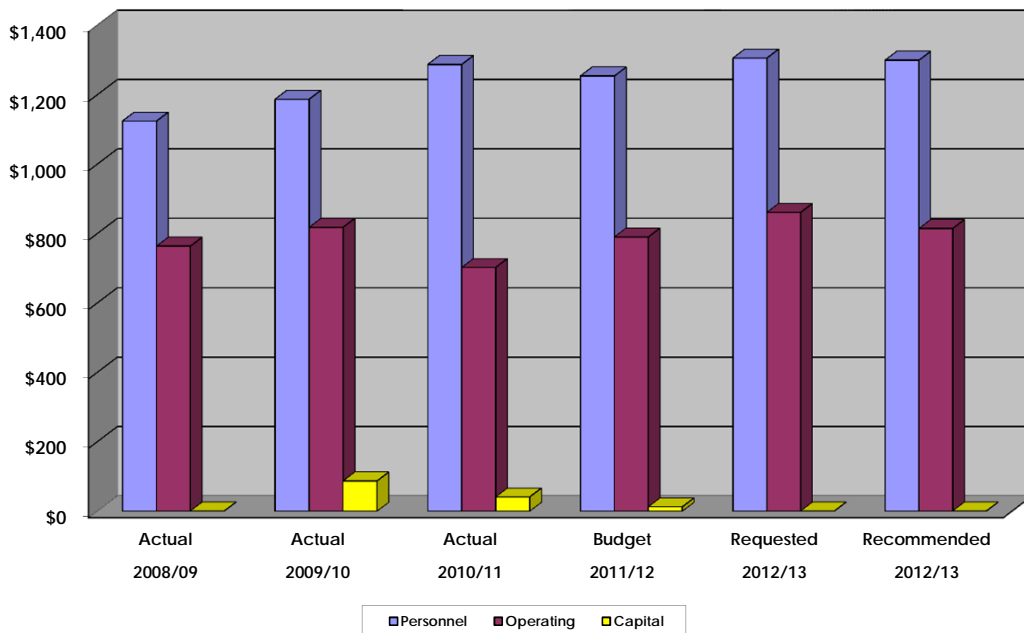
Significant Changes

The general appropriation has increased due to the expiration of grant funds to cover two positions.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ -	\$ 80,627	\$ 82,230	\$ 63,544	\$ -	\$ -
Sales and Services	154,983	184,701	190,542	161,883	175,779	175,779
General Appropriation	1,734,126	1,827,525	1,758,909	1,832,586	1,992,670	1,939,523
Total	\$ 1,889,109	\$ 2,092,854	\$ 2,031,681	\$ 2,058,013	\$ 2,168,449	\$ 2,115,302
Expenditures						
Personnel	\$ 1,124,323	\$ 1,187,420	\$ 1,287,770	\$ 1,254,485	\$ 1,306,155	\$ 1,299,708
Operating	763,966	818,271	702,766	790,628	861,494	814,794
Capital	820	87,163	41,144	12,900	800	800
Total	\$ 1,889,109	\$ 2,092,854	\$ 2,031,681	\$ 2,058,013	\$ 2,168,449	\$ 2,115,302

Thousands

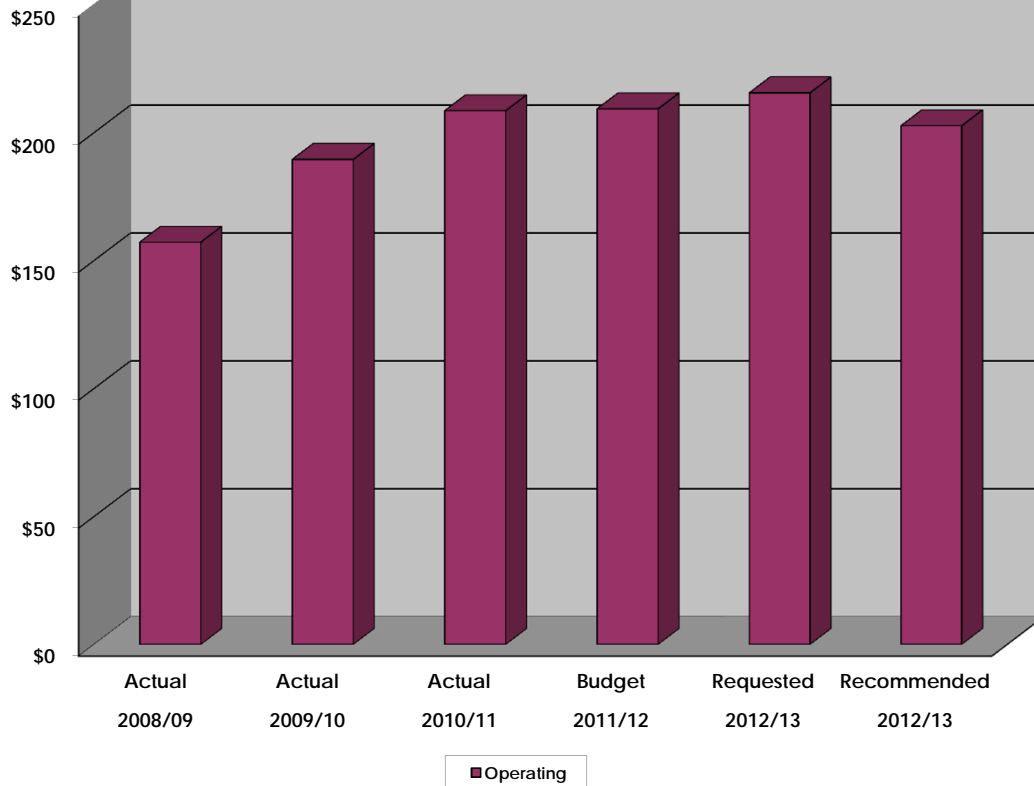


E-911 Communications

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 157,156	\$ 189,501	\$ 208,548	\$ 209,279	\$ 202,678	\$ 202,678
Total	\$ 157,156	\$ 189,501	\$ 208,548	\$ 209,279	\$ 202,678	\$ 202,678
Expenditures						
Operating	\$ 157,156	\$ 189,501	\$ 208,548	\$ 209,279	\$ 215,558	\$ 202,678
Total	\$ 157,156	\$ 189,501	\$ 208,548	\$ 209,279	\$ 202,678	\$ 202,678

Thousands

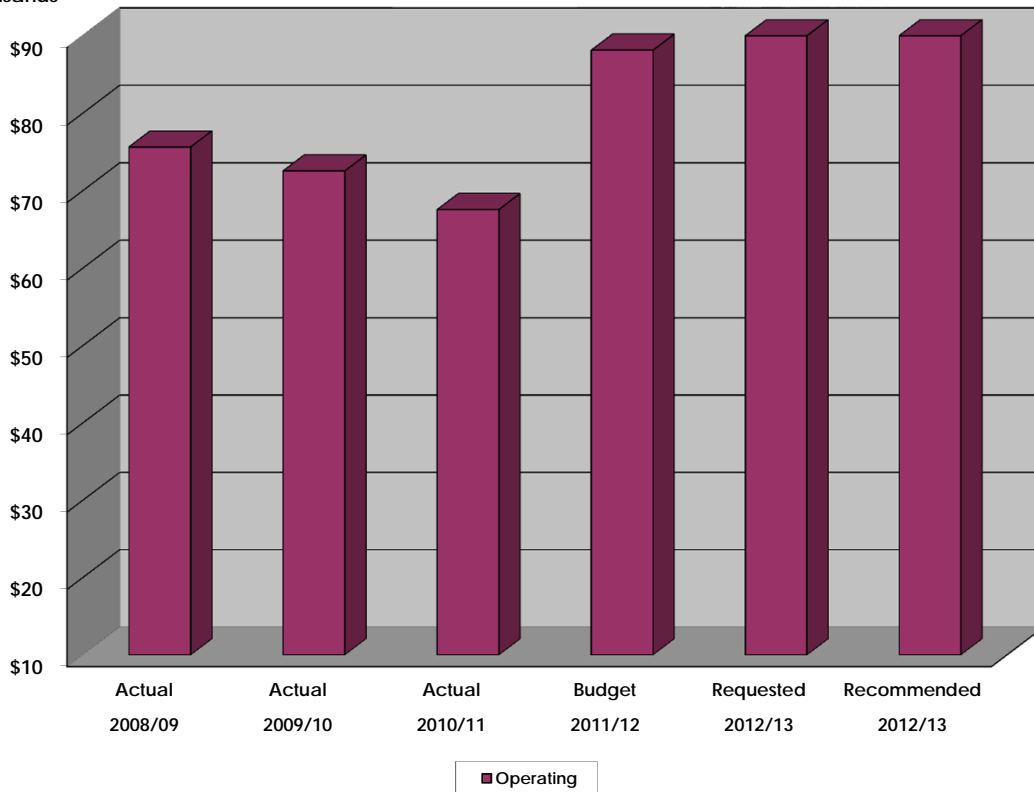


State Fire Control

Budget

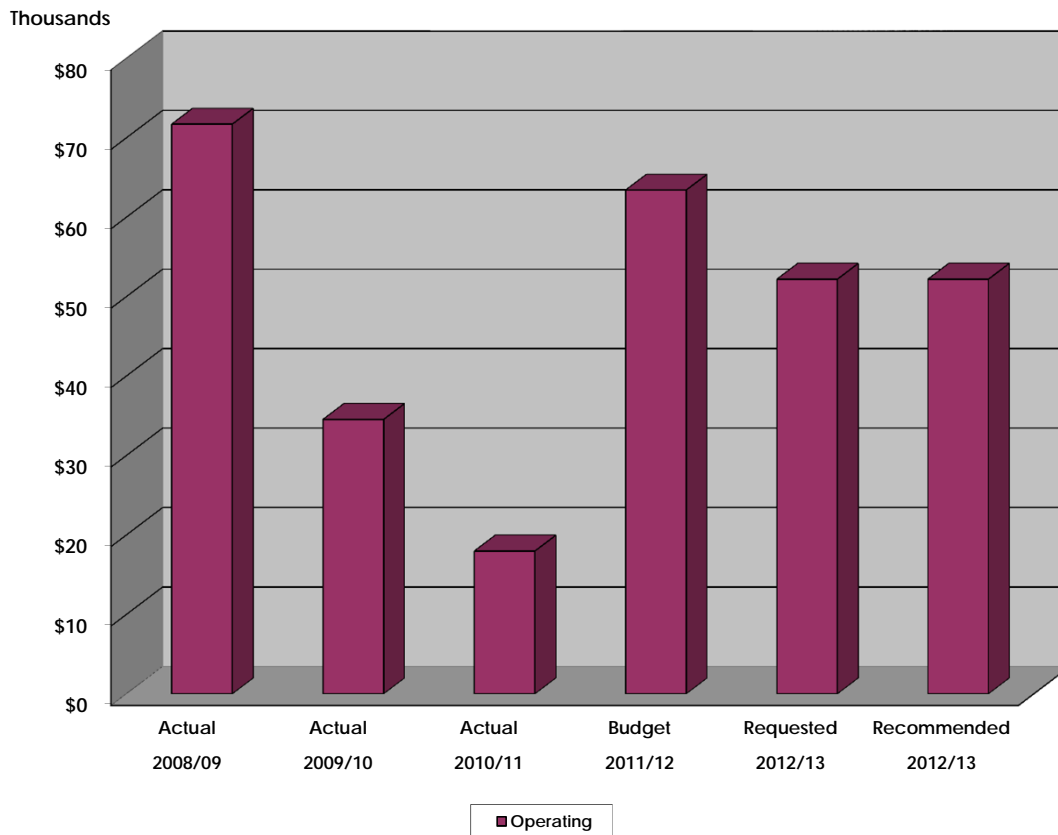
	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 75,642	\$ 72,546	\$ 67,563	\$ 88,130	\$ 98,919	\$ 93,919
Total	\$ 75,642	\$ 72,546	\$ 67,563	\$ 88,130	\$ 98,919	\$ 93,919
Expenditures						
Operating	\$ 75,642	\$ 72,546	\$ 67,563	\$ 88,130	\$ 98,919	\$ 93,919
Total	\$ 75,642	\$ 72,546	\$ 67,563	\$ 88,130	\$ 98,919	\$ 93,919

Thousands



Inspections

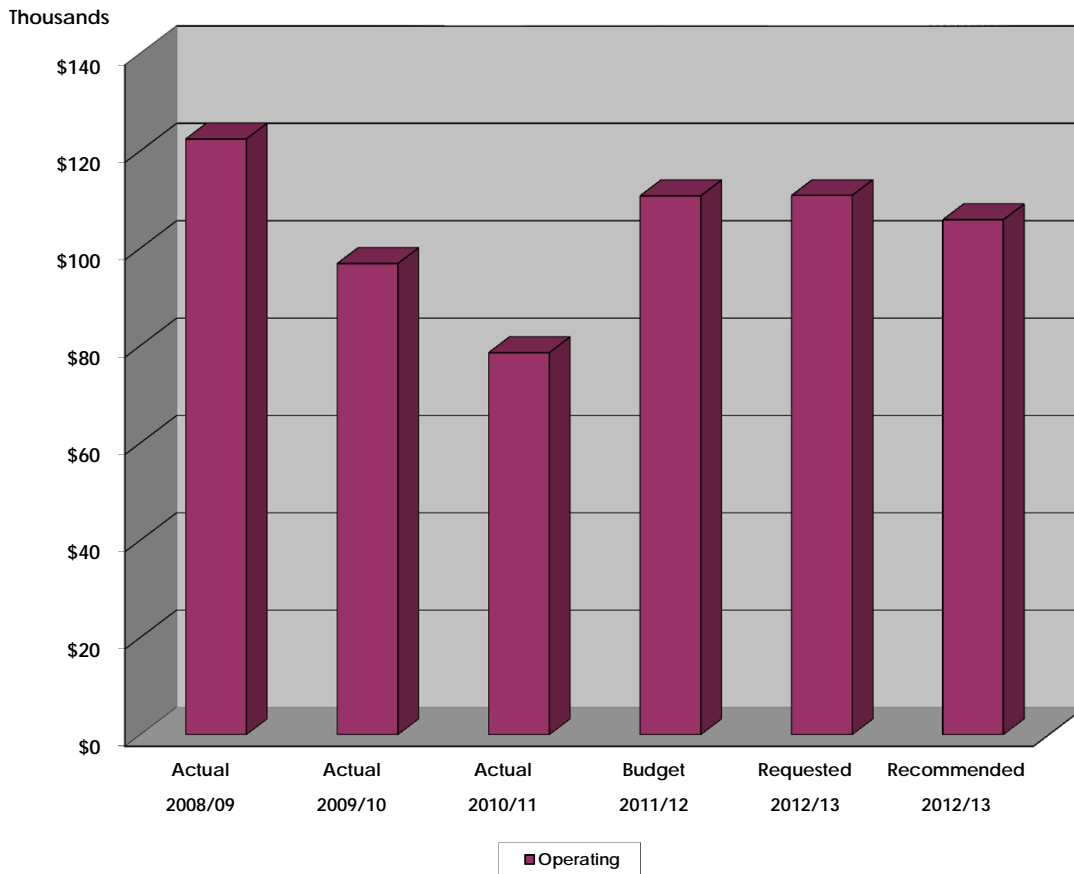
		Budget					
		2008/09	2009/10	2010/11	2011/12	2012/13	2012/13
		Actual	Actual	Actual	Budget	Requested	Recommended
Revenue							
General Appropriation	\$	71,716	\$ 34,533	\$ 17,970	\$ 63,415	\$ 52,187	\$ 52,187
Total	\$	71,716	\$ 34,533	\$ 17,970	\$ 63,415	\$ 52,187	\$ 52,187
Expenditures							
Operating	\$	71,716	\$ 34,533	\$ 17,970	\$ 63,415	\$ 52,187	\$ 52,187
Total	\$	71,716	\$ 34,533	\$ 17,970	\$ 63,415	\$ 52,187	\$ 52,187



State Services

Budget

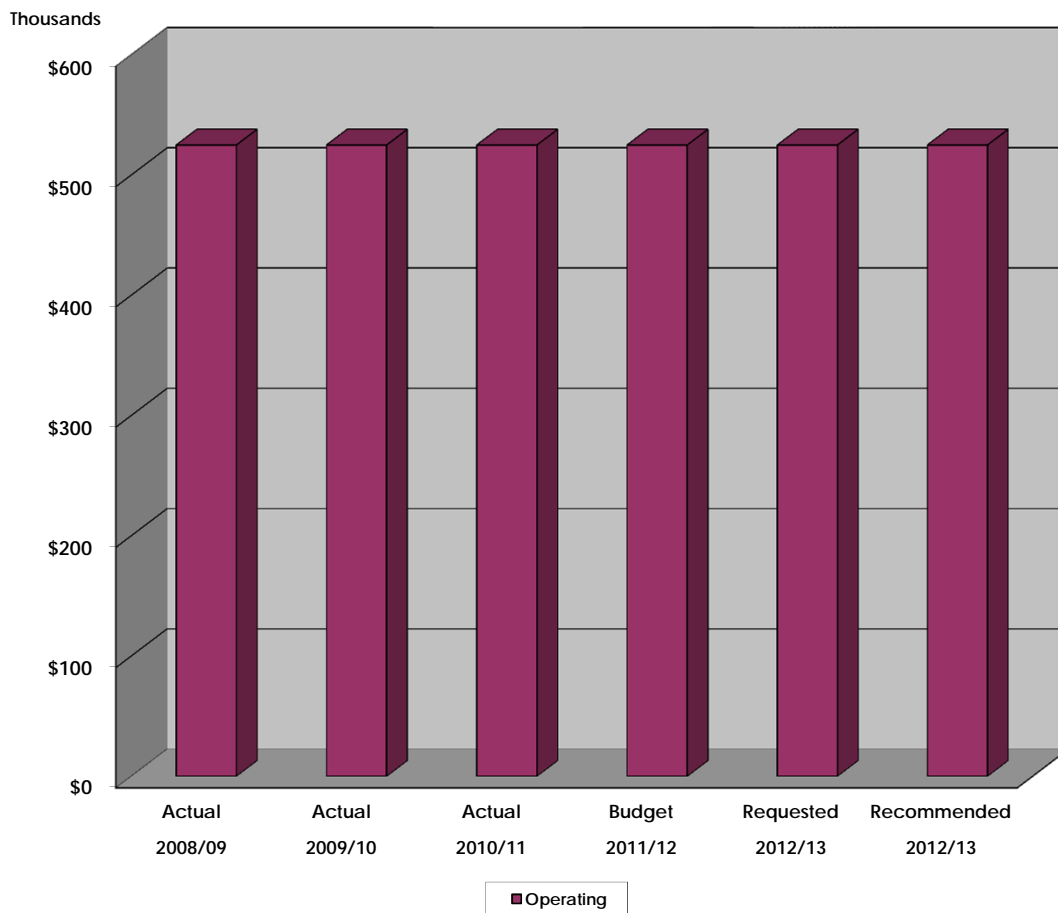
	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 122,422	\$ 96,847	\$ 78,553	\$ 110,764	\$ 110,840	\$ 105,840
Total	\$ 122,422	\$ 96,847	\$ 78,553	\$ 110,764	\$ 110,840	\$ 105,840
Expenditures						
Operating	\$ 122,422	\$ 96,847	\$ 78,553	\$ 110,764	\$ 110,840	\$ 105,840
Total	\$ 122,422	\$ 96,847	\$ 78,553	\$ 110,764	\$ 110,840	\$ 105,840



Emergency Medical Services

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000
Total	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000
Expenditures						
Operating	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000
Total	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000



Emergency Services

Mission

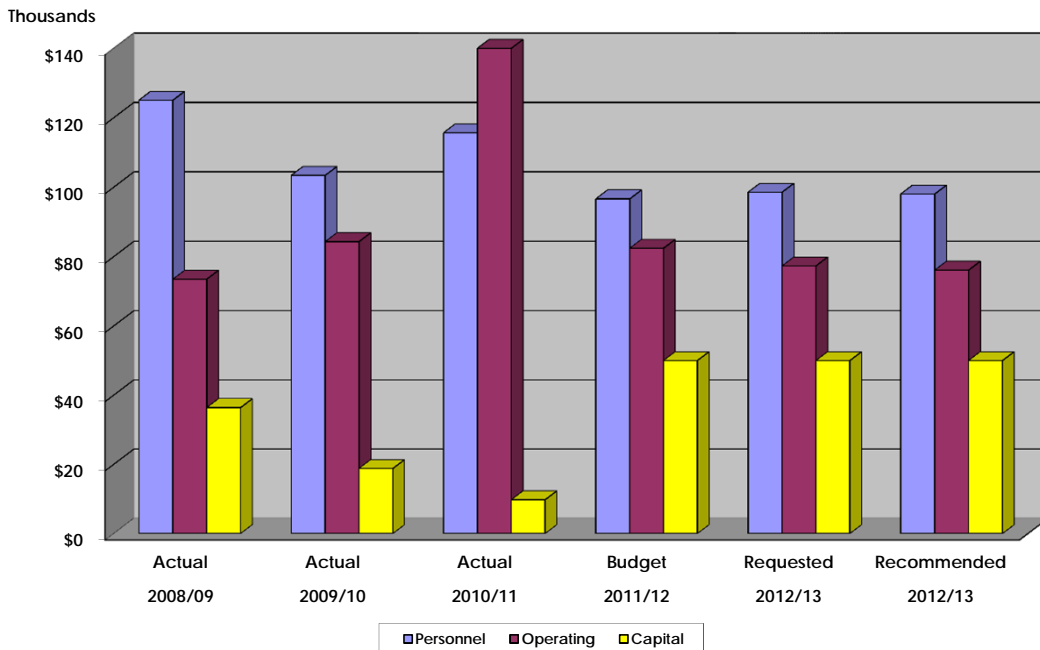
The mission of the Lee County Office of Emergency Services is to develop and maintain a comprehensive emergency management program in order to reduce or eliminate the vulnerability of our citizens to natural and/or man-made hazards and to respond quickly and appropriately to emergencies, if they occur.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	1.5	1.5	1.25	1	1	1

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 33,028	\$ 66,270	\$ 874,542	\$ 33,000	\$ 34,197	\$ 34,197
Miscellaneous	38,700	20,350	63,000	40,000	51,500	51,500
General Appropriation	163,222	119,886	(430,040)	156,048	140,192	138,434
Total	\$ 234,950	\$ 206,506	\$ 507,502	\$ 229,048	\$ 225,889	\$ 224,131
Expenditures						
Personnel	\$ 125,057	\$ 103,394	\$ 115,667	\$ 96,629	\$ 98,550	\$ 98,022
Operating	73,501	84,313	382,074	82,419	77,339	76,109
Capital	36,392	18,799	9,760	50,000	50,000	50,000
Total	\$ 234,950	\$ 206,506	\$ 507,502	\$ 229,048	\$ 225,889	\$ 224,131



Fire Marshal

Mission

The mission of the Lee County Fire Marshal is to provide the citizens of Lee County the ability to create safer communities through coordinated training, education, prevention, investigation, emergency response and leadership.

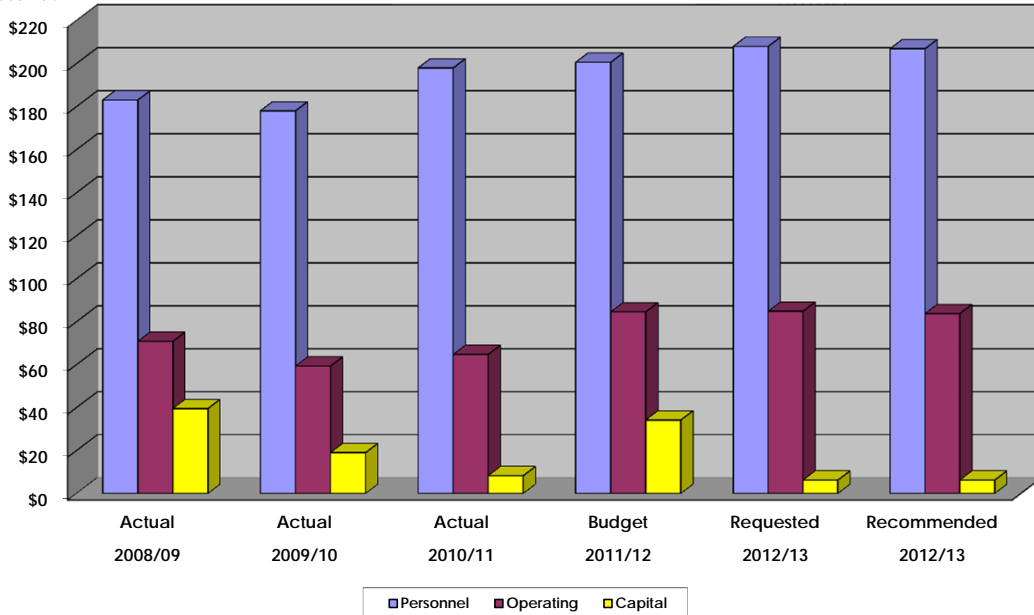
Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	2	2	3.25	3	3	3

Budget

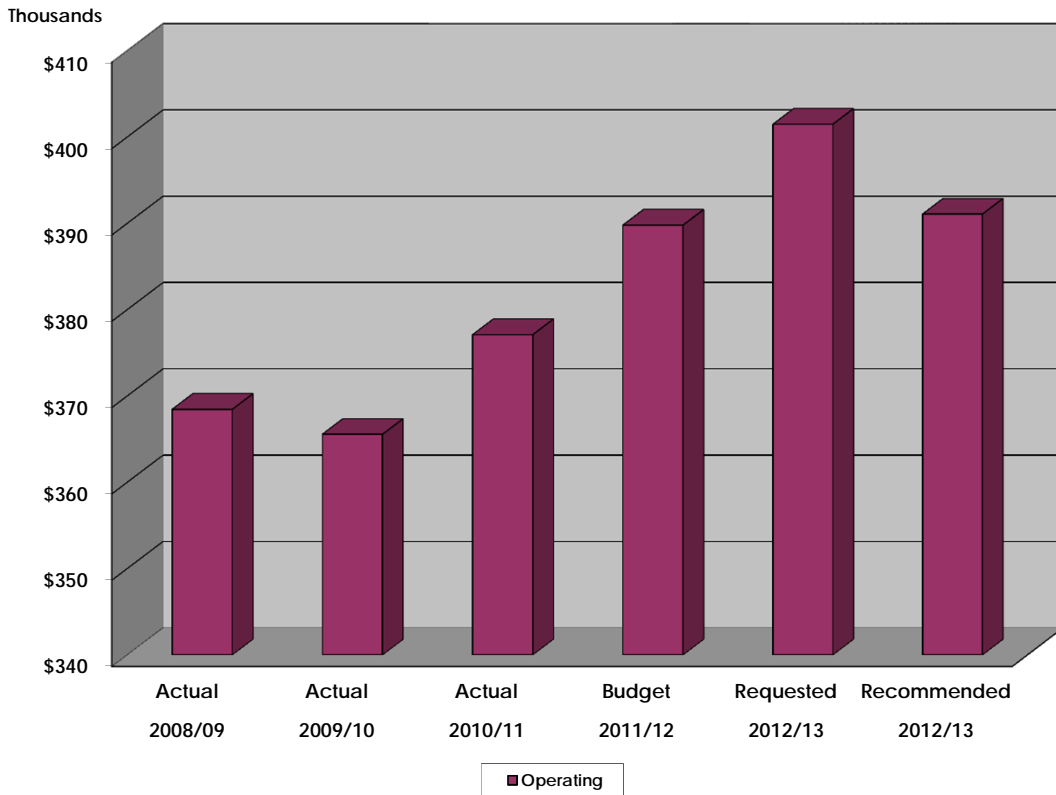
	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Sales and Services	\$ 6,442	\$ 1,858	\$ 2,337	\$ -	\$ -	-
Transfers	322,003	283,048	290,025	285,333	298,942	296,784
Fire Marshal Reserves	(35,118)	(28,634)	(21,524)	34,000	-	-
Total	\$ 293,327	\$ 256,272	\$ 270,838	\$ 319,333	\$ 298,942	\$ 296,784
Expenditures						
Personnel	\$ 183,007	\$ 178,001	\$ 197,906	\$ 200,561	\$ 207,920	\$ 206,842
Operating	70,821	59,288	64,701	84,572	84,822	83,742
Capital	39,499	18,983	8,230	34,200	6,200	6,200
Total	\$ 293,327	\$ 256,272	\$ 270,838	\$ 319,333	\$ 298,942	\$ 296,784

Thousands



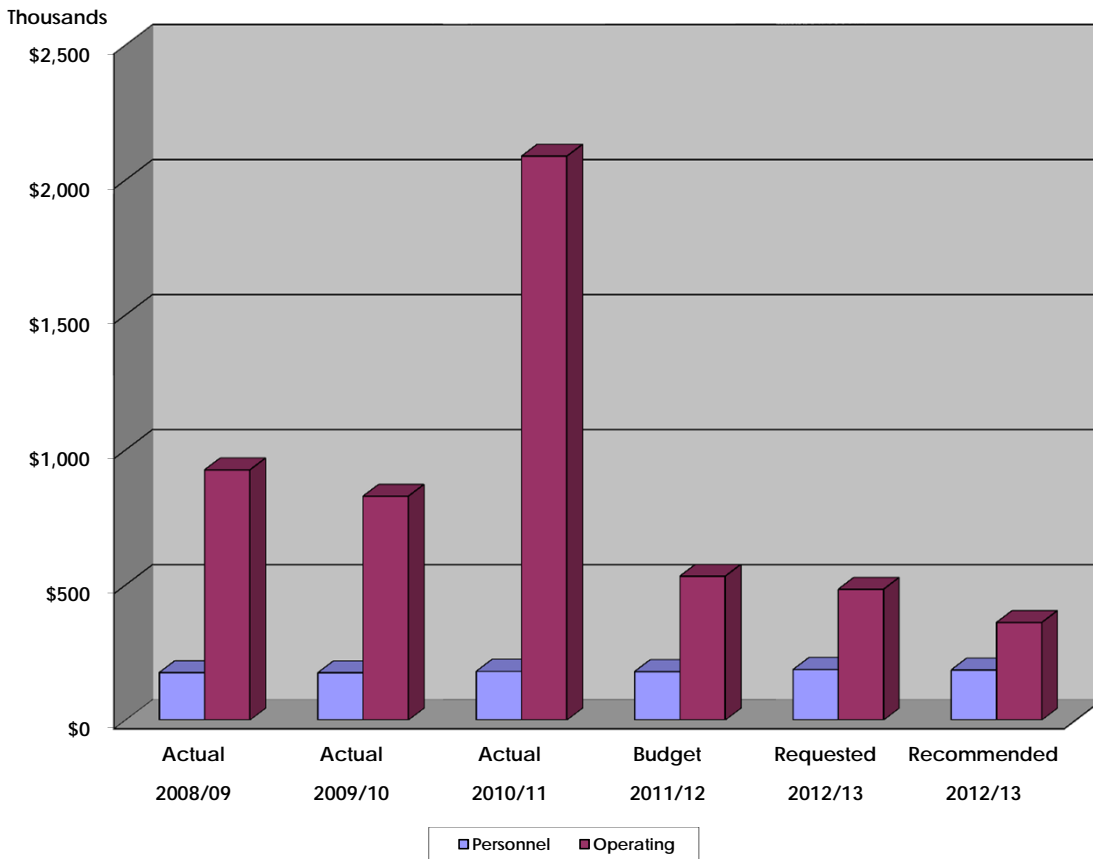
Planning

Budget							
	2008/09	2009/10	2010/11	2011/12	2012/13	2012/13	
	Actual	Actual	Actual	Budget	Requested	Recommended	
Revenue							
General Appropriation	\$ 368,454	\$ 365,571	\$ 377,108	\$ 389,798	\$ 391,081	\$ 391,081	
Total	\$ 368,454	\$ 365,571	\$ 377,108	\$ 389,798	\$ 391,081	\$ 391,081	
Expenditures							
Operating	\$ 368,454	\$ 365,571	\$ 377,108	\$ 389,798	\$ 401,492	\$ 391,081	
Total	\$ 368,454	\$ 365,571	\$ 377,108	\$ 389,798	\$ 391,081	\$ 391,081	



Economic Development

Budget						
	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Miscellaneous	\$ 5,232	\$ 12,478	\$ 505,618	\$ 2,482	\$ 14,294	\$ 13,953
General Appropriation	1,097,417	991,595	1,763,298	710,474	657,401	533,578
Total	\$ 1,102,649	\$ 1,004,073	\$ 2,268,916	\$ 712,956	\$ 671,695	\$ 547,531
Expenditures						
Personnel	\$ 176,106	\$ 175,042	\$ 180,397	\$ 179,840	\$ 187,059	\$ 186,047
Operating	926,543	829,031	2,088,519	533,116	484,636	361,484
Total	\$ 1,102,649	\$ 1,004,073	\$ 2,268,916	\$ 712,956	\$ 671,695	\$ 547,531



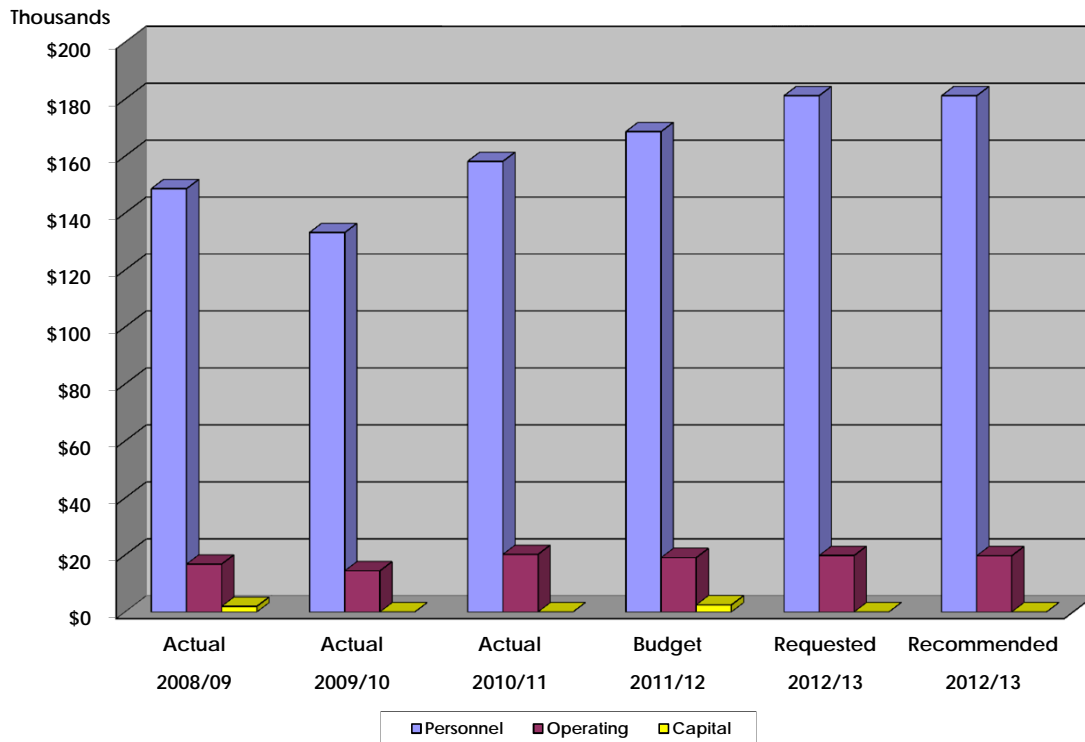
Extension

Mission

North Carolina Cooperative Extension is an educational partnership helping people put research-based knowledge to work for economic prosperity, environmental stewardship and an improved quality of life.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Sales and Services	\$ -	\$ -	\$ -	\$ 1,000	\$ 500	\$ 500
Miscellaneous	-	3,278	8,591	6,150	3,700	3,700
General Appropriation	167,326	144,268	169,756	182,932	196,746	196,664
Total	\$ 167,326	\$ 147,546	\$ 178,347	\$ 190,082	\$ 200,946	\$ 200,864
Expenditures						
Personnel	\$ 148,543	\$ 133,131	\$ 158,143	\$ 168,579	\$ 181,164	\$ 181,164
Operating	16,802	14,415	20,205	19,039	19,782	19,700
Capital	1,981	-	-	2,464	-	-
Total	\$ 167,326	\$ 147,546	\$ 178,347	\$ 190,082	\$ 200,946	\$ 200,864



Conservation

Mission

The mission of the Lee Soil & Water Conservation District is to ensure a quality urban and rural environment through protection, restoration, and improvements of our soil, water, and related resources.

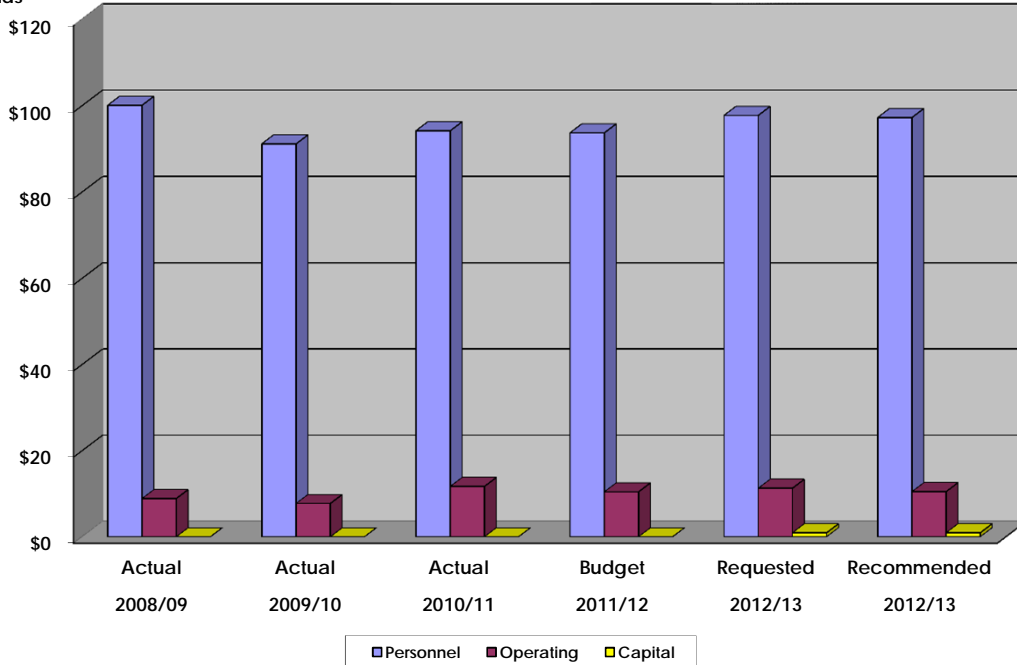
Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	2	2	2	2	2	2

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Miscellaneous	\$ -	\$ 25,622	\$ 25,279	\$ 25,500	\$ 25,500	\$ 25,500
General Appropriation	108,952	73,253	80,553	78,589	84,392	83,096
Total	\$ 108,952	\$ 98,875	\$ 105,832	\$ 104,089	\$ 109,892	\$ 108,596
Expenditures						
Personnel	\$ 100,073	\$ 91,135	\$ 94,154	\$ 93,669	\$ 97,716	\$ 97,222
Operating	8,879	7,740	11,678	10,420	11,260	10,458
Capital	-	-	-	-	916	916
Total	\$ 108,952	\$ 98,875	\$ 105,832	\$ 104,089	\$ 109,892	\$ 108,596

Thousands



Health Department

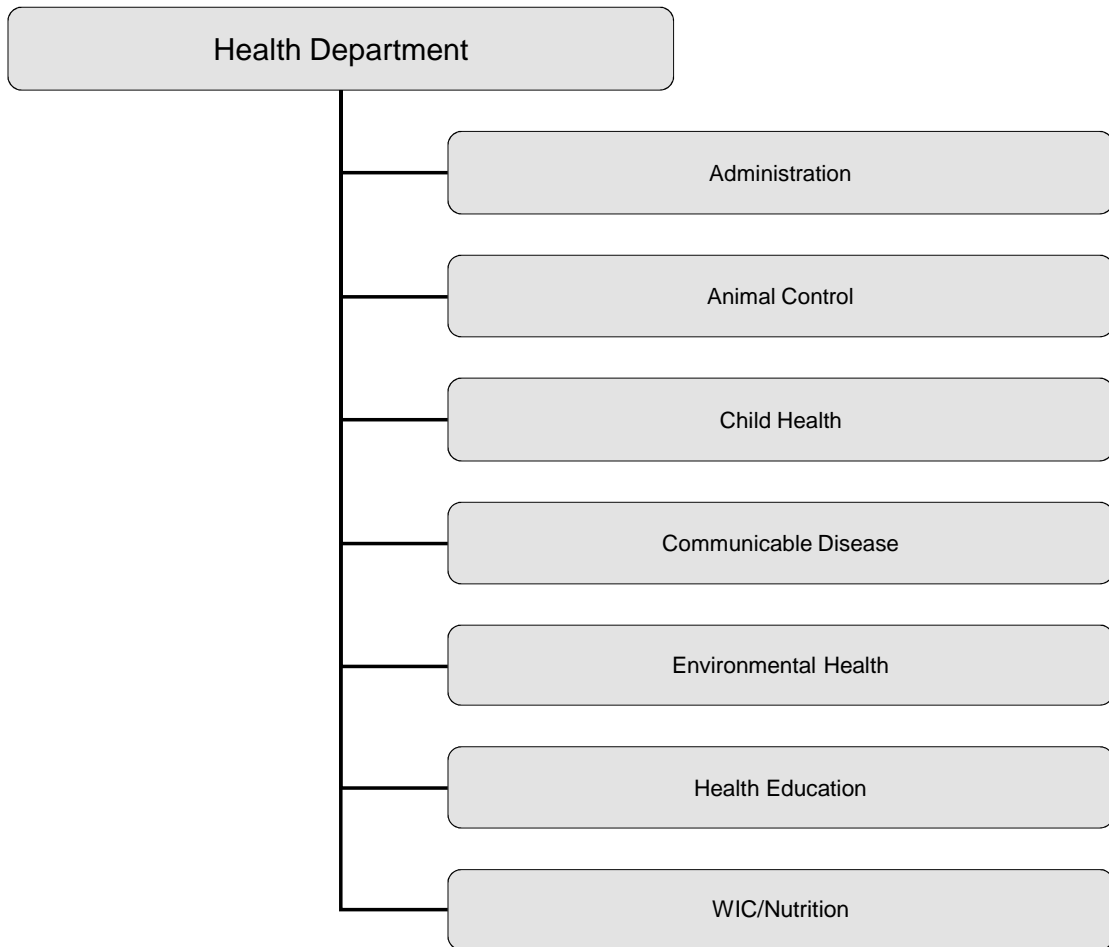
Mission

The mission of the Health Department is to promote better health and a safe environment for all Lee County residents.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	52.8	52.8	42.6	39	39	39

Divisions

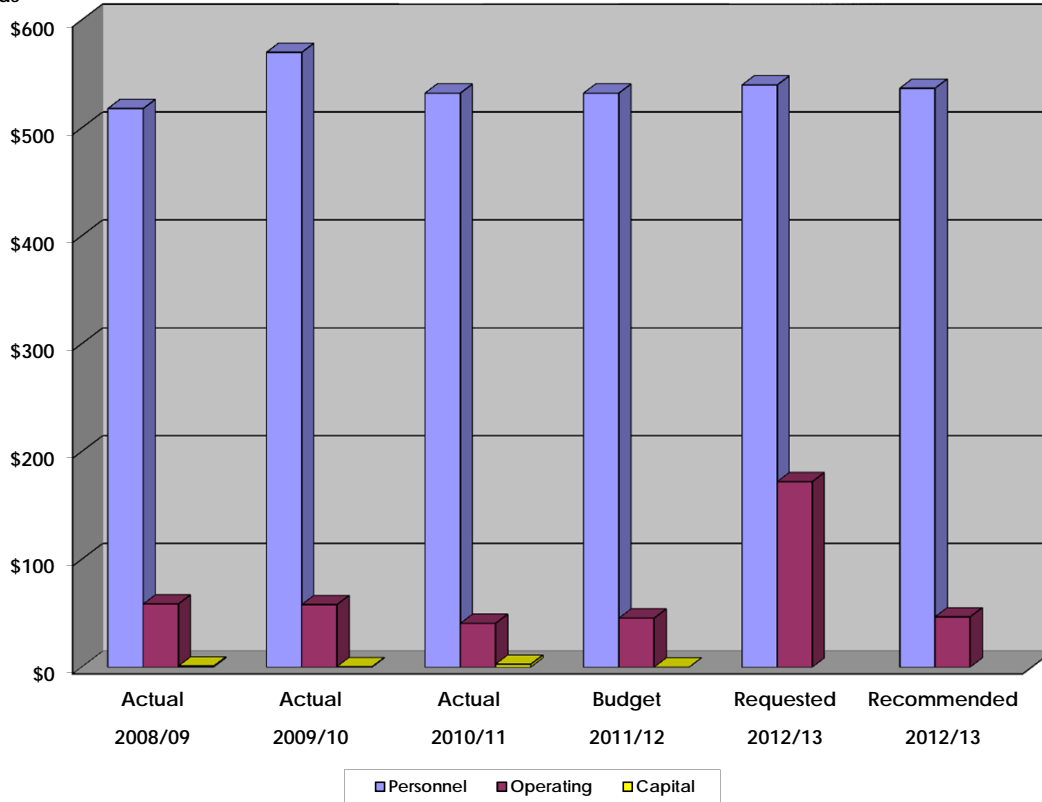


Health - General

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 97,492	\$ 104,631	\$ 104,631	\$ 88,960	\$ 88,960	\$ 88,960
Sales and Services	393	1,308	3,347	468	345	345
General Appropriation	479,641	522,627	467,646	488,323	622,652	494,277
Total	\$ 577,526	\$ 628,566	\$ 575,624	\$ 577,751	\$ 711,957	\$ 583,582
Expenditures						
Personnel	\$ 517,930	\$ 569,973	\$ 532,201	\$ 532,246	\$ 539,788	\$ 536,833
Operating	58,606	58,093	40,647	45,505	172,169	46,749
Capital	990	500	2,775	-	-	-
Total	\$ 577,526	\$ 628,566	\$ 575,624	\$ 577,751	\$ 711,957	\$ 583,582

Thousands



Health - Maternal Health

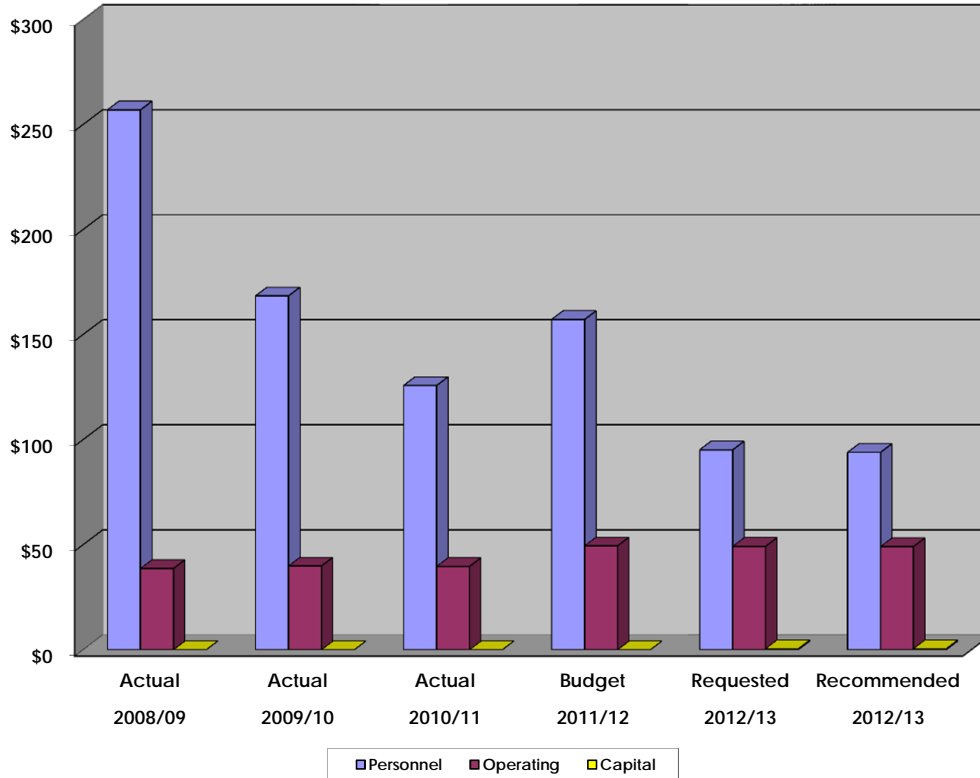
Significant Changes

No significant changes.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 36,203	\$ 36,203	\$ 36,203	\$ 36,203	\$ 36,203	\$ 36,203
Sales and Services	190,809	164,956	157,149	110,779	107,910	107,910
General Appropriation	68,726	7,170	(27,913)	59,727	816	(460)
Total	\$ 295,738	\$ 208,329	\$ 165,439	\$ 206,709	\$ 144,929	\$ 143,653
Expenditures						
Personnel	\$ 257,028	\$ 168,429	\$ 125,770	\$ 157,217	\$ 95,169	\$ 93,983
Operating	38,710	39,900	39,669	49,492	49,235	49,145
Capital	\$ -	\$ -	\$ -	\$ -	\$ 525	\$ 525
Total	\$ 295,738	\$ 208,329	\$ 165,439	\$ 206,709	\$ 144,929	\$ 143,653

Thousands



Health - Child Health

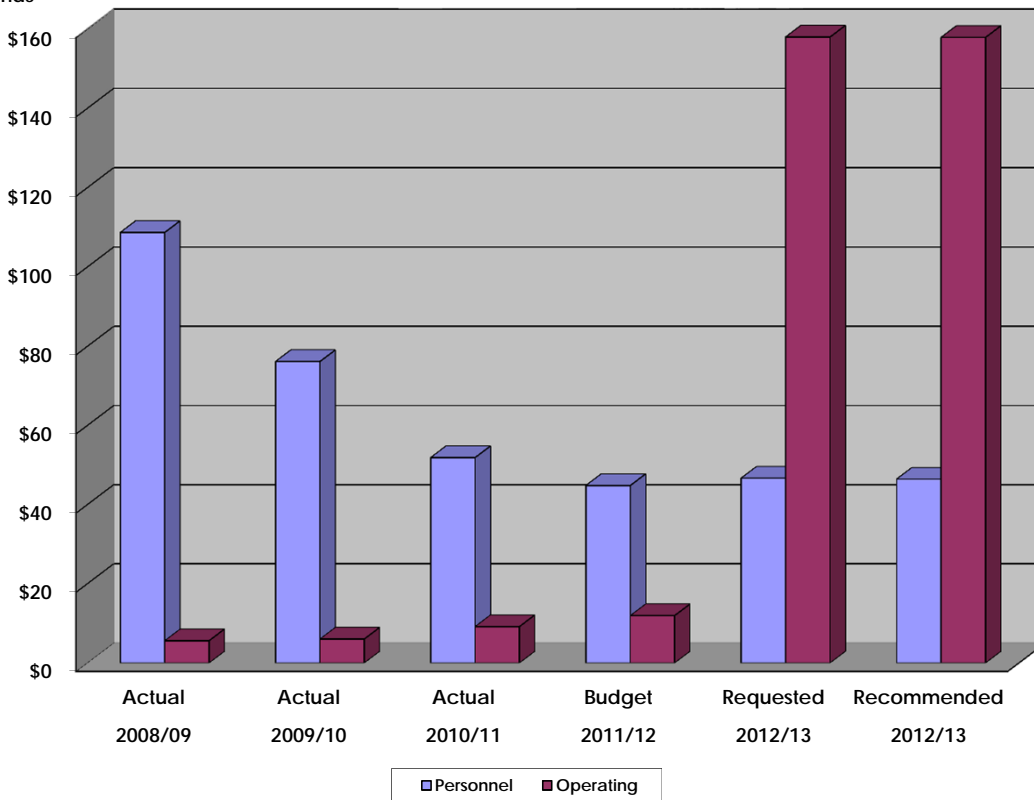
Significant Changes

Pass through funding for School Health Nurses is included in this program.

Budget

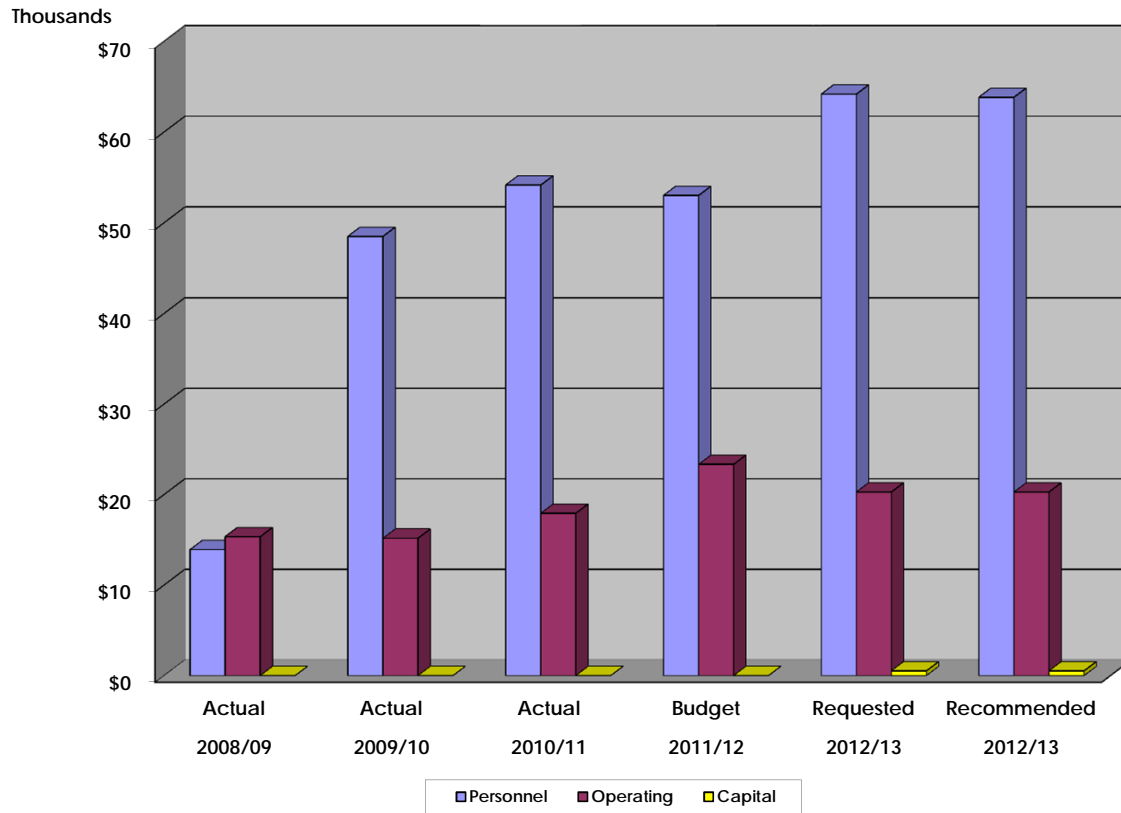
	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 16,914	\$ 16,914	\$ 16,914	\$ 16,914	\$ 166,914	\$ 166,914
Sales and Services	48,397	35,563	21,192	22,439	15,330	15,330
General Appropriation	49,056	29,755	23,010	17,470	22,470	22,132
Total	\$ 114,367	\$ 82,232	\$ 61,116	\$ 56,823	\$ 204,714	\$ 204,376
Expenditures						
Personnel	\$ 108,739	\$ 76,184	\$ 51,911	\$ 44,854	\$ 46,709	\$ 46,471
Operating	5,628	6,048	9,205	11,969	158,005	157,905
Total	\$ 114,367	\$ 82,232	\$ 61,116	\$ 56,823	\$ 204,714	\$ 204,376

Thousands



Health - Primary Care

Budget						
	2008/09	2009/10	2010/11	2011/12	2012/13	2012/13
	Actual	Actual	Actual	Budget	Requested	Recommended
Revenue						
Sales and Services	\$ 30,283	\$ 43,074	\$ 36,972	\$ 38,292	\$ 41,624	\$ 41,624
General Appropriation	(1,002)	20,618	35,137	38,070	43,378	43,043
Total	\$ 29,281	\$ 63,692	\$ 72,109	\$ 76,362	\$ 85,002	\$ 84,667
Expenditures						
Personnel	\$ 13,922	\$ 48,507	\$ 54,164	\$ 53,015	\$ 64,181	\$ 63,846
Operating	15,359	15,185	17,945	23,347	20,296	20,296
Capital	-	-	-	-	525	525
Total	\$ 29,281	\$ 63,692	\$ 72,109	\$ 76,362	\$ 85,002	\$ 84,667

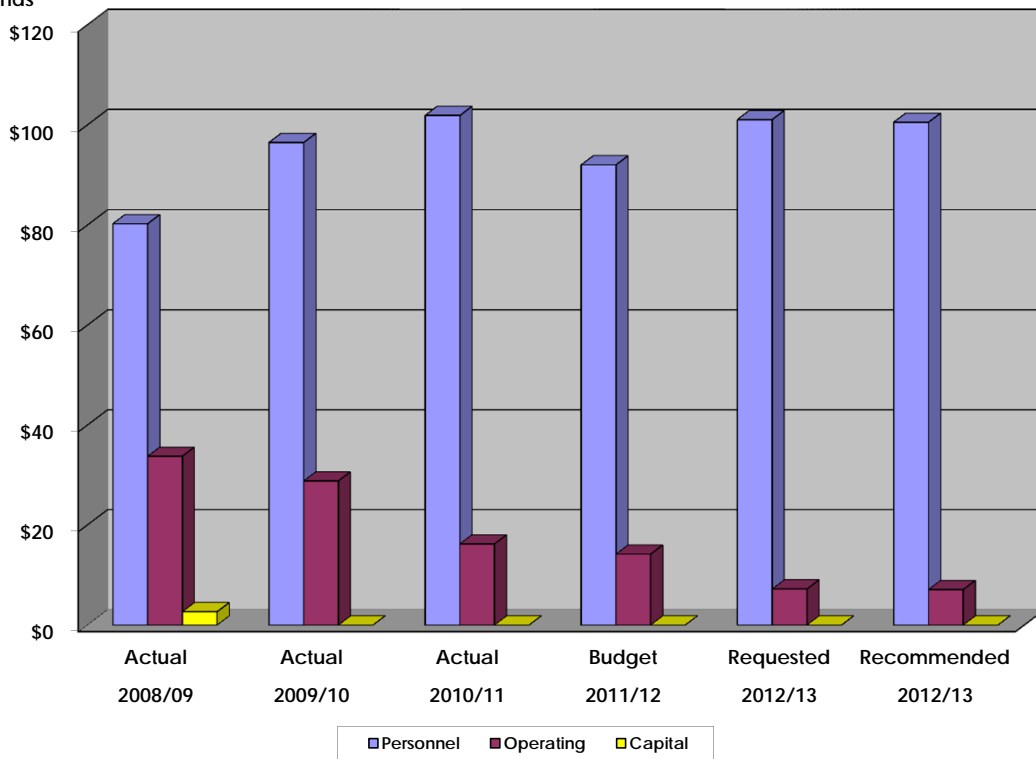


Health - Promotion

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 57,396	\$ 29,209	\$ 27,963	\$ 11,673	\$ 7,000	\$ 7,000
Sales and Services	21,167	14,909	17,184	15,512	5,221	5,221
General Appropriation	38,229	81,309	73,060	79,097	96,115	95,499
Total	\$ 116,792	\$ 125,427	\$ 118,207	\$ 106,282	\$ 108,336	\$ 107,720
Expenditures						
Personnel	\$ 80,317	\$ 96,546	\$ 101,933	\$ 92,067	\$ 101,116	\$ 100,589
Operating	33,817	28,881	16,274	14,215	7,220	7,131
Capital	2,658	-	-	-	-	-
Total	\$ 116,792	\$ 125,427	\$ 118,207	\$ 106,282	\$ 108,336	\$ 107,720

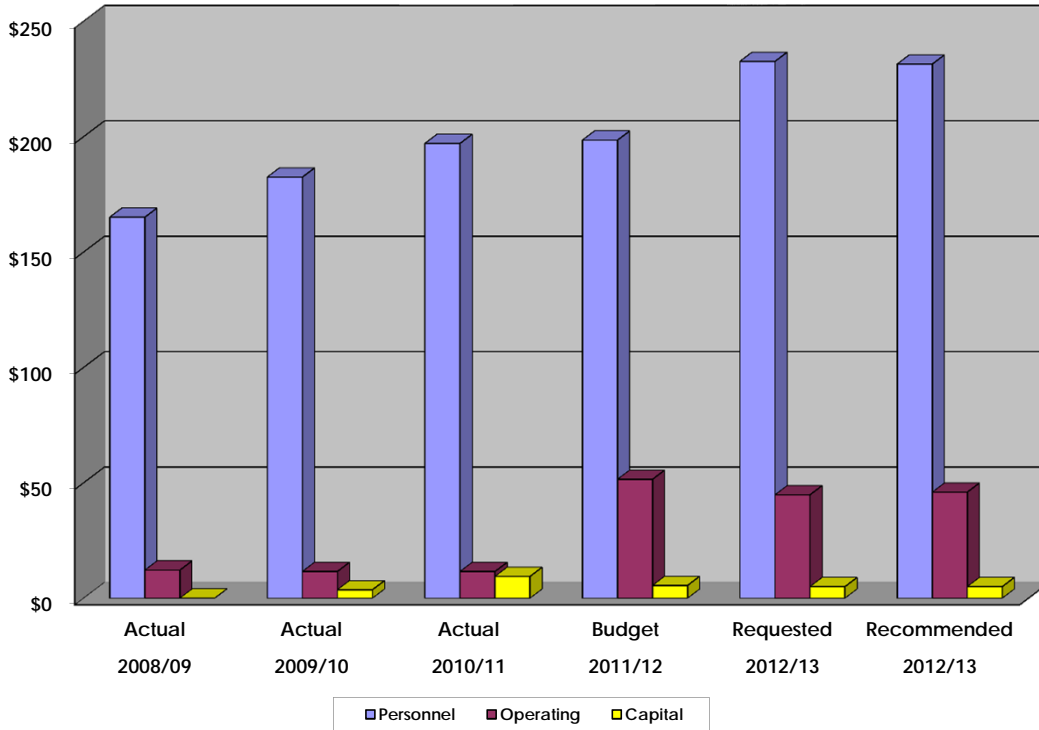
Thousands



Health - WIC-CS

Budget						
	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 177,247	\$ 197,710	\$ 218,026	\$ 255,565	\$ 282,426	\$ 282,426
General Appropriation	-	-	-	-	-	-
Total	\$ 177,247	\$ 197,710	\$ 218,026	\$ 255,565	\$ 282,426	\$ 282,426
Expenditures						
Personnel	\$ 165,088	\$ 182,467	\$ 197,045	\$ 198,493	\$ 232,626	\$ 231,475
Operating	12,159	11,589	11,554	51,534	44,800	45,951
Capital	-	3,654	9,427	5,538	5,000	5,000
Total	\$ 177,247	\$ 197,710	\$ 218,026	\$ 255,565	\$ 282,426	\$ 282,426

Thousands



Health - Family Planning

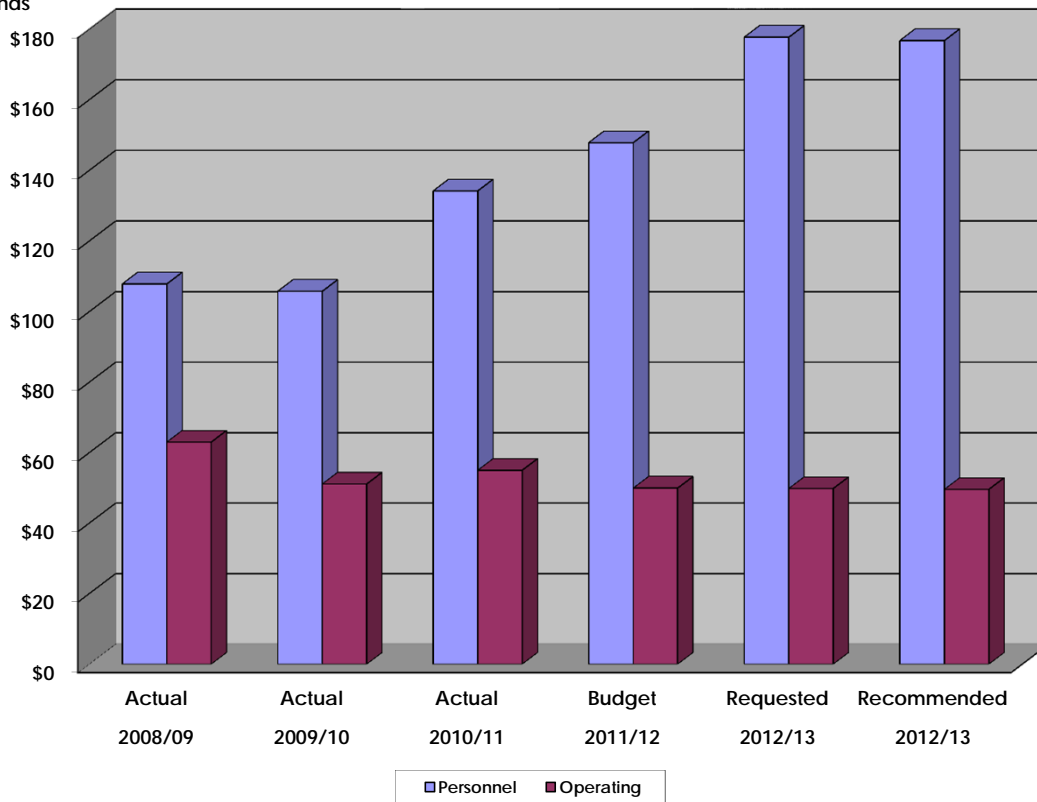
Significant Changes

Reallocation of personnel.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 128,093	\$ 120,735	\$ 122,711	\$ 116,252	\$ 116,252	\$ 116,252
Sales and Services	48,930	42,444	37,417	31,247	30,181	30,181
General Appropriation	(6,122)	(6,234)	29,133	50,342	81,146	79,971
Total	\$ 170,901	\$ 156,945	\$ 189,261	\$ 197,841	\$ 227,579	\$ 226,404
Expenditures						
Personnel	\$ 107,872	\$ 105,801	\$ 134,223	\$ 147,871	\$ 177,720	\$ 176,785
Operating	63,029	51,144	55,038	49,970	49,859	49,619
Total	\$ 170,901	\$ 156,945	\$ 189,261	\$ 197,841	\$ 227,579	\$ 226,404

Thousands



Health - Animal Control

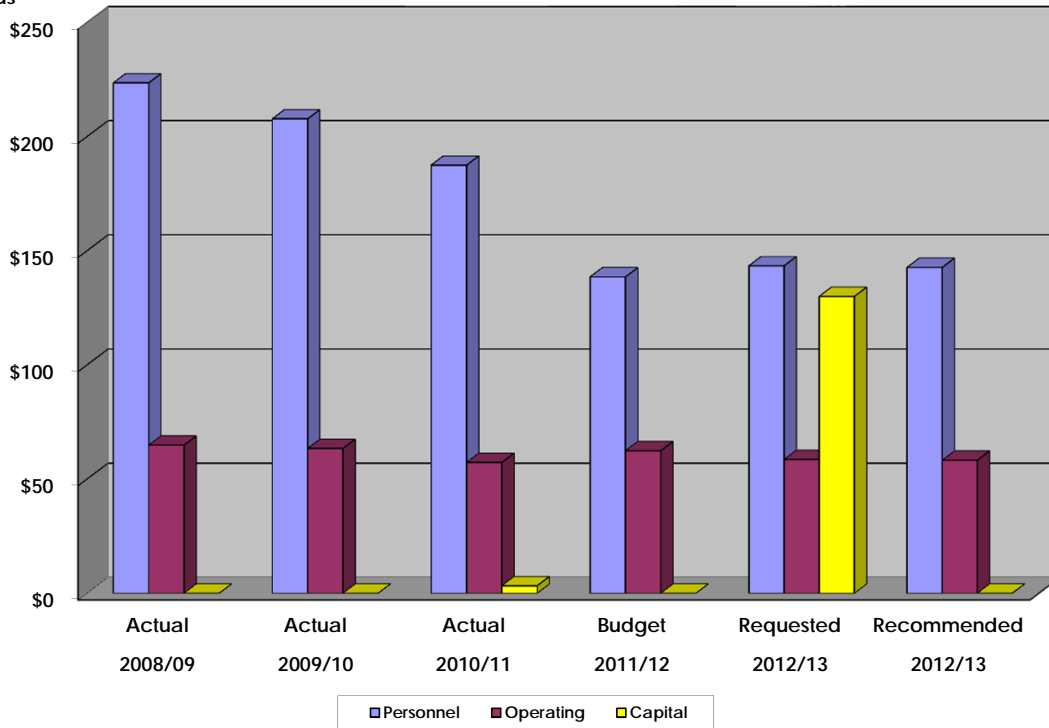
Significant Changes

Transfer of two positions to Animal Control Enforcement under the Sheriff's Department in FY 2011-12.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Sales and Services	\$ 56,048	\$ 56,162	\$ 54,710	\$ 4,174	\$ 4,926	\$ 4,926
General Appropriation	232,343	215,019	193,434	196,826	327,103	196,060
Total	\$ 288,391	\$ 271,181	\$ 248,144	\$ 201,000	\$ 332,029	\$ 200,986
Expenditures						
Personnel	\$ 223,528	\$ 207,761	\$ 187,523	\$ 138,551	\$ 143,426	\$ 142,714
Operating	64,863	63,420	57,316	62,449	58,603	58,272
Capital	-	-	3,305	-	130,000	-
Total	\$ 288,391	\$ 271,181	\$ 248,144	\$ 201,000	\$ 332,029	\$ 200,986

Thousands



Health - Environmental Health

Mission

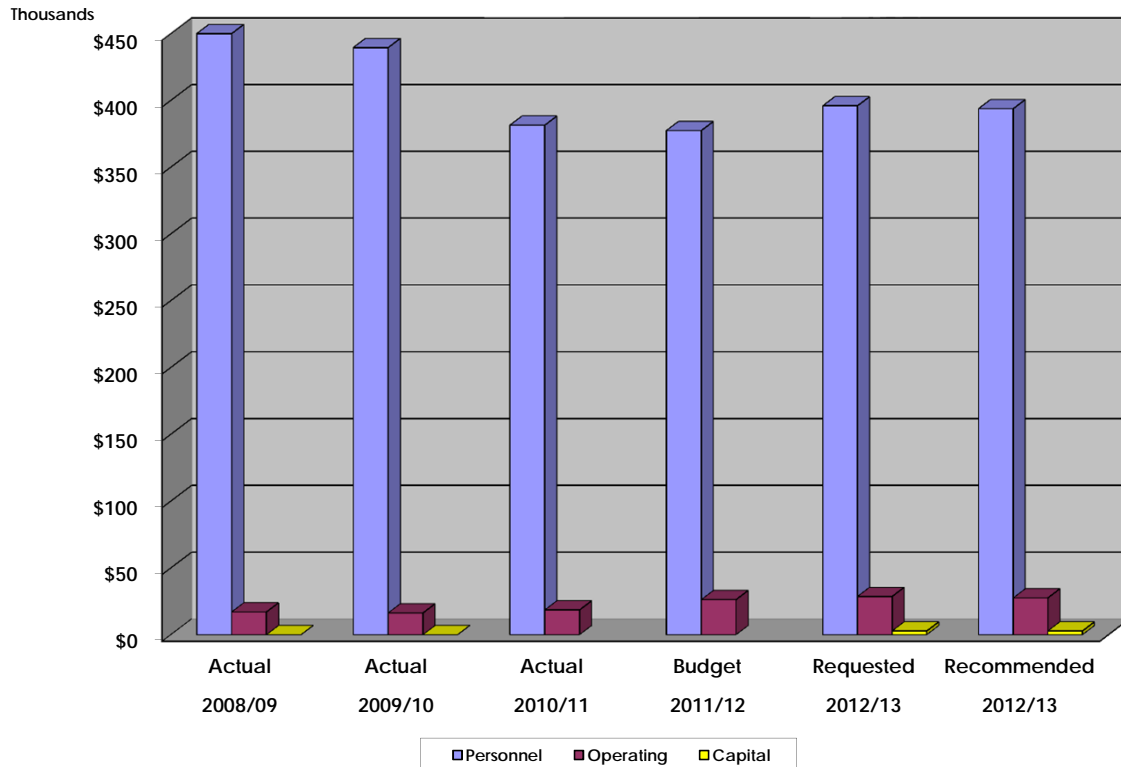
The mission of Lee County Environmental Health is to safeguard life, promote human health and protect the environment.

Significant Changes

Reallocation of personnel.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 1,835	\$ 13,637	\$ 23,891	\$ 7,250	\$ 5,624	\$ 5,624
Sales and Services	116,375	82,545	81,105	68,632	71,010	71,010
General Appropriation	350,507	359,665	294,878	327,725	350,751	347,461
Total	\$ 468,717	\$ 455,847	\$ 399,874	\$ 403,607	\$ 427,385	\$ 424,095
Expenditures						
Personnel	\$ 451,685	\$ 439,528	\$ 381,361	\$ 377,357	\$ 395,926	\$ 393,758
Operating	17,032	16,319	18,513	26,250	28,659	27,537
Capital	-	-	-	-	2,800	2,800
Total	\$ 468,717	\$ 455,847	\$ 399,874	\$ 403,607	\$ 427,385	\$ 424,095

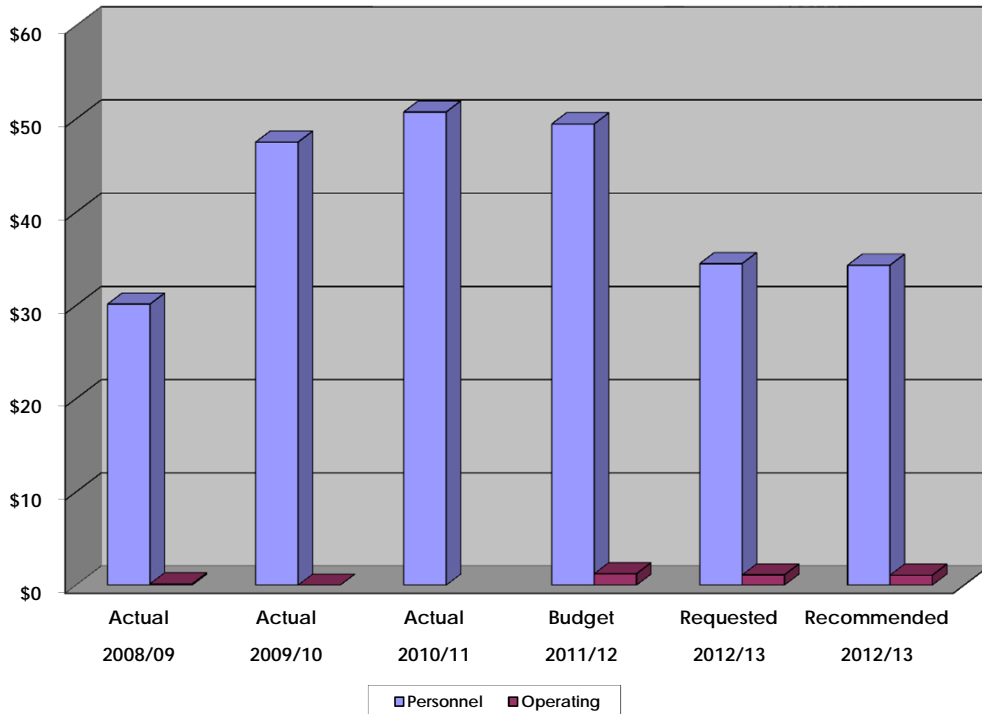


Health - Aids Control

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 500	\$ 83	\$ 500	\$ 500	\$ 500	\$ 500
General Appropriation	29,789	47,438	50,257	50,208	35,108	34,903
Total	\$ 30,289	\$ 47,521	\$ 50,757	\$ 50,708	\$ 35,608	\$ 35,403
Expenditures						
Personnel	\$ 30,146	\$ 47,521	\$ 50,757	\$ 49,475	\$ 34,502	\$ 34,327
Operating	143	-	-	1,233	1,106	1,076
Total	\$ 30,289	\$ 47,521	\$ 50,757	\$ 50,708	\$ 35,608	\$ 35,403

Thousands

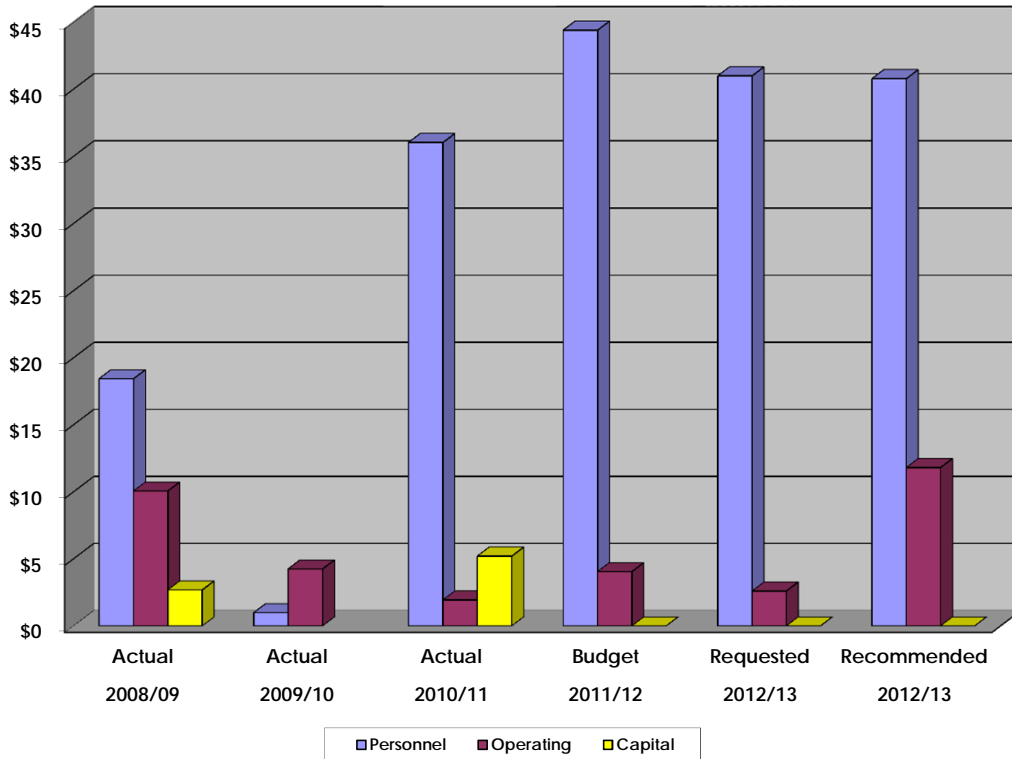


Health - Bioterrorism

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 44,395	\$ 49,236	\$ 41,555	\$ 48,453	\$ 43,601	\$ 52,601
General Appropriation	(13,197)	(43,999)	1,616	-	-	-
Total	\$ 31,198	\$ 5,237	\$ 43,171	\$ 48,453	\$ 43,601	\$ 52,601
Expenditures						
Personnel	\$ 18,443	\$ 986	\$ 36,034	\$ 44,397	\$ 40,996	\$ 40,783
Operating	10,068	4,251	1,939	4,056	2,605	11,818
Capital	2,687		5,198	-	-	-
Total	\$ 31,198	\$ 5,237	\$ 43,171	\$ 48,453	\$ 43,601	\$ 52,601

Thousands

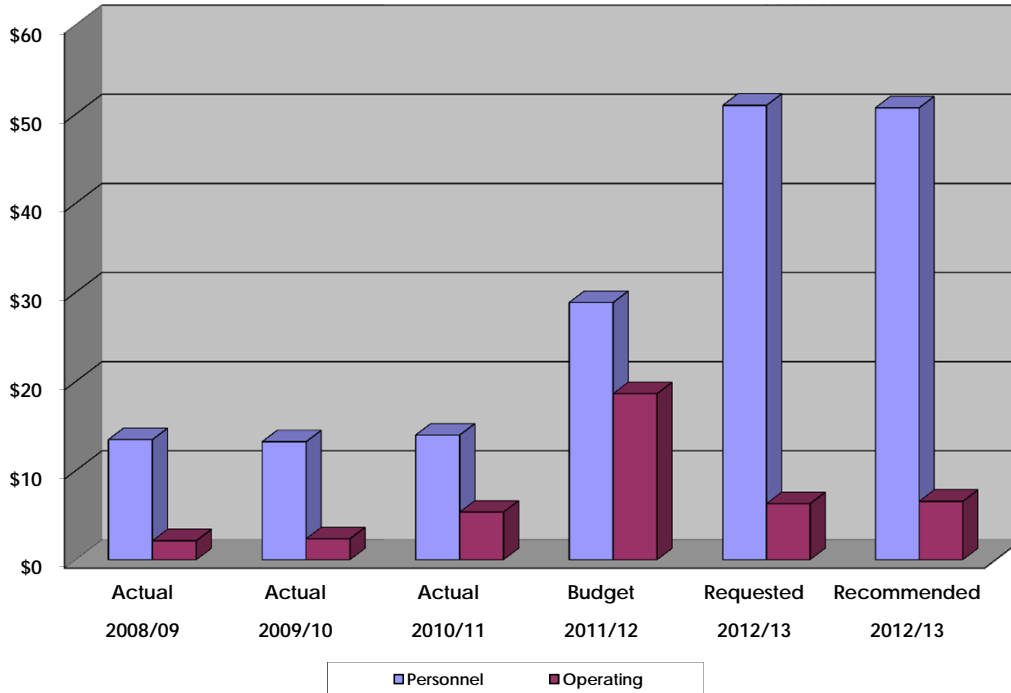


Health - WIC - BF

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 15,623	\$ 15,591	\$ 19,334	\$ 47,508	\$ 57,280	\$ 57,280
General Appropriation	-	-	-	-	-	-
Total	\$ 15,623	\$ 15,591	\$ 19,334	\$ 47,508	\$ 57,280	\$ 57,280
Expenditures						
Personnel	\$ 13,484	\$ 13,236	\$ 13,989	\$ 28,870	\$ 50,985	\$ 50,713
Operating	2,139	2,356	5,345	18,638	6,295	6,567
Total	\$ 15,623	\$ 15,592	\$ 19,334	\$ 47,508	\$ 57,280	\$ 57,280

Thousands



Health - Children Services Coordinator

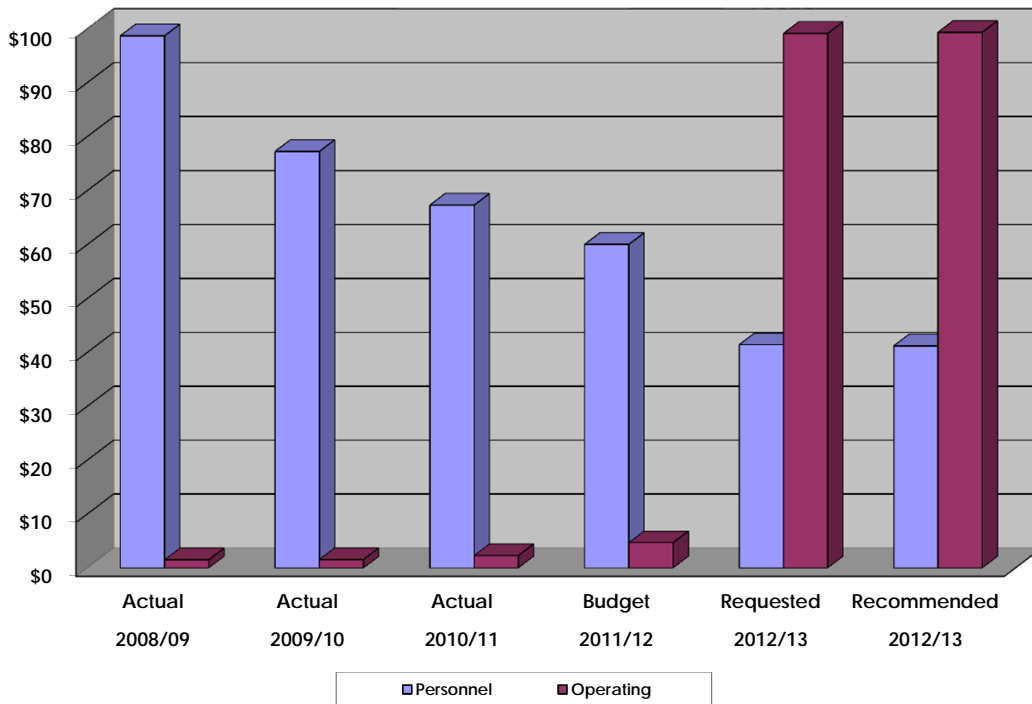
Significant Changes

Reallocation of salaries among programs.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 29,703	\$ 2,649	\$ 2,649	\$ -	\$ 2,649	\$ 2,649
Sales and Services	50,308	34,782	61,753	57,302	137,899	137,899
General Appropriation	20,164	41,383	5,182	7,423	-	-
Total	\$ 100,175	\$ 78,814	\$ 69,584	\$ 64,725	\$ 140,548	\$ 140,548
Expenditures						
Personnel	\$ 98,667	\$ 77,247	\$ 67,297	\$ 60,032	\$ 41,440	\$ 41,223
Operating	1,508	1,567	2,287	4,693	99,108	99,325
Total	\$ 100,175	\$ 78,814	\$ 69,584	\$ 64,725	\$ 140,548	\$ 140,548

Thousands

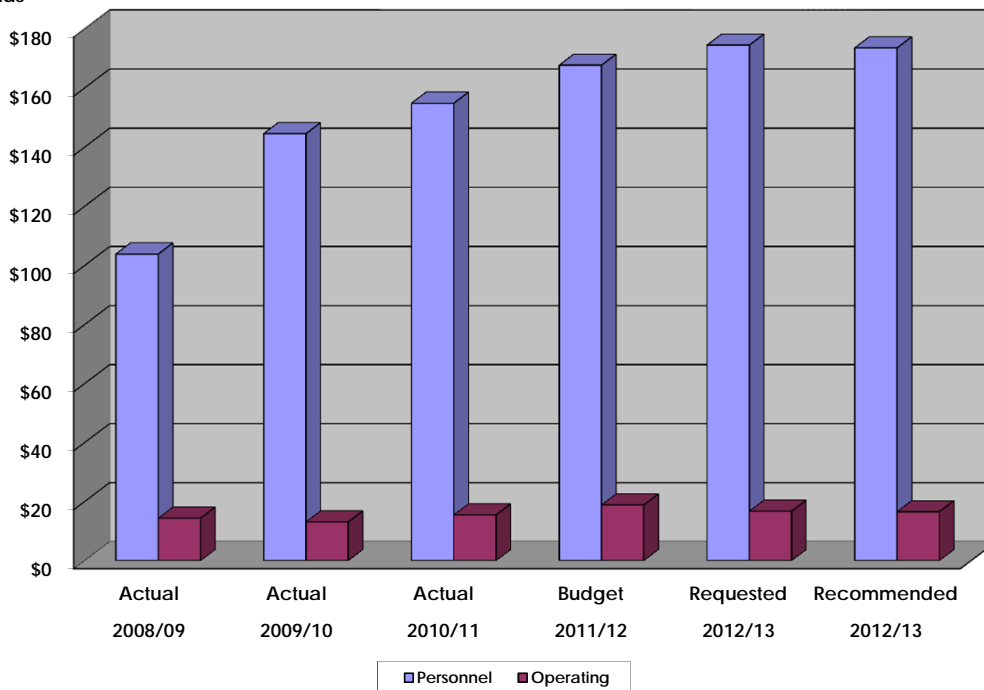


Health - Communicable Diseases

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 13,502	\$ 13,502	\$ 13,502	\$ 13,502	\$ 13,502	\$ 13,502
Sales and Services	14,167	15,215	14,269	8,304	8,555	8,555
General Appropriation	90,654	129,024	142,612	164,836	169,236	168,164
Total	\$ 118,323	\$ 157,741	\$ 170,383	\$ 186,642	\$ 191,293	\$ 190,221
Expenditures						
Personnel	\$ 103,927	\$ 144,608	\$ 154,872	\$ 167,754	\$ 174,515	\$ 173,600
Operating	14,396	13,133	15,511	18,888	16,778	16,621
Total	\$ 118,323	\$ 157,741	\$ 170,383	\$ 186,642	\$ 191,293	\$ 190,221

Thousands



Health - BCCCP

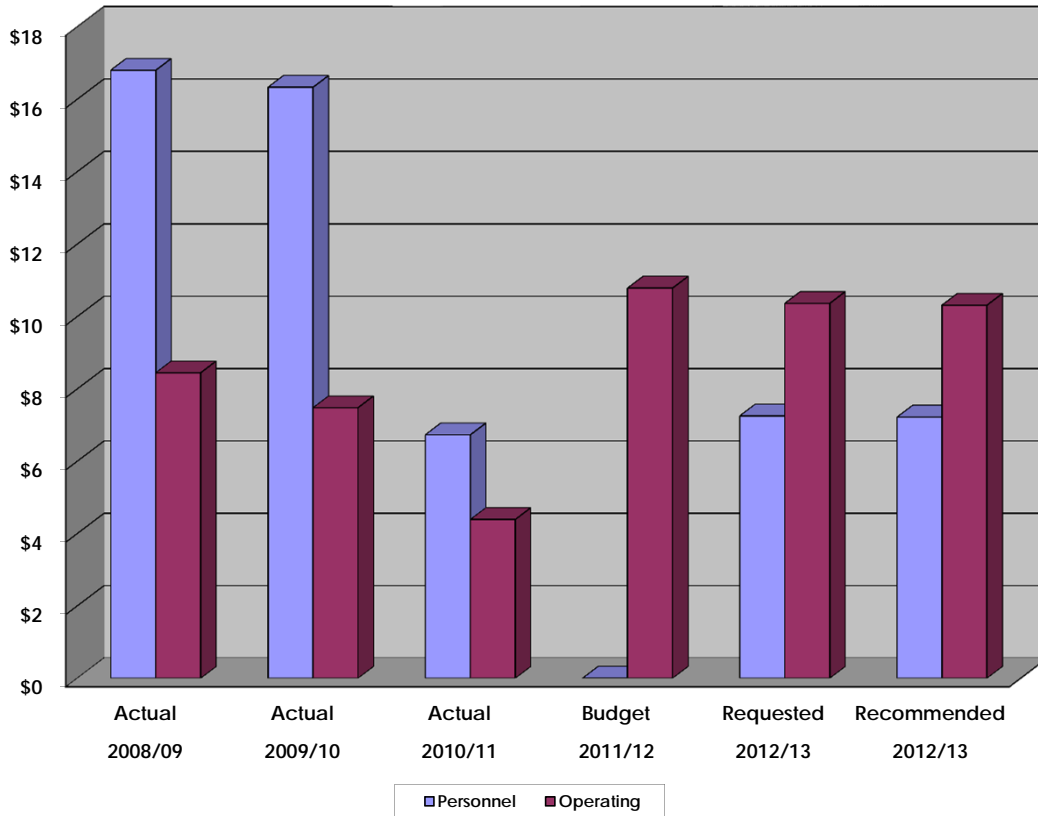
Significant Changes

Reallocation of positions.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 19,294	\$ 14,186	\$ 11,019	\$ 9,830	\$ 12,430	\$ 12,430
General Appropriation	5,957	9,628	104	957	5,192	5,105
Total	\$ 25,251	\$ 23,814	\$ 11,123	\$ 10,787	\$ 17,622	\$ 17,535
Expenditures						
Personnel	\$ 16,802	\$ 16,332	\$ 6,732	-	\$ 7,257	\$ 7,220
Operating	8,449	7,482	4,391	10,787	10,365	10,315
Total	\$ 25,251	\$ 23,814	\$ 11,123	\$ 10,787	\$ 17,622	\$ 17,535

Thousands



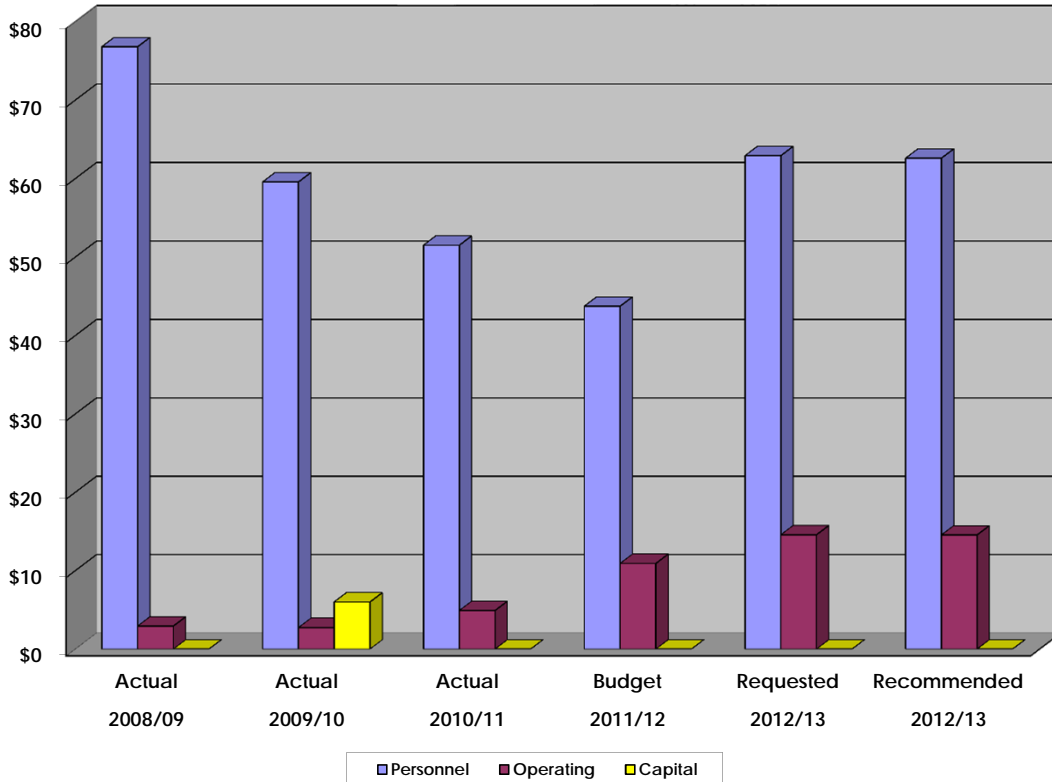
Health - Immunizations

Significant Changes

Reallocation of positions.

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 17,314	\$ 17,314	\$ 19,170	\$ 17,314	\$ 17,314	\$ 17,314
Sales and Services	8,389	10,090	4,120	7,641	6,514	6,514
General Appropriation	54,053	40,933	33,145	29,725	53,690	53,345
Total	\$ 79,756	\$ 68,337	\$ 56,435	\$ 54,680	\$ 77,518	\$ 77,173
Expenditures						
Personnel	\$ 76,812	\$ 59,582	\$ 51,518	\$ 43,749	\$ 62,930	\$ 62,608
Operating	2,944	2,745	4,917	10,931	14,588	14,565
Capital	-	6,010	-	-	-	-
Total	\$ 79,756	\$ 68,337	\$ 56,435	\$ 54,680	\$ 77,518	\$ 77,173

Thousands



Health - Pregnancy Care Case Management

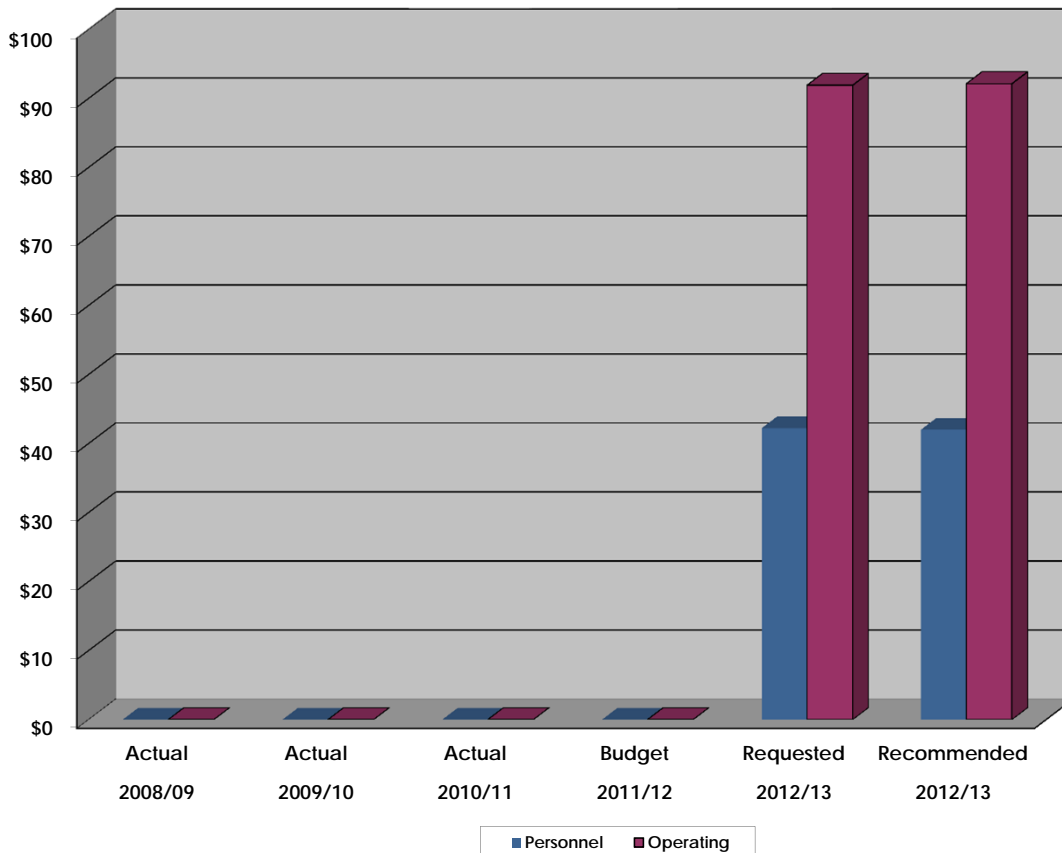
Significant Changes

New program funded by the State in FY 2011-12.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Sales and Services	\$ -	\$ -	\$ -	\$ -	\$ 134,139	\$ 134,139
General Appropriation					-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 134,139	\$ 134,139
Expenditures						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ 42,222	\$ 42,005
Operating	-	-	-	-	91,917	92,134
Total	\$ -	\$ -	\$ -	\$ -	\$ 134,139	\$ 134,139

Thousands



Health - Dental

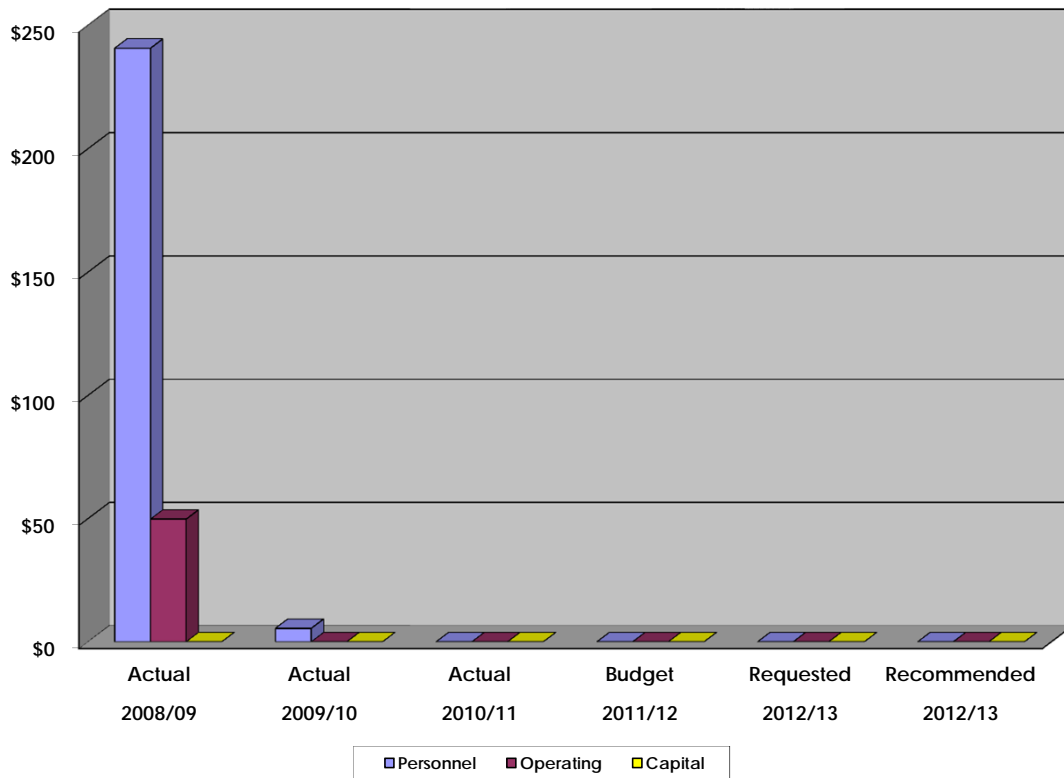
Significant Changes

Dental Clinic closed June 30, 2009.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Sales and Services	\$ 168,252	\$ 11,823	\$ -	\$ -	\$ -	\$ -
Miscellaneous	-	-	-	-	-	-
General Appropriation	122,241	(6,357)	-	-	-	-
Total	\$ 290,493	\$ 5,466	\$ -	\$ -	\$ -	\$ -
Expenditures						
Personnel	\$ 240,708	\$ 5,466	\$ -	\$ -	\$ -	\$ -
Operating	49,785	-	-	-	-	-
Capital	-	-	-	-	-	-
Total	\$ 290,493	\$ 5,466	\$ -	\$ -	\$ -	\$ -

Thousands



Health - Health Check Coordination

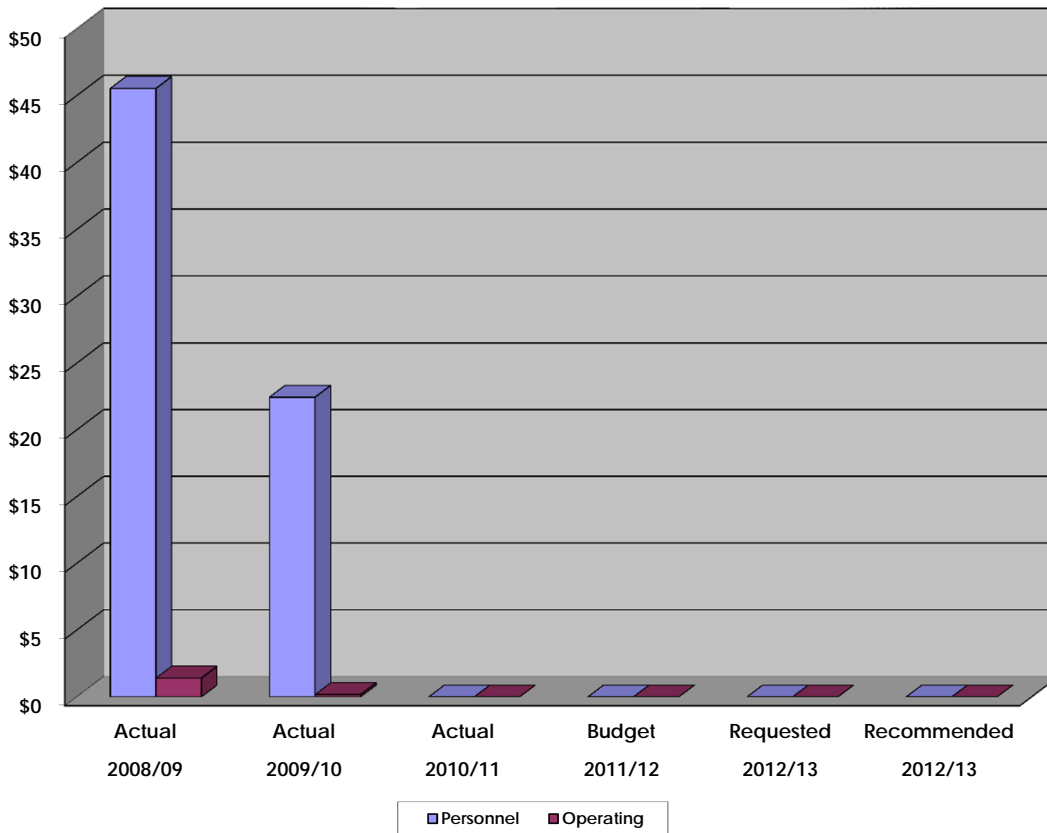
Significant Changes

Reduction due to reduced funding.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 2,229	\$ -	\$ -	\$ -	\$ -	\$ -
Sales and Services	33,697	16,816	-	-	-	-
General Appropriation	11,045	5,834	-	-	-	-
Total	\$ 46,971	\$ 22,650	\$ -	\$ -	\$ -	\$ -
Expenditures						
Personnel	\$ 45,553	\$ 22,470	\$ -	\$ -	\$ -	\$ -
Operating	1,418	180	-	-	-	-
Total	\$ 46,971	\$ 22,650	\$ -	\$ -	\$ -	\$ -

Thousands

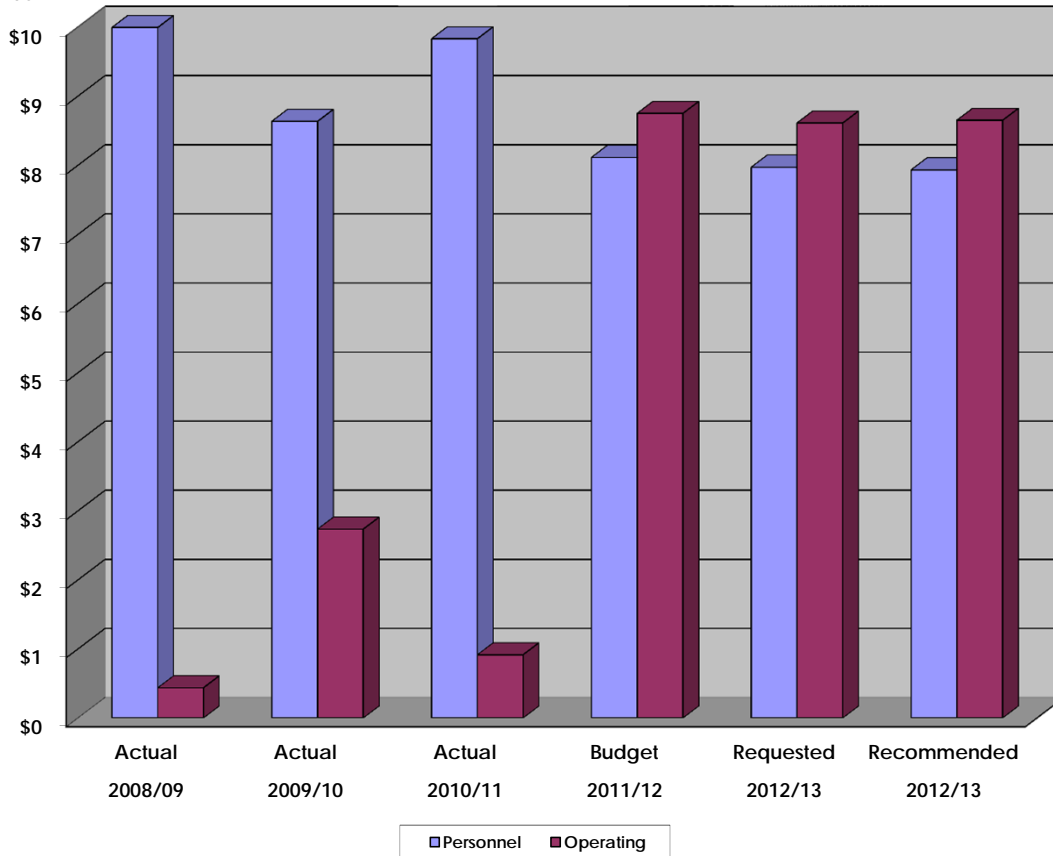


Health - WIC - GA

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 10,431	\$ 11,371	\$ 10,748	\$ 16,865	\$ 16,585	\$ 16,585
General Appropriation	-	-	-	-	-	-
Total	\$ 10,431	\$ 11,371	\$ 10,748	\$ 16,865	\$ 16,585	\$ 16,585
Expenditures						
Personnel	\$ 9,993	\$ 8,636	\$ 9,831	\$ 8,114	\$ 7,973	\$ 7,934
Operating	438	2,736	917	8,751	8,612	8,651
Total	\$ 10,431	\$ 11,372	\$ 10,748	\$ 16,865	\$ 16,585	\$ 16,585

Thousands



Health - WIC - NE

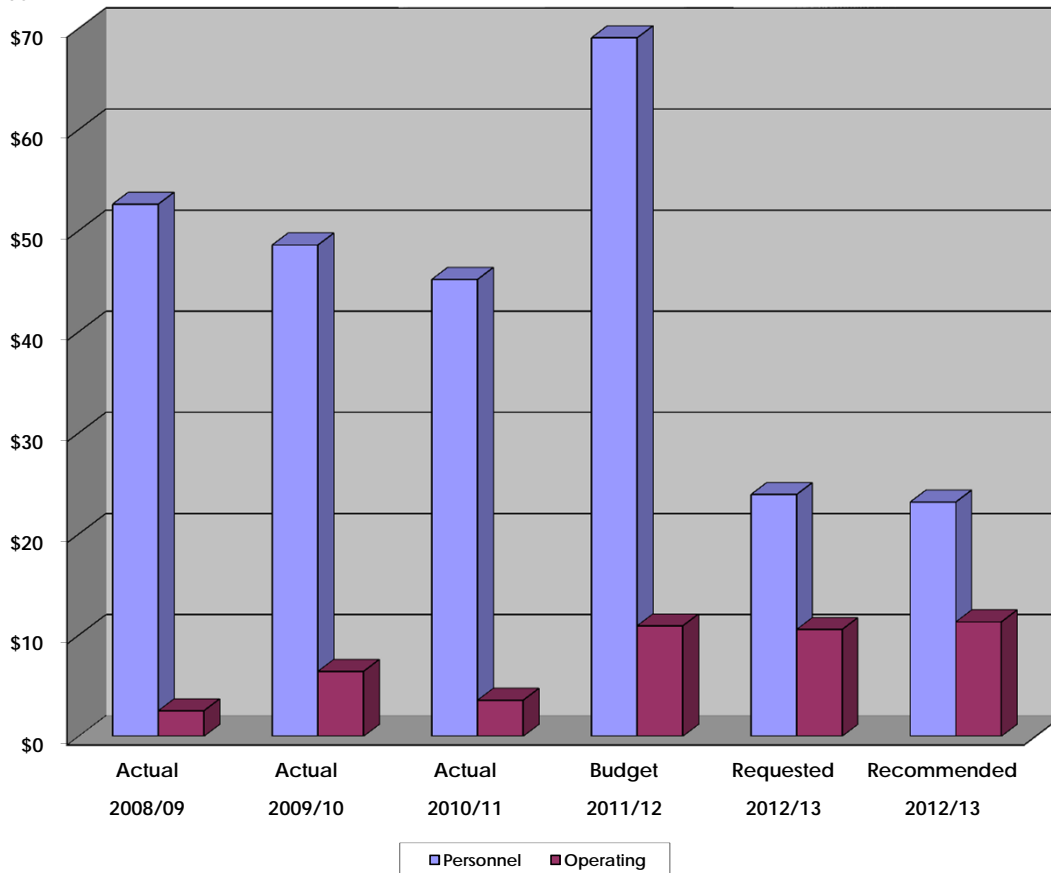
Significant Changes

Reallocation of positions.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 55,167	\$ 55,019	\$ 48,769	\$ 80,015	\$ 34,489	\$ 34,489
General Appropriation	-	-	-	-	-	-
Total	\$ 55,167	\$ 55,019	\$ 48,769	\$ 80,015	\$ 34,489	\$ 34,489
Expenditures						
Personnel	\$ 52,633	\$ 48,589	\$ 45,192	\$ 69,081	\$ 23,920	\$ 23,173
Operating	2,534	6,430	3,577	10,934	10,569	11,316
Total	\$ 55,167	\$ 55,019	\$ 48,769	\$ 80,015	\$ 34,489	\$ 34,489

Thousands



Mental Health

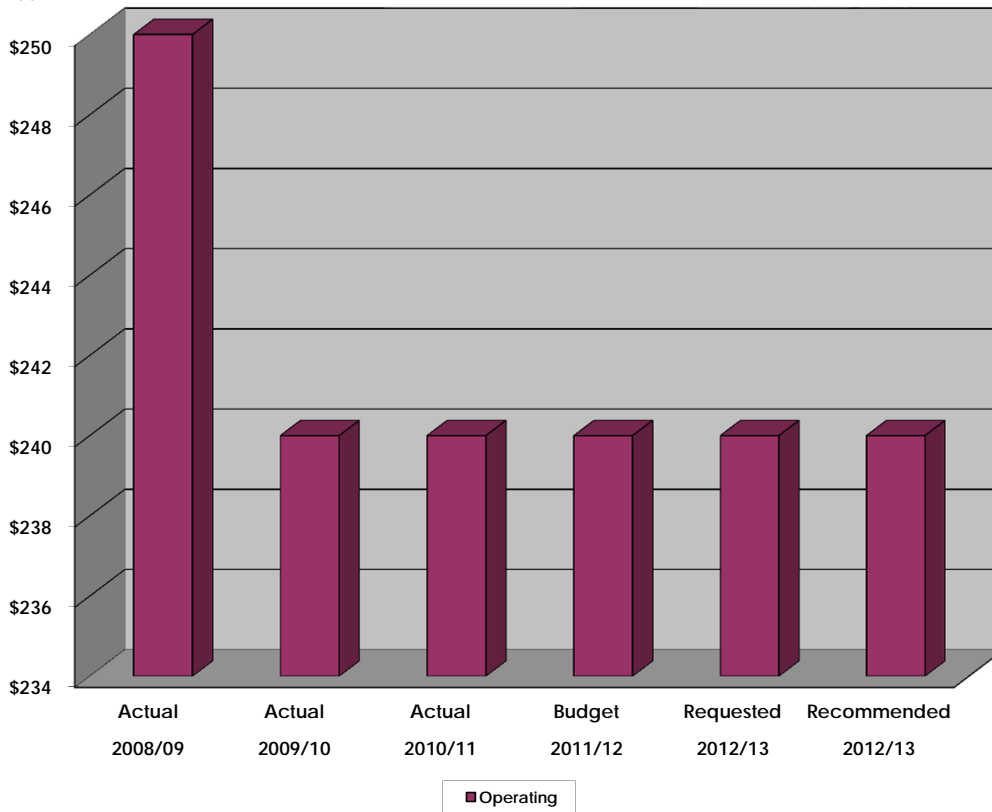
Significant Changes

No significant changes

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Intergovernmental Revenues	\$ 15,091	\$ 15,087	\$ 14,990	\$ 15,000	\$ 15,600	\$ 15,600
General Appropriation	234,909	224,913	225,010	225,000	224,400	224,400
Total	\$ 250,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000
Expenditures						
Operating	\$ 250,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000
Total	\$ 250,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000

Thousands

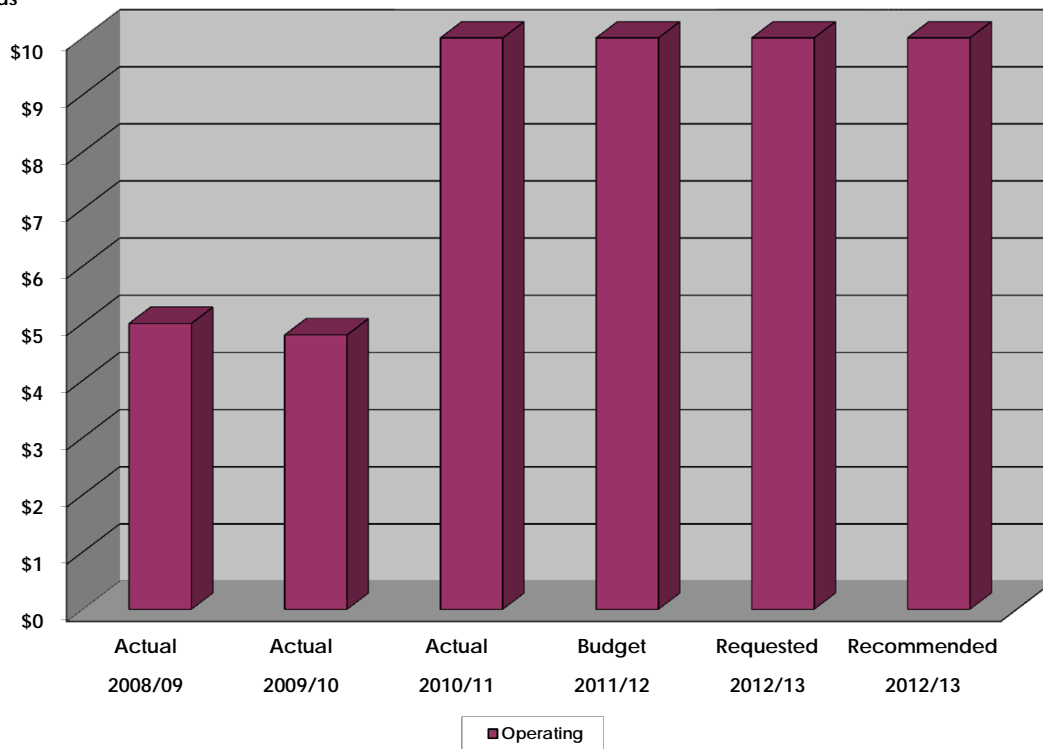


Lee County Industries

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 5,000	\$ 4,800	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Total	\$ 5,000	\$ 4,800	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Expenditures						
Operating	\$ 5,000	\$ 4,800	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Total	\$ 5,000	\$ 4,800	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000

Thousands



Social Services

Mission

The mission of the Lee County Department of Social Services is to improve the quality of life for Lee County citizens by promoting health and well-being, fostering self-sufficiency, and protecting vulnerable populations.

Significant Changes

Processing Assistant IV requested to handle new requirements related to Medicaid transportation is included in the recommended budget. Scanners to scan information into the State's new NCFAS program along with contracted services to scan existing records was requested in the FY 2012-13 budget but could not be included in the recommended budget with current revenue restraints.

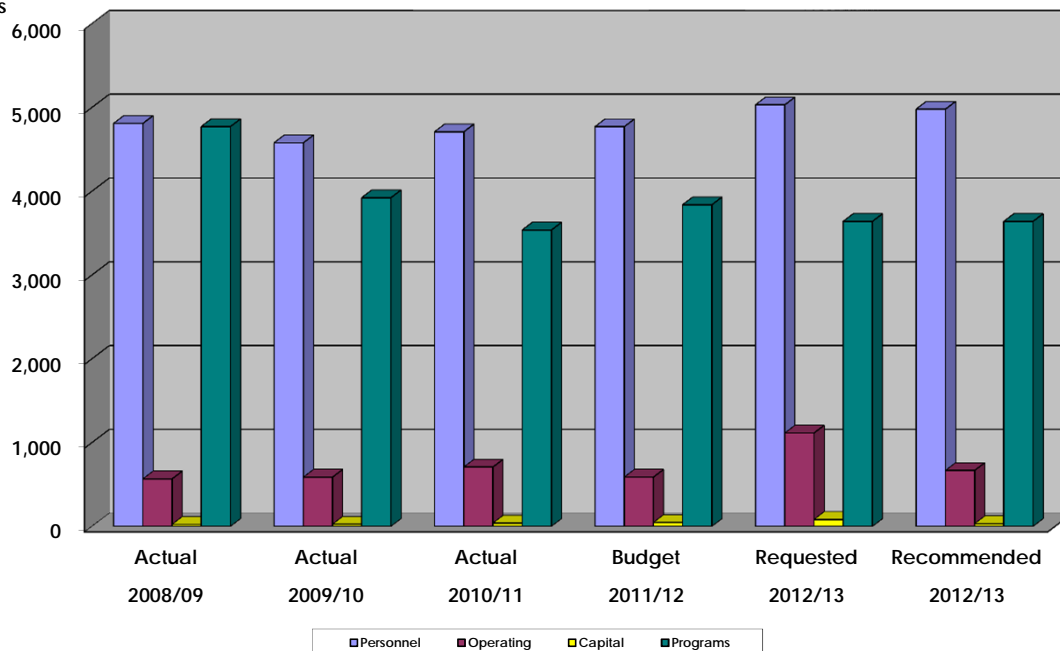
Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	97	97	92	93	94	94

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and state grants	\$ 6,755,214	\$ 6,802,887	\$ 6,697,872	\$ 6,555,294	\$ 6,694,981	\$ 6,506,565
Other sales and services	48,624	47,453	50,006	47,163	55,984	55,863
Miscellaneous	30,137	32,310	10,005	7,105	7,100	7,100
General Appropriation	3,338,886	2,232,507	2,237,518	2,636,086	3,111,412	2,750,407
Total	\$ 10,172,861	\$ 9,115,157	\$ 8,995,401	\$ 9,245,648	\$ 9,869,477	\$ 9,319,935
Expenditures						
Personnel	\$ 4,809,800	\$ 4,578,237	\$ 4,709,618	\$ 4,771,018	\$ 5,031,592	\$ 4,979,898
Operating	567,297	587,849	709,082	588,841	1,114,787	667,939
Capital	23,844	26,345	40,098	47,090	82,800	31,800
Programs	4,771,920	3,922,726	3,536,603	3,838,699	3,640,298	3,640,298
Total	\$ 10,172,861	\$ 9,115,157	\$ 8,995,401	\$ 9,245,648	\$ 9,869,477	\$ 9,319,935

Thousands



Johnston-Lee Community Action

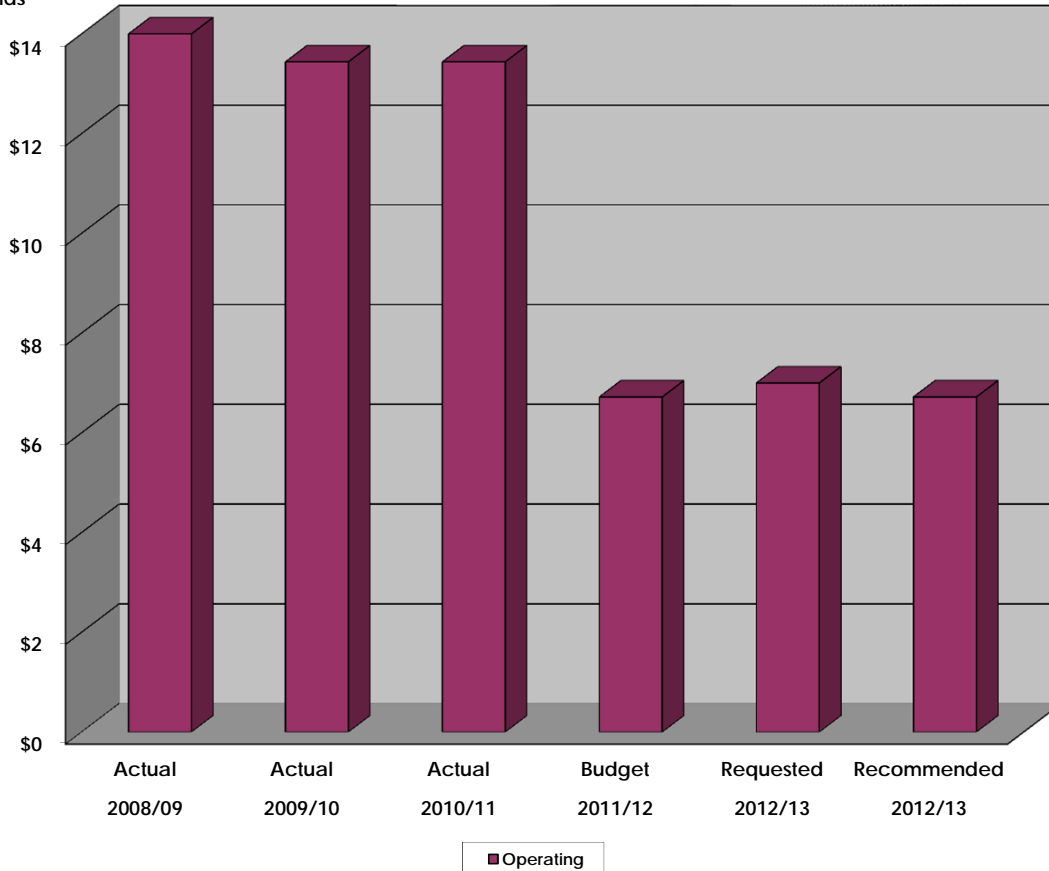
Significant Changes

Reduction in funding to divert funds to Hillcrest Youth Shelter.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 14,000	\$ 13,440	\$ 13,440	\$ 6,720	\$ 7,000	\$ 6,720
Total	\$ 14,000	\$ 13,440	\$ 13,440	\$ 6,720	\$ 7,000	\$ 6,720
Expenditures						
Operating	\$ 14,000	\$ 13,440	\$ 13,440	\$ 6,720	\$ 7,000	\$ 6,720
Total	\$ 14,000	\$ 13,440	\$ 13,440	\$ 6,720	\$ 7,000	\$ 6,720

Thousands



HAVEN

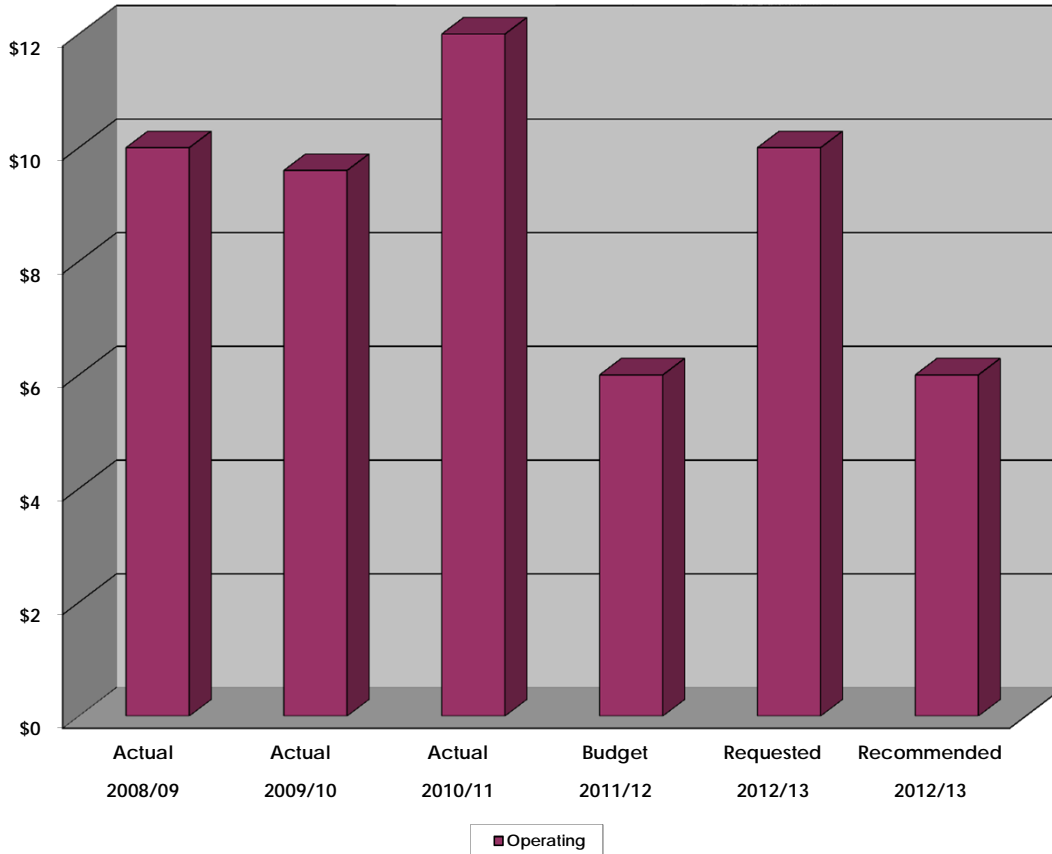
Significant Changes

Reduction in funding to divert funds to Hillcrest Youth Shelter.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 10,000	\$ 9,600	\$ 12,000	\$ 6,000	\$ 10,000	\$ 6,000
Total	\$ 10,000	\$ 9,600	\$ 12,000	\$ 6,000	\$ 10,000	\$ 6,000
Expenditures						
Operating	\$ 10,000	\$ 9,600	\$ 12,000	\$ 6,000	\$ 10,000	\$ 6,000
Total	\$ 10,000	\$ 9,600	\$ 12,000	\$ 6,000	\$ 10,000	\$ 6,000

Thousands



Helping Hand Clinic

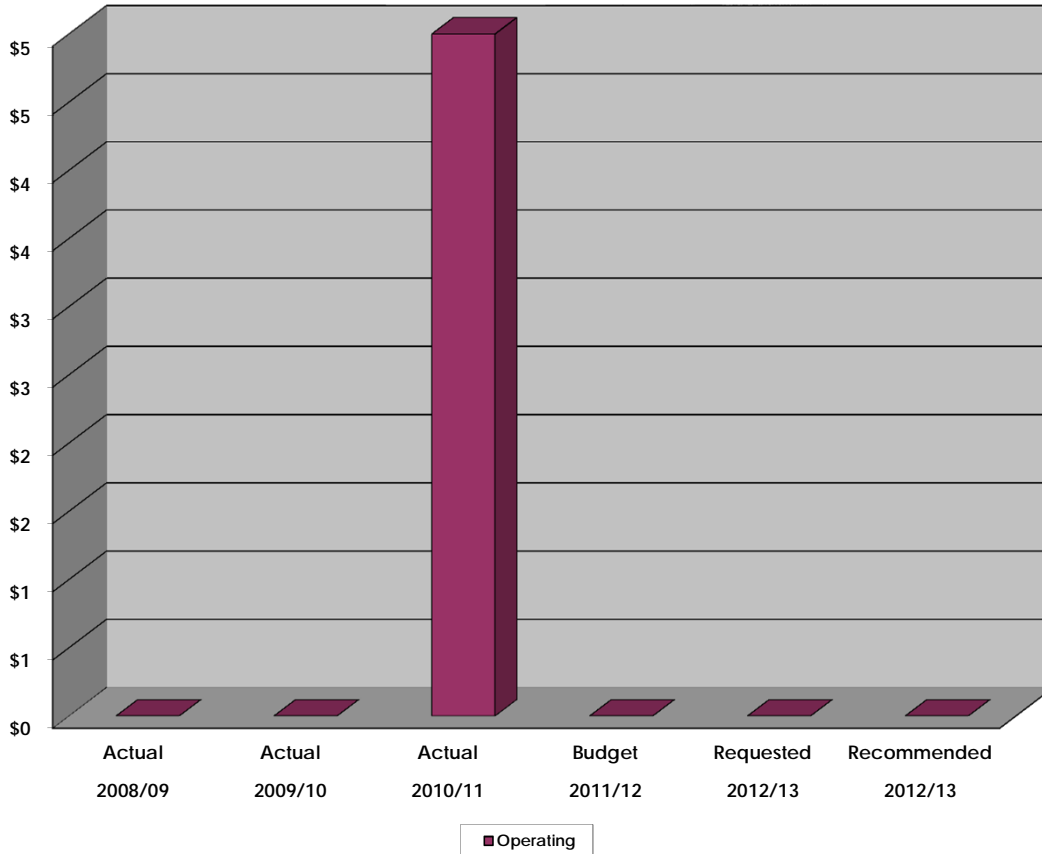
Significant Changes

Application for funding not submitted.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -
Expenditures						
Operating	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -

Thousands



Boys & Girls Club

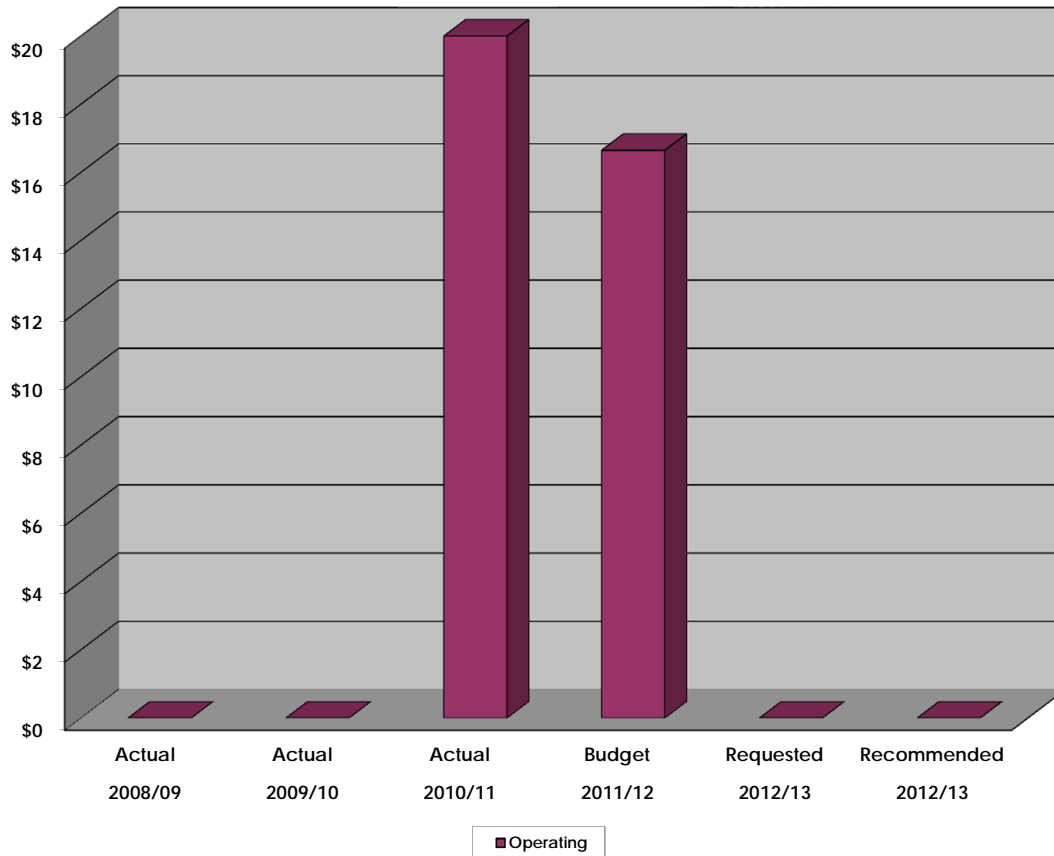
Significant Changes

Application for funding in FY2012-13 not received.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ -	\$ -	\$ 20,000	\$ 16,650	\$ -	\$ -
Total	\$ -	\$ -	\$ 20,000	\$ 16,650	\$ -	\$ -
Expenditures						
Operating	\$ -	\$ -	\$ 20,000	\$ 16,650	\$ -	\$ -
Total	\$ -	\$ -	\$ 20,000	\$ 16,650	\$ -	\$ -

Thousands



COLTS

Mission

The mission of the County of Lee Transit System is to provide a timely, safe, efficient means of mobility to the citizens.

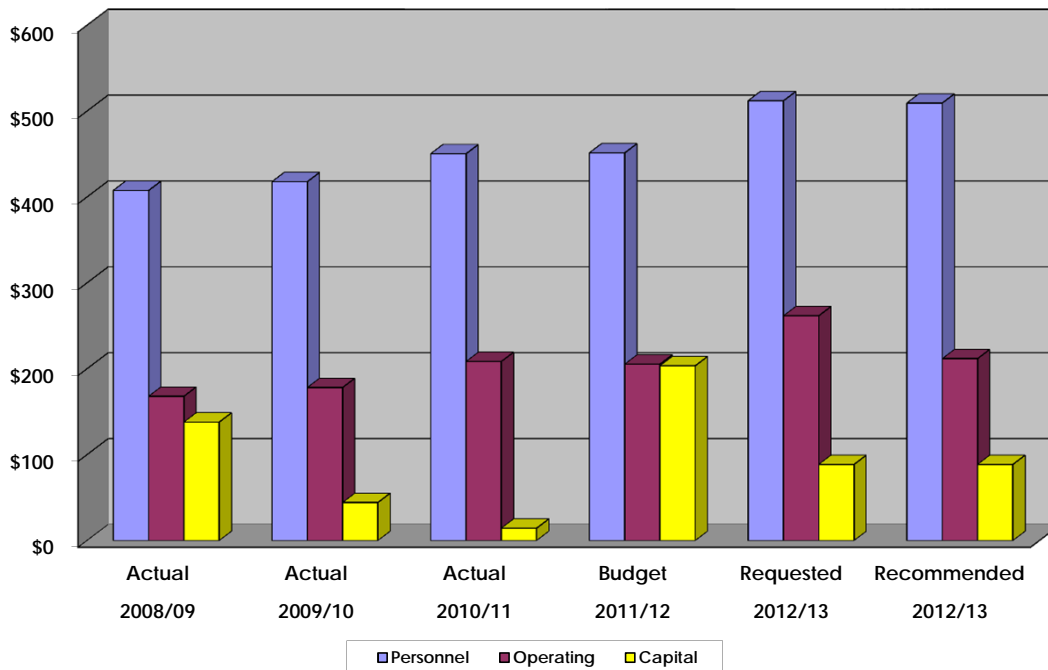
Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	3	3	3	3	3	3

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and state grants	\$ 435,055	\$ 360,495	\$ 344,445	\$ 502,965	\$ 399,445	\$ 399,445
Other sales and services	293,273	273,484	272,613	323,462	430,382	377,151
Miscellaneous	361	5,934	1,819	-	-	-
General Appropriation	(15,244)	287	54,114	33,640	32,286	33,081
Total	\$ 713,445	\$ 640,200	\$ 672,991	\$ 860,067	\$ 862,113	\$ 809,677
Expenditures						
Personnel	\$ 407,587	\$ 417,769	\$ 450,268	\$ 451,298	\$ 511,922	\$ 509,346
Operating	167,994	178,181	208,408	205,344	261,611	211,751
Capital	137,864	44,250	14,315	203,425	88,580	88,580
Total	\$ 713,445	\$ 640,200	\$ 672,991	\$ 860,067	\$ 862,113	\$ 809,677

Thousands



Senior Services

Mission

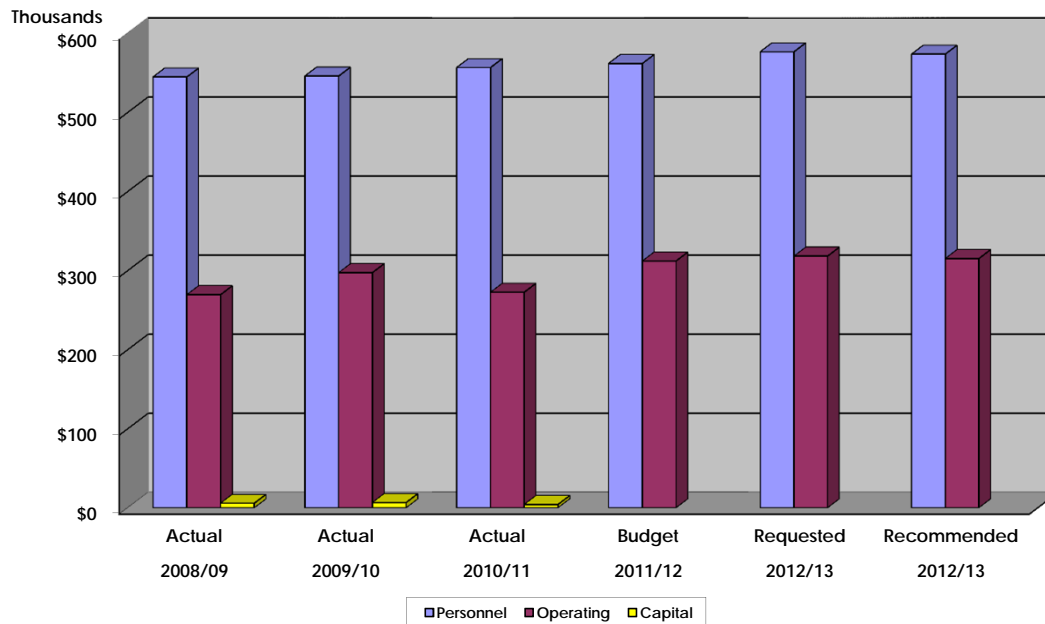
The mission of Lee County Senior Services is to provide a comprehensive assessment of the needs and opportunities associated with older adults and to fashion an achievable vision of successful aging in Lee County. Lee County Senior Services' mission statement is facilitated by the Enrichment Center, a building which serves as a focal point in the community where older adults meet to participate in activities and enhance their involvement in the community. The Center was developed for the purpose of providing an activity center for older adults who can function independently. It is a visible reminder in Lee County of the value and contributions of our older citizens.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	10.875	10.875	10.875	9	9	9

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and state grants	\$ 411,849	\$ 452,824	\$ 421,655	\$ 414,790	\$ 434,301	\$ 435,753
Other sales and services	51,062	60,232	42,614	64,000	61,500	61,500
General Appropriation	356,989	336,719	369,067	395,003	399,020	391,507
Total	\$ 819,900	\$ 849,775	\$ 833,336	\$ 873,793	\$ 894,821	\$ 888,760
Expenditures						
Personnel	\$ 544,698	\$ 545,846	\$ 556,628	\$ 561,752	\$ 576,591	\$ 573,609
Operating	269,436	297,302	272,526	312,041	318,230	315,151
Capital	5,766	6,627	4,181			
Total	\$ 819,900	\$ 849,775	\$ 833,336	\$ 873,793	\$ 894,821	\$ 888,760



Youth Services

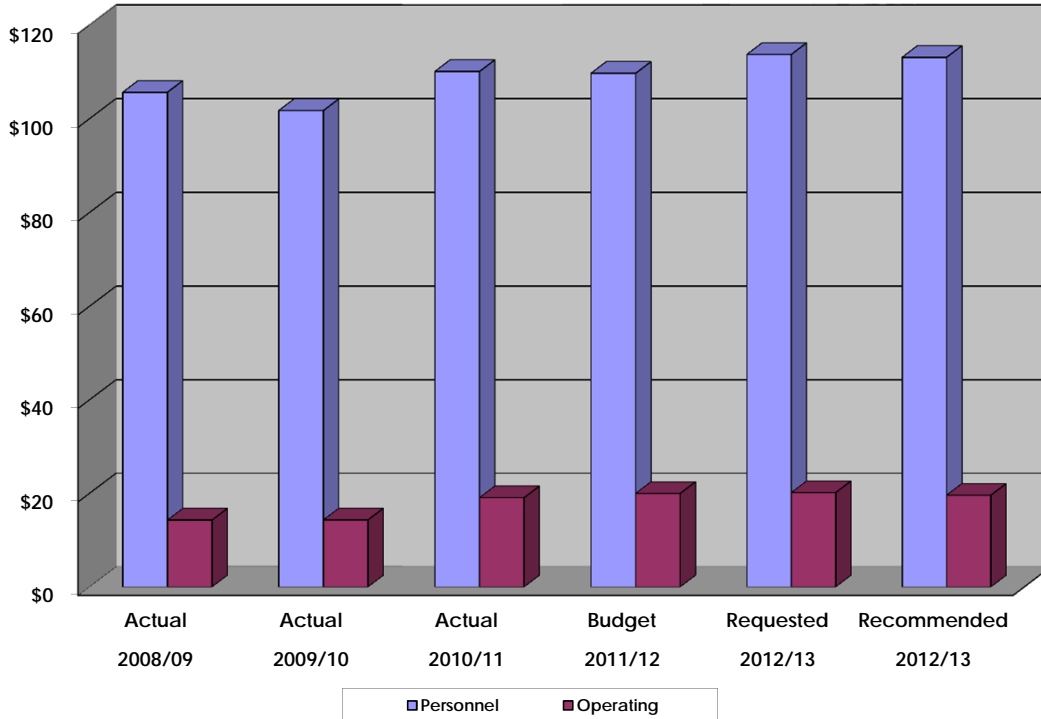
Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	1.75	1.75	1.75	1.75	1.75	1.75

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and state grants	\$ 81,400	\$ 81,302	\$ 85,457	\$ 64,855	\$ 80,885	\$ 80,885
Other sales and services	8,890	11,363	9,732	9,500	6,400	6,400
General Appropriation	29,643	23,437	33,993	55,337	46,609	45,437
Total	\$ 119,933	\$ 116,102	\$ 129,182	\$ 129,692	\$ 133,894	\$ 132,722
Expenditures						
Personnel	\$ 105,644	\$ 101,758	\$ 110,088	\$ 109,692	\$ 113,721	\$ 113,099
Operating	14,289	14,344	19,094	20,000	20,173	19,623
Total	\$ 119,933	\$ 116,102	\$ 129,182	\$ 129,692	\$ 133,894	\$ 132,722

Thousands



THANKS

Significant Changes

Program eliminated in FY 2009-10 due to a lack of State funding.

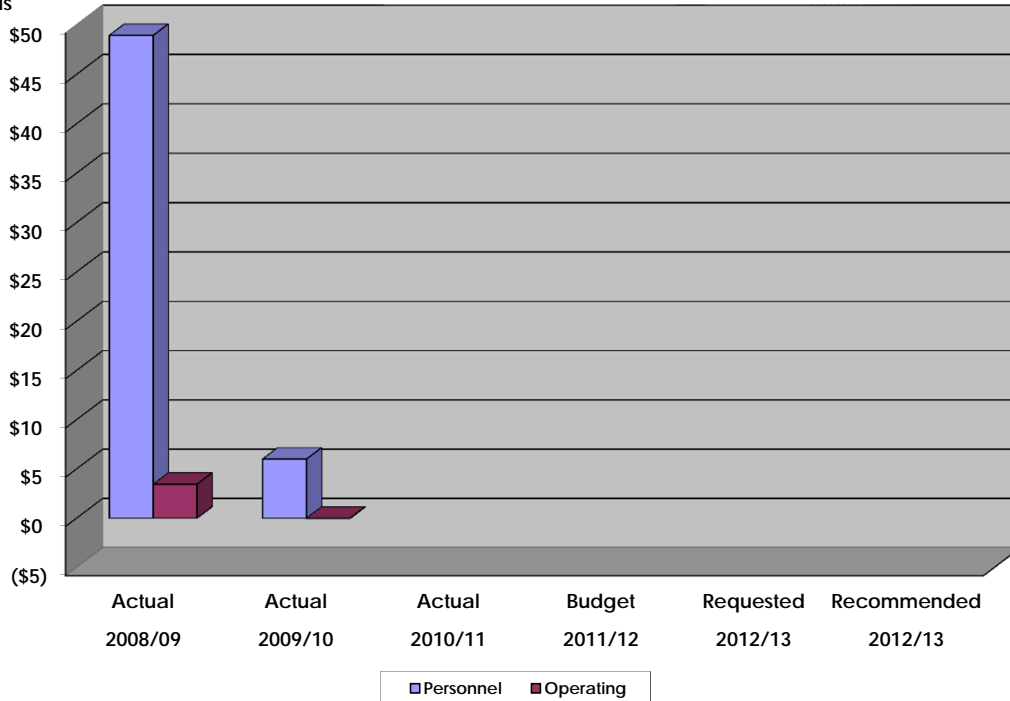
Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	1	1				

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and state grants	\$ 32,837	\$ -				
Miscellaneous	3,745	40				
General Appropriation	15,809	5,933				
Total	\$ 52,391	\$ 5,973	\$ -	\$ -	\$ -	\$ -
Expenditures						
Personnel	\$ 48,944	\$ 5,993				
Operating	3,447	(20)				
Total	\$ 52,391	\$ 5,973	\$ -	\$ -	\$ -	\$ -

Thousands



Hillcrest

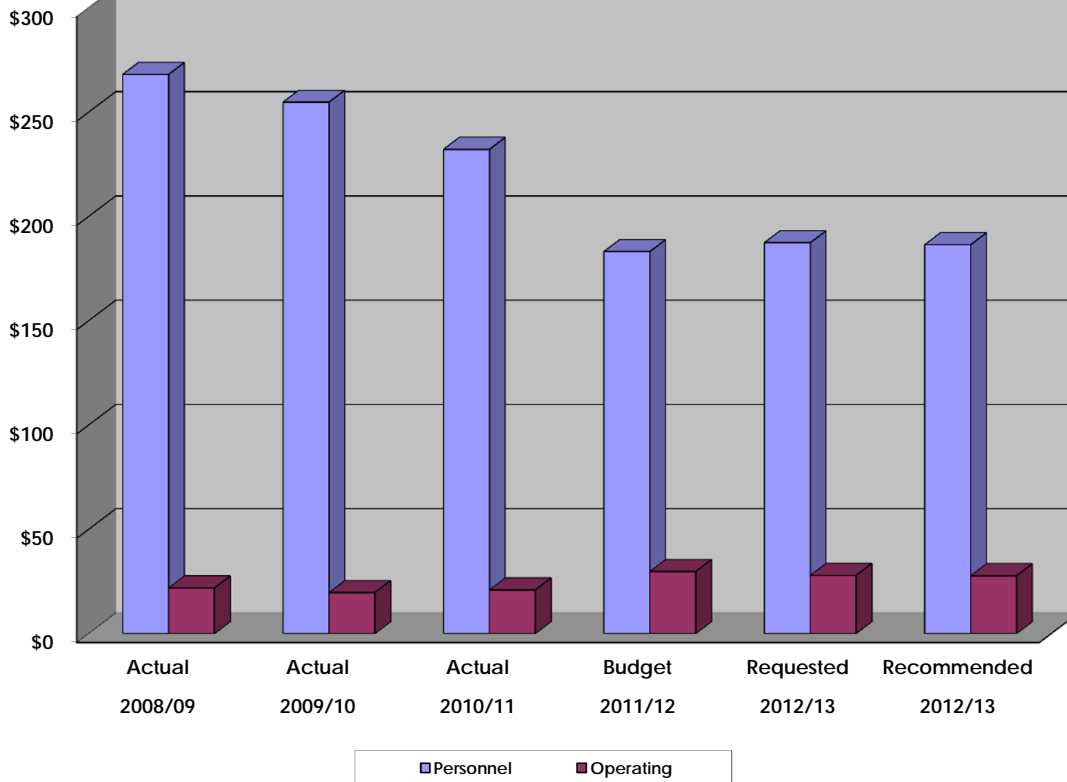
Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	5.5	5.5	6	4	4	4

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 172,541	\$ 173,084	\$ 105,424	\$ 69,886	\$ 81,886	\$ 81,885
Sales and Services	68,896	63,338	39,000	39,000	39,000	39,000
Miscellaneous	11,586	10,306	10,500	1,500	500	500
General Appropriation	37,130	27,926	98,397	102,736	94,093	92,998
Total	\$ 290,153	\$ 274,654	\$ 253,321	\$ 213,122	\$ 215,479	\$ 214,383
Expenditures						
Personnel	\$ 268,158	\$ 254,859	\$ 232,242	\$ 183,232	\$ 187,475	\$ 186,529
Operating	21,995	19,795	21,078	29,890	28,004	27,854
Total	\$ 290,153	\$ 274,654	\$ 253,321	\$ 213,122	\$ 215,479	\$ 214,383

Thousands



Pretrial Release

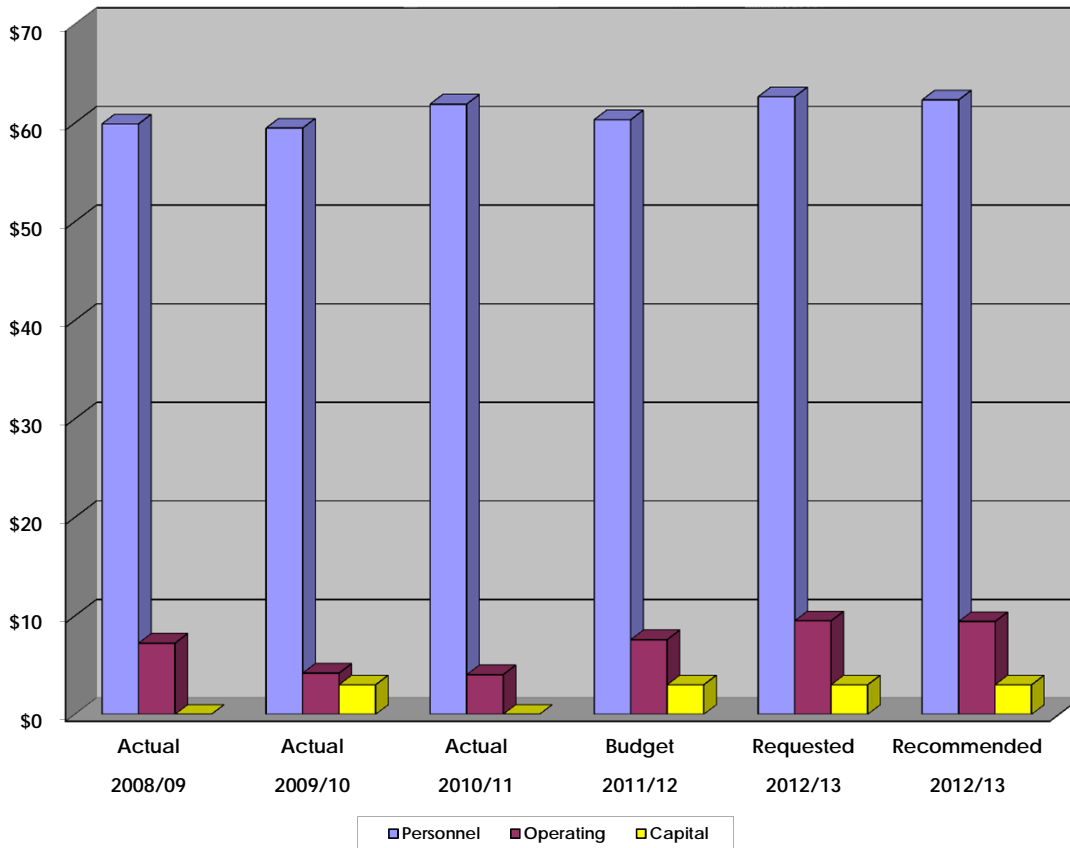
Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	1	1	1	1	1	1

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 67,139	\$ 66,675	\$ 65,944	\$ 70,920	\$ 75,167	\$ 74,770
Total	\$ 67,139	\$ 66,675	\$ 65,944	\$ 70,920	\$ 75,167	\$ 74,770
Expenditures						
Personnel	\$ 59,909	\$ 59,487	\$ 61,913	\$ 60,334	\$ 62,664	\$ 62,342
Operating	7,230	4,188	4,031	7,586	9,503	9,428
Capital	-	3,000	-	3,000	3,000	3,000
Total	\$ 67,139	\$ 66,675	\$ 65,944	\$ 70,920	\$ 75,167	\$ 74,770

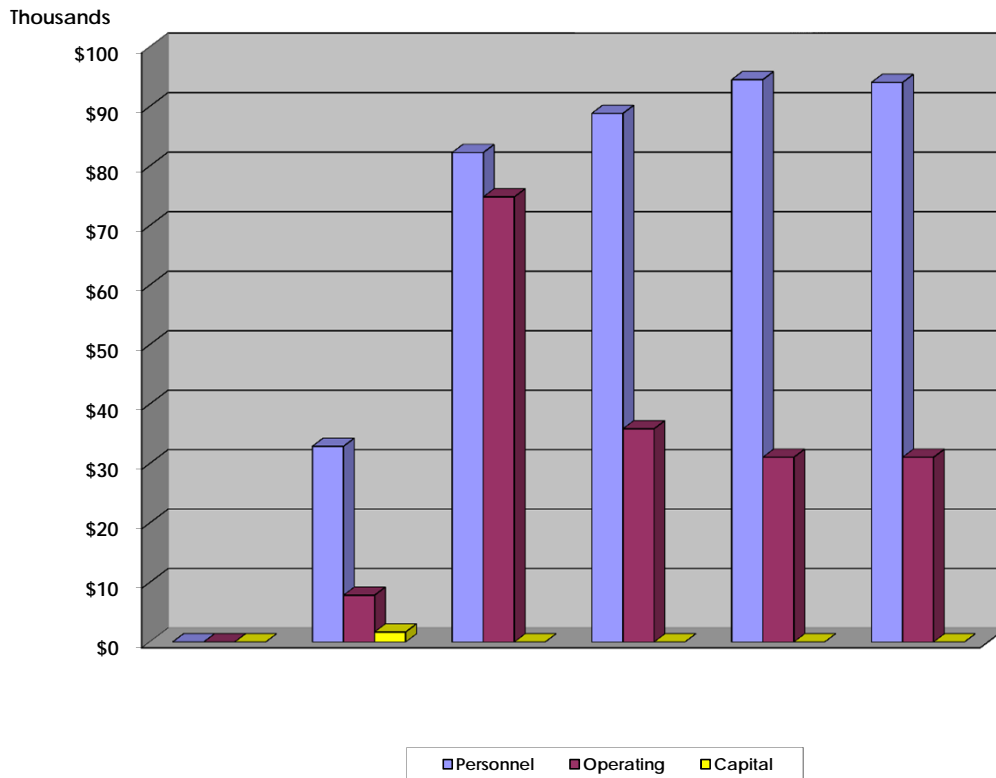
Thousands



Youth Employment

Staffing						
	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	0	1	2	2	2	2

Budget						
	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ -	\$ 41,231	\$ 157,495	\$ 124,737	\$ 124,737	\$ 125,112
General Appropriation	-	1,251	(388)	-	852	-
Total	\$ -	\$ 42,482	\$ 157,107	\$ 124,737	\$ 125,589	\$ 125,112
Expenditures						
Personnel	\$ -	\$ 32,923	\$ 82,275	\$ 88,866	\$ 94,518	\$ 94,041
Operating	-	7,879	74,833	35,871	31,071	31,071
Capital	-	1,680	-	-	-	-
Total	\$ -	\$ 42,482	\$ 157,107	\$ 124,737	\$ 125,589	\$ 125,112

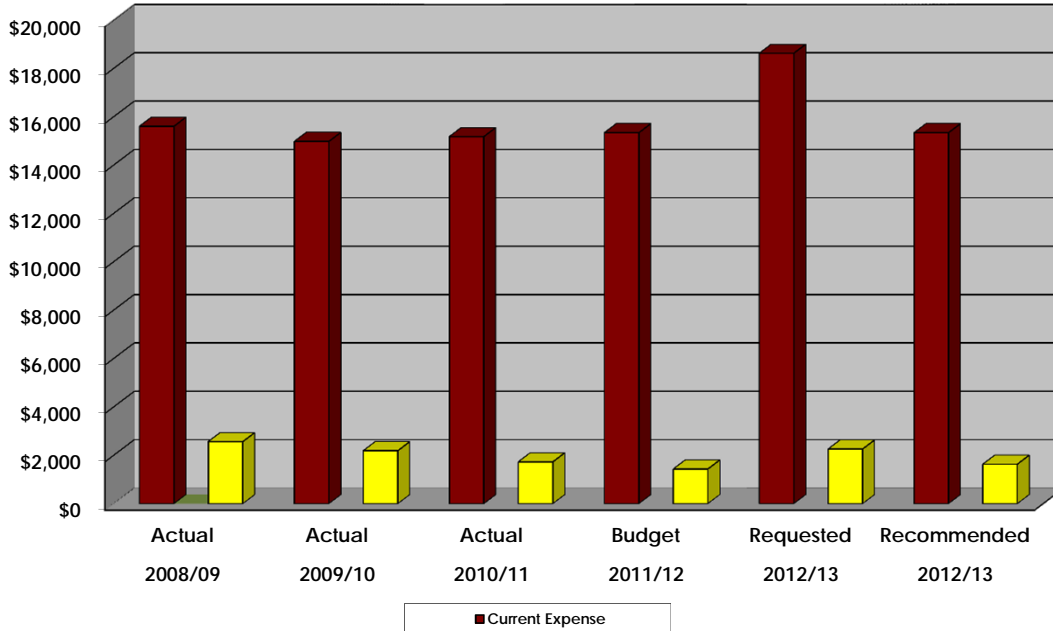


Lee County Schools

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Intergovernmental Revenues	\$ -	\$ -	\$ 1,108,221	\$ 676,500	\$ 780,000	\$ 780,000
Transfers	1,507,148	1,200,400	-	-	-	-
General Appropriation	16,658,634	15,965,197	15,797,245	16,591,881	20,602,662	16,688,381
Total	\$ 18,165,782	\$ 17,165,597	\$ 16,905,466	\$ 17,268,381	\$ 21,382,662	\$ 17,468,381
Expenditures						
Current Expense	\$ 15,602,134	\$ 14,978,050	\$ 15,178,050	15,338,050	18,625,962	\$ 15,338,050
Current Expense-Special	-	-	-	500,000	500,000	500,000
Capital	2,563,648	2,187,547	1,727,416	1,430,331	2,256,700	1,630,331
Total	\$ 18,165,782	\$ 17,165,597	\$ 16,905,466	\$ 17,268,381	\$ 21,382,662	\$ 17,468,381

Thousands

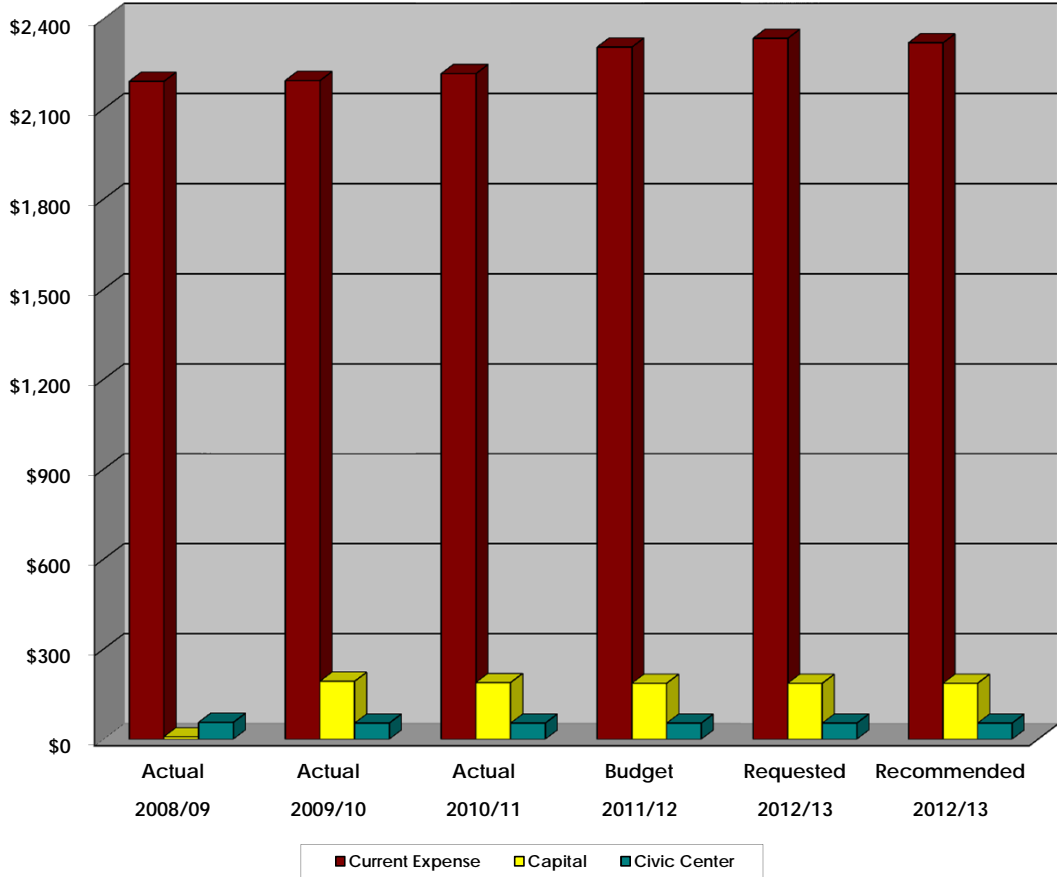


CCCC

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 2,256,329	\$ 2,441,638	\$ 2,460,839	\$ 2,546,943	\$ 2,575,972	\$ 2,560,972
Total	\$ 2,256,329	\$ 2,441,638	\$ 2,460,839	\$ 2,546,943	\$ 2,575,972	\$ 2,560,972
Expenditures						
Current Expense	\$ 2,192,590	\$ 2,195,054	\$ 2,218,259	\$ 2,306,971	\$ 2,336,000	\$ 2,321,000
Capital	8,000	193,074	189,070	186,462	186,462	186,462
Civic Center	55,739	53,510	53,510	53,510	53,510	53,510
Total	\$ 2,256,329	\$ 2,441,638	\$ 2,460,839	\$ 2,546,943	\$ 2,575,972	\$ 2,560,972

Thousands



Library

Mission

The mission of the Lee County Library is to provide materials, services, and programs to support the educational, informational, cultural, and recreational interest of its patrons.

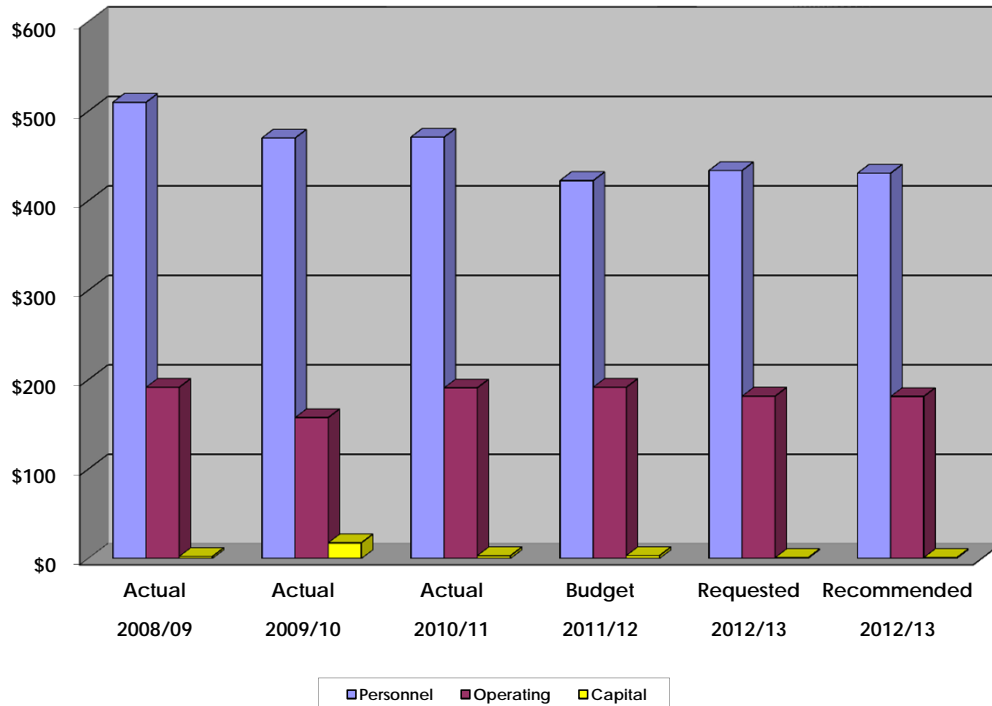
Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	10.8	10.8	10	9	9	9

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Federal and State Grants	\$ 128,798	\$ 99,872	\$ 106,879	\$ 100,995	\$ 100,995	\$ 100,995
Sales and Services	26,727	25,221	17,891	14,850	14,650	14,650
Miscellaneous	3,791	1,135	958	750	750	750
Transfers	5,200	-	-	-	-	-
General Appropriation	539,532	519,393	539,742	501,011	500,212	496,898
Total	\$ 704,048	\$ 645,621	\$ 665,470	\$ 617,606	\$ 616,607	\$ 613,293
Expenditures						
Personnel	\$ 510,123	\$ 470,243	\$ 471,277	\$ 422,661	\$ 433,895	\$ 430,956
Operating	191,607	157,758	191,021	191,645	181,712	181,337
Capital	2,318	17,620	3,173	3,300	1,000	1,000
Total	\$ 704,048	\$ 645,621	\$ 665,470	\$ 617,606	\$ 616,607	\$ 613,293

Thousands



Parks and Recreation

Mission

The mission of Lee County Parks and Recreation is to enhance the quality of life in Lee County by providing a broad variety of accessible leisure, recreation, cultural activities and services.

Significant Changes

The increase of a part-time gymnastics instructor to a full-time position is included in the recommended budget. Gymnastic revenues will support the increased cost.

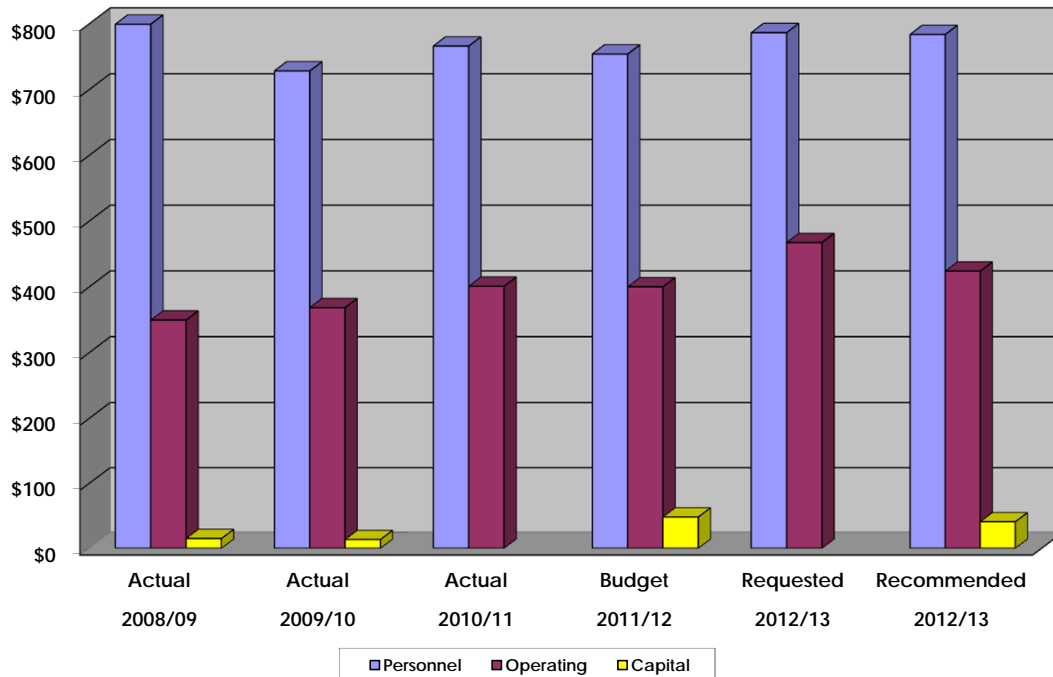
Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Regular Full Time Equivalents	10	10	9	9	10	10

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Sales and Services	\$ 271,731	\$ 295,830	\$ 303,237	\$ 316,263	\$ 325,705	\$ 325,705
Miscellaneous	45	1,089	100	-	-	-
General Appropriation	892,617	813,664	864,138	886,465	928,623	923,061
Total	\$ 1,164,393	\$ 1,110,583	\$ 1,167,475	\$ 1,202,728	\$ 1,254,328	\$ 1,248,766
Expenditures						
Personnel	\$ 799,647	\$ 728,534	\$ 766,383	\$ 754,239	\$ 786,720	\$ 783,940
Operating	349,736	368,627	401,092	400,289	467,608	424,026
Capital	15,010	13,422	-	48,200	-	40,800
Total	\$ 1,164,393	\$ 1,110,583	\$ 1,167,475	\$ 1,202,728	\$ 1,254,328	\$ 1,248,766

Thousands



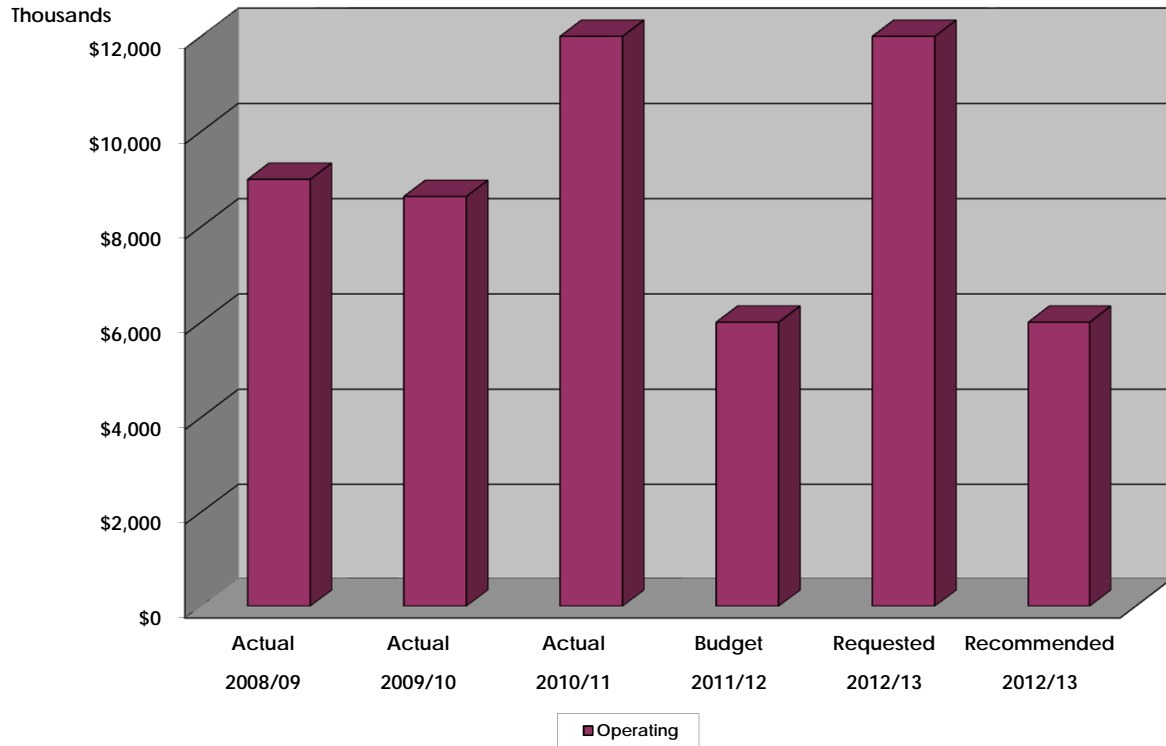
Temple Theater

Significant Changes

Reduction in funding to divert funds to Hillcrest Youth Shelter.

Budget

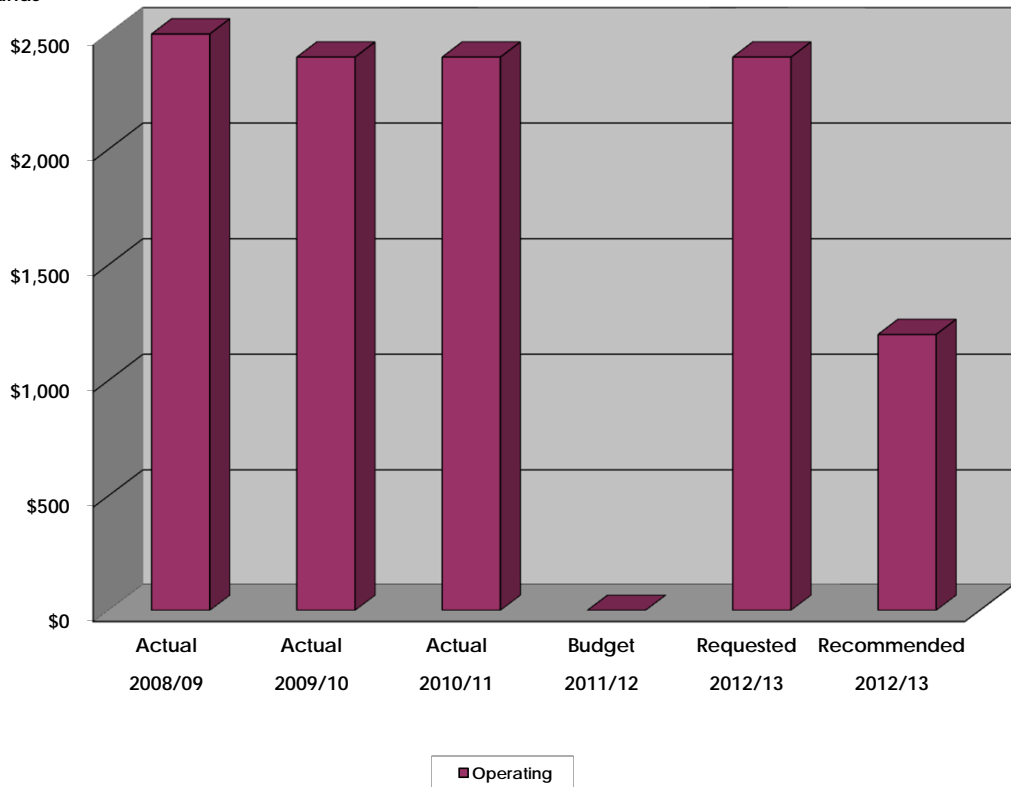
	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 9,000	\$ 8,640	\$ 12,000	\$ 6,000	\$ 12,000	\$ 6,000
Total	\$ 9,000	\$ 8,640	\$ 12,000	\$ 6,000	\$ 12,000	\$ 6,000
Expenditures						
Operating	\$ 9,000	\$ 8,640	\$ 12,000	\$ 6,000	\$ 12,000	\$ 6,000
Total	\$ 9,000	\$ 8,640	\$ 12,000	\$ 6,000	\$ 12,000	\$ 6,000



Arts Council

Budget						
	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 2,500	\$ 2,400	\$ 2,400	\$ -	\$ 2,400	\$ 1,200
Total	\$ 2,500	\$ 2,400	\$ 2,400	\$ -	\$ 2,400	\$ 1,200
Expenditures						
Operating	\$ 2,500	\$ 2,400	\$ 2,400	\$ -	\$ 2,400	\$ 1,200
Total	\$ 2,500	\$ 2,400	\$ 2,400	\$ -	\$ 2,400	\$ 1,200

Thousands



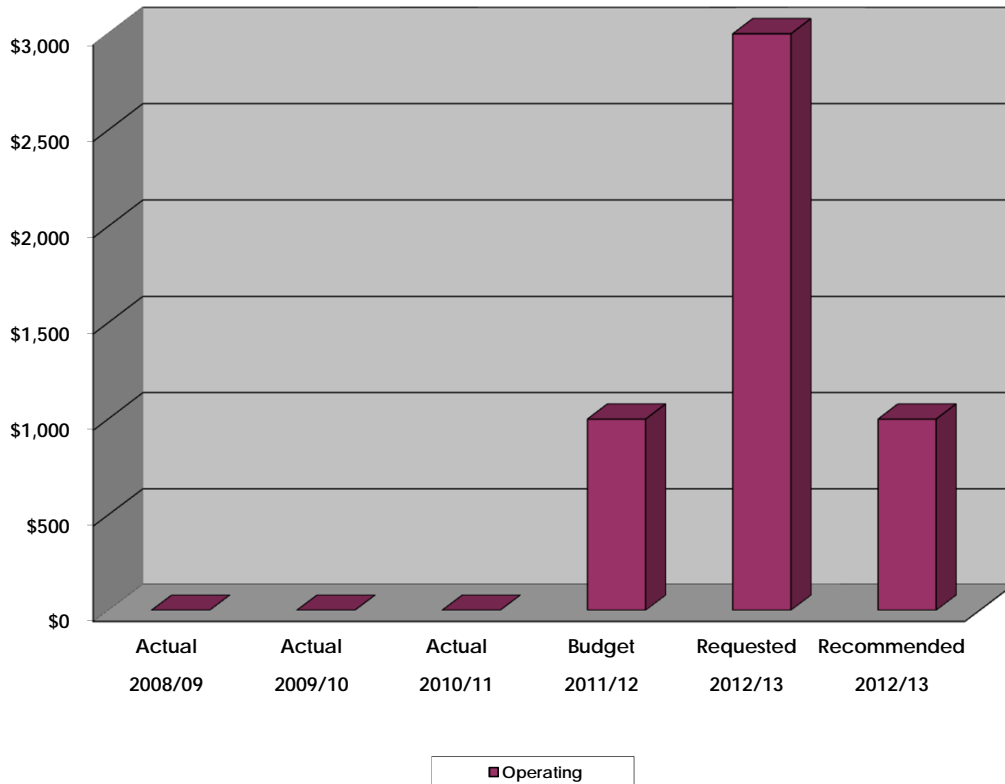
Deep River Park

Significant Changes

The funding of this nonprofit has been included in the parks and recreation budget in prior years. Due to the new nonprofit funding policy, it was determined that it should be listed like other nonprofits.

Budget

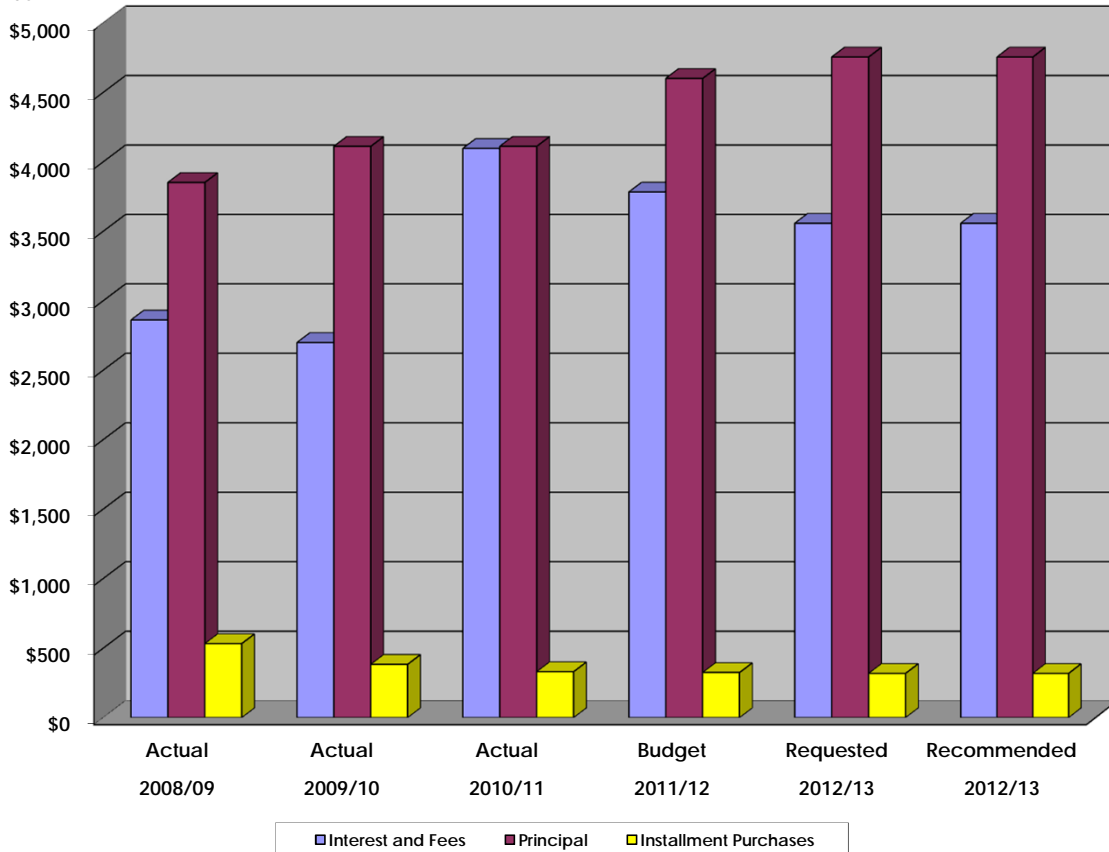
	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation				\$ 1,000	\$ 3,000	\$ 1,000
Total	\$ -	\$ -	\$ -	\$ 1,000	\$ 3,000	\$ 1,000
Expenditures						
Operating	\$ -	\$ -	\$ -	\$ 1,000	\$ 3,000	\$ 1,000
Total	\$ -	\$ -	\$ -	\$ 1,000	\$ 3,000	\$ 1,000



Debt Service

Budget						
	2008/09	2009/10	2010/11	2011/12	2012/13	2012/13
	Actual	Actual	Actual	Budget	Requested	Recommended
Revenue						
Local option sales taxes	\$ -	\$ 445,730	\$ 3,178,988	\$ 3,229,716	\$ 3,469,266	\$ 3,469,266
Unrestricted intergovernmental	-	-	976,831	925,418	909,030	909,030
Transfers	3,106,560	4,426,252	1,741,867	899,000	627,000	777,000
General Appropriation	4,134,289	2,317,761	2,636,864	3,649,530	3,620,989	3,470,989
Total	\$ 7,240,849	\$ 7,189,743	\$ 8,534,550	\$ 8,703,664	\$ 8,626,285	\$ 8,626,285
Expenditures						
Interest and Fees	\$ 2,859,803	\$ 2,697,346	\$ 4,094,994	\$ 3,781,054	\$ 3,556,295	\$ 3,556,295
Principal	3,850,000	4,110,000	4,110,000	4,599,000	4,753,000	4,753,000
Installment Purchases	531,046	382,397	329,557	323,610	316,990	316,990
Total	\$ 7,240,849	\$ 7,189,743	\$ 8,534,550	\$ 8,703,664	\$ 8,626,285	\$ 8,626,285

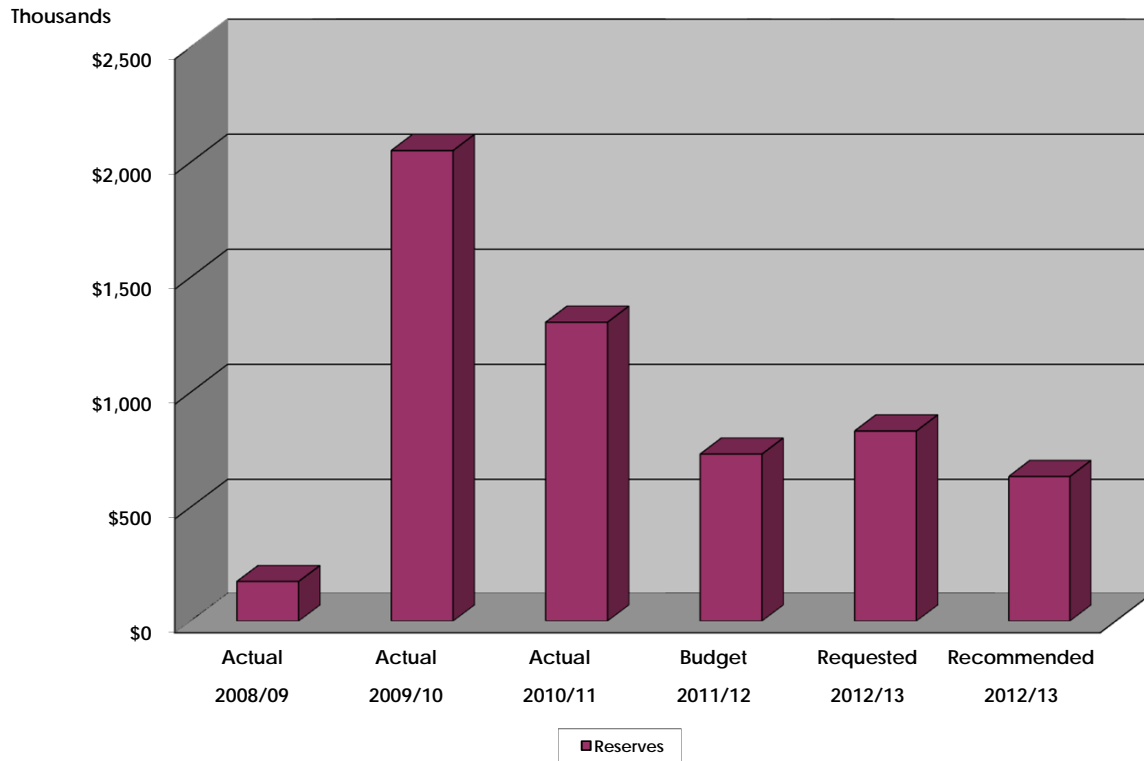
Thousands



Reserves

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
General Appropriation	\$ 173,495	\$ 2,050,683	\$ 1,304,471	\$ 731,612	\$ 832,000	\$ 634,500
Total	\$ 173,495	\$ 2,050,683	\$ 1,304,471	\$ 731,612	\$ 832,000	\$ 634,500
Expenditures						
Reserves	\$ 173,495	\$ 2,050,683	\$ 1,304,471	\$ 731,612	\$ 832,000	\$ 634,500
Total	\$ 173,495	\$ 2,050,683	\$ 1,304,471	\$ 731,612	\$ 832,000	\$ 634,500



COUNTY OF LEE
Proposed 2012-2013
Other Funds

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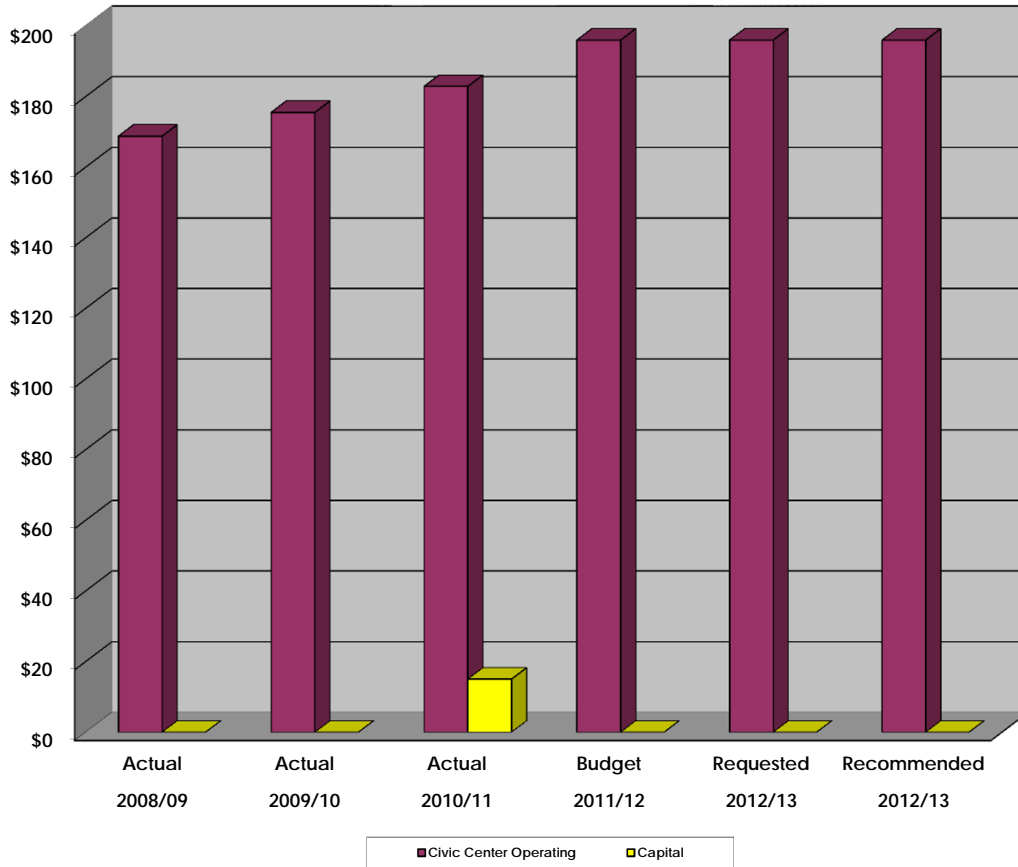
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Room Occupancy Tax Fund

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Other Taxes and Licenses	\$ 151,748	\$ 158,957	\$ 179,264	\$ 170,000	\$ 180,000	\$ 180,000
Investment Earnings	2,593	646	361	-	-	-
Fund Balance Appropriation	14,410	15,905	18,232	25,987	15,987	15,987
Total	\$ 168,751	\$ 175,508	\$ 197,857	\$ 195,987	\$ 195,987	\$ 195,987
Expenditures						
Civic Center Operating	\$ 168,751	\$ 175,508	\$ 182,857	\$ 195,987	\$ 195,987	\$ 195,987
Civic Center Capital	-	-	15,000	-	-	-
Total	\$ 168,751	\$ 175,508	\$ 197,857	\$ 195,987	\$ 195,987	\$ 195,987

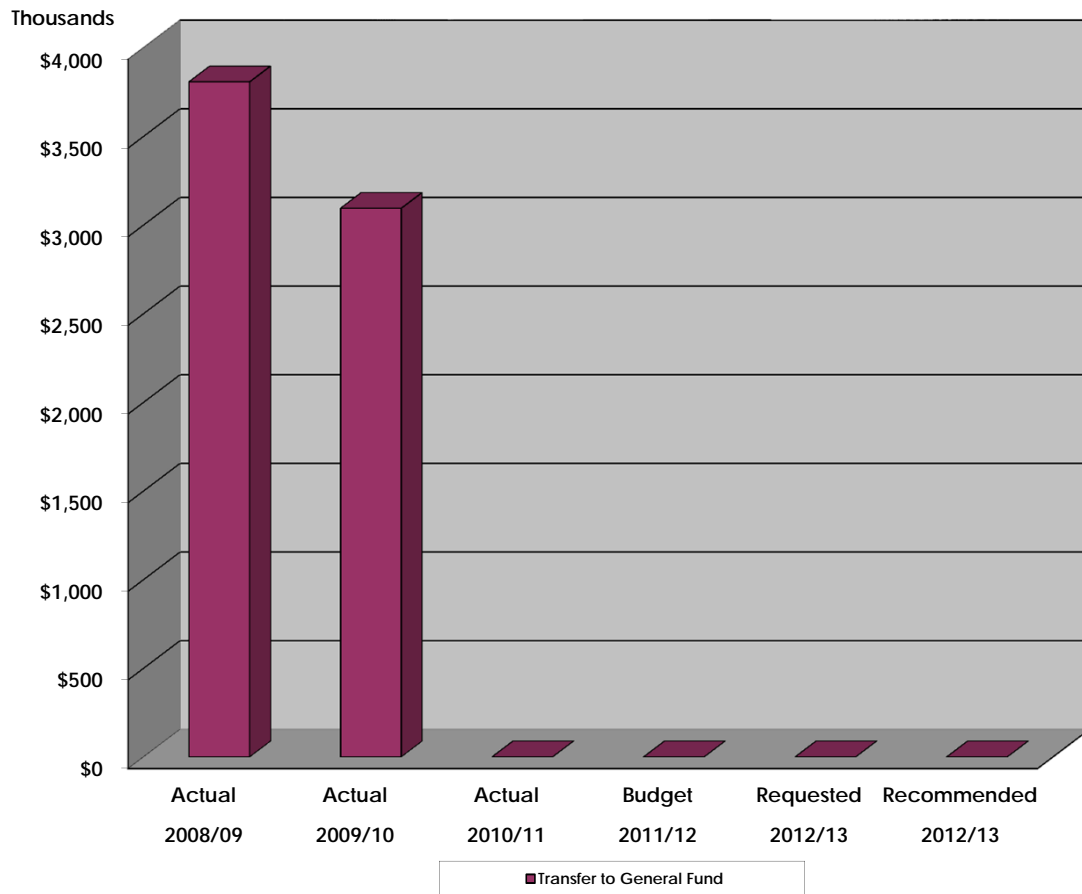
Thousands



Special Revenue Schools Fund

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Sales Taxes	\$ 1,809,066	\$ 1,315,050	\$ -	\$ -	\$ -	\$ -
State Public School Fund	419,461	-	-	-	-	-
Lottery Proceeds	1,190,744	1,200,400	-	-	-	-
Investment Earnings	(1,664)	(572)	-	-	-	-
Fund Balance Appropriation	389,867	579,291	-	-	-	-
Total	\$ 3,807,474	\$ 3,094,169	\$ -	\$ -	\$ -	\$ -
Expenditures						
Transfer to General Fund	\$ 3,807,474	\$ 3,094,169	\$ -	\$ -	\$ -	\$ -
Total	\$ 3,807,474	\$ 3,094,169	\$ -	\$ -	\$ -	\$ -

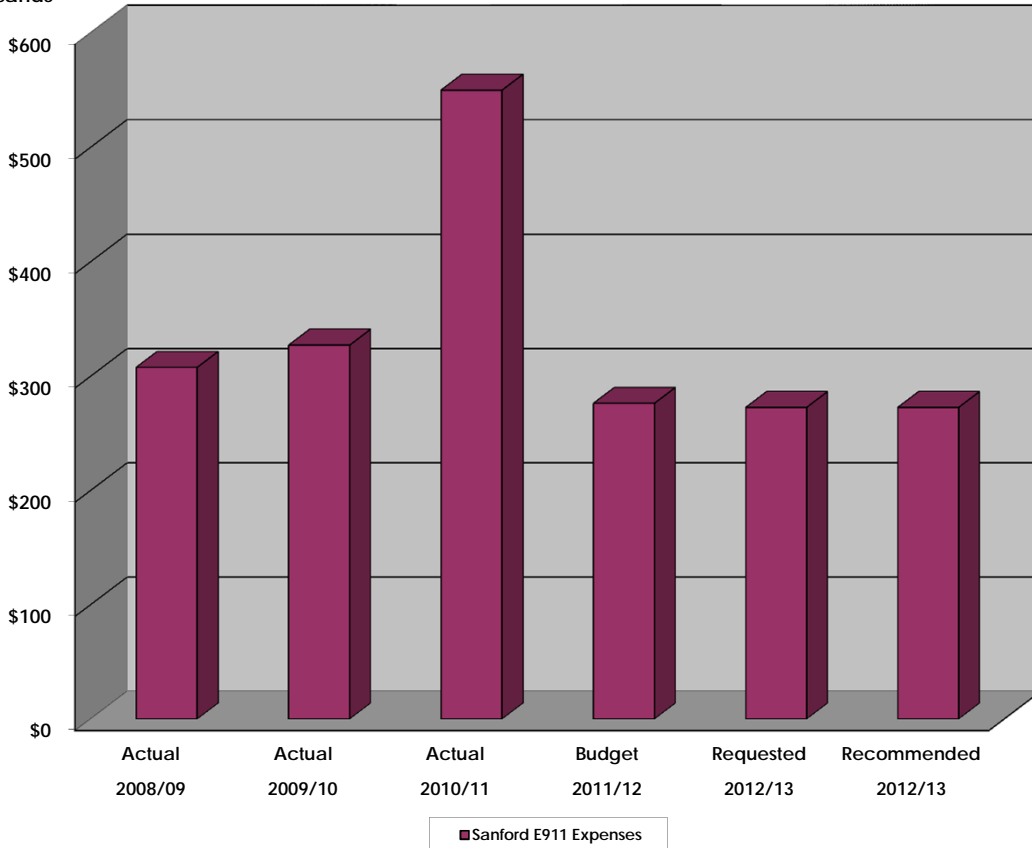


Emergency Telephone System Fund

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Other Taxes and Licenses	\$ 527,938	\$ 476,511	\$ 476,511	\$ 303,360	\$ 300,741	\$ 300,741
Investment Earnings	16,153	11,566	7,701	-	-	-
Fund Balance Appropriation	(236,307)	(157,894)	68,755	-	-	-
Total	\$ 307,784	\$ 330,183	\$ 552,967	\$ 303,360	\$ 300,741	\$ 300,741
Expenditures						
Sanford E911 Expenses	\$ 307,784	\$ 327,183	\$ 549,967	\$ 276,345	\$ 272,777	\$ 272,777
Lee County E911 Expenses	-	-	-	27,015	27,964	27,964
Transfers	-	3,000	3,000	-	-	-
Total	\$ 307,784	\$ 330,183	\$ 552,967	\$ 303,360	\$ 300,741	\$ 300,741

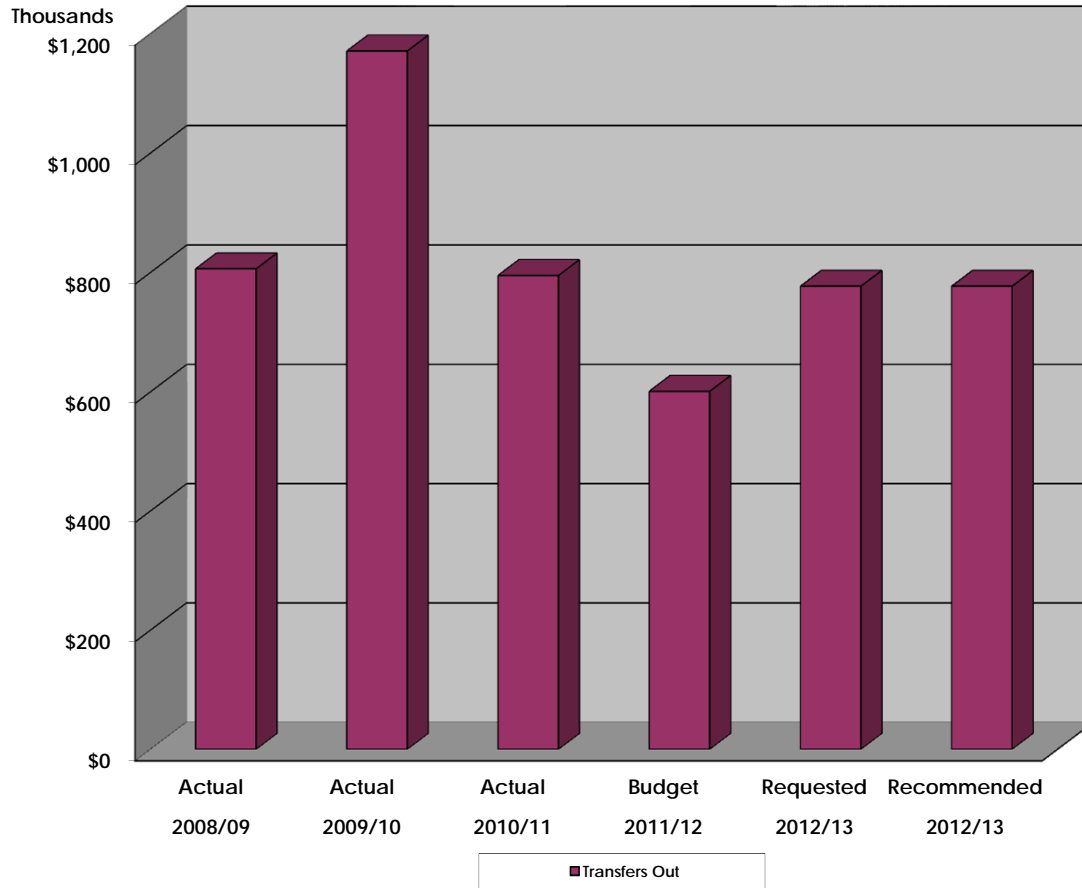
Thousands



Capital Reserve Fund

Budget

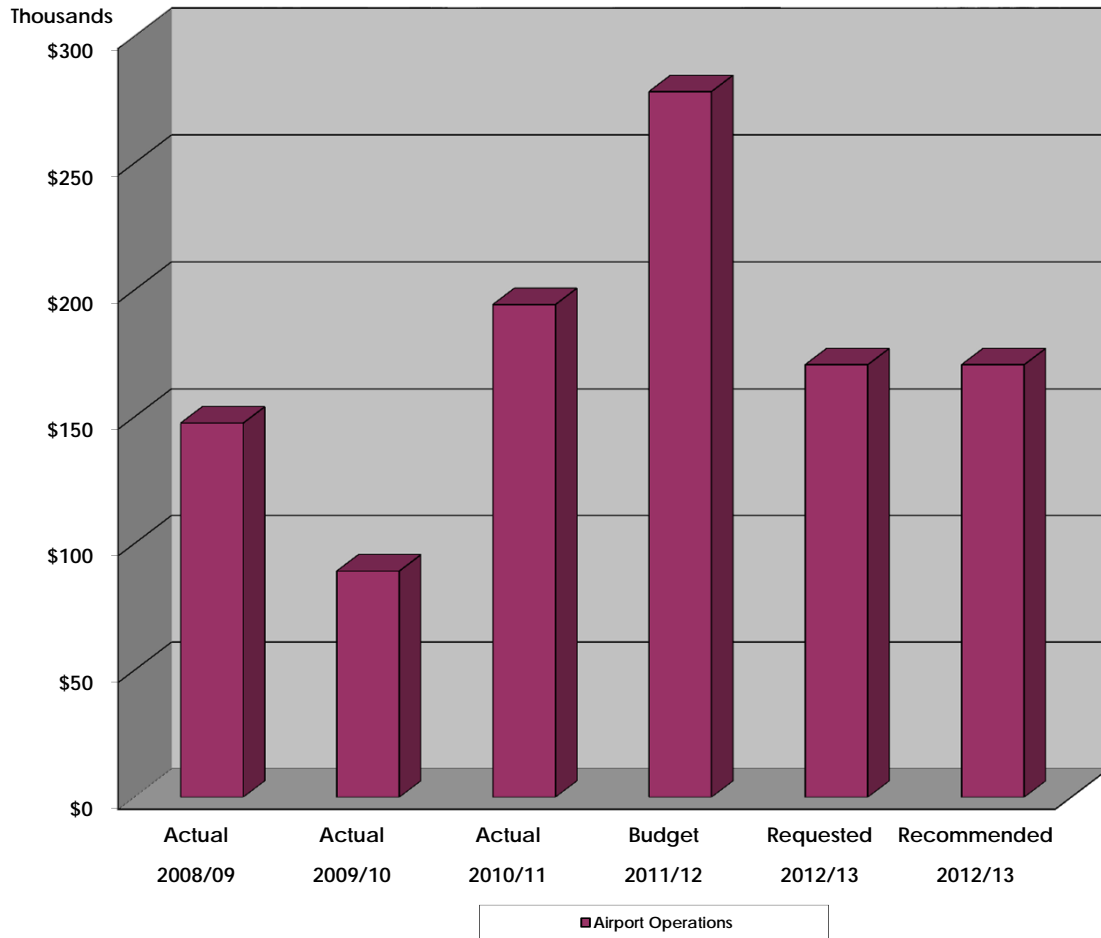
	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Investment Earnings	\$ 57,900	\$ 14,186	\$ 7,022	\$ -	\$ -	\$ -
Transfers In	62,014	601,000	350,000	601,000	627,000	571,500
Fund Balance	686,321	555,870	438,094	-	150,000	205,500
Total	\$ 806,235	\$ 1,171,056	\$ 795,116	\$ 601,000	\$ 777,000	\$ 777,000
Expenditures						
Transfers Out	\$ 806,235	\$ 1,171,056	\$ 795,116	\$ 601,000	\$ 777,000	\$ 777,000
Total	\$ 806,235	\$ 1,171,056	\$ 795,116	\$ 601,000	\$ 777,000	\$ 777,000



Airport Tax Reserve Fund

Budget

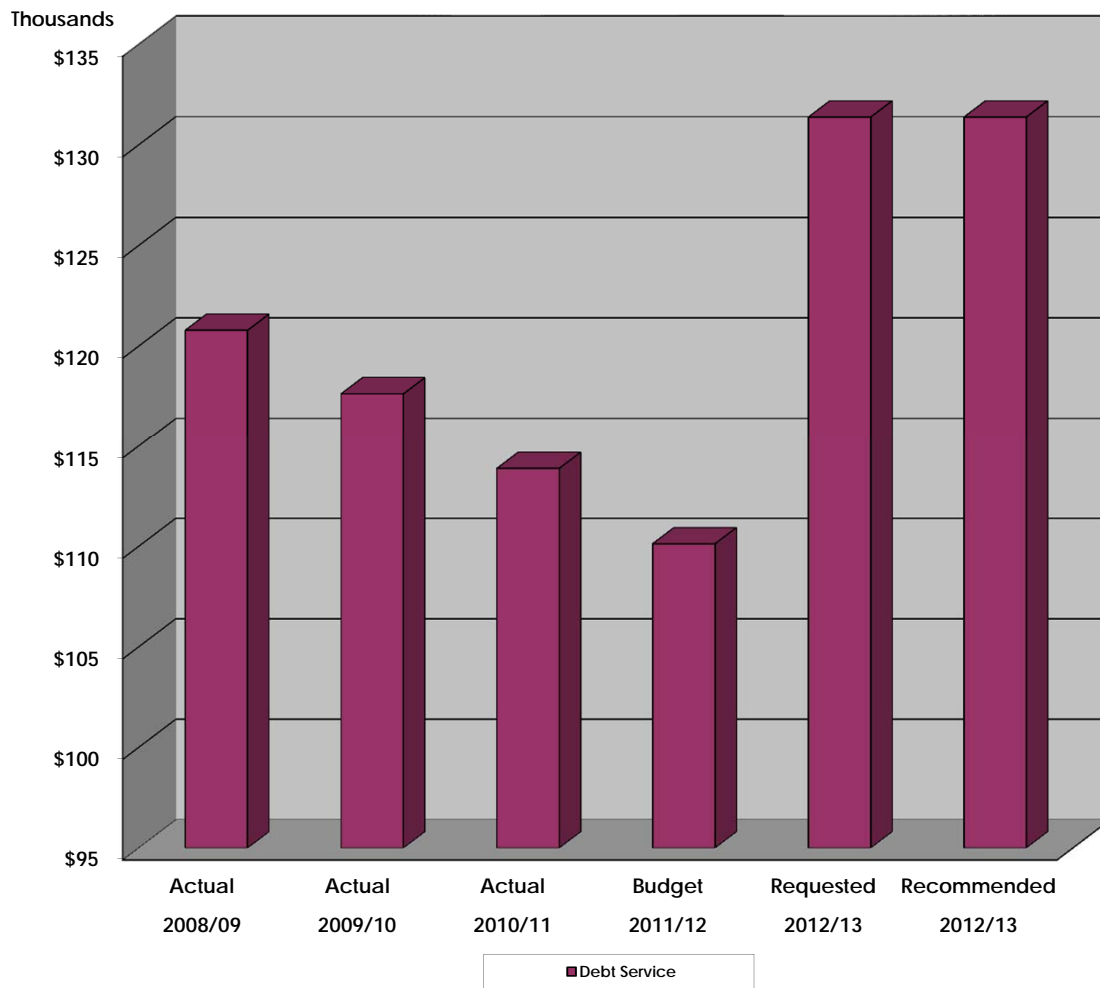
	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Ad Valorem Taxes	\$ 141,848	\$ 233,331	\$ 188,396	\$ 132,300	\$ 78,000	\$ 78,000
Investment Earnings	11,900	4,333	3,825	-	-	-
Fund Balance Appropriation	(6,055)	(148,392)	2,179	146,000	92,700	92,700
Total	\$ 147,693	\$ 89,272	\$ 194,400	\$ 278,300	\$ 170,700	\$ 170,700
Expenditures						
Airport Operations	147,693	89,272	194,400	278,300	170,700	170,700
Total	\$ 147,693	\$ 89,272	\$ 194,400	\$ 278,300	\$ 170,700	\$ 170,700



Water Debt Service Fund

Budget

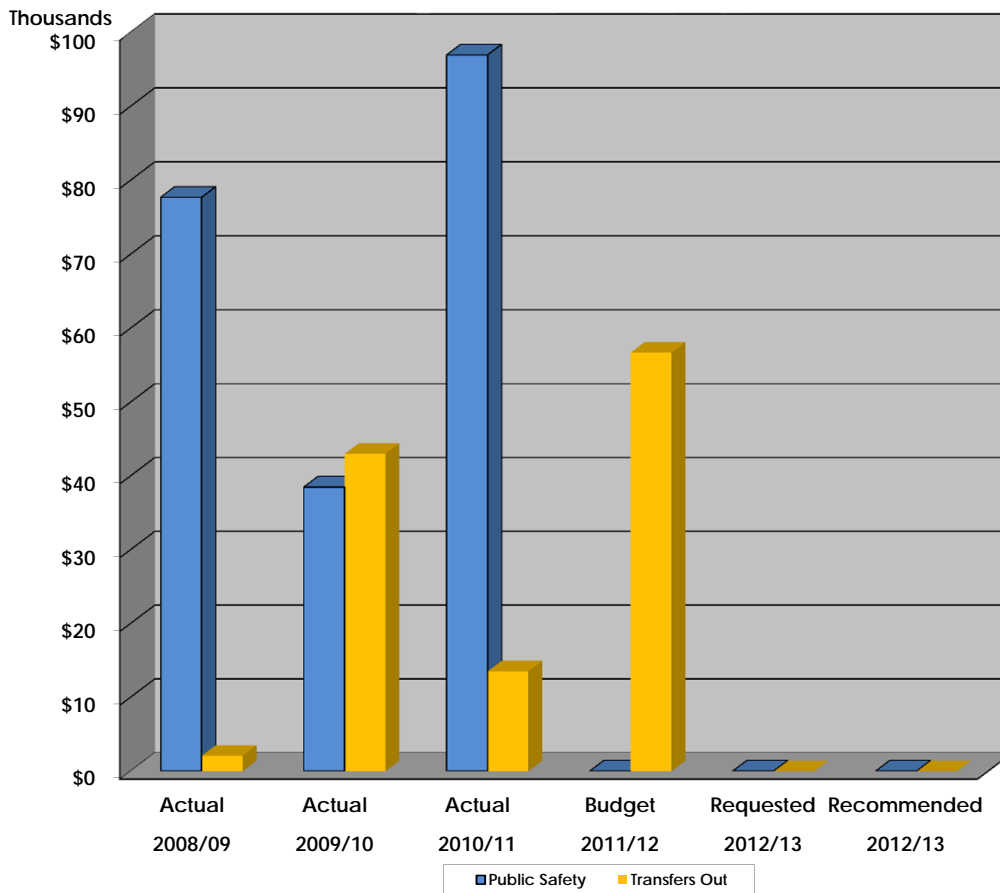
	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Intergovernmental Revenues	\$ 120,790	\$ 117,630	\$ 113,880	\$ 110,130	\$ 131,380	\$ 131,380
Total	\$ 120,790	\$ 117,630	\$ 113,880	\$ 110,130	\$ 131,380	\$ 131,380
Expenditures						
Debt Service	\$ 120,790	\$ 117,630	\$ 113,880	\$ 110,130	\$ 131,380	\$ 131,380
Total	\$ 120,790	\$ 117,630	\$ 113,880	\$ 110,130	\$ 131,380	\$ 131,380



Drug Seizure Fund

Budget

		2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue							
Intergovernmental Revenues	\$	122,639	\$ 43,518	\$ 112,265	\$ -	\$ -	-
Investment Earnings		2,468	875	519	-	-	-
Fund Balance		(45,291)	37,107	(2,269)	56,702		
Total	\$	79,816	\$ 81,500	\$ 110,515	\$ 56,702	\$ -	-
Expenditures							
Public Safety	\$	77,726	\$ 38,500	\$ 96,980	\$ -	\$ -	-
Transfers Out		2,090	43,000	13,535	56,702	-	-
Total	\$	79,816	\$ 81,500	\$ 110,515	\$ 56,702	\$ -	-



Solid Waste Fund

Significant Changes

An \$2.50 increase in the disposal rate and in the collection fee is proposed in the FY 2012-13 budget.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Full Time Equivalents	4	4	4	4	4	4

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Actual	2011/12 Budget	2012/13 Requested	2012/13 Recommended
Revenue						
Charges for Services	\$ 1,068,945	\$ 1,069,809	\$ 1,061,828	\$ 1,049,240	\$ 1,123,078	\$ 1,123,078
Other Taxes and Licenses	92,886	106,118	110,943	108,710	158,325	158,325
Federal and State Grants	-	-	1,099,157	9,029	3,485	3,485
Investment Earnings	22,087	6,841	4,535	3,200	900	900
Miscellaneous	27,843	35,317	45,958	35,000	31,100	31,100
Fund Balance Appropriation	132,781	(14,953)	(409,905)	207,862	38,035	34,732
Total	\$ 1,344,542	\$ 1,203,132	\$ 1,912,516	\$ 1,413,041	\$ 1,354,923	\$ 1,351,620
Expenditures						
Waste Disposal	\$ 235,297	\$ 192,440	\$ 200,402	\$ 202,666	\$ 203,391	\$ 202,881
Waste Collections	1,109,245	1,010,692	1,712,114	1,210,375	1,151,532	1,148,739
Total	\$ 1,344,542	\$ 1,203,132	\$ 1,912,516	\$ 1,413,041	\$ 1,354,923	\$ 1,351,620

Thousands

